

ORANGE
COUNTY

ANNUAL
BUDGET



SAFETY



HOUSING



TRANSPORTATION



INNOVATION

FISCAL YEAR
2019-2020



I am pleased to present my first budget as Mayor. As I communicated in my State of the County address, now is the time to move forward and build a better quality of life, not only for us, but also for future generations to come. In order to accomplish this task we must build our community together, and part of that is building a budget that addresses our most pressing needs. We are strongly positioned with a local economy that is thriving and attracting citizens from across the world. Orange County's population is nearly 1.4 million and it's estimated that it is growing by a net of nearly 1,000 new residents each week. We also have a record number of tourists traveling to Orange County with over 75 million visiting in 2018. With this migration and visiting influxes of people, it is important that we manage our financial resources to provide for the social and infrastructure needs of a growing community. The attached budget plan is based on a strategy of being fiscally prudent and transparent in the delivery of service to our community. The \$4.8 billion budget maintains the current property tax rate, while focusing on areas that are heavily impacted by growth such as public safety, affordable housing, transportation, and various other vital services for Orange County.

The overall fiscal and economic health of the county is extremely strong. Taxable value in Orange County is estimated to be \$143.9 billion in 2019, and will generate countywide property tax proceeds of \$638 million, which is a 10.23% increase over 2018. Local unemployment is at a record low at 3% and new construction valued at over \$4 billion will be included on the tax rolls in 2019. This positive economic activity has resulted in strong revenue generation for many of our various fiscal units. While this is great news, it means we must work harder to manage our resources to keep pace with growth and maintain our quality of life.

One of the most important aspects of government is fostering a safe community; as such, Public Safety is one of the largest categories of the budget, totaling \$750 million or approximately 16%. It is vitally important that we provide the funding and resources necessary to effectively manage our Corrections Department, Fire Rescue Department, and Sheriff's Office. The Fire Rescue budget is \$256 million and includes adding 26 firefighters for the new Fire Station #68. This station will serve the eastern portion of Orange County, which comes on line in fiscal year 2020. We are also adding 27 firefighter paramedics to staff three new emergency rescue units that will complete our goal of having a permanent emergency rescue unit at every fire station located in unincorporated Orange County. In addition, we are continuing the work of building fire stations for the future. Our capital budget includes funding for seven new fire stations over the next five years to serve those areas experiencing heavy population growth. As the county grows, there are also significant needs related to law enforcement. The Sheriff's Office is one of the largest budgets in the county at \$279 million. I remain committed to providing the resources to keep our citizens and visitors safe. The 2020 budget includes funding for an additional 52 law enforcement deputies and 24 support personnel. We are seeing the results of these efforts as the Orange County Sheriff's Office continues to be proactive in reducing crime. Last year, crime in

unincorporated Orange County declined by 7%. The additional Sheriff's Office positions will help us keep pace with the law enforcement needs.

I am also pleased to advise you the state has agreed to add a new judge for the Ninth Judicial Circuit Court of Florida. The Circuit serves Orange and Osceola Counties covering over 2,000 square miles and more than 1.7 million residents, making it one of the largest Circuits in Florida. The Ninth Judicial Circuit has been operating with minimum resources for years and a new judge will be extremely beneficial in keeping pace with the expanding judicial caseloads. In order to build the necessary courtroom and meeting space needed at the Orange County Courthouse, \$4.5 million has been included in the budget.

A continued focus of my administration is economic development. Tourism, which infuses \$70 billion into our region annually, is a good barometer of the overall economic health of Orange County. Reaching an all-time high of 75 million visitors to the area in 2018, Orange County offers attractions, amenities, and facilities for tourists and business travelers that are second to none. In order to remain competitive in the national and global convention space, our world-class Orange County Convention Center must expand and invest in new technologies. In 2018, the Convention Center hosted 184 events, including 1.4 million people, with a total economic impact of approximately \$2.4 billion. Companies continue to choose Orange County for their conventions and business networking that allows us to break attendance records year after year. This affirms that the time is right to build in order to remain one of the top convention destinations for years to come. With the 2023 expected completion of a \$605 million capital improvement plan, the Convention Center's North/South buildings will add a Grand Concourse, including an 80,000 square foot ballroom and 60,000 square feet of meeting space. The new multi-purpose venue will add an additional 200,000 square feet of space projected to accommodate 20,000 attendees.

This budget is not just about business, it will also allow us to address social challenges in our growing community. Included in the budget is over \$87 million for innovative programs designed to address the welfare of our children and provide services to help ensure their success. This includes after school programs and summer youth programs that offer a safe haven for youth. Our Community and Family Services Department will be working with various agencies across the county to provide quality services.

Building our community together means we will work to provide a basic standard of living for all of our citizens, including our employees. As such, it is my commitment to ensure that all full-time employees of Orange County Government earn a minimum of \$15.00 an hour by the end of 2021. Included in this budget is approximately \$650,000 to start the effort to achieve this commitment. Some businesses operating in Orange County have already made this a goal and I strongly encourage others in the community to join in this hourly wage standard.

Vital to the success of any population is having adequate housing availability. This budget places a high priority on helping the disadvantaged in need of housing. It has been well reported that there is a shortage of affordable and available rental homes for individuals and families, not only in our community but also across the country. That is why the *Housing for All* Task Force was created, to launch and prioritize short and long-term solutions to address affordable housing. The recommendations generated by the *Housing for All* Task Force will help Orange County create public-private partnerships aimed at increasing the supply of affordable housing units throughout our community. The plan is to allocate \$6 million over the next four years for the *Housing for All* initiative. Depending on recommendations from the Task Force, further resources may be designated as needed. This funding is in addition to the over \$10 million Orange County receives annually from state and federal funding sources for various housing assistance programs. The ultimate goal is to provide practical and lasting solutions to the affordable housing crisis in Orange County.

With growth comes the need for transportation infrastructure improvements. Our current transportation system is inadequate and has the potential to dampen economic development. The county currently allocates over \$300 million a year for transportation related expenditures and this is not enough to keep pace with growth. Included in that total is the annual allocation for LYNX, the region's public transportation provider. In fiscal year 2020, Orange County is increasing its funding amount to LYNX by 19%, which totals \$55.5 million. However, this amount only maintains the current service levels; additional funding is needed to improve service. Improving ridership for LYNX would require an increase in the frequency of passenger pick-ups, more routes, improved connectivity and a reduction in headway. The goal is to reduce the overall number of automobiles on the roadway and reduce traffic congestion, including safely supporting our pedestrians and bicyclists. We will continue to have dialogue with our community stakeholders to better define long-term transportation solutions.

A detailed overview of the fiscal year 2019-20 budget is included in the following sections of this document. I encourage all of our citizens to learn more about the investments we are making in Orange County to continue to make our community a wonderful place. Now is the time to build a better quality of life, not only for us, but also for generations to come.

Sincerely,



Jerry L. Demings
Orange County Mayor





Budget Highlights Fiscal Year 2019-2020

Budget Summary

Orange County's fiscal year 2019-2020 budget of \$4.77 billion was developed utilizing the following guidelines set forth by Jerry L. Demings:

- No property tax increases
- Status-quo operating budgets except for areas of significant need
- 4.0% salary adjustments
- New position requests considered based on justified growth in service demand
- New capital projects considered based on need and funding availability

This budget plan was crafted in a manner that ensures that all major county services that include public safety, physical environment, transportation, human services, culture and recreation, and other general government categories remain at or above current levels of service. As presented, the budget is about \$75 million less than the current year budget, before factoring in grant rollovers and other adjustments. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate.

To keep pace with the growing population of Orange County and the resulting increase in the demand for services, this budget includes 199 new positions under the authority of the Board of County Commissioners and 86 positions that are under the authority of Constitutional Officers. The majority of the new positions under the Board of County Commissioners will go to staff public safety-69 positions in order to provide staffing for new fire stations, emergency rescue units, and corrections health services; business and development-73 positions in order to meet service demands for Building, Public Works, and Utilities; children services-16 positions to provide expanded services for our youth; and for our Convention Center-28 positions to handle the show activity that is anticipated.

Major Revenue Sources

A strengthened Orange County economy, with an unemployment rate that is now below 3%, has led to increased tourism, more business activity, and higher property values. These things translate to greater consumer spending at area businesses and increased revenues for state and local governments, which helps Orange County to meet the demands of growth without raising tax rates.

Most of Orange County's general use revenue is derived from property taxes. It is anticipated that the total taxable value of property in Orange County will increase 10.23% for the fiscal year 2019-2020 budget year. This budget anticipates countywide property tax revenue of about \$638 million – an approximate increase of \$59 million from the current year. During periods of growth, new construction drives a large portion of property tax revenue increases, as owners of existing properties generally receive the benefit of property tax caps that limit the amount their taxable values may rise from year-to-year. Revenue generated by the countywide property tax will be used for a wide variety of government services including public safety, health and social programs, including children services, public transportation, parks and recreation, and numerous infrastructure improvements.

The primary engine of Orange County's economy is tourism. In 2018, Orlando welcomed more than 75 million visitors. This number marked another all-time high and firmly held the area's title as the most visited destination in the United States. Along with the visitors came increased business at the Orange County Convention Center, with more than 1.4 million event attendees. For fiscal year 2019-20, it is anticipated that the number of tourists and convention goers will remain strong. In accordance with that assumption, tourist development tax collections – levied at 6% on hotel rooms and other short-term rentals – are budgeted at \$282 million, which is up from the \$270 million budgeted in the current fiscal year. These funds are used to cover the cost of operating and renovating the Orange County Convention Center, constructing and renovating community venues such as the Dr. Phillips Center for the Performing Arts and Camping World Stadium, and continued promotion of Orange County/Orlando as a premiere tourist destination.



Sales tax plays an integral part in Orange County's revenue mix because it is used to fund a variety of services and projects. Sales tax has been on a steady upswing since fiscal year 2009-2010, as it generally moves in conjunction with the overall economy. For fiscal year 2019-2020, sales tax is budgeted at \$188 million, up from \$177 million in the current year.

Fuel tax collections are an important revenue source in the budget when it comes to funding roadway maintenance and improvements. The fiscal year 2019-2020 budget for fuel taxes is \$43 million, which is relatively flat. Though Orange County's population has continued to grow, fuel taxes have not kept pace. This is largely because fuel taxes are levied at fixed, per-gallon amounts. Though we have more vehicles on our roads today, those vehicles are increasingly fuel efficient and require fewer gallons of gasoline and diesel fuel to operate. This creates a dilemma in that roads need to be built and maintained to handle additional traffic, but funding does not grow along with that need. Currently, Orange County fills this funding gap with transportation impact fees, existing sales tax revenue, property taxes, and other restricted funding sources.

Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day services and programs appear. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county.

Public safety is often one of the most important funding categories for citizens. The fiscal year 2019-2020 budget increases funding for public safety and includes \$266.8 million in operating funds for the Orange County Sheriff's Office – a \$16.4 million increase over the current year. This level of funding includes the hiring of an additional 52 patrol deputies and 24 support staff, such as 911 call takers and other positions that are necessary to keep the citizens of Orange County safe.



Also included in the operating budget for public safety is \$202 million for Fire Rescue services, a 1.8% increase over the current year. The department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County. Keeping up with growth, maintaining acceptable response times, and simultaneously ensuring the safety of citizens and firefighters are constant considerations in the annual budget process for Fire Rescue.

This budget also continues Orange County's commitment to reduce homelessness in the community. Through the Mayor's *Housing for All* Task Force, the goal is to prioritize short and long-term solutions to address affordable housing. The recommendations generated by the *Housing for All* Task Force will help Orange County create public-private partnerships to increase the supply of affordable housing throughout all areas of the community. Building on the increased allocations in previous years, the budget for fiscal year 2019-20 includes an additional \$6 million over the next 4 years to provide support the *Housing for All* initiative. The ultimate goal is to provide practical and lasting solutions to the affordable housing in Orange County.

Another service area that is important to many of our citizens is parks and recreation. The fiscal year 2019-20 budget includes more than \$40 million for the continued operations of Orange County's extensive and growing parks system. This budget provides for the ongoing operations and maintenance of existing parks along with added amenities at parks such as restrooms and additional parking. Funding has also been included for community parkland to continue to identify areas for new parks.

Important to the area's economy is the Orange County Convention Center and the visitors and business it attracts. Nearly \$88 million in operating funding is budgeted to support the center's more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than \$2 billion. The funding for the Convention Center operations comes primarily from fees that the center collects for its services.

There is \$330 million included in the budget for transportation to construct and maintain Orange County's road, drainage, and stormwater networks. This funding ensures that roadways are in safe

and working order, traffic signals function properly, and drainage systems are clear. Due to the stunted nature of gas taxes that was discussed earlier, a little more than \$80 million of the Public Works operating budget comes from existing sales tax revenue. With the growing population in Orange County more roads in Orange County will need to be built and maintained, which will require additional funding.

Also related to transportation is Orange County's annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2019-20 is approximately \$55.5 million – a 19% increase over the current year. LYNX has experienced an increase in the usage of door-to-door services by passengers with disabilities and those who are considered "transportation disadvantaged." These additional costs, combined with the static fare revenue and prior year utilization of reserves, are the primary reasons for the increased budget requested by LYNX. Public transportation is necessary to serve the growing community and LYNX is a key partner in making sure adequate public transportation is provided.



The above are only a small sampling of the funding and services included in Orange County's fiscal year 2019-20 operating budget. For more complete and detailed descriptions, please review the proceeding sections in this document.

Capital Projects

The capital projects budget for fiscal year 2019-20 is \$580 million and includes funding for a variety of infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others.

A few of the capital projects listed in the five year plan are listed below:

- Convention Center Way Grand Concourse and Multipurpose Venue
- Housing for All Initiative – Affordable Housing
- Courthouse Floor Buildout – New Judge
- New Parks and Amenities – Horizon West Trail, Barber Park Recreation Center, Pine Castle Fields, Bithlo Fitness Center and many other ongoing park enhancements
- Several new fire stations are included in the budget that includes replacement of temporary station Fire Station #44, and new fire stations resulting from growth to include Fire Station #32, #48, and 59 (West Orange County) and #68, #69, and #87 (East Orange County)
- Environmental and Water Quality projects throughout Orange County
- Facility renovations and improvements at various county facilities
- Transportation projects for roads, intersection improvements, sidewalks, and pedestrian safety
- Utility projects for water lines, water and wastewater facilities, and landfill maintenance

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the budget.

Conclusion

The information contained in this summary is intended to be a broad overview of the fiscal year 2019-2020 budget. Please refer to the information contained in the rest of this budget document for a more detailed presentation of the budget.

**ORANGE COUNTY, FLORIDA
BOARD OF COUNTY COMMISSIONERS**



**Jerry L. Demings
Orange County Mayor**



**Betsy VanderLey
District 1**



**Christine Moore
District 2**



**Mayra Uribe
District 3**



**Maribel Gomez Cordero
District 4**



**Emily Bonilla
District 5**



**Victoria Siplin
District 6**

COUNTY ADMINISTRATION

Byron Brooks..... County Administrator
Daniel Banks. Deputy County Administrator
Randy Singh. Deputy County Administrator
Chris Testerman..... Deputy County Administrator
Jim HarrisonAssistant County Administrator
Lucas D. Boyce..... Assistant to County Administrator
Vacant..... Chief Sustainability Officer

CONSTITUTIONAL OFFICERS

Frederick J. Lauten Chief Judge
Tiffany Moore Russell Clerk of Courts
Phil Diamond Comptroller
Rick Singh Property Appraiser
Robert Wesley Public Defender
John W. Mina Sheriff
Aramis D. Ayala State Attorney
Bill Cowles Supervisor of Elections
Scott Randolph Tax Collector

DEPARTMENT DIRECTORS

Anne Kulikowski Administrative Services Department
Lonnie Bell Community and Family Services Department
David Ingram (acting)..... Convention Center
Louis Quinones..... Corrections Department
Jim Fitzgerald Fire Rescue Department
Yolanda Martinez. Health Services Department
Jon Weiss..... Planning, Environmental and Development Services Department
Diana Almodovar (acting) Public Works Department
Ray Hanson Utilities Department



OFFICE OF MANAGEMENT AND BUDGET

Kurt Petersen Manager
Nanette Melo Assistant Manager
Dave Hardison Management and Budget Administrator
Vacant..... Management and Budget Administrator
Auria Oliver Management and Budget Advisor
Jay Wallace..... Management and Budget Advisor
Kimberly Brown Systems Analyst
Kewina Hibbert..... Senior Management and Budget Analyst
Yvonne Pinnock Senior Management and Budget Analyst
Tiffany Rurut Senior Management and Budget Analyst
Keyahna Martin Management and Budget Analyst
Anthony Jansen..... Fiscal Officer
Vanan Hampton..... Administrative Assistant
Brittany Effinger Student Intern



CONTACT INFORMATION

For more information regarding this document, you may contact the Office of Management and Budget using the following resources:

Address: Orange County Office of Management & Budget
P.O. Box 1393
Orlando, FL 32802-1393

Phone: 407-836-7390

Para más información acerca de este documento, favor de comunicarse con la Oficina de Administración y Presupuesto al número 407-836-7390.

A SPECIAL THANKS...

To all who contributed their time, energy, and talent to the compilation of this document.

TABLE OF CONTENTS

BUDGET IN BRIEF	SECTION 1
REVENUES AND EXPENDITURES SUMMARY	SECTION 2
CONSTITUTIONAL OFFICERS	SECTION 3
ADMINISTRATIVE SERVICES	SECTION 4
COMMUNITY & FAMILY SERVICES	SECTION 5
CONVENTION CENTER	SECTION 6
CORRECTIONS	SECTION 7
FIRE RESCUE	SECTION 8
HEALTH SERVICES.....	SECTION 9
PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES.....	SECTION 10
PUBLIC WORKS	SECTION 11
UTILITIES.....	SECTION 12
ADMINISTRATIVE AND FISCAL SERVICES	SECTION 13
OTHER OFFICES	SECTION 14
OTHER APPROPRIATIONS	SECTION 15
CAPITAL IMPROVEMENTS PROGRAM	SECTION 16
INDEX	

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

TABLE OF CONTENTS

BUDGET IN BRIEF

Distinguished Budget Presentation Award	1-3
How to Use This Book	1-5
Orange County Organizational Chart	1-9

General Information

General Information.....	1-12
Government Structure.....	1-12
County Mayor and Board of County Commissioners.....	1-14
Long-Term Goals.....	1-14
Fiscal Policy Statement.....	1-14
Financial Structure	1-15
Budgetary Basis	1-16
Capital Budgeting	1-17
Budget Calendar.....	1-18
Budget Process.....	1-19
Capital Improvement Budget Process.....	1-20
Performance Measurement Budget Process.....	1-20
Grants Program Budget Process	1-21
Budget Adoption and Modification	1-22
Budget Amendment/Budget Transfer Process.....	1-23
Budget Prioritization Process.....	1-24
FY 2019-20 Budget Assumptions.....	1-25
Long-Range Financial Planning	1-26

Charts and Tables

Charts and Tables.....	1-28
Revenue Forecasting Procedures	1-30
Major Revenue Sources	1-30
Three-Year Comparison of Budgeted Fund Structure	1-35
Budget Summary FY 2019-20 Revenues and Expenditures	1-37
Funding Per Capita by Object Category	1-38
How the County Allocates Money.....	1-40
Sources of Funds – Countywide (chart).....	1-42
Uses of Funds – Countywide (chart)	1-43
General Fund Comparison (table).....	1-44
Sources of Funds – General Fund (chart)	1-48
Uses of Funds – General Fund (chart)	1-49
Selected Outside Agency Funding Summary	1-50
Interfund Transfers Schedule (table)	1-52
Fund Balances.....	1-54
Estimated Fund Balances.....	1-56

Fund Balances Brought Forward	1-58
Tax and Millage Information	1-59
Millage and Property Value Detail for FY 2019-20 (table).....	1-61
Millage Computation Process	1-62
Millage Summary.....	1-64
Fifteen Year Millage and Budget Information.....	1-65
Tax Equalization Calculation.....	1-66
Changes in Authorized Positions (table).....	1-67
Total Positions by Function (chart).....	1-72

Debt Management

General Overview	1-74
Pledged Revenue for Debt	1-76
Credit Ratings	1-77
Long-Term Debt Summary.....	1-80
Legal Debt Limits	1-81
Detailed Long-Term Debt.....	1-81

Statistical Information

Demographic and Economic Indicators.....	1-85
--	------

Guide to Other Useful References	1-91
---	------

Glossary	1-93
-----------------------	------



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Orange County

Florida

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



How to Use This Book



HOW TO USE THIS BOOK

<i>General</i>	This document details the FY 2019-20 annual budget for the period beginning October 1, 2019 and ending September 30, 2020. It provides useful up-to-date comparisons and analysis, and illustrates proposed budget amounts for FY 2019-20.
<i>Budget in Brief</i>	This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government.
<i>Revenues</i>	This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category.
<i>Organization Budgets</i>	By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2017-18, revised budget as of March 31, 2019 for FY 2018-19, and adopted budget for FY 2019-20) and a summary of funding sources. Organizational charts and various budget reports are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows:
<i>Personal Services</i>	Cost related to compensating employees, including salaries, wages, and fringe benefit costs.
<i>Operating Expenses</i>	Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs.
<i>Capital Outlay</i>	An appropriation for the acquisition or construction of physical assets.
<i>Capital Improvements</i>	Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.
<i>Debt Service</i>	The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments and payments for paying agents, registrars, and escrow agents.
<i>Grants</i>	A contribution of assets, usually cash, by one governmental unit or other organization to another made for a specified purpose.
<i>Other</i>	These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds.
<i>Reserves</i>	An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation.

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

HOW TO USE THIS BOOK

<i>Capital Improvements Program</i>	This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document.
<i>Index</i>	The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information.
<i>Glossary of Terms</i>	A glossary of terms used throughout the <i>General Information</i> section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Orange County Organizational Chart



Orange County Citizens

Constitutional Officers

**Orange County Mayor
Board of County Commissioners**

Chief of Staff

- Supervisor of Elections
- Tax Collector
- Property Appraiser
- Sheriff
- Comptroller
- Clerk of Circuit & County Courts
- Public Defender
- Judiciary
- State Attorney

- Communications Division
- Economic, Trade, & Tourism Development
- Legislative Affairs
- Innovation & Technology Officer

County Administrator

Convention Center

- Facilities Operations
- Capital Planning
- Security
- Event Operations
- Sales & Marketing
- Strategic Planning & Dev.
- Fiscal and Operational Support

- Chief Sustainability Officer
- County Attorney
- Assistant County Administrator
- Assistant to County Administrator

**Deputy County Administrator
Public Safety**

**Deputy County Administrator
Administration & Fiscal Services**

**Deputy County Administrator
Infrastructure, Community & Development Services**

- Corrections**
 - Community Corrections
 - Inmate Admin. Services
 - Security Operations
 - Support Operations
 - Support Services
 - Fiscal and Operational Support
- Fire Rescue**
 - Communications
 - Infrastructure & Asset Management
 - Office of Emergency Management
 - Operations
 - Planning & Technical Services
 - Fiscal and Operational Support
- Health Services**
 - Corrections Health
 - EMS/Office of the Medical Director
 - Medical Clinic
 - Consumer Fraud
 - Drug Free Community Office
 - Medical Examiner
 - Animal Services
 - Mosquito Control
 - Fiscal and Operational Support

- Administrative Services**
 - Business Development
 - Capital Projects
 - Facilities Management
 - Fleet Management
 - Procurement Division
 - Real Estate Management
 - Fiscal and Operational Support
- Community & Family Services**
 - Fiscal & Business Services
 - Human Resources
 - ISS
 - Office of Management & Budget
 - Risk Management
 - Office of Professional Standards
 - Citizens Resources & Outreach
 - Citizens' Commission for Children
 - Community Action
 - Youth & Family Services
 - Head Start
 - Mental Health & Homelessness
 - Cooperative Extension
 - Parks & Recreation
 - Regional History Center
 - Fiscal and Operational Support

- Public Works**
 - Highway Construction
 - Public Works Engineering
 - Development Engineering
 - Roads and Drainage
 - Stormwater Management
 - Traffic Engineering
 - Fiscal and Operational Support
- Planning, Environ. & Dev. Services**
 - Building Safety
 - Planning
 - Transportation Planning
 - Zoning
 - Code Enforcement
 - Environmental Protection
 - Housing & Community Dev.
 - Neighborhood Services
 - Fiscal and Operational Support
- Utilities**
 - Engineering
 - Customer Service
 - Field Services
 - Solid Waste
 - Water
 - Water Reclamation
 - Fiscal and Operational Support

Orange County

Budget in Brief

1 - 10



General Information

This section includes:

- General Information 1-12
- Government Structure 1-12
- County Mayor and Board of County Commissioners 1-14
- Long-Term Goals 1-14
- Fiscal Policy Statement 1-14
- Financial Structure 1-15
- Budgetary Basis..... 1-16
- Capital Budgeting..... 1-17
- Budget Calendar 1-18
- Budget Process 1-19
- Capital Improvement Budget Process 1-20
- Performance Measurement Budget Process 1-20
- Grants Program Budget Process..... 1-21
- Budget Adoption and Modification..... 1-22
- Budget Amendment/Budget Transfer Process ... 1-23
- Budget Prioritization Process 1-24
- FY 2019-20 Budget Assumptions 1-25
- Long-Range Financial Planning..... 1-26

GENERAL INFORMATION

Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. In addition, Orange County is comprised of 13 municipalities in the incorporated area and 17 distinct neighborhoods in the unincorporated area. Orange County has a population of 1,349,597 based on 2018 estimates from the University of Florida Bureau of Economic and Business Research.



Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 75 million visitors in a single year. It is home to seven (7) of the ten (10) most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Florida Hospital, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

GOVERNMENT STRUCTURE

In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezonings or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students, but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.
2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners,

restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.

3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least 15 minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the Mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.

In November 2014, the following amendments were approved:

1. The Orange County Charter was amended to require petition initiatives to have signatures verified at least 150 days prior to the primary, general, or special election.
2. The Orange County Charter was also amended to limit initiative, and the enactment, amendment or repeal of ordinances where the initiative concerns the regulation of employer wages, benefits, or hours of work; or the encumbrance or allocation of tax revenues not authorized by law or conditioned upon a prospective change in law; and, to impose prohibitions on the Board of County Commissioners.
3. The Orange County Charter was also amended for the purpose of establishing term limits and nonpartisan elections for the Orange County Clerk of the Circuit Court, Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This amendment provides for County Constitutional Officers to be elected on a nonpartisan basis and subject to term limits of four (4) consecutive full 4-year terms.

In November 2016, the following amendments were approved:

1. The Orange County Charter was amended to reform the charter's initiative process to provide clarity, accountability and transparency; and, ensure equal treatment of voters.
2. The Orange County Charter was also amended to change County Constitutional Officers to Charter Officers and provide for nonpartisan elections and term limits.
3. The Orange County Charter was also amended to preserve the term limits and nonpartisan elections for County Constitutional Officers and Charter Officers.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: <http://www.orangecountyfl.net/> by clicking on the "Residents" tab, selecting "Open Government", then "Boards and Special Districts" and finally "Charter Review Commission."

COUNTY MAYOR & BOARD OF COUNTY COMMISSIONERS

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the Mayor and six (6) members. Each member is elected by district. The term of office for Board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of countywide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at www.orangecountyfl.net/.

LONG-TERM GOALS

Orange County Government's long-term goals focus on the six (6) primary areas listed below. The Budget Message and Department Objectives provide numerous examples of what Orange County is doing to achieve these goals.

1. Attract higher-paying jobs and promote long-term economic stability.
2. Continually raise the bar on ethics, accountability, and transparency to eliminate even the appearance of corruption and favoritism.
3. Maintain a culture in Orange County Government that makes citizens the priority – not politicians, and not special interests.
4. Ensure greater efficiency in government by measuring performance and productivity and by conducting audits and efficiency reviews.
5. Protect and improve quality of life by keeping our streets safe, supporting strong schools, and protecting natural resources.
6. Run a fiscally sound government and ensure that taxpayers' dollars are spent wisely and efficiently.

FISCAL POLICY STATEMENT

Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

Annual Budget: The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

Capital Improvement Program and Budget: The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years, and have a value in excess of \$25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner in order to meet the service and facility needs of Orange County. All Orange County capital improvements will be made

substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

General Operating Budget: The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and also for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

Reserves: Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

Budget Amendments and Transfers: Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

FINANCIAL STRUCTURE

To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

- I. **Governmental Funds:** Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:
 1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.

2. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
 3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
 4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.
 5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.
- II. Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:
1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.
 2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.
- III. Fiduciary Funds: Fiduciary Funds account for assets that do not belong to the county, but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:
1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.
 2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.
 3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund
 4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

BUDGETARY BASIS

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis, but are eliminated on a GAAP basis for financial reporting.

CAPITAL BUDGETING

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2019-20 are funded through FY 2023-24 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involve the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

January-February	Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2019-20 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year.
March	Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conduct budget preparation computer training classes and reviews early departmental budget submission.
April-May	OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31.
May 1	Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections.
May	Department budget meetings with the County Mayor and County Administrator.
May-June	Compilation of the budgets -- operating and capital improvement. Property Appraiser submits budget request by June 1.
July 1	Deadline for delivery of certified tax roll from Property Appraiser.
July	Distribution of proposed budget to the BCC. Budget review work sessions with the BCC.
August 1	BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request.
August	Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers.
September	Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates.
October 1	Implementation of the adopted budget.
October	Value Adjustment Board meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue.
November - December	OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget.

*"TRIM" refers to "Truth in Millage"; the requirements set forth in the Florida Statutes for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to changing needs of the Board or County Administration.

BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2019 to September 30, 2020.

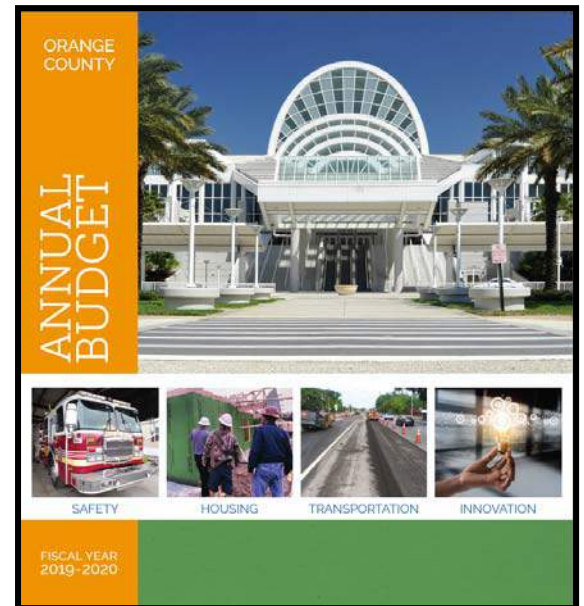
In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2019, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers. Departments were asked to include 4.0% increases to salary budgets and to leave most operating budgets unchanged from fiscal year 2020.

In late May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for her review to finalize the proposed budget for the Board of County Commissioners (BCC) budget work sessions in July.

Board work sessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2019.



CAPITAL IMPROVEMENT BUDGET PROCESS

In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board worksessions in July.

PERFORMANCE MEASUREMENT BUDGET PROCESS

Orange County's Performance Based Measurement System (PBMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PBMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.

GRANTS PROGRAM BUDGET PROCESS

Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget worksessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded, but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

BUDGET ADOPTION AND MODIFICATION

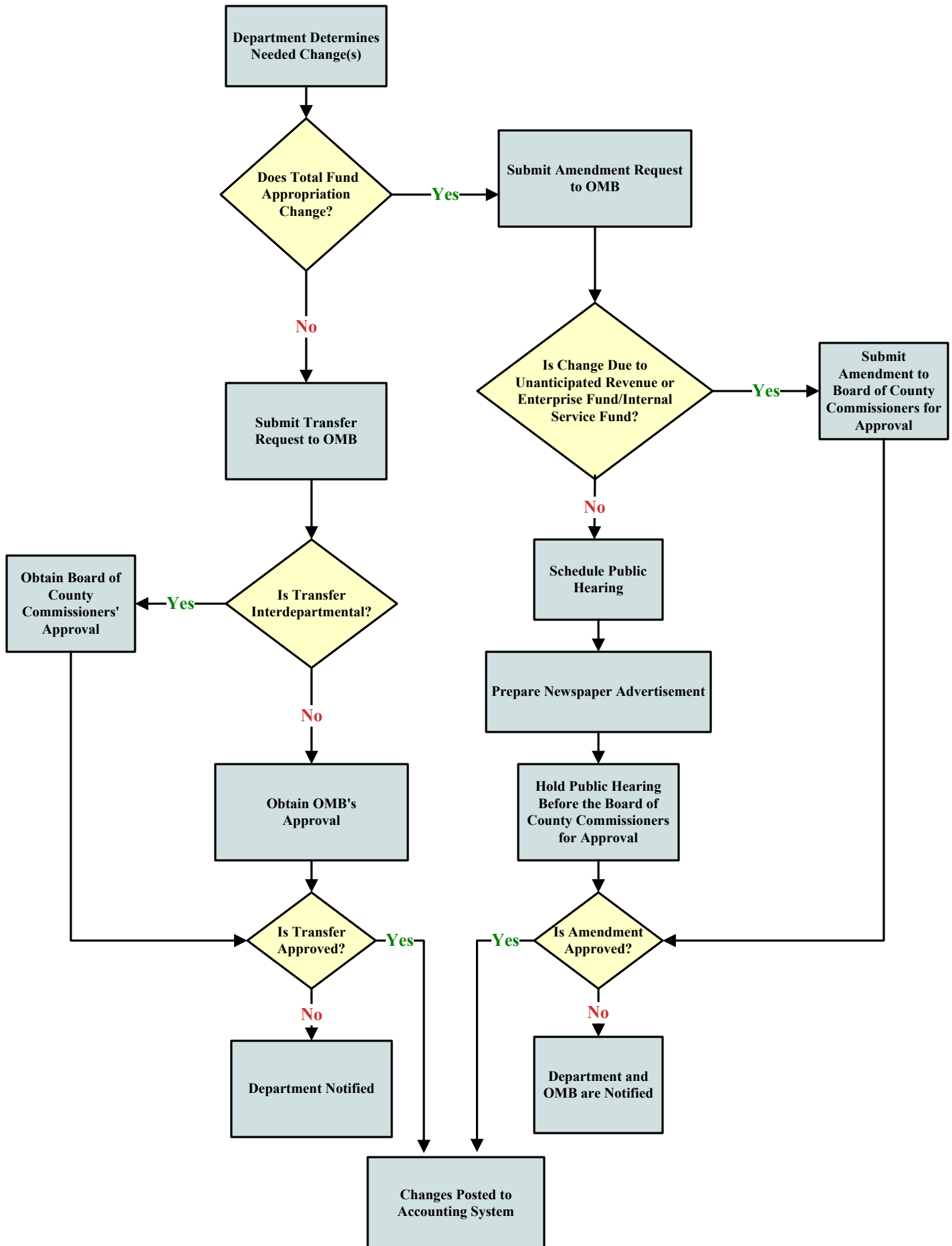
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

<i>Budget Amendments</i>	Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice, as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
<i>Budget Transfers</i>	Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed and formally approved by the Board.

Additions to approved positions during the budget year require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

Budget Amendment / Budget Transfer Process



BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

<i>Public Wants and Needs</i>	Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget.
<i>Evaluate Needs, Resources, and Service Priorities</i>	Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources.
<i>Establish Annual Goals</i>	Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels.
<i>Meet and Prioritize</i>	The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly.
<i>Prepare and Refine Proposed Budget Recommendations</i>	Office of Management and Budget (OMB) reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities.
<i>Budget Discussion</i>	The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget worksessions.
<i>Deliberate, Revise, and Adopt Budget</i>	The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input.

FY 2019-20 BUDGET ASSUMPTIONS

The FY 2019-20 revenue and expenditure budget assumptions are as follows:

Revenues:

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remain the same for FY 2019-20.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic and legislative assumptions.

Expenditures:

- *Personal Services:* The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at the amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions are budgeted at the following rates to coincide with the County fiscal year:

Contribution Category	FRS Rates FY 2019-20
Regular	8.47%
Elected Officials	48.82%
Special Risk	25.39%
Special Risk Administration	38.59%
Senior Management	25.41%
Deferred Retirement Option Program (DROP)	14.58%

The rate for FICA (Social Security) contributions is budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2019, this amount is \$132,900.

- *Operating Expenses:* Departments were requested to submit an operating budget for FY 2019-20; with detailed justification for all increases for including non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that were deemed critical to meet an acceptable level of service were considered for funding.
- *Capital Outlay:* Departments were requested to submit a capital outlay budget for FY 2019-20. Capital outlay expenses should be evaluated and reduced for one-time acquisitions from the prior fiscal year. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased capital improvement projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Plan section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance are based on anticipated needs by the internal service departments and projected usage by county departments.
- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of total revenue budget. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

LONG-RANGE FINANCIAL PLANNING

The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

Charts and Tables

This section includes:

- Charts and Tables1-28
- Revenue Forecasting Procedures.....1-30
- Major Revenue Sources.....1-30
- Three-Year Comparison of Budgeted
Fund Structure1-35
- Budget Summary FY 2019-20
Revenues and Expenditures.....1-37
- Funding Per Capita by Object Category.....1-38
- How the County Allocates Money1-40
- Sources of Funds – Countywide (chart).....1-42
- Uses of Funds – Countywide (chart).....1-43
- General Fund Comparison (table)1-44
- Sources of Funds – General Fund (chart).....1-48
- Uses of Funds – General Fund (chart).....1-49
- Selected Outside Agency Funding Summary1-50
- Interfund Transfers Schedule (table).....1-52
- Fund Balances1-54
- Estimated Fund Balances1-56
- Fund Balances Brought Forward.....1-58
- Tax and Millage Information1-59
- Millage and Property Value
Detail for FY 2019-20 (table).....1-61
- Millage Computation Process1-62
- Millage Summary1-64
- Fifteen Year Millage and Budget Information ...1-65
- Tax Equalization Calculation1-66
- Changes in Authorized Positions (table)1-67
- Total Positions by Function (chart).....1-72

CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. The following represents a brief explanation of the charts, tables, and graphs:

<i>Major Revenue Sources</i>	These charts provide a three (3) year comparison of revenue between the FY 2017-18 Actuals, the FY 2018-19 Budget as of March 31, 2019, and the FY 2019-20 Adopted Budget for several major revenue sources.
<i>Three-Year Comparison of Budgeted Fund Structure</i>	This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, Debt Funds, and Other Funds.
<i>Budget Summary</i>	This table provides a summary of the entire budget for Orange County.
<i>How the County Allocates Money</i>	This table is a listing of the data used to prepare the Total Expenditure Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes.
<i>Sources of Funds and Uses of Funds Countywide</i>	These charts represent a comparison between FY 2018-19 Budget as of March 31, 2019 and FY 2019-20 Adopted Budget of major revenue sources and expenditure categories. The Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses.
<i>General Fund Comparisons</i>	This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories.
<i>Sources of Funds and Uses of Funds General Fund</i>	These charts represent a comparison between FY 2018-19 Budget as of March 31, 2019 and FY 2019-20 Adopted Budget of major revenue sources and expenditure categories for the general fund. More general fund detailed revenue information by funding source and expenditures by appropriation of expenses are included in the Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document.
<i>Interfund Transfers In and Out</i>	These tables represent the budgeted interfund transfers for FY 2019-20 by funding source.
<i>Estimated Fund Balances</i>	This table shows the budgeted cash brought forward for all funds FY 2019-20.
<i>Millage and Property Value Detail</i>	This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information.

<i>Millage Summary</i>	This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows the county aggregate comparison information.
<i>Millage Computation Process Flowcharts</i>	These flowcharts provide examples of how the millage rolled-back rate is calculated and the maximum millage.
<i>Changes in Authorized Positions</i>	This table provides a summary of changes in authorized positions for FY 2018-19 Budget as of March 31, 2019 and position requests for FY 2019-20 Adopted Budget by departments/divisions. It also includes one (1) year of position history for comparison purposes.
<i>Total Positions by Function FY 2018-19 Versus FY 2019-20</i>	This graph compares FY 2018-19 and FY 2019-20 authorized positions by the major expenditure categories as required by Florida Statutes, such as General Government, Public Safety, Physical Environment, etc.

REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2019-20.

The Half-Cent Sales Tax revenue is expected to improve in FY 2019-20. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to improve in FY 2019-20.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenue budgets for FY 2019-20 are projected to maintain their FY 2018-19 levels.

Local Option Tourist Development Tax revenue is expected to improve for FY 2019-20.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase slightly, while Communications Services Tax revenue is projected to decrease from its FY 2018-19 level. The combined projection for these revenues reflects a slight increase for FY 2019-20.

The overall performance of capital impact fees is expected to increase for FY 2019-20.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

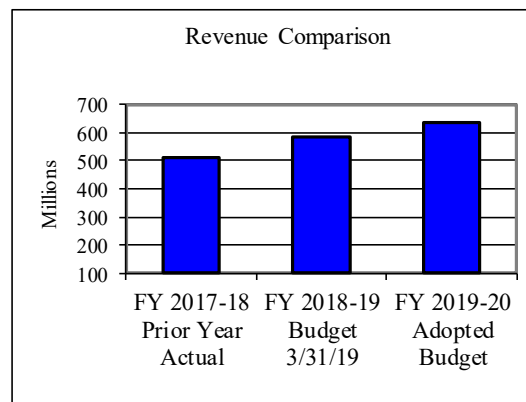
MAJOR REVENUE SOURCES

Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at \$638,020,790 for FY 2019-20, a 10.2% increase over FY 2018-19 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's), and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.



Half-Cent Local Government Sales Tax

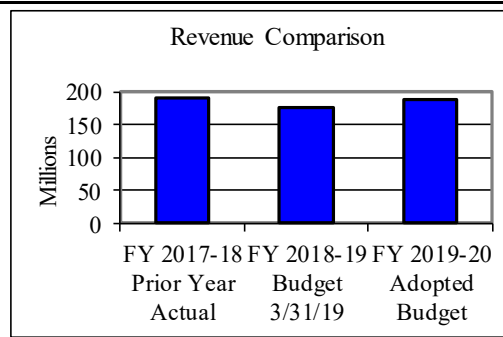
In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.

Funds distributed to each county are proportioned as follows:

Distribution Factor	<u>Unincorporated</u>	+	<u>Incorporated</u>
	<u>County Population</u>		<u>2/3 Population</u>
	<u>Total County</u>		<u>Incorporated</u>
	<u>Population</u>		<u>2/3 Population</u>

County Share = Distribution Factor x Half-Cent Sales Tax Collected in County.

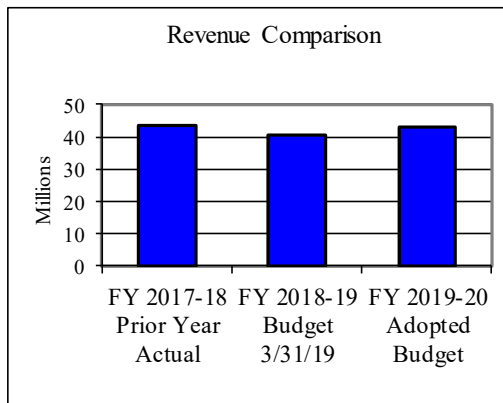
The FY 2018-19 sales tax revenue is expected to improve compared to the prior year level, exceeding its budget of \$177,283,600. Orange County’s Half-Cent Sales Tax revenue is budgeted at \$188,302,000 for FY 2019-20.



State Revenue Sharing

The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 2.0810% as of July 1, 2015.

The FY 2018-19 revenue from State Revenue Sharing is projected to exceed its budget of \$40,420,700. For FY 2019-20, this revenue is budgeted at \$42,933,321.



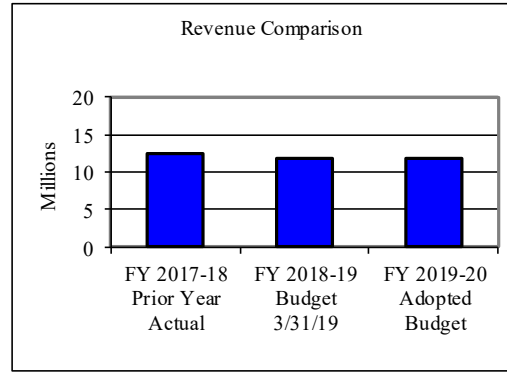
Constitutional Gas Tax

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.

Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond

issues for Orange County. Orange County, therefore, receives both portions of this tax. Constitutional Gas Tax Fund (Fund 1003) receives the 80% portion and Transportation Trust Fund (Fund 1002) receives the 20% portion.

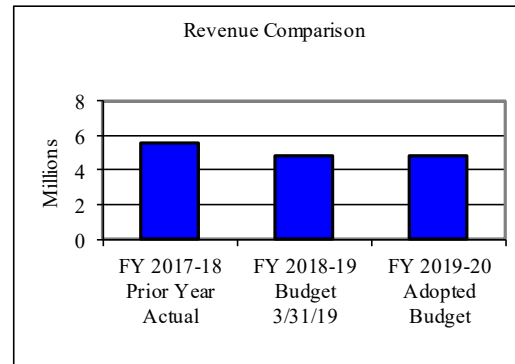
Total Constitutional Gas Tax is budgeted at \$11,902,000 for FY 2019-20, holding steady at the FY 2018-19 level.



County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03, the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

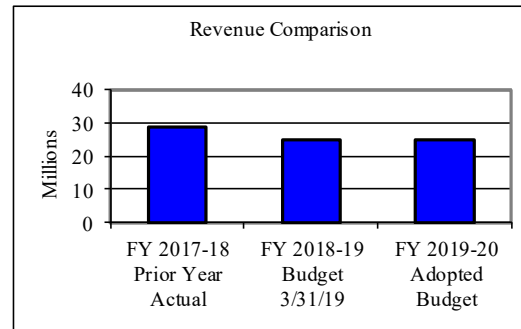
For FY 2019-20, County Gas Tax revenue is budgeted at \$4,800,000, holding steady at the FY 2018-19 level.



Local Option Gas Tax

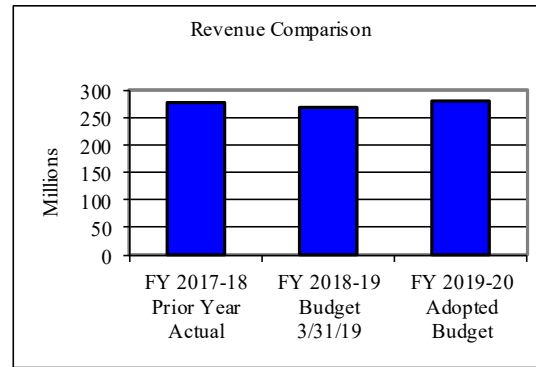
A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue is budgeted at \$25,000,000 for FY 2019-20, holding steady at the FY 2018-19 level.



Local Option Tourist Development Tax

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.



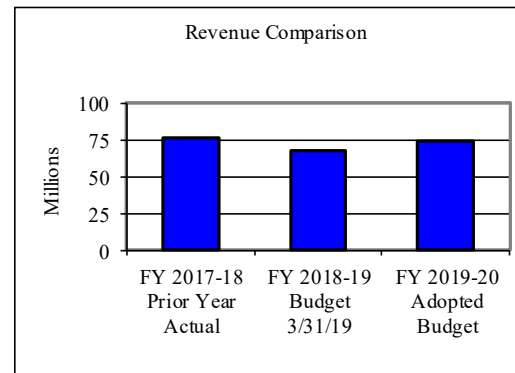
The first four cents of the 6% Tourist Development Tax are for priority tourism related expenses in the Tourist Development Plan prepared by the Tourist Development Council and approved by the Board of County Commissioners. The fifth cent is for convention and sports debt and is currently allocated to Convention Center construction debt. The sixth cent is for sports debt and tourism promotion.

Tourist Development Tax revenue is expected to improve for FY 2018-19 and to continue improving for FY 2019-20. Revenue for the 6% Tourist Development Tax is budgeted at \$282,300,000 for FY 2019-20.

Public Service Tax

Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.



Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at \$67,206,834 in FY 2018-19. For FY 2019-20, this revenue is budgeted at \$74,014,936.

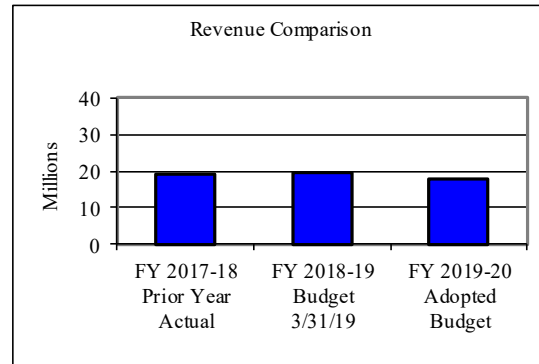
Communications Services Tax

Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.)

The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement # 54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).

Communications Services Tax revenue is budgeted at \$18,000,000 for FY 2019-20, decreasing from the FY 2018-19 level of \$19,500,000.



Capital Impact Fees

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth.

Water and Sewer Connection Fee revenue is budgeted at \$34.3 million for FY 2019-20, up from \$29.1 million budgeted in FY 2018-19. Fire Impact Fee revenue is budgeted at \$2.7 million for FY 2019-20, up from \$2.6 million in the prior year. Law Enforcement Impact Fee revenue is budgeted at \$3.5 million for FY 2019-20, up from \$2.4 million in the prior year. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at \$12.2 million for FY 2019-20, up from \$8.7 million in the prior year. Parks Impact Fee revenue is budgeted at \$5.6 million for FY 2019-20, up from \$4.2 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2019-20 is established at \$115 million to allow flexibility for revenue growth.

Water and Sewer Service

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	\$ 793,837,570	\$ 996,691,892	\$ 1,042,712,220	4.6%
Total:	\$ 793,837,570	\$ 996,691,892	\$ 1,042,712,220	4.6%
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	\$ 76,940,648	\$ 118,596,856	\$ 68,519,270	(42.2)%
8000 Level (State) Grants - Funds	5,176,055	10,686,563	21,124,991	97.7%
911 Fee	5,839,665	24,829,807	23,852,244	(3.9)%
Air Pollution Control	784,585	1,536,475	1,347,401	(12.3)%
Air Quality Improvement	562	310,057	273,392	(11.8)%
Animal Services Trust Funds	22,519	208,725	214,432	2.7%
Aquatic Weed (Non-Tax) Districts	55,305	446,931	395,005	(11.6)%
Aquatic Weed (Tax) Districts	297,038	5,456,242	5,904,105	8.2%
Boating Improvement Program	8,238	1,580,843	1,451,447	(8.2)%
Building Safety	18,413,679	54,191,833	55,914,960	3.2%
Conservation Trust and Subfunds	368,131	5,398,766	4,874,121	(9.7)%
Constitutional Gas Tax	5,601,625	35,162,284	27,896,237	(20.7)%
Court Facilities	4,356,640	7,488,079	6,887,497	(8.0)%
Court Technology	4,312,375	6,500,780	5,382,729	(17.2)%
Crime Prevention ORD 98-01	33,024	240,663	108,000	(55.1)%
Cyber Safety	-	304	200	(34.2)%
Driver Education Safety Trust Fund	475,690	557,716	522,975	(6.2)%
Drug Abuse Trust Fund	273,981	339,116	325,825	(3.9)%
Energy Efficiency Renew Energy & Conservation	17,373	27,058	14,025	(48.2)%
I-Drive MSTU Funds	6,644,292	6,930,207	7,532,094	8.7%
Inmate Commissary Fund	1,332,275	4,174,189	4,336,757	3.9%
International Drive CRA	8,323,967	60,893,035	74,957,928	23.1%
Juvenile Court Programs	236,569	356,688	299,254	(16.1)%
Law Enforcement / Confiscated Property	601,809	1,253,542	1,051,750	(16.1)%
Law Enforcement / Education Corrections	245,958	627,328	631,100	0.6%
Law Enforcement / Education Sheriff	221,187	474,798	463,150	(2.5)%
Law Library	237,123	285,475	285,475	0.0%
Legal Aid Programs	1,017,017	1,267,017	1,292,357	2.0%
Local Court Programs	1,181,494	1,253,676	1,300,468	3.7%
Local Housing Asst (SHIP)	5,390,761	13,654,873	13,807,033	1.1%
Local Option Gas Tax	37,774,146	57,625,719	51,569,750	(10.5)%
Mandatory Refuse Collection	43,991,292	60,202,343	65,137,139	8.2%
MSBU Agency Funds	1,624	30	30	0.0%
Municipal Service Districts	20,472,468	45,231,720	46,114,379	2.0%
OBT Comm Redevelopment Area Trust Fund	248,480	996,074	1,108,673	11.3%
OC Fire Prot & EMS/MSTU	162,755,380	226,011,731	239,480,605	6.0%
Orange Blossom Trail NID 90-24	154,172	162,947	162,947	0.0%
Parks and Recreation Scholarship	-	46,710	46,710	0.0%
Parks Fund	34,868,135	51,768,296	51,449,473	(0.6)%
Pine Hills Local Govt NID	118,031	397,877	342,770	(13.9)%
Pollutant Storage Tank	-	11,933	11,958	0.2%
School Impact Fees	76,778,346	109,297,500	109,345,000	0.0%
Special Tax MSTU	180,299,000	197,980,297	212,729,936	7.5%
Teen Court	551,487	1,057,973	926,400	(12.4)%
Transportation Trust	111,533,661	127,256,519	118,005,972	(7.3)%
Tree Replacement Trust	33,808	2,153,311	2,162,811	0.4%
Water and Navigation Funds	660,001	12,527,514	12,976,501	3.6%
Total:	\$ 818,649,615	\$ 1,257,458,420	\$ 1,242,537,276	(1.2)%

Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
<u>Enterprise Funds</u>				
Convention Center Funds	\$ 266,894,727	\$ 655,280,925	\$ 694,513,862	6.0%
Other Enterprise Funds	7,655,209	4,536,216	-	(100.0)%
Solid Waste System	37,137,886	131,923,200	129,613,765	(1.8)%
Water Utilities System	249,443,548	465,570,888	432,520,343	(7.1)%
Water Utilities System MSTUs	324,134	417,782	448,653	7.4%
Total:	\$ 561,455,503	\$ 1,257,729,011	\$ 1,257,096,623	(0.1)%
<u>Internal Service Funds</u>				
Employees Benefits	\$ 100,298,773	\$ 168,098,155	\$ 177,537,450	5.6%
Fleet Management Dept	15,726,797	20,284,361	19,388,806	(4.4)%
Risk Management Program	27,091,781	70,427,897	75,239,111	6.8%
Total:	\$ 143,117,351	\$ 258,810,413	\$ 272,165,367	5.2%
<u>Capital Construction Funds</u>				
Fire Impact Fees	\$ 51,169	\$ 11,100,893	\$ 13,204,288	18.9%
Horizons West Village H Adequate Public Facility	-	345,844	554,062	60.2%
Lakeside Village Adequate Public Facility	791,527	992,953	516,720	(48.0)%
Law Enforce Impact Fees	3,393,877	12,740,792	9,620,000	(24.5)%
Miscellaneous Construction Projects	44,447,601	222,410,601	148,714,398	(33.1)%
Parks & Recreation Impact Fees	1,817,580	29,721,292	26,061,296	(12.3)%
Transportation - Deficient Segment Funds	1,303,044	11,781,346	11,738,359	(0.4)%
Transportation Impact Fees	11,790,561	135,616,707	116,855,950	(13.8)%
Total:	\$ 63,595,360	\$ 424,710,428	\$ 327,265,073	(22.9)%
<u>Debt Service Funds</u>				
Capital Improvement Bonds	\$ 32,336,582	\$ 57,517,267	\$ 69,275,392	20.4%
Orange County Promissory Note Series 2010	1,545,951	2,799,708	2,654,799	(5.2)%
Public Facilities Bonds	4,378,875	8,800,786	4,494,178	(48.9)%
Public Service Tax Bonds	64,916,601	153,547,067	157,347,231	2.5%
Sales Tax Trust Fund	186,404,177	370,353,256	396,734,452	7.1%
Total:	\$ 289,582,186	\$ 593,018,084	\$ 630,506,052	6.3%
County Total:	\$ 2,670,237,585	\$ 4,788,418,248	\$ 4,772,282,611	(0.3)%

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

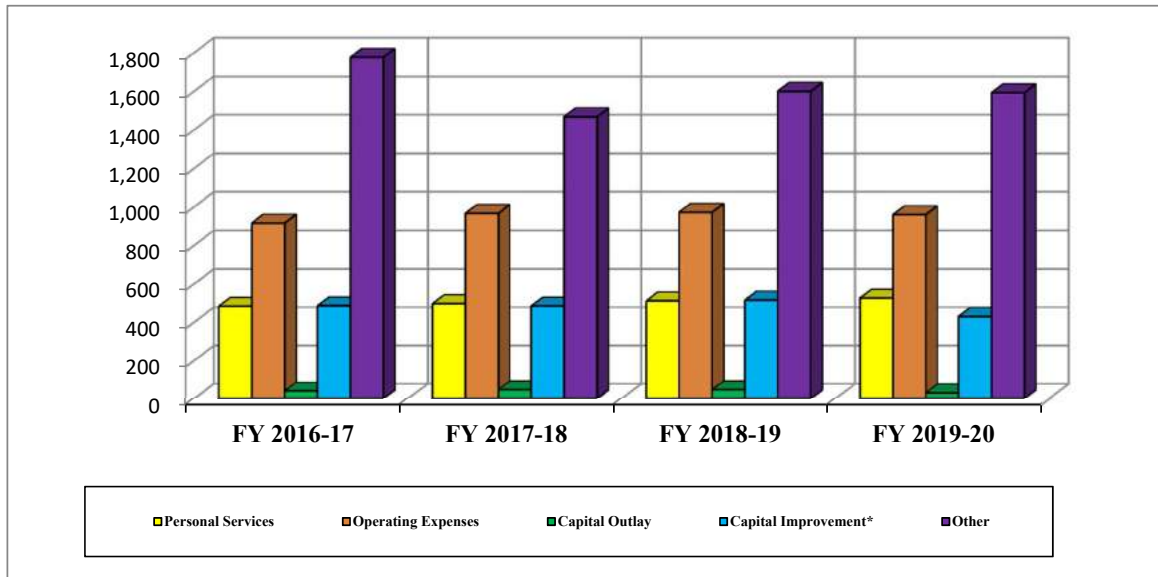
BUDGET SUMMARY
ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2019-20

CLASSIFICATION	General Revenue Fund	Transportation Trust Fund	Grant Funds	Fire & EMS District Funds	Special Tax Equalization Fund	Debt Service Funds	Capital Construction Funds	Other Revenue Funds	Enterprise Funds	Internal Service Funds	Total
REVENUES :											
Ad Valorem Taxes	\$ 581,825,124	\$ 0	\$ 0	\$ 171,058,802	\$ 137,732,318	\$ 0	\$ 32,370,775	\$ 35,902,920	\$ 0	\$ 0	\$ 958,889,939
Other General Taxes	2,509,000	1,050,000	0	0	18,000,000	74,014,936	0	25,155,250	282,300,000	0	403,029,186
Permits and Fees	1,161,900	1,983,500	0	3,002,880	0	0	27,887,853	157,433,561	35,424,337	0	226,894,031
Grants	2,763,927	0	71,315,960	0	0	0	0	9,798,035	0	0	83,877,922
Shared Revenues	1,316,600	7,200,000	0	320,000	0	231,235,321	0	15,510,721	0	0	255,582,642
Service Charges	43,939,954	1,074,000	0	30,154,779	0	0	0	71,047,245	316,038,838	160,173,872	622,428,688
Fines and Forfeitures	1,141,300	4,659,000	0	0	0	1,350,000	0	607,579	31,023	0	7,788,902
Interest and Other	13,501,940	145,050	5,855,266	959,500	20,000	240,440	1,540,167	4,656,389	9,928,861	5,412,100	42,259,713
Total Revenues	648,159,745	16,111,550	77,171,226	205,495,961	155,752,318	306,840,697	61,798,795	320,111,700	643,723,059	165,585,972	2,600,751,023
Less: Statutory Deduction	(33,420,487)	(805,578)	0	(10,342,298)	(7,820,116)	(15,342,035)	(3,089,941)	(15,517,879)	(32,186,153)	(270,605)	(118,795,092)
Net Revenues	\$ 614,739,258	\$ 15,305,972	\$ 77,171,226	\$ 195,153,663	\$ 147,932,202	\$ 291,498,662	\$ 58,708,854	\$ 304,593,821	\$ 611,536,906	\$ 165,315,367	\$ 2,481,955,931
NON-REVENUES:											
Bond/Loan Proceeds	0	0	0	0	0	0	0	0	80,000,000	0	80,000,000
Interfund Transfers	279,755,520	81,700,000	2,675,000	0	59,759,419	1,141,867	14,300,000	64,031,839	446,603	0	503,810,248
Fund Balance	127,967,442	21,000,000	0	42,976,942	4,388,315	337,865,523	254,256,219	223,804,947	565,113,114	106,850,000	1,684,222,502
Other Sources	20,250,000	0	0	1,350,000	650,000	0	0	43,930	0	0	22,293,930
TOTALS	\$ 1,042,712,220	\$ 118,005,972	\$ 79,846,226	\$ 239,480,605	\$ 212,729,936	\$ 630,506,052	\$ 327,265,073	\$ 592,474,537	\$ 1,257,096,623	\$ 272,165,367	\$ 4,772,282,611
EXPENDITURES/EXPENSES:											
General Government	\$ 265,682,304	\$ 0	\$ 0	\$ 0	\$ 0	\$ 294,161	\$ 26,053,750	\$ 17,363,122	\$ 1,000,000	\$ 0	\$ 310,393,337
Public Safety	461,337,855	0	1,078,252	209,685,847	0	66,000	18,701,611	59,560,380	0	0	750,429,945
Physical Environment	11,282,090	9,392,314	48,318	0	0	0	6,189,828	80,917,502	394,961,657	0	502,791,709
Transportation	58,540,834	100,355,212	16,000,000	0	0	0	72,901,614	82,263,134	0	0	330,060,794
Economic Environment	11,016,244	0	22,023,997	0	0	0	1,500,000	23,368,691	329,109,337	0	387,018,269
Human Services	122,474,435	0	38,144,069	0	0	0	5,542,731	110,278,650	0	0	276,439,885
Internal Services	0	0	0	0	0	0	0	0	0	219,663,793	219,663,793
Culture and Recreation	5,452,983	0	144,626	0	0	0	15,118,000	51,271,206	5,982,947	0	77,969,762
Total Expenditures/Expenses	\$ 935,786,745	\$ 109,747,526	\$ 77,439,262	\$ 209,685,847	\$ 0	\$ 360,161	\$ 146,007,534	\$ 425,022,685	\$ 731,053,941	\$ 219,663,793	\$ 2,854,767,494
NON-EXPENSE DISBURSEMENTS:											
Debt Service	0	0	0	0	0	35,394,380	0	0	92,862,165	0	128,256,545
Reserves	76,695,027	8,138,446	0	28,652,891	0	353,316,357	181,257,539	166,251,798	418,634,692	52,501,574	1,285,448,324
Interfund Transfers	30,230,448	120,000	2,406,964	1,141,867	212,729,936	241,435,154	0	1,200,054	14,545,825	0	503,810,248
TOTALS	\$ 1,042,712,220	\$ 118,005,972	\$ 79,846,226	\$ 239,480,605	\$ 212,729,936	\$ 630,506,052	\$ 327,265,073	\$ 592,474,537	\$ 1,257,096,623	\$ 272,165,367	\$ 4,772,282,611

Millages:	
County Wide	4.4347
Special Tax Equal. MSTU	1.8043
Orange County Fire & EMS	2.2437
OBT Corridor Imp.	0.5932
OBT Neighborhoods Imp.	0.2554
Orlando Central Park MSTU	1.1549
I-Drive Master Transit	0.2334
I-Drive Bus Service	0.7523
N. I-Drive Improvements	0.1601
Apopka-Vineland Improvements	0.6000
Bass Lake	1.3872
Big Sand Lake	0.1378
Lake Holden	2.5337
Little Lake Fairview	0.5000
South Lake Fairview	0.2134
Lake Conway	0.4107
Windermere Navigation	0.2528
Lake Irma	0.6200
Lake Jean	0.2560
Lake Jessamine	0.6545
Lake Killarney	0.8613
Lake Mary	3.0000
Lake Ola	2.0000
Lake Pickett	1.7597
Lake Price	1.1910
Lake Rose	2.0125

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

FUNDING PER CAPITA BY OBJECT CATEGORY
FY 2016-17 THROUGH FY 2019-20



	Modified Budget FY 2016-17	Funding Per Capita FY 2016-17	Modified Budget FY 2017-18	Funding Per Capita FY 2017-18	Modified Budget FY 2018-19	Funding Per Capita FY 2018-19	Adopted Budget FY 2019-20	Funding Per Capita FY 2019-20
Personal Services	\$605,695,810	\$484	\$635,596,010	\$496	\$671,579,051	\$511	\$709,006,857	\$525
Operating Expenses	1,146,045,019	\$915	1,237,057,340	\$966	1,276,062,361	\$971	1,294,051,281	\$959
Capital Outlay	51,213,780	\$41	60,876,515	\$48	62,359,047	\$47	41,284,525	\$31
Capital Improvement*	608,708,360	\$486	620,037,495	\$484	677,209,775	\$515	579,790,035	\$430
Other (Includes debt service, grants, reserves, and interfund transfers)	2,223,798,744	\$1,776	1,878,278,069	\$1,467	2,101,208,014	\$1,599	2,148,149,913	\$1,592
TOTAL	\$4,635,461,713	\$3,701	\$4,431,845,429	\$3,461	\$4,788,418,248	\$3,644	\$4,772,282,611	\$3,536

	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>Projected FY 2019-20</u>
Population**	1,252,396	1,280,387	1,313,880	1,349,597
BCC Employees	7,317	7,484	7,592	7,791
Constitutional Officers Employees	2,879	2,949	3,086	3,194

*Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

**Population Source: 2018 Bureau of Economic and Business Research (BEBR) Orange County population.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

How the County Allocates Money

Orange County Government	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
General Government	\$ 247,052,475	\$ 313,578,093	\$ 310,393,337	(1.0)%
Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal				
Public Safety	\$ 643,192,371	\$ 789,731,358	\$ 750,429,945	(5.0)%
Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, Zoning, and Consumer Fraud				
Physical Environment	\$ 353,975,495	\$ 505,666,001	\$ 502,791,709	(0.6)%
Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension				
Transportation	\$ 215,719,438	\$ 329,718,272	\$ 330,060,794	0.1 %
Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering				
Economic Environment	\$ 231,733,177	\$ 347,085,758	\$ 387,018,269	11.5 %
Veterans Services, Community Development, Convention Center, and Office of Economic Development				
Human Services	\$ 197,187,144	\$ 288,924,246	\$ 276,439,885	(4.3)%
Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children				
Culture & Recreation	\$ 50,068,851	\$ 103,058,189	\$ 77,969,762	(24.3)%
Parks and Recreation and Cultural Agencies				

How the County Allocates Money

Orange County Government	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Interfund Transfers	\$ 476,407,286	\$ 494,997,947	\$ 503,810,248	1.8 %
Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.				
Debt Service	\$ 112,193,097	\$ 132,658,502	\$ 128,256,545	(3.3)%
The expense of retiring such debts as loans and bond issues				
Reserves	\$ 0	\$ 1,272,891,549	\$ 1,285,448,324	1.0 %
An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation				
Internal Service	\$ 142,708,251	\$ 210,108,333	\$ 219,663,793	4.5 %
Risk Management, Employee Medical Benefits, and Fleet Management				
Grand Total	<u><u>\$ 2,670,237,585</u></u>	<u><u>\$ 4,788,418,248</u></u>	<u><u>\$ 4,772,282,611</u></u>	<u><u>(0.3)%</u></u>

Allocations by Fund Type	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Capital Construction Funds	\$ 63,595,360	\$ 424,710,428	\$ 327,265,073	(22.9)%
Debt Service Funds	289,582,186	593,018,084	630,506,052	6.3%
Enterprise Funds	561,455,503	1,257,729,011	1,257,096,623	(0.1)%
General Fund and Sub Funds	793,837,570	996,691,892	1,042,712,220	4.6%
Internal Service Funds	143,117,351	258,810,413	272,165,367	5.2%
Special Revenue Funds	818,649,615	1,257,458,420	1,242,537,276	(1.2)%
Grand Total	<u><u>\$ 2,670,237,585</u></u>	<u><u>\$ 4,788,418,248</u></u>	<u><u>\$ 4,772,282,611</u></u>	<u><u>(0.3)%</u></u>

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

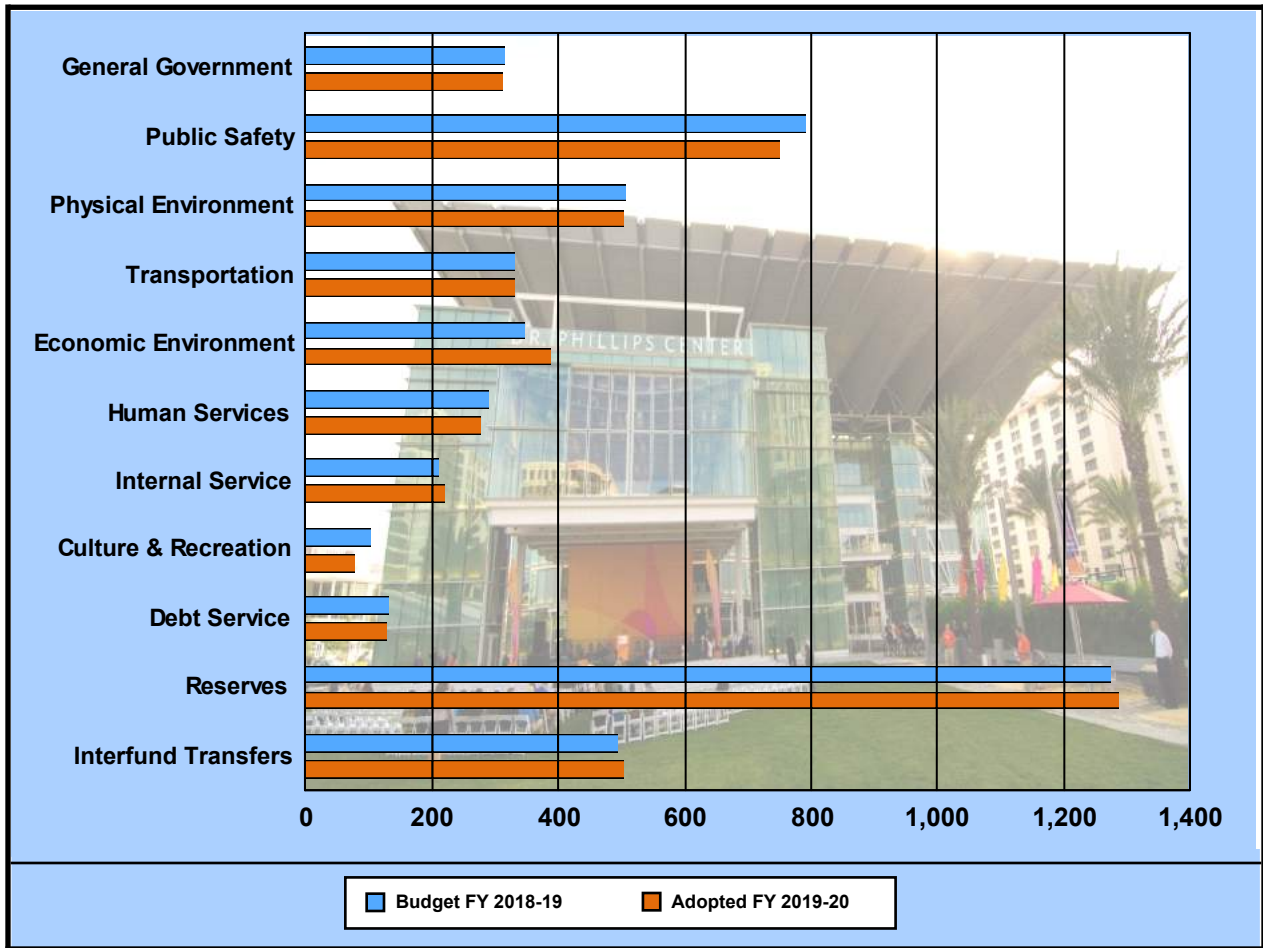
Sources of Funds
Countywide
FY 2018-19 Versus FY 2019-20
(Chart - \$'s in millions)



Sources	FY 2018 - 19 Budget as of 03/31/2019	Percent of Total	FY 2019 - 20 Adopted Budget	Percent of Total
Fund Balance	\$ 1,857,496,461	38.8%	\$ 1,684,222,502	35.3%
Ad Valorem Taxes	875,541,303	18.3%	958,889,939	20.1%
Other General Taxes	385,416,834	8.0%	403,029,186	8.4%
Shared Revenues	241,850,275	5.1%	255,582,642	5.4%
Transfers	493,021,399	10.3%	503,810,248	10.6%
Service Charges	577,732,719	12.1%	622,428,688	13.0%
Interest and Other	40,103,842	0.8%	42,259,713	0.9%
Permits and Fees	210,687,822	4.4%	226,894,031	4.8%
Fines and Forfeits	6,992,124	0.1%	7,788,902	0.2%
Grants	139,600,880	2.9%	83,877,922	1.8%
Other Sources	1,095,327	0.0%	22,293,930	0.5%
5% Statutory Deduction*	(110,120,738)	(2.3)%	(118,795,092)	(2.5)%
Bond / Loan Proceeds	69,000,000	1.4%	80,000,000	1.7%
Total Revenues	\$ 4,788,418,248	100.0%	\$ 4,772,282,611	100.0%

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds
Countywide
FY 2018-19 Versus FY 2019-20
(Chart - \$'s in millions)**



Uses	FY 2018 - 19 Budget as of 03/31/2019	Percent of Total	FY 2019 - 20 Adopted Budget	Percent of Total
General Government	\$ 313,578,093	6.5%	\$ 310,393,337	6.5%
Public Safety	789,731,358	16.5%	750,429,945	15.7%
Physical Environment	505,666,001	10.6%	502,791,709	10.5%
Transportation	329,718,272	6.9%	330,060,794	6.9%
Economic Environment	347,085,758	7.2%	387,018,269	8.1%
Human Services	288,924,246	6.0%	276,439,885	5.8%
Internal Service	210,108,333	4.4%	219,663,793	4.6%
Culture & Recreation	103,058,189	2.2%	77,969,762	1.6%
Debt Service	132,658,502	2.8%	128,256,545	2.7%
Reserves	1,272,891,549	26.6%	1,285,448,324	26.9%
Interfund Transfers	494,997,947	10.3%	503,810,248	10.6%
Total Expenditures	\$ 4,788,418,248	100.0%	\$ 4,772,282,611	100.0%

General Fund Comparison

Dept / Division	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
<u>Constitutional Officers</u>				
Board of County Commissioners	\$ 1,911,223	\$ 2,209,753	\$ 2,335,537	5.7%
Clerk of Courts	163,548	200,000	210,000	5.0%
Comptroller	4,572,754	5,176,629	5,194,699	0.3%
County Mayor	721,440	778,181	969,418	24.6%
Court Administration	684,085	813,257	747,585	(8.1)%
Property Appraiser	12,428,477	14,632,082	16,129,079	10.2%
Public Defender	60,077	80,642	70,294	(12.8)%
Sheriff	235,242,208	250,374,424	266,837,506	6.6%
State Attorney	54,813	71,299	75,000	5.2%
Supervisor of Elections	10,697,341	11,877,918	16,309,903	37.3%
Tax Collector	30,692,248	35,193,810	37,786,373	7.4%
Total :	\$ 297,228,214	\$ 321,407,995	\$ 346,665,394	7.9%
<u>Administration and Fiscal Services</u>				
Fiscal and Business Services	\$ 450,920	\$ 483,291	\$ 503,893	4.3%
Human Resources	7,954,655	9,866,403	10,657,698	8.0%
Information Systems and Services	38,040,572	45,146,658	46,497,831	3.0%
Management and Budget	1,320,352	1,513,787	1,422,223	(6.0)%
Professional Standards	1,065,515	1,379,587	1,383,391	0.3%
Total :	\$ 48,832,014	\$ 58,389,726	\$ 60,465,036	3.6%
<u>Administrative Services</u>				
Business Development	\$ 786,270	\$ 1,305,514	\$ 1,103,337	(15.5)%
Capital Projects	1,764,171	2,117,819	2,058,962	(2.8)%
Facilities Management	34,231,949	39,503,661	37,546,979	(5.0)%
Fiscal & Operational Support	906,712	970,793	1,019,808	5.0%
Procurement	1,935,922	2,508,581	2,734,082	9.0%
Real Estate Management	8,963,516	11,049,230	11,637,499	5.3%
Total :	\$ 48,588,541	\$ 57,455,598	\$ 56,100,667	(2.4)%
<u>Community & Family Services</u>				
Citizen Resource & Outreach	\$ 4,174,430	\$ 6,149,218	\$ 6,347,067	3.2%
Citizens' Commission for Children	14,548,022	32,040,502	32,873,648	2.6%
Community Action	3,034,027	3,417,812	4,038,000	18.1%
Cooperative Extension Services	1,044,806	1,326,496	1,333,017	0.5%
Fiscal & Operational Support	982,724	1,069,754	1,647,791	54.0%
Head Start	144,738	317,694	226,632	(28.7)%
Mental Health & Homeless Issues	10,297,621	17,462,937	16,665,322	(4.6)%
Regional History Center	2,653,533	3,121,192	3,249,658	4.1%
Youth and Family Services	11,980,208	15,688,194	14,725,251	(6.1)%
Total :	\$ 48,860,111	\$ 80,593,799	\$ 81,106,386	0.6%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

General Fund Comparison

Dept / Division	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
<u>Corrections</u>				
Community Corrections	\$ 6,486,327	\$ 7,175,412	\$ 7,559,306	5.4%
Corrections Admin / Command	6,232,571	6,716,687	7,786,941	15.9%
Corrections Health Services	24,594,176	25,461,407	26,499,746	4.1%
Corrections Support Services	12,953,669	15,565,667	15,662,610	0.6%
Fiscal & Operational Support	4,364,880	5,006,986	4,932,346	(1.5)%
In-Custody Security Operations	49,599,956	53,662,856	56,034,820	4.4%
In-Custody Support Services	36,206,509	37,362,850	38,179,536	2.2%
Inmate Administrative Services	10,451,004	11,796,890	12,391,444	5.0%
Total :	\$ 150,889,093	\$ 162,748,755	\$ 169,046,749	3.9%
<u>Fire Rescue</u>				
Fire Communication	\$ 193,837	\$ 304,966	\$ 309,757	1.6%
Office of Emergency Management	699,183	1,044,863	966,943	(7.5)%
State Fire Control	23,970	24,700	24,700	0.0%
Total :	\$ 916,990	\$ 1,374,529	\$ 1,301,400	(5.3)%
<u>Health Services</u>				
Animal Services	\$ 7,509,530	\$ 8,735,190	\$ 8,738,370	0.0%
Consumer Fraud	275,775	329,237	343,913	4.5%
Drug Free Community Office	812,868	1,679,094	1,592,078	(5.2)%
Fiscal & Operational Support	1,244,454	1,671,161	1,453,463	(13.0)%
Health EMS	1,682,261	1,785,666	1,903,343	6.6%
Medical Clinic	31,544,102	38,444,750	37,541,612	(2.3)%
Medical Examiner	4,648,293	6,030,986	5,877,382	(2.5)%
Mosquito Control	2,374,825	3,079,529	2,843,205	(7.7)%
Public Health	1,588,026	1,945,475	1,955,000	0.5%
Total :	\$ 51,680,132	\$ 63,701,088	\$ 62,248,366	(2.3)%
<u>Other Appropriations</u>				
Arts & Science Agencies	\$ 814,264	\$ 1,406,291	\$ 1,443,857	2.7%
Charter Review	-	51,925	272,729	425.2%
East Central Florida Regional Planning	267,473	274,470	281,931	2.7%
Interfund Transfers	25,025,840	32,484,651	30,230,448	(6.9)%
Non-Departmental	33,169,333	37,976,850	41,384,116	9.0%
Reserves - General Fund	-	72,632,841	76,356,875	5.1%
Total :	\$ 59,276,910	\$ 144,827,028	\$ 149,969,956	3.6%

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

General Fund Comparison

Dept / Division	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
<u>Other Offices</u>				
Agenda Development	\$ 249,252	\$ 279,968	\$ 291,608	4.2%
Arts and Cultural Affairs	248,147	430,263	759,468	76.5%
Communications	3,358,136	3,680,585	4,065,679	10.5%
County Administrator	1,953,247	2,216,185	1,926,628	(13.1)%
County Attorney	4,002,506	4,959,923	4,954,066	(0.1)%
Economic Trade & Tourism Development	3,181,015	8,460,867	10,088,509	19.2%
Innovation and Technology	-	-	161,971	0.0%
Legislative Affairs	347,969	585,597	750,964	28.2%
Regional Mobility	45,670,904	47,386,429	56,426,529	19.1%
Total :	\$ 59,011,176	\$ 67,999,817	\$ 79,425,422	16.8%
<u>Planning, Environmental & Development Services</u>				
Code Enforcement	\$ 6,638,173	\$ 8,883,947	\$ 8,005,015	(9.9)%
Environmental Protection	7,892,307	9,552,635	9,949,073	4.2%
Fiscal & Operational Support	5,612,970	7,020,902	6,317,026	(10.0)%
Housing and Community Development	245,481	333,200	337,046	1.2%
Neighborhood Services	1,638,867	2,835,812	2,800,295	(1.3)%
Planning	2,701,798	4,146,310	3,744,269	(9.7)%
Transportation Planning	1,732,556	2,963,338	2,620,716	(11.6)%
Zoning	2,072,596	2,387,289	2,550,654	6.8%
Total :	\$ 28,534,748	\$ 38,123,433	\$ 36,324,094	(4.7)%
<u>Special Revenue</u>				
Donations Fund	\$ 19,642	\$ 70,124	\$ 58,750	(16.2)%
Total :	\$ 19,642	\$ 70,124	\$ 58,750	(16.2)%
Grand Total:	\$ 793,837,570	\$ 996,691,892	\$ 1,042,712,220	4.6 %

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

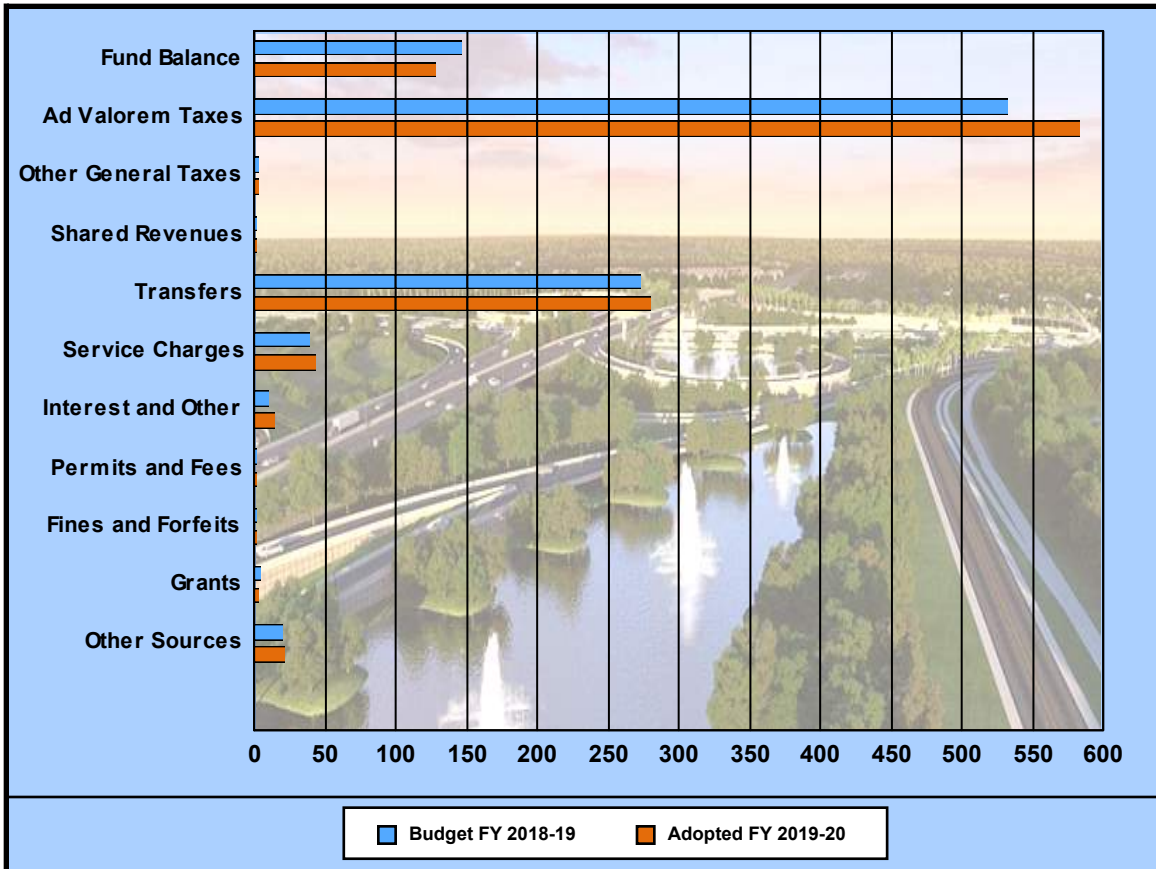
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

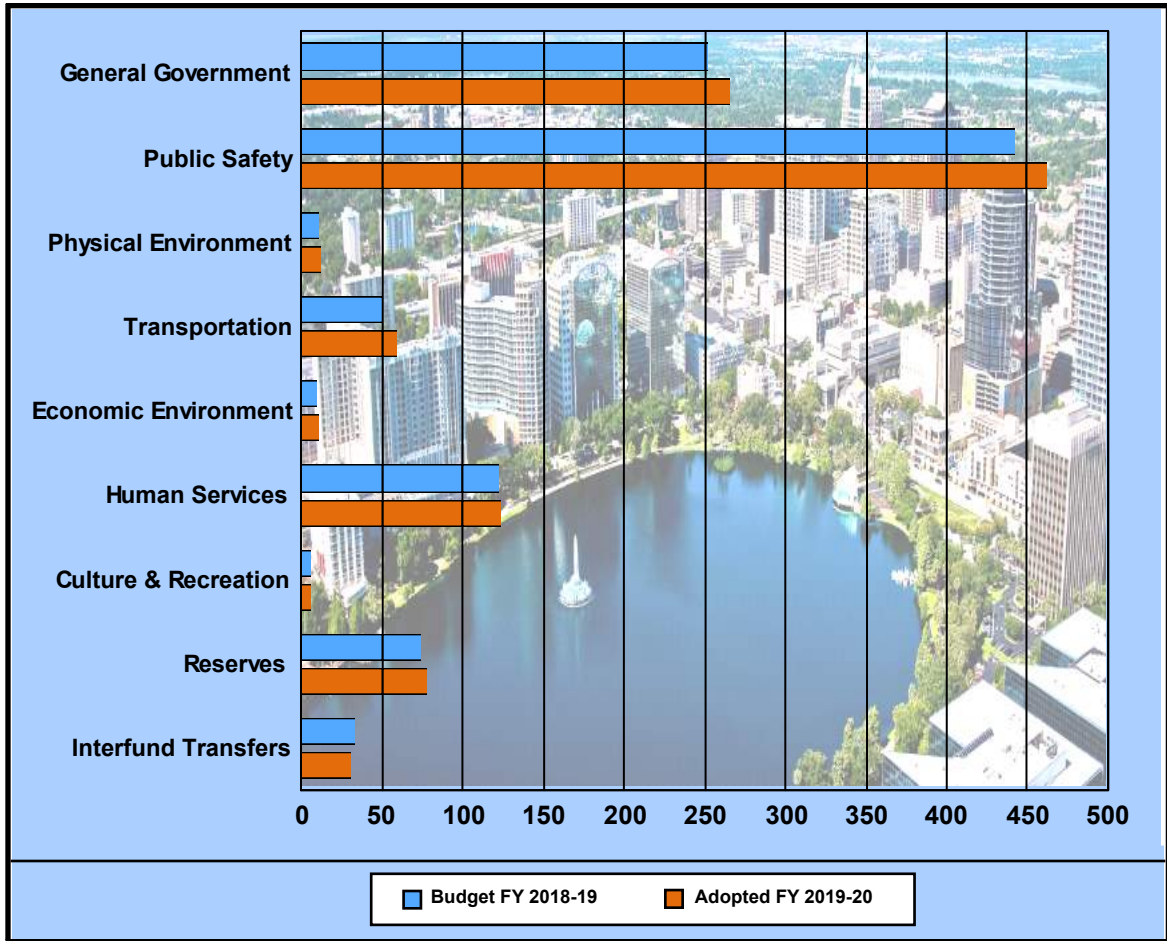
**Sources of Funds
General Fund (and Subfunds)
FY 2018-19 Versus FY 2019-20
(Chart - \$'s in millions)**



Sources	FY 2018 - 19 Budget as of 03/31/2019	Percent of Total	FY 2019 - 20 Adopted Budget	Percent of Total
Fund Balance	\$ 145,391,239	14.6%	\$ 127,967,442	12.3%
Ad Valorem Taxes	531,499,459	53.3%	581,825,124	55.8%
Other General Taxes	2,510,000	0.3%	2,509,000	0.2%
Shared Revenues	1,311,600	0.1%	1,316,600	0.1%
Transfers	272,289,358	27.3%	279,755,520	26.8%
Service Charges	38,566,921	3.9%	43,939,954	4.2%
Interest and Other	10,174,421	1.0%	13,501,940	1.3%
Permits and Fees	1,130,900	0.1%	1,161,900	0.1%
Fines and Forfeits	1,141,250	0.1%	1,141,300	0.1%
Grants	3,401,023	0.3%	2,763,927	0.3%
Other Sources	19,750,000	2.0%	20,250,000	1.9%
5% Statutory Deduction*	(30,474,279)	(3.1)%	(33,420,487)	(3.2)%
Total Revenues	\$ 996,691,892	100.0%	1,042,712,220	100.0%

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

Uses of Funds
General Fund (and Subfunds)
FY 2018-19 Versus FY 2019-20
 (Chart - \$'s in millions)



Uses	FY 2018 - 19 Budget as of 03/31/2019	Percent of Total	FY 2019 - 20 Adopted Budget	Percent of Total
General Government	\$ 251,369,066	25.2%	\$ 265,682,304	25.5%
Public Safety	442,074,938	44.4%	461,337,855	44.2%
Physical Environment	10,879,131	1.1%	11,282,090	1.1%
Transportation	49,857,596	5.0%	58,540,834	5.6%
Economic Environment	9,355,083	0.9%	11,016,244	1.1%
Human Services	122,383,395	12.3%	122,474,435	11.7%
Culture & Recreation	4,957,746	0.5%	5,452,983	0.5%
Reserves	73,330,286	7.4%	76,695,027	7.4%
Interfund Transfers	32,484,651	3.3%	30,230,448	2.9%
Total Expenditures	\$ 996,691,892	100.0%	1,042,712,220	100.0%

Selected Outside Agency Funding Summary

Outside Agencies	FY 2018-19 Budget as of 3/31/19	FY 2019-20 Adopted Budget
Best Foot Forward	\$ 60,000	\$ 60,000
East Central Florida Regional Planning Council	274,470	281,931
LYNX	46,560,151	55,564,736
Martin Luther King Parade - Town of Eatonville	7,684	7,684
Martin Luther King Parade - Downtown Orlando	7,650	7,650
Martin Luther King Parade - South Apopka Ministerial Alliance	7,500	7,500
Metropolitan Planning Organization (Metroplan)	492,171	506,411
Oakland Nature Preserve	15,000	15,000
Orlando Science Center	92,411	94,260
United Arts of Central Florida (General Fund Only)	1,313,880	1,349,597
Young Men's Christian Association (YMCA)	50,000	50,000
<i>Subtotal of Selected Outside Agencies</i>	\$ 48,880,917	\$ 57,944,769
<u>Economic Development Agencies</u>		
Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)	\$ 4,675,613	\$ 4,722,363
Orlando Economic Partnership	681,899	695,537
Economic Branding	500,000	500,000
Black Business Investment Fund (BBIF)	149,850	152,847
Prospera	136,323	139,050
Metro Orlando Defense Task Force	25,000	25,000
UCF Technology Incubator	132,924	135,582
UCF Small Business Development Center	104,040	106,121
UCF Institute for Economic Competitiveness	208,080	212,242
UCF Small Business Advisory Board Council	104,040	106,121
UCF Orange County Venture Lab	132,924	135,582
UCF Soft Landing Incubation Program	10,713	10,927
UCF National Entrepreneur Center - Foreign Trade Office	68,979	70,359
UCF GrowFL	26,556	27,087
UCF Florida Virtual Entrepreneur Center	7,650	7,803
UCF Downtown Campus	750,000	2,250,000
National Center for Simulation	37,142	37,885
<i>Subtotal of Economic Development Agencies</i>	\$ 7,751,733	\$ 9,334,506
Total	\$ 56,632,650	\$ 67,279,275

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

INTERFUND TRANSFERS IN			
TO	FY 19-20 ADOPTED	FROM	FY 19-20 ADOPTED
General Fund / 0001	\$277,225,411	Special Tax MSTU / 1005	\$212,729,936
		School Impact Fees / 1040	925,000
		Retention Pond / 1214	24
		Sales Tax Trust Fund / 2314	18,411,378
		Public Facilities 1994 / 2316	4,494,178
		Capital Improvement / 2317	25,970,179
		Lake Sherwood Hills West / 2402	30
		Water Utilities System / 4420	8,900,000
		Convention Center / 4430	3,199,222
		MSTU / 1161	188,500
		Grants	2,406,964
Subtotal General Fund / 0001	277,225,411		277,225,411
Mosquito Control / 0230	2,505,109	General Fund / 0001	2,505,109
CFS Board Donations / 0235	25,000	General Fund / 0001	25,000
Subtot. Gen. Fund Subfunds	2,530,109		2,530,109
Transportation Trust / 1002	81,700,000	Sales Tax Trust Fund / 2314	81,700,000
Local Option Gas Tax / 1004	20,500,000	Sales Tax Trust Fund / 2314	20,500,000
Local Option Gas Tax / 1004	86,500	MSTUs / 1125, 1169, 1170, 1175	86,500
Special Tax MSTU / 1005	59,759,419	Public Service Tax / 2319	59,759,419
Capital Projects Fund / 1023	12,300,000	Sales Tax Trust Fund / 2314	12,300,000
Capital Projects Fund / 1023	2,000,000	Convention Center / 4430	2,000,000
Orange County CRA / 1025	391,561	General Fund / 0001	391,561
Drug Abuse Trust Fund / 1027	120,900	General Fund / 0001	120,900
Parks / 1050	18,300,000	Public Service Tax / 2319	18,300,000
MSTU / 1188	120,000	Transportation Trust / 1002	120,000
I-Drive CRA / 1246	19,902,600	General Fund / 0001	19,902,600
Court Technology / 1247	2,432,979	General Fund / 0001	2,432,979
Local Court Programs / 1251	1,062,018	General Fund / 0001	1,062,018
Legal Aid Programs / 1252	1,054,477	General Fund / 0001	1,054,477
Juvenile Court Programs / 1254	60,804	General Fund / 0001	60,804
Sales Tax Trust Fund / 2314	1,141,867	OC Fire Protection & EMS MSTU / 1009	1,141,867
Water Utilities System / 4420	446,603	MSTU / 4427	446,603
Grants	2,675,000	General Fund / 0001	2,675,000
TOTAL	\$503,810,248	TOTAL	\$503,810,248

INTERFUND TRANSFERS OUT			
FROM	FY 19-20 ADOPTED	TO	FY 19-20 ADOPTED
General Fund / 0001	\$30,230,448	Grants	\$2,675,000
		Mosquito Control / 0230	2,505,109
		CFS Board Donations / 0235	25,000
		Orange County CRA / 1025	391,561
		Drug Abuse Trust Fund / 1027	120,900
		I-Drive CRA / 1246	19,902,600
		Court Technology / 1247	2,432,979
		Local Court Programs / 1251	1,062,018
		Legal Aid Programs / 1252	1,054,477
		Juvenile Court Programs / 1254	60,804
Subtotal General Fund / 0001	30,230,448		30,230,448
Transportation Trust / 1002	120,000	MSTU / 1188	120,000
Special Tax MSTU / 1005	212,729,936	General Fund / 0001	212,729,936
OC Fire Protection & EMS MSTU / 1009	1,141,867	Sales Tax Trust Fund / 2314	1,141,867
School Impact Fees / 1040	925,000	General Fund / 0001	925,000
MSTU / 1103	3,500	Local Option Gas Tax / 1004	3,500
MSTU / 1125	21,000	Local Option Gas Tax / 1004	21,000
MSTU / 1161	188,500	General Fund / 0001	188,500
MSTU / 1169	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1170	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1175	12,000	Local Option Gas Tax / 1004	12,000
Retention Pond / 1214	24	General Fund / 0001	24
Sales Tax Trust Fund / 2314	132,911,378	General Fund / 0001	18,411,378
		Transportation Trust / 1002	81,700,000
		Local Option Gas Tax / 1004	20,500,000
		Capital Projects Fund / 1023	12,300,000
Subtot. Sales Tax Trust / 2314	132,911,378		132,911,378
Public Facilities 1994 / 2316	4,494,178	General Fund / 0001	4,494,178
Capital Improvement / 2317	25,970,179	General Fund / 0001	25,970,179
Public Service Tax / 2319	78,059,419	Special Tax MSTU / 1005	59,759,419
		Parks / 1050	18,300,000
Subtot. Public Serv. Tax / 2319	78,059,419		78,059,419
Lake Sherwood Hills West / 2402	30	General Fund / 0001	30
Water Utilities System / 4420	8,900,000	General Fund / 0001	8,900,000
MSTU / 4427	446,603	Water Utilities System / 4420	446,603
Convention Center / 4430	3,199,222	General Fund / 0001	3,199,222
Convention Center / 4430	2,000,000	Capital Projects Fund / 1023	2,000,000
Grants	2,406,964	General Fund / 0001	2,406,964
TOTAL	\$503,810,248	TOTAL	\$503,810,248

FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

GASB STATEMENT NO. 54 FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

FUND BALANCE FOR FY 2019-20

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 32.9% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2019-20 fund balances, and how fund balance varies as a percentage of total budget.

Fund Name	FY 2019-20 Budgeted Cash Brought Forward	FY 2019-20 Total Revenue Budgeted	CBF As Percent of Revenue Budget
General Fund and Subfunds	\$127,629,346	\$1,041,726,003	12.3%
Convention Center	352,774,485	694,513,862	50.8%
Water Utilities System	163,734,837	483,599,380	33.9%
Sales Tax Trust Fund	204,608,785	384,734,452	53.2%
Fire Rescue	28,086,942	221,087,202	12.7%
Special Tax MSTU (Sheriff Operations)	4,388,315	212,729,936	2.1%
Solid Waste	97,609,504	127,571,003	76.5%
Transportation Impact Fees	100,800,000	116,855,950	86.3%

FUND BALANCE TARGETS

Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.

Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.

Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of “working capital” and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

FUND TYPES

Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

Estimated Fund Balances

Fund Group / Fund	FY 2017 - 18 Budget	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
General Fund and Sub Funds				
General Fund and Subfunds	\$ 144,714,439	\$ 145,391,239	\$ 127,967,442	(12.0)%
Total General Fund and Sub Funds	\$ 144,714,439	\$ 145,391,239	\$ 127,967,442	(12.0)%
Special Revenue Funds				
7000 Level (Federal) Grant - Funds	\$ 3,059,009	\$ 1,114,314	\$ -	(100.0)%
8000 Level (State) Grants - Funds	1,263,935	1,098,758	-	(100.0)%
911 Fee	18,449,036	18,963,557	17,985,994	(5.2)%
Air Pollution Control	325,860	638,456	353,624	(44.6)%
Air Quality Improvement	226,943	273,482	227,792	(16.7)%
Animal Services Trust Funds	159,513	172,293	178,000	3.3 %
Aquatic Weed (Non-Tax) Districts	313,560	354,588	311,353	(12.2)%
Aquatic Weed (Tax) Districts	4,049,237	4,554,385	4,905,402	7.7 %
Boating Improvement Program	1,272,960	1,432,221	1,301,434	(9.1)%
Building Safety	28,833,996	36,453,528	35,879,952	(1.6)%
Conservation Trust and Subfunds	4,969,119	4,842,598	4,450,953	(8.1)%
Constitutional Gas Tax	20,989,120	25,966,047	18,700,000	(28.0)%
Court Facilities	2,506,222	3,108,579	2,336,997	(24.8)%
Court Technology	164,832	450,912	-	(100.0)%
Crime Prevention ORD 98-01	87,562	155,163	16,800	(89.2)%
Cyber Safety	130	304	200	(34.2)%
Driver Education Safety Trust Fund	34,774	34,741	-	(100.0)%
Drug Abuse Trust Fund	137,163	112,811	99,000	(12.2)%
Energy Efficiency Renew Energy & Conservation	43,907	27,020	13,987	(48.2)%
I-Drive MSTU Funds	91,539	42,057	42,573	1.2 %
Inmate Commissary Fund	2,430,438	2,703,494	2,916,412	7.9 %
International Drive CRA	35,876,592	42,765,475	54,146,157	26.6 %
Juvenile Court Programs	102,361	66,995	-	(100.0)%
Law Enforcement / Confiscated Property	1,296,302	1,001,792	800,000	(20.1)%
Law Enforcement / Education Corrections	312,227	365,128	365,100	0.0 %
Law Enforcement / Education Sheriff	140,546	212,883	200,000	(6.1)%
Law Library	163	-	-	0.0 %
Local Court Programs	837	-	-	0.0 %
Local Housing Asst (SHIP)	9,808,772	11,766,660	10,766,900	(8.5)%
Local Option Gas Tax	17,727,123	21,161,469	7,200,000	(66.0)%
Mandatory Refuse Collection	10,735,830	12,915,667	17,158,727	32.9 %
MSBU Agency Funds	15	30	30	0.0 %
Municipal Service Districts	22,494,146	23,866,908	22,671,798	(5.0)%
OBT Comm Redevelopment Area Trust Fund	202,275	406,980	400,000	(1.7)%
OC Fire Prot & EMS/MSTU	44,508,627	49,855,404	42,976,942	(13.8)%
Orange Blossom Trail NID 90-24	59,574	37,947	37,947	0.0 %
Parks and Recreation Scholarship	45,828	46,330	46,330	0.0 %
Parks Fund	13,360,012	11,550,977	6,700,000	(42.0)%
Pine Hills Local Govt NID	269,801	279,127	224,020	(19.7)%
Pollutant Storage Tank	1,596	2,148	2,173	1.2 %
Special Tax MSTU	4,292,391	4,239,228	4,388,315	3.5 %
Teen Court	635,768	578,223	446,650	(22.8)%
Transportation Trust	40,151,068	26,507,222	21,000,000	(20.8)%
Tree Replacement Trust	1,666,887	1,915,811	1,915,811	0.0 %
Water and Navigation Funds	9,493,127	10,649,061	11,002,831	3.3 %
Total Special Revenue Funds	\$ 302,590,723	\$ 322,690,773	\$ 292,170,204	(9.5)%

Estimated Fund Balances

Fund Group / Fund	FY 2017 - 18 Budget	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
<u>Enterprise Funds</u>				
Convention Center Funds	\$ 238,155,622	\$ 337,306,137	\$ 352,774,485	4.6 %
Other Enterprise Funds	68,868	90,330	-	(100.0)%
Solid Waste System	94,438,647	100,490,356	99,652,266	(0.8)%
Water Utilities System	177,173,979	172,377,432	112,655,800	(34.6)%
Water Utilities System MSTUs	-	283	30,563	10,699.6 %
Total Enterprise Funds	\$ 509,837,116	\$ 610,264,538	\$ 565,113,114	(7.4)%
<u>Internal Service Funds</u>				
Employees Benefits	\$ 54,250,195	\$ 56,198,155	\$ 56,100,000	(0.2)%
Fleet Management Dept	3,783,270	3,338,826	1,750,000	(47.6)%
Risk Management Program	50,630,068	47,857,665	49,000,000	2.4 %
Total Internal Service Funds	\$ 108,663,533	\$ 107,394,646	\$ 106,850,000	(0.5)%
<u>Capital Construction Funds</u>				
Fire Impact Fees	\$ 6,102,972	\$ 8,590,056	\$ 10,629,460	23.7 %
Horizons West Village H Adequate Public Facility	-	-	500,862	0.0 %
Lakeside Village Adequate Public Facility	1,708,091	931,203	516,720	(44.5)%
Law Enforce Impact Fees	10,336,624	10,389,542	6,200,000	(40.3)%
Miscellaneous Construction Projects	124,298,864	175,831,891	103,368,070	(41.2)%
Parks & Recreation Impact Fees	20,539,523	25,683,435	20,535,613	(20.0)%
Transportation - Deficient Segment Funds	8,773,931	11,287,671	11,705,494	3.7 %
Transportation Impact Fees	111,292,632	123,645,757	100,800,000	(18.5)%
Total Capital Construction Funds	\$ 283,052,637	\$ 356,359,555	\$ 254,256,219	(28.7)%
<u>Others</u>				
Capital Improvement Bonds	\$ 7,870,891	\$ 19,115,702	\$ 28,486,837	49.0 %
Orange County Promissory Note Series 2010	1,757,271	1,459,790	1,314,881	(9.9)%
Public Facilities Bonds	4,405,835	4,441,036	4,437,178	(0.1)%
Public Service Tax Bonds	78,101,289	89,685,375	87,017,842	(3.0)%
Sales Tax Trust Fund	193,683,538	200,693,807	216,608,785	7.9 %
Total Others	\$ 285,818,824	\$ 315,395,710	\$ 337,865,523	7.1 %
County Total	\$ 1,634,677,272	\$ 1,857,496,461	\$ 1,684,222,502	(9.3)%

Note: General Fund Subfunds include the Mosquito Control Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

Fund Balances Brought Forward

FY 2018 - 19 Budget as of 03/31/2019

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 145,391,239	\$ 851,300,653	\$ 868,724,450	\$ 127,967,442
Enterprise Funds	610,264,538	647,464,473	692,615,897	565,113,114
Capital Construction Funds	356,359,555	68,350,873	170,454,209	254,256,219
Debt Service Funds	315,395,710	277,622,374	255,152,561	337,865,523
Special Revenue Funds	322,690,773	934,767,647	965,288,216	292,170,204
Internal Service Funds	107,394,646	151,415,767	151,960,413	106,850,000
Total All Funds	\$ 1,857,496,461	\$ 2,930,921,787	\$ 3,104,195,746	\$ 1,684,222,502

FY 2019 - 20 Adopted Budget

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 127,967,442	\$ 914,744,778	\$ 966,017,193	\$ 76,695,027
Enterprise Funds	565,113,114	691,983,509	838,461,931	418,634,692
Capital Construction Funds	254,256,219	73,008,854	146,007,534	181,257,539
Debt Service Funds	337,865,523	292,640,529	277,189,695	353,316,357
Special Revenue Funds	292,170,204	950,367,072	1,039,494,141	203,043,135
Internal Service Funds	106,850,000	165,315,367	219,663,793	52,501,574
Total All Funds	\$ 1,684,222,502	\$ 3,088,060,109	\$ 3,486,834,287	\$ 1,285,448,324

TAX AND MILLAGE INFORMATION

The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The adopted millage schedule presents the rolled back millages compared with the prior year's millage and the approved millage levy.

QUESTIONS AND ANSWERS

1. What is included in the countywide millage?

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

2. Are millage rates changing for FY 2019-20?

The only millage change is for the Lake Jean MSTU (municipal services taxing unit), going down from 0.3200 to 0.2560 mills. All other millages are remaining unchanged.

For FY 2019-20 the Library Operating millage is also remaining unchanged at 0.3748 mills.

3. How are property taxes calculated?

All taxes are computed based upon taxable value.

(Taxable value / 1000) * millage rate = property tax

Example:

Assessed value:	\$250,000
Less homestead exemption:	<u>(50,000)</u>
Taxable value:	\$200,000

First, $(\$200,000 / 1000) = \200.00

Then, $\$200.00 * 5.0000 \text{ mills} = \$1,000.00$ property tax
(sample millage)

Common Terms used in budgeting:

Millage: The rate charged per \$1,000 of taxable value. (For example: On a house with a taxable value of \$100,000 each mill would equal \$100 in taxes.)

Tax Base: The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.

Rolled-Back Rate: The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.

Aggregate Millage Rate: That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.

Exemptions: Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.

**MILLAGE AND PROPERTY VALUE DETAIL
FISCAL YEAR 2019-2020**

	Prior Millage	Prior Year Value	Prior Year Proceeds	[1] Adjusted Prior Year Proceeds	Current Year Adjusted Value	[2] Adjusted Current Year Adjusted Value	Rolled-Back Proceeds	Current Year Rolled-Back	[3] Current Year Max. Millage Allowed	[4] Current Year Adopted	Current Year Gross Taxable Value	Current Year Estimated Final Proceeds	Percent Change Over Rolled-Back	Percent Change to FY 19 to FY 20	Percent Change in Taxable Value
COUNTY-WIDE															
General Fund	4.0441	130,523,063,811	527,848,322	483,256,558	139,741,774,124	128,152,730,353	542,519,809	3.7709		4.0441	143,870,112,865	581,825,124	6.38%	0.00%	10.23%
Capital Projects Fund	0.2250	130,523,063,811	29,367,689	29,367,689	139,741,774,124	128,152,730,353	32,975,030	0.2292		0.2250	143,870,112,865	32,370,775	6.38%	0.00%	10.23%
Parks Fund	0.1656	130,523,063,811	21,614,619	21,614,619	139,741,774,124	128,152,730,353	24,270,888	0.1687		0.1656	143,870,112,865	23,824,891	6.38%	0.00%	10.23%
Total County-Wide	4.4347	130,523,063,811	578,830,631	534,238,867	139,741,774,124	128,152,730,353	599,765,727	4.1688	6.8085	4.4347	143,870,112,865	638,020,790	6.38%	0.00%	10.23%
Special Tax - MSTU															
Service Districts															
Cnty - Unincorporated	1.8043	69,222,627,447	124,898,387	124,898,387	73,964,408,222	73,964,408,222	128,900,289	1.6886	2.1367	1.8043	76,335,597,102	137,732,318	6.85%	0.00%	10.28%
County Fire And EMS	2.2437	69,201,659,597	155,267,764	155,267,764	73,868,419,344	73,868,419,344	160,255,650	2.1020	2.6602	2.2437	76,239,605,224	171,058,802	6.74%	0.00%	10.17%
OBT Corridor Improvements	0.5932	743,028,090	440,764	440,764	834,050,349	834,050,349	441,144	0.5285	0.5828	0.5932	834,710,300	495,150	12.24%	0.00%	12.34%
OBT Neighborhood Improv.	0.2554	1,595,456,185	407,480	407,480	1,754,268,956	1,754,268,956	411,719	0.2323	0.2716	0.2554	1,772,359,126	452,661	9.94%	0.00%	11.09%
Orlando Central Park MSTU	1.1549	791,074,365	913,612	913,612	847,966,493	847,966,493	916,126	1.0774	1.3654	1.1549	850,312,092	982,025	7.19%	0.00%	7.49%
I-Drive Master Transit	0.2334	9,647,602,312	2,251,750	2,251,750	10,324,804,237	10,324,804,237	2,310,559	0.2181	0.2255	0.2334	10,594,035,929	2,472,648	7.02%	0.00%	9.81%
I-Drive Bus Service	0.7523	5,360,764,226	4,032,903	4,032,903	5,778,208,714	5,778,208,714	4,114,415	0.6980	0.7217	0.7523	5,894,577,741	4,434,491	7.78%	0.00%	9.96%
N. I-Drive Improvement	0.1601	961,966,133	154,011	154,011	1,050,200,787	1,050,200,787	155,357	0.1466	0.1628	0.1601	1,059,734,445	169,663	9.21%	0.00%	10.16%
Apopka-Vineland Improv.	0.6000	348,869,317	209,322	209,322	361,903,930	361,903,930	216,964	0.5784	0.6822	0.6000	375,111,191	225,067	3.73%	0.00%	7.52%
Lake Districts															
Bass Lake	1.3872	10,326,606	14,325	14,325	11,198,936	11,198,936	14,325	1.2791	1.3225	1.3872	11,198,936	15,535	8.45%	0.00%	8.45%
Big Sand Lake	0.1378	1,559,646,335	214,919	214,919	1,587,438,035	1,587,438,035	215,078	0.1354	0.1668	0.1378	1,588,462,877	218,890	1.77%	0.00%	1.85%
Lake Holden	2.5337	64,414,139	163,206	163,206	67,092,638	67,092,638	163,308	2.4325	2.9411	2.5337	67,135,918	170,102	4.16%	0.00%	4.23%
Lake Horseshoe	-	8,365,282	-	-	9,235,494	9,235,494	-	-	-	-	9,235,494	-	N/A	N/A	10.40%
Lake Irma	0.6200	33,634,028	20,853	20,853	36,617,281	36,617,281	20,876	0.5695	0.6715	0.6200	36,656,441	22,727	8.87%	0.00%	8.99%
Lake Jean	0.3200	29,801,520	9,536	9,536	31,267,021	31,267,021	9,544	0.3050	1.8258	0.2560	31,292,021	8,011	-16.07%	-20.00%	5.00%
Lake Jessamine	0.6545	162,372,249	106,273	106,273	187,164,005	187,164,005	106,695	0.5678	0.8858	0.6545	187,910,334	122,987	15.27%	0.00%	15.73%
Lake Killarney	0.8613	21,477,257	18,498	18,498	24,195,367	24,195,367	18,952	0.7645	0.7904	0.8613	24,789,691	21,351	12.66%	0.00%	15.42%
Lake Lawne	-	3,747,908	-	-	4,494,524	4,494,524	-	-	-	-	4,495,024	-	N/A	N/A	19.93%
Lake Mary	3.0000	11,862,748	35,588	35,588	13,373,092	13,373,092	35,588	2.6612	2.7514	3.0000	13,373,092	40,119	12.73%	0.00%	12.73%
Lake Ola	2.0000	34,249,551	68,499	68,499	34,882,373	34,882,373	69,006	1.9637	2.0823	2.0000	35,141,040	70,282	1.85%	0.00%	2.60%
Lake Pickett	1.7597	52,764,486	92,850	92,850	68,399,736	68,399,736	120,517	1.3575	1.7772	1.7597	88,778,609	156,224	29.63%	0.00%	68.25%
Lake Price	1.1910	17,496,359	20,838	20,838	18,065,886	18,065,886	20,904	1.1534	1.7913	1.1910	18,123,697	21,585	3.26%	0.00%	3.59%
Lake Rose	2.0125	20,026,774	40,304	40,304	20,979,214	20,979,214	40,524	1.9211	1.9862	2.0125	21,094,054	42,452	4.76%	0.00%	5.33%
Lake Sue	-	18,887,652	-	-	20,817,590	20,817,590	-	-	-	-	20,824,590	-	N/A	N/A	10.26%
Lake Waumpi	-	400	-	-	400	400	-	-	-	-	400	-	N/A	N/A	0.00%
Lake Whippoorwill	-	129,974,997	-	-	138,573,948	138,573,948	-	-	-	-	141,851,548	-	N/A	N/A	9.14%
Little Lake Fairview	0.5000	22,818,036	11,409	11,409	24,087,825	24,087,825	11,408	0.4736	0.4937	0.5000	24,087,825	12,044	5.57%	0.00%	5.56%
South Lake Fairview	0.2134	18,005,882	3,842	3,842	18,919,490	18,919,490	3,864	0.2031	0.2309	0.2134	19,026,643	4,060	5.07%	0.00%	5.67%
Water And Navigation															
Asbury Park Canal	-	3,595,284	-	-	3,757,099	3,757,099	-	-	-	-	3,757,099	-	N/A	N/A	4.50%
Lake Conway Water & Nav.	0.4107	996,163,695	409,124	409,124	1,047,678,436	1,047,678,436	417,406	0.3905	0.4768	0.4107	1,068,901,468	438,998	5.17%	0.00%	7.30%
Windermere Navigation	0.2528	5,564,356,053	1,406,669	1,406,669	5,735,480,256	5,735,480,256	1,437,020	0.2453	0.3364	0.2528	5,858,215,839	1,480,957	3.06%	0.00%	5.28%
COUNTY:															
Aggregate Comparison	6.6619	130,523,063,811	870,043,357	825,451,593	139,741,774,124	128,152,730,353	926,696,171	6.4412		6.6650	143,870,112,865	958,889,939	3.47%	0.05%	10.23%
Indep. Spec. Dist.-Voted Millage															
Library Operating	0.3748	122,433,076,100	45,887,917	45,887,917	131,102,847,077	131,102,847,077	47,199,939	0.3500	0.4350	0.3748	134,856,967,454	50,544,391	7.09%	0.00%	10.15%

Notes: [1] The *Adjusted Prior Year Proceeds* amount equals the *Prior Year Proceeds* amount less the tax increment revenue amount paid in the prior year to community redevelopment area (CRA) trust funds. In the prior year, the General Fund paid \$44,591,764 to CRAs.

[2] The *Adjusted Current Year Adjusted Value* amount equals the *Current Year Adjusted Value* amount less the CRAs' current year dedicated increment value of \$11,589,043,771. This adjustment applies only to Countywide computations.

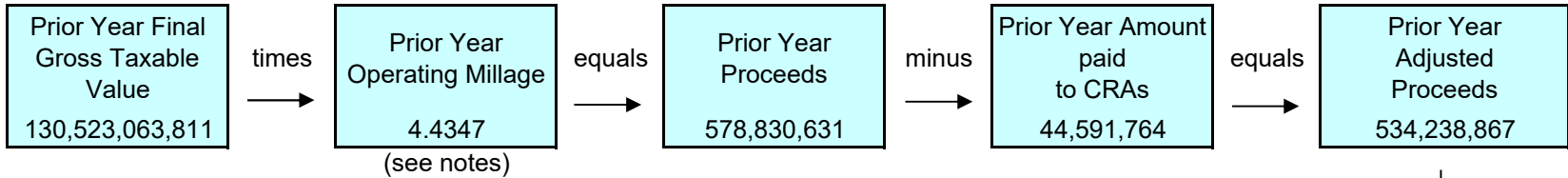
[3] The current year maximum millage allowed with a majority vote is computed in accordance with Florida Department of Revenue guidance. If the prior year operating millage was less than the prior year maximum millage allowed with a majority vote, then an adjusted current year rolled-back rate is computed as if the maximum millage allowed with a majority vote had been adopted in the prior year. The current year rolled-back rate (or adjusted current year rolled-back rate) is then increased by a factor of 3.39% to adjust for the percent change in per capita Florida personal income. The result is the current year maximum millage allowed with a majority vote.

[4] With the exception of Lake Jean, the adopted millage for each entity is the same as the prior year adopted millage.

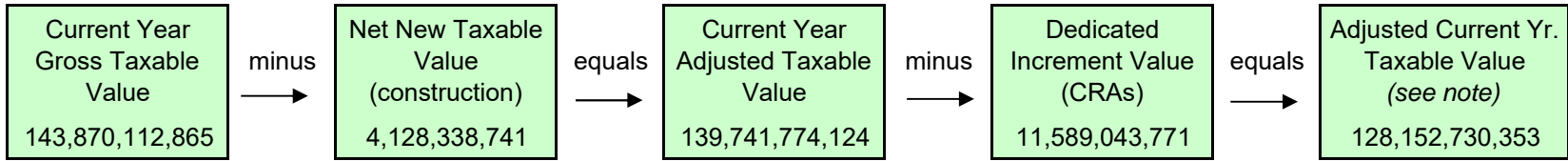
Millage Computation Process

General County (County-Wide) Rolled-Back Millage Rate

Prior Year Data

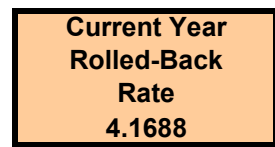


Current Year Data



divided by

equals



Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per \$1,000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1,000 before being multiplied by the taxable value.

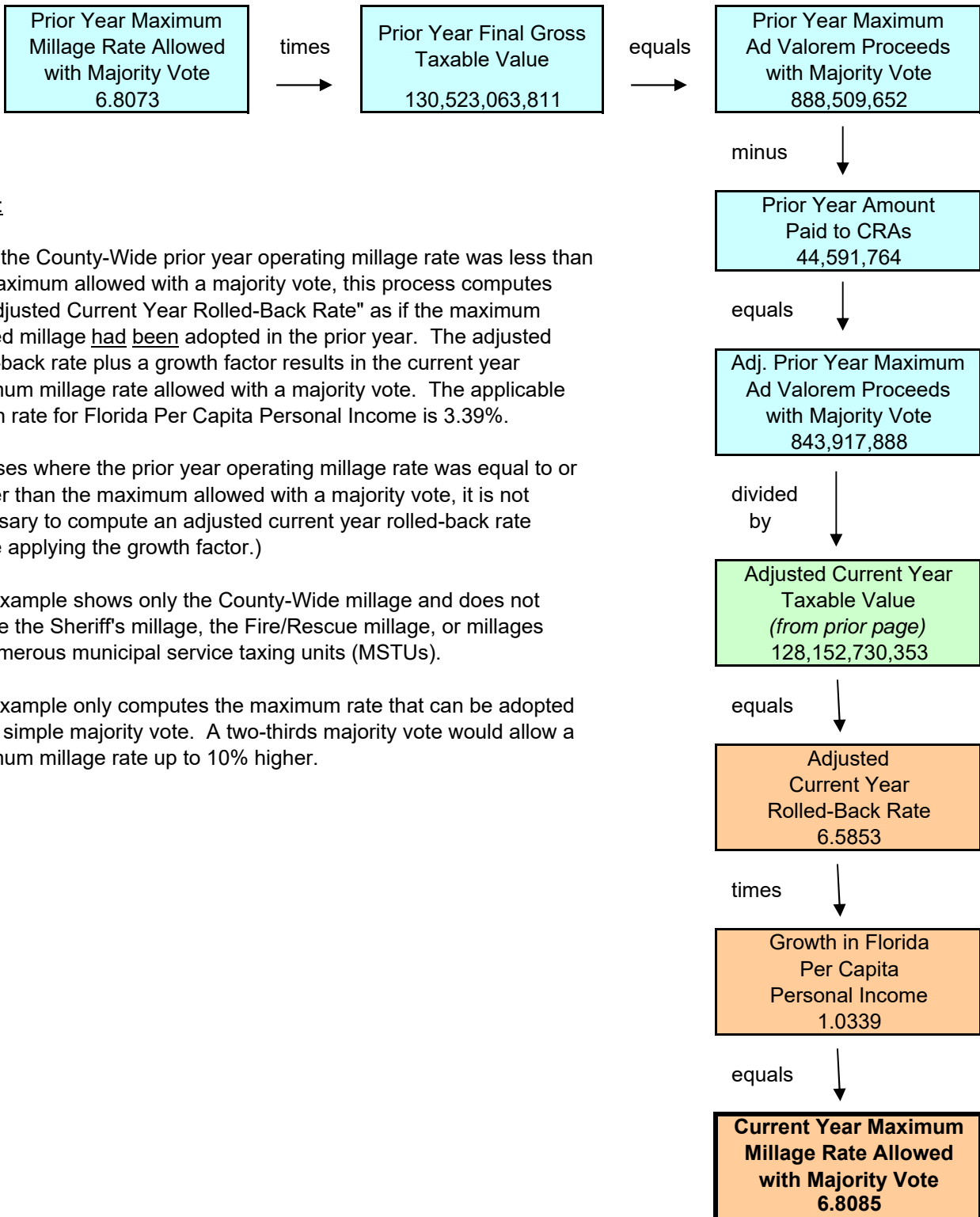
This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase" under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".

Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



Notes:

Since the County-Wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 3.39%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the County-Wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

**MILLAGE SUMMARY
FISCAL YEAR 2019-2020**

	Prior Millage	Current Year Rolled-Back	Current Year Adopted	Percent Change Over Rolled- Back	Percent Change to FY 19 to FY 20
COUNTY-WIDE					
General Fund	4.0441	3.7709	4.0441	6.38%	0.00%
Capital Projects Fund	0.2250	0.2292	0.2250	6.38%	0.00%
Parks Fund	0.1656	0.1687	0.1656	6.38%	0.00%
Total County-Wide	4.4347	4.1688	4.4347	6.38%	0.00%
Special Tax - MSTU					
Service Districts					
Cnty - Unincorporated	1.8043	1.6886	1.8043	6.85%	0.00%
County Fire And EMS	2.2437	2.1020	2.2437	6.74%	0.00%
OBT Corridor Improvements	0.5932	0.5285	0.5932	12.24%	0.00%
OBT Neighborhood Improv.	0.2554	0.2323	0.2554	9.94%	0.00%
Orlando Central Park MSTU	1.1549	1.0774	1.1549	7.19%	0.00%
I-Drive Master Transit	0.2334	0.2181	0.2334	7.02%	0.00%
I-Drive Bus Service	0.7523	0.6980	0.7523	7.78%	0.00%
N. I-Drive Improvement	0.1601	0.1466	0.1601	9.21%	0.00%
Apopka-Vineland Improv.	0.6000	0.5784	0.6000	3.73%	0.00%
Lake Districts					
Bass Lake	1.3872	1.2791	1.3872	8.45%	0.00%
Big Sand Lake	0.1378	0.1354	0.1378	1.77%	0.00%
Lake Holden	2.5337	2.4325	2.5337	4.16%	0.00%
Lake Horseshoe	-	-	-	N/A	N/A
Lake Irma	0.6200	0.5695	0.6200	8.87%	0.00%
Lake Jean	0.3200	0.3050	0.2560	-16.07%	-20.00%
Lake Jessamine	0.6545	0.5678	0.6545	15.27%	0.00%
Lake Killarney	0.8613	0.7645	0.8613	12.66%	0.00%
Lake Lawne	-	-	-	N/A	N/A
Lake Mary	3.0000	2.6612	3.0000	12.73%	0.00%
Lake Ola	2.0000	1.9637	2.0000	1.85%	0.00%
Lake Pickett	1.7597	1.3575	1.7597	29.63%	0.00%
Lake Price	1.1910	1.1534	1.1910	3.26%	0.00%
Lake Rose	2.0125	1.9211	2.0125	4.76%	0.00%
Lake Sue	-	-	-	N/A	N/A
Lake Waumpi	-	-	-	N/A	N/A
Lake Whippoorwill	-	-	-	N/A	N/A
Little Lake Fairview	0.5000	0.4736	0.5000	5.57%	0.00%
South Lake Fairview	0.2134	0.2031	0.2134	5.07%	0.00%
Water And Navigation					
Asbury Park Canal	-	-	-	N/A	N/A
Lake Conway Water & Nav.	0.4107	0.3905	0.4107	5.17%	0.00%
Windermere Navigation	0.2528	0.2453	0.2528	3.06%	0.00%
COUNTY:					
Aggregate Comparison	6.6619	6.4412	6.6650	3.47%	0.05%
Indep. Spec. Dist.-Voted Millage					
Library Operating	0.3748	0.3500	0.3748	7.09%	0.00%

Note:

With the exception of Lake Jean, the adopted millage for each entity is the same as the prior year adopted millage.

FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION

FISCAL YEAR	COUNTYWIDE BASE MILLAGE	UNADJUSTED GENERAL FUND BUDGET	UNADJUSTED TOTAL COUNTY BUDGET	ADJUSTED COUNTYWIDE ASSESSMENT ROLL	PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY
2019-20	4.4347	\$1,042,712,220	\$4,772,282,611	\$143,870,112,865 *	10.2%
2018-19	4.4347	\$965,169,687	\$4,252,062,369	\$130,523,063,811	9.3%
2017-18	4.4347	\$900,212,864	\$3,955,492,824	\$119,396,004,935	9.3%
2016-17	4.4347	\$849,510,491	\$3,597,733,185	\$109,249,340,243	9.0%
2015-16	4.4347	\$811,088,247	\$3,500,858,268	\$100,254,907,511	11.2%
2014-15	4.4347	\$774,739,300	\$3,299,008,158	\$90,146,239,935	7.2%
2013-14	4.4347	\$746,979,888	\$3,203,981,726	\$84,092,787,233	3.7%
2012-13	4.4347	\$724,049,754	\$3,216,649,308	\$81,060,443,665	-0.3%
2011-12	4.4347	\$711,428,926	\$3,250,733,363	\$81,290,439,264	-2.7%
2010-11	4.4347	\$717,095,160	\$3,106,165,813	\$83,586,769,561	-12.6%
2009-10	4.4347	\$748,697,920	\$3,142,182,982	\$95,585,196,775	-10.7%
2008-09	4.4347	\$774,489,749	\$3,471,062,611	\$107,014,869,077	-0.3%
2007-08	4.4347	\$752,796,213	\$3,421,686,729	\$107,296,271,146	16.9%
2006-07	5.1639	\$781,064,437	\$3,220,759,173	\$91,811,757,776	22.0%
2005-06	5.1639	\$640,835,869	\$2,679,353,292	\$75,253,217,865	12.2%

Note: Budgets include interfund transfers.

* The FY 2019-20 figure is an estimate. The FY 2019-20 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

TAX EQUALIZATION CALCULATION

FY 2019-20

The tax burden on property owners throughout Orange County is equalized by the following formula. The calculation includes Ad Valorem, Public Service Tax and Communications Services Tax revenue from the unincorporated areas of the county to support services provided to those same residents.

EXPENDITURES:

	<u>FY 2019-20</u>
Code Enforcement	\$8,005,015
State Fire Control	24,700
Reserve for Contingency	0
85% of Sheriff's Law Enforcement Budget	212,786,880
Less: Municipal Shortfall	<u>(8,086,659)</u>
TOTAL EXPENDITURES	<u><u>\$212,729,936</u></u>

REVENUES:

Ad Valorem Tax	\$137,732,318
Communications Services Tax	\$18,000,000
Interest and Other Misc. Revenues	670,000
Statutory Deduction	(7,820,116)
Fund Balance	4,388,315
Interfund Transfer (Public Service Tax)	<u>59,759,419</u>
TOTAL REVENUES	<u><u>\$212,729,936</u></u>

Millage Levies:

FY 2019-20	1.8043
FY 2018-19	1.8043
FY 2017-18	1.8043
FY 2016-17	1.8043
FY 2015-16	1.8043

Note - Ad Valorem Tax revenue represents projected revenue from the Sheriff's millage for FY 2019-20.

Changes in Authorized Positions

Department/Division	FY 2017-18	FY 2018-19			FY 2019-20				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Transfer	Net Positions	
<u>Constitutional Officers</u>									
Board of County Commissioners	20	20	0	20	0	0	0	20	
Comptroller	230	230	0	230	0	0	0	230	
County Mayor	6	6	0	6	0	0	0	6	
Court Administration	15	15	0	15	0	0	0	15	
Property Appraiser	146	146	0	146	7	0	0	153	
Sheriff	2,195	2,323	0	2,323	76	0	0	2,399	
Supervisor of Elections	46	46	0	46	3	0	0	49	
Tax Collector	291	291	9	300	22	0	0	322	
Total	2,949	3,077	9	3,086	108	0	0	3,194	
<u>Administration and Fiscal Services</u>									
911 Fees	6	6	0	6	0	0	0	6	
Fiscal and Business Services	3	3	0	3	0	0	0	3	
Human Resources	102	103	1	104	1	0	0	105	
Information Systems and Services	192	191	0	191	0	0	-1	190	
Management and Budget	14	14	0	14	0	0	-1	13	
Professional Standards	13	13	0	13	0	0	0	13	
Risk Management Operations	21	20	0	20	1	0	0	21	
Total	351	350	1	351	2	0	-2	351	
<u>Administrative Services</u>									
Business Development	8	8	0	8	0	0	0	8	
Capital Projects	13	15	0	15	0	0	0	15	
Facilities Management	160	163	0	163	3	0	0	166	
Fiscal & Operational Support	12	12	0	12	0	0	0	12	
Fleet Management	66	68	0	68	1	0	0	69	
Purchasing and Contracts	31	32	0	32	2	0	0	34	
Real Estate Management	24	24	0	24	1	0	0	25	
Total	314	322	0	322	7	0	0	329	

Changes in Authorized Positions

Department/Division	FY 2017-18	FY 2018-19			FY 2019-20				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Transfer	Net Positions	
<u>Community & Family Services</u>									
Citizen Resource & Outreach	47	47	0	47	2	0	0	49	
Citizens' Commission for Children	18	18	-1	17	1	0	0	18	
Community Action	65	65	0	65	1	0	-1	65	
Cooperative Extension Services	21	21	0	21	1	0	0	22	
Fiscal & Operational Support	12	12	0	12	1	0	7	20	
Head Start	293	293	0	293	0	0	0	293	
Mental Health & Homeless Issues	11	11	0	11	0	0	0	11	
Parks & Recreation	292	297	1	298	2	0	-1	299	
Regional History Center	15	16	0	16	0	0	0	16	
Youth and Family Services	138	138	0	138	12	0	0	150	
Total	912	918	0	918	20	0	5	943	
<u>Convention Center</u>									
Convention Center Capital Planning	13	13	0	13	1	0	0	14	
Convention Center Event Operations	163	163	-1	162	14	0	0	176	
Convention Center Facility Operations	121	120	0	120	8	0	0	128	
Convention Center Sales/Event Mgt.	18	18	0	18	1	0	0	19	
Convention Center Security	67	67	0	67	2	0	0	69	
Convention Center Strategic Planning	18	20	0	20	1	0	0	21	
Fiscal & Operational Support	43	43	1	44	1	0	0	45	
Total	443	444	0	444	28	0	0	472	
<u>Corrections</u>									
Community Corrections	115	115	1	116	0	0	0	116	
Corrections Admin / Command	28	28	-1	27	1	0	0	28	
Corrections Health Services	160	159	0	159	3	0	0	162	
Corrections Support Services	129	118	7	125	0	0	0	125	
Fiscal & Operational Support	48	48	0	48	1	0	0	49	
In-Custody Security Operations	666	695	3	698	0	0	0	698	
In-Custody Support Services	442	447	-10	437	0	0	0	437	
Inmate Administrative Services	167	167	0	167	0	0	0	167	
Total	1,755	1,777	0	1,777	5	0	0	1,782	

Changes in Authorized Positions

Department/Division	FY 2017-18	FY 2018-19			FY 2019-20				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Transfer	Net Positions	
<u>Fire Rescue</u>									
Fire Communications	58	58	8	66	0	0	0	66	
Fire Infrastructure & Asset Management	44	46	-1	45	2	0	0	47	
Fire Operations	1,138	1,156	10	1,166	53	0	0	1,219	
Fire Planning & Technical Services	51	51	0	51	8	0	0	59	
Fiscal & Operational Support	26	26	0	26	0	0	0	26	
Office of Emergency Management	8	9	0	9	0	0	0	9	
Total	1,325	1,346	17	1,363	63	0	0	1,426	
<u>Health Services</u>									
Animal Services	99	99	0	99	0	0	0	99	
Consumer Fraud	4	4	0	4	0	0	0	4	
Drug Free Community Office	3	3	0	3	0	0	0	3	
Health EMS	12	11	0	11	0	0	0	11	
Health Fiscal & Operational Support	24	26	0	26	0	0	0	26	
Medical Clinic	41	41	0	41	0	0	0	41	
Medical Examiner	35	39	0	39	0	0	0	39	
Mosquito Control	32	32	0	32	0	0	0	32	
Total	250	255	0	255	0	0	0	255	
<u>Other Appropriations</u>									
Charter Review	1	1	0	1	0	0	0	1	
Total	1	1	0	1	0	0	0	1	
<u>Other Court Funds</u>									
Court Technology	20	21	0	21	0	0	0	21	
Juvenile Court Programs	3	3	0	3	0	0	0	3	
Local Court Programs	14	14	0	14	0	0	0	14	
Total	37	38	0	38	0	0	0	38	

Changes in Authorized Positions

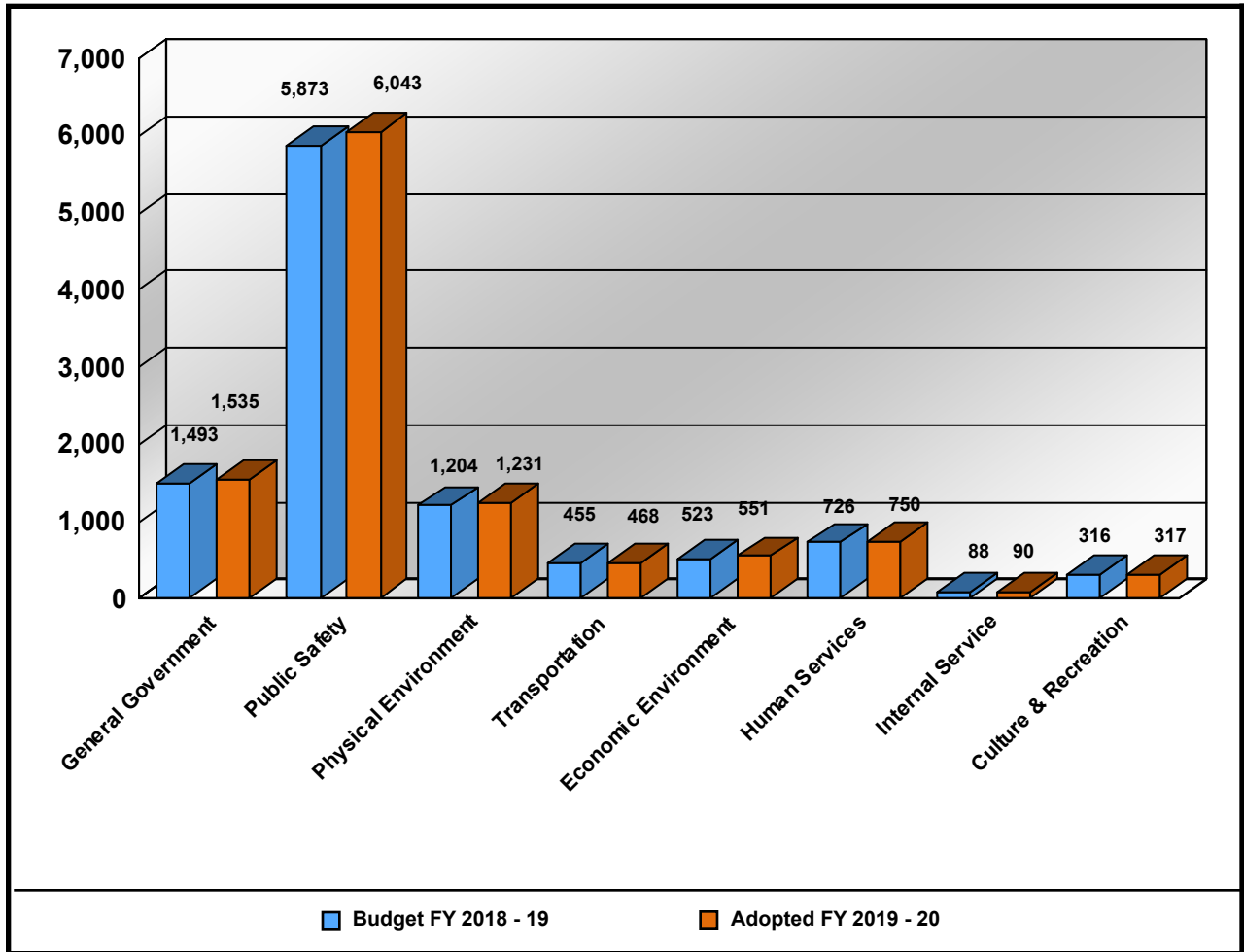
Department/Division	FY 2017-18	FY 2018-19			FY 2019-20				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Transfer	Net Positions	
<u>Other Offices</u>									
Agenda Development	3	3	0	3	0	0	0	3	
Arts and Cultural Affairs	2	2	0	2	0	0	0	2	
Communications	33	33	0	33	0	0	1	34	
County Administrator	13	13	1	14	0	0	-2	12	
County Attorney	35	35	0	35	0	0	-1	34	
Economic Trade & Tourism Development	2	2	0	2	0	0	0	2	
Innovation and Technology	0	0	0	0	0	0	1	1	
Legislative Affairs	2	2	0	2	0	0	1	3	
Regional Mobility	2	2	0	2	0	0	0	2	
Total	92	92	1	93	0	0	0	93	
<u>Planning, Environmental & Development Svc.</u>									
Building Safety	147	154	0	154	32	0	0	186	
Code Enforcement	62	62	0	62	1	0	0	63	
Environmental Protection	99	100	0	100	2	0	0	102	
Fiscal & Operational Support	59	60	1	61	1	0	-9	53	
Housing and Community Development	50	50	-2	48	1	0	0	49	
Neighborhood Preservation & Revitalization	15	15	0	15	0	0	4	19	
Planning	28	27	0	27	0	0	0	27	
Transportation Planning	18	18	0	18	0	0	0	18	
Zoning	27	27	0	27	2	0	0	29	
Total	505	513	-1	512	39	0	-5	546	
<u>Public Works</u>									
Development Engineering	37	37	0	37	6	0	0	43	
Fiscal & Operational Support	32	32	0	32	2	0	0	34	
Highway Construction	23	23	0	23	3	0	0	26	
Public Works Engineering	39	39	0	39	1	0	0	40	
Public Works Stormwater Mgt.	109	109	0	109	0	0	0	109	
Roads & Drainage	236	236	-1	235	0	0	0	235	
Traffic Engineering	66	68	1	69	1	0	0	70	
Total	542	544	0	544	13	0	0	557	

Changes in Authorized Positions

Department/Division	FY 2017-18	FY 2018-19			FY 2019-20				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Transfer	Net Positions	
Utilities									
Fiscal & Operational Support	72	75	1	76	2	0	0	78	
Solid Waste	156	161	-1	160	2	0	0	162	
Utilities Customer Service	148	151	-1	150	5	0	0	155	
Utilities Engineering	74	74	0	74	5	0	2	81	
Utilities Field Services	263	265	0	265	5	0	0	270	
Water Reclamation	119	121	0	121	1	0	0	122	
Water Utilities	125	128	0	128	2	0	0	130	
Total	957	975	-1	974	22	0	2	998	
TOTAL	10,433	10,652	26	10,678	307	0	0	10,985	
<i>Total excluding Constitutional Officers</i>	<i>7,484</i>	<i>7,575</i>	<i>17</i>	<i>7,592</i>	<i>199</i>	<i>0</i>	<i>0</i>	<i>7,791</i>	

Total Positions by Function

FY 2018 - 19 Versus FY 2019 - 20



Debt Management

This section includes:

- General Overview 1-74
- Pledged Revenue for Debt 1-76
- Credit Ratings 1-77
- Long-Term Debt Summary 1-80
- Legal Debt Limits 1-81
- Detailed Long-Term Debt 1-81

GENERAL OVERVIEW

The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04, as seen below.

Administrative Regulation 06.02.04

6.02.04 ISSUANCE OF REVENUE BONDS

I. POLICY

- A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.
- B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the county while meeting the county's operational and program needs and deadlines.
- C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

II. PROCEDURES

- A. The county's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.
- B. The county's bonds may be sold by a negotiated transaction only if:
 1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
 2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the county;
 3. Such reasons include one or more of the reasons set forth in paragraph C, below; and,
 4. The BCC approves the recommendation by majority vote of the members present.
- C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the county's bonds be sold pursuant to a negotiated sale only if at least one (1) of the following criteria exists:

1. The primary security or source of payment for the bonds is new or untested in the market;
 2. The particular structure of the bond issue is highly complex or is new and untested;
 3. The bond transaction involves innovative financing techniques or “derivative products”;
 4. Market conditions are unstable or chaotic;
 5. A sudden or dramatic credit rating deterioration has occurred for the county, the State of Florida, or the surrounding region;
 6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
 7. The size of the bond issue is considerably larger than the county has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
 8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the county;
 9. There is reason to conclude that a competitive bid process will not meet the county’s operational or program needs or deadlines, and a negotiated sale will; and,
 10. The county wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.
- D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable county code and Administrative Regulations.
- E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority- and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.
- F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the county, either dependent or independent.
- G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no affect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

Conclusion

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures, which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

PLEGGED REVENUE FOR DEBT

Orange County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 13 long-term bond issues outstanding with an original par amount of \$1,229,515,000. Currently, Orange County has \$1,058,870,000 in principal and \$399,173,182 in interest payments remaining. The schedule of bonded debt for FY 2019-20 totals \$111,957,343; \$64,625,000 for principal; and \$47,332,343 for interest. The schedule of bonded debt for FY 2020-21 totals \$111,682,242; \$67,490,000 for principal; and \$44,192,242 for interest. In addition to the outstanding bonded debt, the county has a bank loan for public safety communications infrastructure. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: www.dacbond.com, where more information is available.

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, funding for the Dr. Phillips Performing Arts Center and Camping World Stadium, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the Orange County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center, the Dr. Phillips Performing Arts Center, and Camping World Stadium is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and by a referendum approved by the voters of the county was first levied in May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
1992	Commercial Paper Program	Upgrade from "A1" to "A1+" from S&P.
1992	Water Utilities System Bonds	Upgrade from "Baa" to "Aa", "A+" & "A+" from Moody's, S & P, and Fitch.
1993	Library District Bonds	Upgrade from "AA-" to "AA" from S&P, Moody's confirmed "Aa" rating.
1993	Sales Tax Bonds	Moody's & S&P confirmed "A1" & "A+".
1993	Solid Waste Bonds	Upgrade from "A" to "A1" from Moody's.
1994	Tourist Development Tax Bonds	S&P assigned "A" rating; Moody's and Fitch confirmed "A" rating.
1995	Public Service Tax Bonds	Received first time ratings of "A", "A", & "A+" from Moody's, S&P, and Fitch.
1997	Tourist Development Tax Bonds	Moody's revised rating to "A3".
1998	Water Utilities System Refunding Refunding Revenue Bonds	Received rating from Moody's of "Aa-3".
1998	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA" and "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
1998	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P, and Fitch.
1999	Sales Tax Revenue Bonds	Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
2000	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P, and Fitch.
2002	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2002	Sales Tax Revenue Bonds	Upgrade from "A+" to "AA-" from S&P.

SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2002	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2003	Solid Waste Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P, and Fitch.
2003	Public Service Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P, and Fitch.
2003	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Capital Improvement Bonds	Upgrade from "A" to "A+" from S&P.
2006	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2006	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2006	Sales Tax Revenue Bonds	S&P upgraded rating from "AA-" to "AA".
2007	Tourist Development Tax Bonds	Upgrade from "A" to "A+" from S&P.
2007	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P, and Fitch.
2007	Sales Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2007	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2009	Capital Improvement Bonds	Received ratings of "AA" from Fitch; Upgrade from "A+" to "AA" from S&P.
2010	Tourist Development Tax Bonds	Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to be consistent with the Global Scale Rating (GSR).
2010	Water Utility Bonds	Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR).

SELECTED CREDIT RATINGS ACTIONS

2010	Tourist Development Tax Bonds	Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Capital Improvement Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2011	Public Service Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2012	Orange County	Implied general obligation rating of "AAA" from Fitch.
2012	Sales Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2012	Sales Tax Bonds	Rated as "AA+" from Kroll Bond Rating Agency.
2012	Orange County	Implied general obligation rating of "AA+" from Kroll Bond Rating Agency.
2013	Public Service Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2013	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from S&P.
2014	Orange County	Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll.
2015	Water Utility Bonds	All outstanding bonds and ratings paid off.
2015	Tourist Development Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2015	Tourist Development Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2015	Tourist Development Tax Bonds	Upgrade from "A1" to "Aa3" from Moody's.
2016	Water Utility Bonds	Rated as "AAA" from S&P and Fitch.
2016	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2016	Public Service Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2018	Orange County	Implied general obligation rating of "Aaa" from Moody's.
2018	Tourist Development Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's
2018	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Kroll
2019	Sales Tax Bonds	Upgrade from "Aa2" to "Aa1" from Moody's

Source: Fiscal & Business Services Division

LONG-TERM DEBT SUMMARY

	BONDS	SERIES	BOND DEBT	PRINCIPAL	INTEREST	PRINCIPAL AND INTEREST TOTAL
1	Capital Improvement Refunding Revenue	2009	25,480,000	7,670,000	799,638	8,469,638
2	Tourist Development Tax Refunding Revenue	2010	144,395,000	139,815,000	25,987,500	165,802,500
3	Sales Tax Revenue Refunding	2012B	97,295,000	96,425,000	44,033,500	140,458,500
4	Sales Tax Revenue Refunding	2012C	96,195,000	66,240,000	8,417,250	74,657,250
5	Public Service Tax Refunding Revenue	2013	37,895,000	12,300,000	2,076,000	14,376,000
6	Tourist Development Tax Refunding Revenue	2015	154,195,000	122,445,000	42,744,500	165,189,500
7	Sales Tax Revenue Bond	2015	5,465,000	2,235,000	32,965	2,267,965
8	Sales Tax Revenue Refunding Bonds	2015A	30,110,000	23,305,000	2,303,542	25,608,542
9	Water & Wastewater Utility Revenue Bonds	2016	89,035,000	82,340,000	22,570,638	104,910,638
10	Tourist Development Tax Refunding Revenue Bonds	2016	63,025,000	63,025,000	31,322,600	94,347,600
11	Tourist Development Tax Revenue Bonds	2016A	88,940,000	88,940,000	51,870,700	140,810,700
12	Tourist Development Tax Refunding Revenue Bonds	2016B	202,745,000	202,745,000	119,081,100	321,826,100
13	Tourist Development Tax Refunding Revenue Bonds	2017	194,740,000	151,385,000	47,933,250	199,318,250
	Total		\$ 1,229,515,000	\$ 1,058,870,000	\$ 399,173,182	\$ 1,458,043,182

LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

DETAILED LONG-TERM DEBT

1. \$25,480,000 Capital Improvement Refunding Revenue Bonds, Series 2009

Revenue pledged: Orange County's annual Guaranteed Entitlement and Second Guaranteed Entitlement from the State Revenue Sharing Trust Fund provided by Chapter 218.255 Florida Statutes.

Purpose: To currently refund all of the Capital Improvement Revenue Bonds, Series 1998.

Final Maturity: 10/01/22; Interest Rates: 2.50% to 5.25%.

FY	Principal	Interest	Total
19-20	\$2,435,000	\$390,213	\$2,825,213
20-21	2,550,000	268,463	2,818,463
21-22	2,685,000	140,963	2,825,963
22-23	0	0	0
23-24	0	0	0
Thereafter	0	0	0
Total	\$7,670,000	\$799,638	\$8,469,638

2. \$144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

Final Maturity: 10/01/24; Interest Rates: 5.00%.

FY	Principal	Interest	Total
19-20	\$8,525,000	\$6,990,750	\$15,515,750
20-21	8,955,000	6,564,500	15,519,500
21-22	38,805,000	6,116,750	44,921,750
22-23	40,750,000	4,176,500	44,926,500
23-24	42,780,000	2,139,000	44,919,000
Thereafter	0	0	0
Total	\$139,815,000	\$25,987,500	\$165,802,500

3. \$97,295,000 Sales Tax Revenue Refunding Bonds, Series 2012B

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To advance refund all of the outstanding Sales Tax Revenue Bonds Series 2002B maturing on and after January 1, 2013.

Final Maturity: 01/01/32; Interest Rates: 4.00% to 5.00%.

FY	Principal	Interest	Total
19-20	\$0	\$4,660,000	\$4,660,000
20-21	0	4,660,000	4,660,000
21-22	0	4,660,000	4,660,000
22-23	0	4,660,000	4,660,000
23-24	0	4,660,000	4,660,000
Thereafter	96,425,000	20,733,500	117,158,500
Total	\$96,425,000	\$44,033,500	\$140,458,500

4. \$96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.00% to 5.00%.

FY	Principal	Interest	Total
19-20	\$12,340,000	\$3,003,500	\$15,343,500
20-21	12,960,000	2,371,000	15,331,000
21-22	13,605,000	1,706,875	15,311,875
22-23	14,285,000	1,009,625	15,294,625
23-24	13,050,000	326,250	13,376,250
Thereafter	0	0	0
Total	\$66,240,000	\$8,417,250	\$74,657,250

5. \$37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

Purpose: To refund all Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

FY	Principal	Interest	Total
19-20	\$2,220,000	\$615,000	\$2,835,000
20-21	2,070,000	504,000	2,574,000
21-22	2,075,000	400,500	2,475,500
22-23	2,190,000	296,750	2,486,750
23-24	2,295,000	187,250	2,482,250
Thereafter	1,450,000	72,500	1,522,500
Total	\$12,300,000	\$2,076,000	\$14,376,000

6. \$154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

FY	Principal	Interest	Total
19-20	\$8,700,000	\$6,122,250	\$14,822,250
20-21	9,140,000	5,687,250	14,827,250
21-22	8,125,000	5,230,250	13,355,250
22-23	8,525,000	4,824,000	13,349,000
23-24	8,950,000	4,397,750	13,347,750
Thereafter	79,005,000	16,483,000	95,488,000
Total	\$122,445,000	\$42,744,500	\$165,189,500

7. \$5,465,000 Sales Tax Revenue Bond, Series 2015

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To provide funds for the acquisition of fire rescue equipment and vehicles.

Final Maturity: 01/01/21; Interest Rate: 1.47%.

FY	Principal	Interest	Total
19-20	\$1,110,000	\$24,696	\$1,134,696
20-21	1,125,000	8,269	1,133,269
21-22	0	0	0
22-23	0	0	0
23-24	0	0	0
Thereafter	0	0	0
Total	\$2,235,000	\$32,965	\$2,267,965

8. \$30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

FY	Principal	Interest	Total
19-20	\$2,375,000	\$471,103	\$2,846,103
20-21	2,430,000	419,930	2,849,930
21-22	2,480,000	367,638	2,847,638
22-23	2,530,000	314,282	2,844,282
23-24	2,585,000	259,807	2,844,807
Thereafter	10,905,000	470,783	11,375,783
Total	\$23,305,000	\$2,303,542	\$25,608,542

9. \$89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/36; Interest Rate: 2.00 % to 5.00%.

FY	Principal	Interest	Total
19-20	\$3,600,000	\$2,571,144	\$6,171,144
20-21	3,780,000	2,391,144	6,171,144
21-22	3,970,000	2,202,144	6,172,144
22-23	4,170,000	2,003,644	6,173,644
23-24	4,375,000	1,795,144	6,170,144
Thereafter	62,445,000	11,607,419	74,052,419
Total	\$82,340,000	\$22,570,638	\$104,910,638

10. \$63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
19-20	\$0	\$2,541,000	\$2,541,000
20-21	0	2,541,000	2,541,000
21-22	0	2,541,000	2,541,000
22-23	1,000,000	2,541,000	3,541,000
23-24	1,000,000	2,491,000	3,491,000
Thereafter	61,025,000	18,667,600	79,692,600
Total	\$63,025,000	\$31,322,600	\$94,347,600

11. \$88,940,000 Tourist Development Tax Revenue Bonds, Series 2016A

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To finance Phase II of the Dr. Phillip Performing Arts Center pursuant to the Interlocal Agreement.

Final Maturity: 10/01/36; Interest Rate: 3.25% to 5.00%.

FY	Principal	Interest	Total
19-20	\$0	\$3,741,138	\$3,741,138
20-21	0	3,741,138	3,741,138
21-22	0	3,741,138	3,741,138
22-23	0	3,741,138	3,741,138
23-24	0	3,741,138	3,741,138
Thereafter	88,940,000	33,165,013	122,105,013
Total	\$88,940,000	\$51,870,700	\$140,810,700

12. \$202,745,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016B

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To defease the City of Orlando Venues Bonds, fulfilling the county's commitment for the Venues 1st-5th cent TDT funds under the Interlocal Agreement.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
19-20	\$0	\$8,632,300	\$8,632,300
20-21	0	8,632,300	8,632,300
21-22	0	8,632,300	8,632,300
22-23	0	8,632,300	8,632,300
23-24	0	8,632,300	8,632,300
Thereafter	202,745,000	75,919,600	278,664,600
Total	\$202,745,000	\$119,081,100	\$321,826,100

13. \$194,740,000 Tourist Development Tax Refunding Revenue Bonds, Series 2017

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all Tourist Development Tax Refunding Revenue Bonds, Series 2007 and 2007A.

Final Maturity: 10/01/30; Interest Rate: 5.00%.

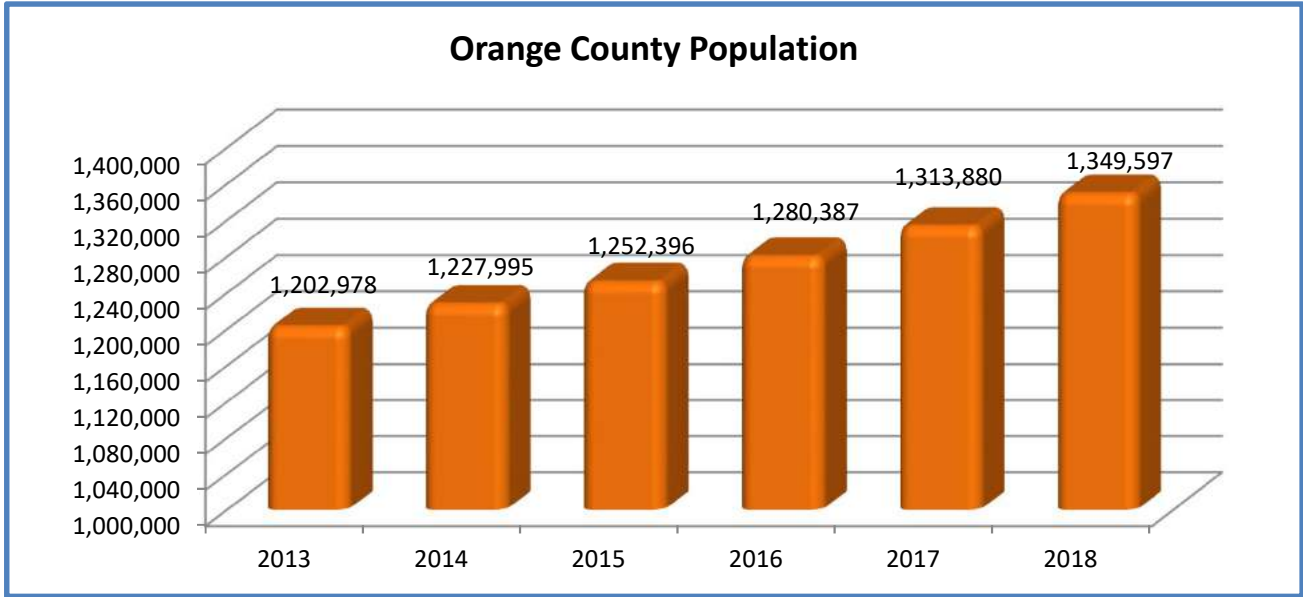
FY	Principal	Interest	Total
19-20	\$23,320,000	\$7,569,250	\$30,889,250
20-21	24,480,000	6,403,250	30,883,250
21-22	1,615,000	5,179,250	6,794,250
22-23	0	5,098,500	5,098,500
23-24	0	5,098,500	5,098,500
Thereafter	101,970,000	18,584,500	120,554,500
Total	\$151,385,000	\$47,933,250	\$199,318,250

Statistical Information

This section includes:

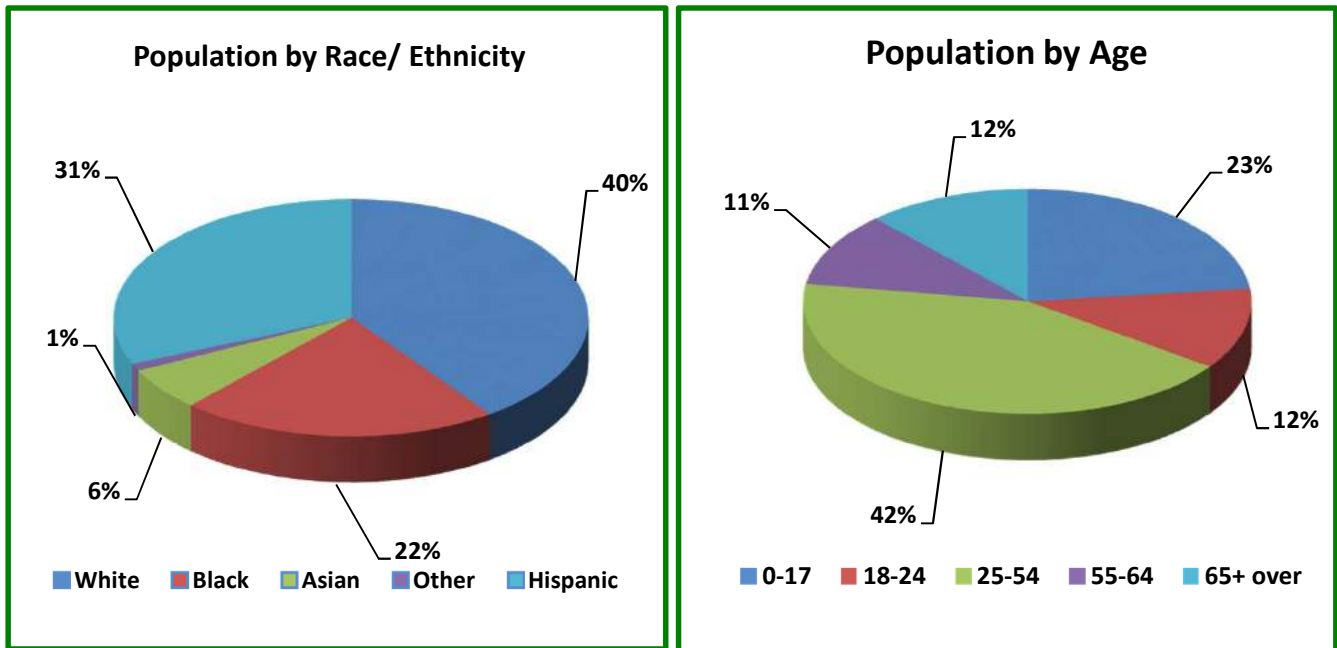
- Demographic and Economic Indicators 1-86

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: 2018 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.

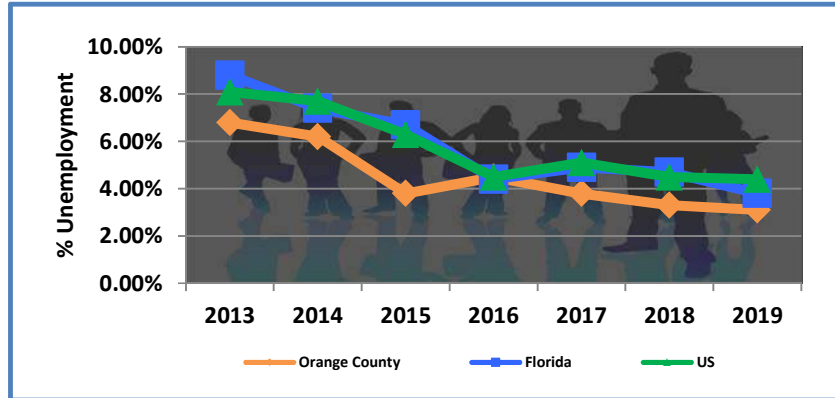


Source: United States Census Bureau; BEBR June 2019

Orange County has a diverse population with 77% of the population under the age of 55. The predominant race in the county is White at 40%. Hispanic ethnicity currently makes up 31% of the population and includes both white and black races. The Black/African American population is 22%. The Asian population is approximately 6% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 1% of the population.

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

Unemployment Rate Comparison



Source: Orlando Economic Partnership, June 2019 and United States Department of Labor July 2019

Florida's unemployment rate is 3.3% and the national unemployment rate is 3.7%, as of August 2019. Orange County was slightly lower at a 3.1% unemployment rate.

Metro Orlando Employment by Industry	Employees
Leisure & Hospitality	279,500
Professional & Business Services	246,400
Education & Health Services	159,900
Retail Trade	149,100
Government	119,600
Financial Activities	77,100
Construction	87,000
Wholesale Trade	46,200
Manufacturing	49,500
Other Services	45,200
Transportation, Warehousing, & Utilities	44,200
Information	25,400
Mining and Logging	200



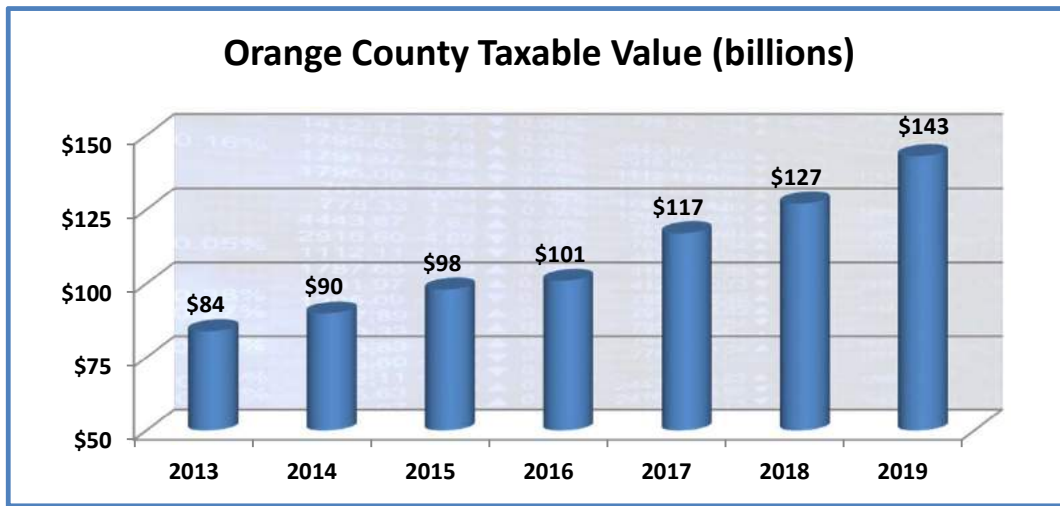
Source: Orlando Economic Partnership, June 2019

Top 10 Metro Orlando Employers *	Employees	Industry
Walt Disney World Resort	74,200	Leisure & Hospitality
Adventist Health System	28,959	Healthcare
Universal Orlando (Comcast)	25,000	Leisure & Hospitality
Publix	19,783	Grocery
Orlando Health	19,032	Healthcare
Orlando International Airport (MCO)	18,000	Air Transportation
University of Central Florida	9,476	Education
Lockheed Martin	9,000	Aerospace/Defense
Resource Employment Solutions	8,280	Staffing & Recruitment
Darden Restaurants	6,137	Restaurants

*Excludes government and retail operations

Source: Orlando Economic Partnership, June 2019

**ORANGE COUNTY
DEMOGRAPHIC AND ECONOMIC INDICATORS**



Source: Orange County Property Appraiser website

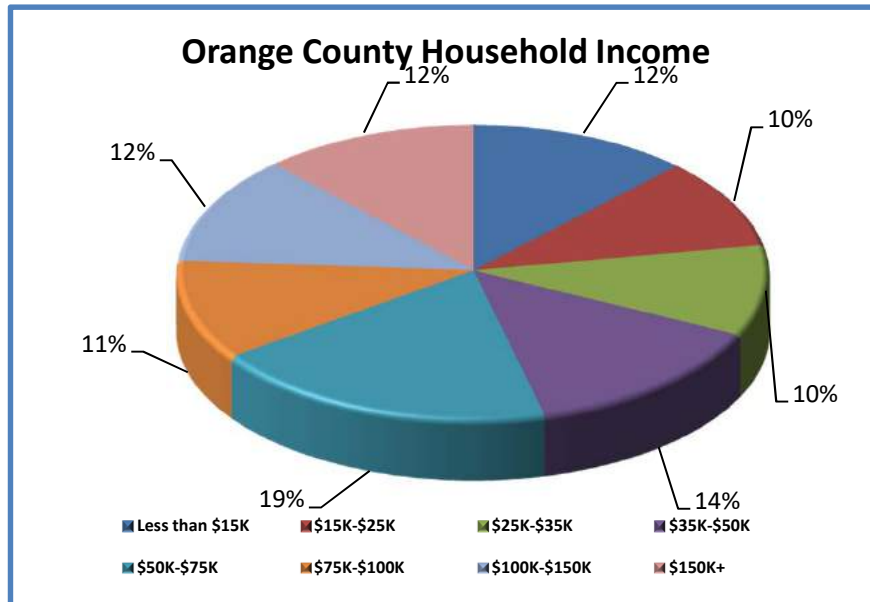
The taxable value of property in Orange County is anticipated to increase by \$16.0 billion in 2019. Since 2013, taxable values have increased as a result of consumer demand and new construction.

Population & Millage Rates

Orange County	2018	2018	2019	% Change
	Population Estimate	Final	Proposed	
Eatonville	2,323	7.2938	7.2938	0.0%
Oakland	3,119	6.6500	6.5000	-2.3%
Ocoee	45,694	5.5000	5.5000	0.0%
Orlando	285,099	6.6500	6.6500	0.0%
Edgewood	2,712	4.9500	5.2500	6.1%
Orange County (unincorporated)	855,307	4.4347	4.4347	0.0%
Winter Park	30,212	4.5672	4.5305	-0.8%
Belle Isle	6,944	4.4018	4.4018	0.0%
Maitland	18,612	4.6603	4.6223	-0.8%
Winter Garden	44,935	4.5000	4.5000	0.0%
Windermere	2,918	3.7425	3.7425	0.0%
Apopka	51,676	4.0376	4.0376	0.0%
Lake Buena Vista	24	1.7018	1.6690	-1.9%
Bay Lake	22	1.8384	1.7256	-6.1%
Total	1,349,597			

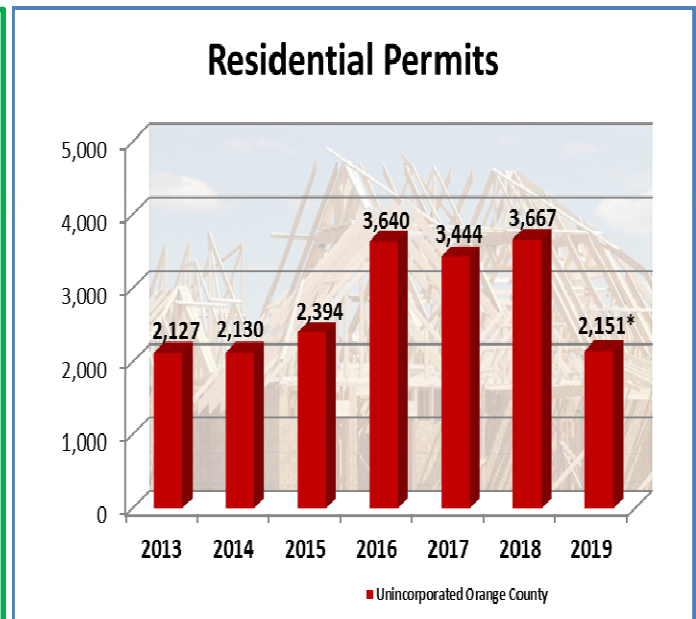
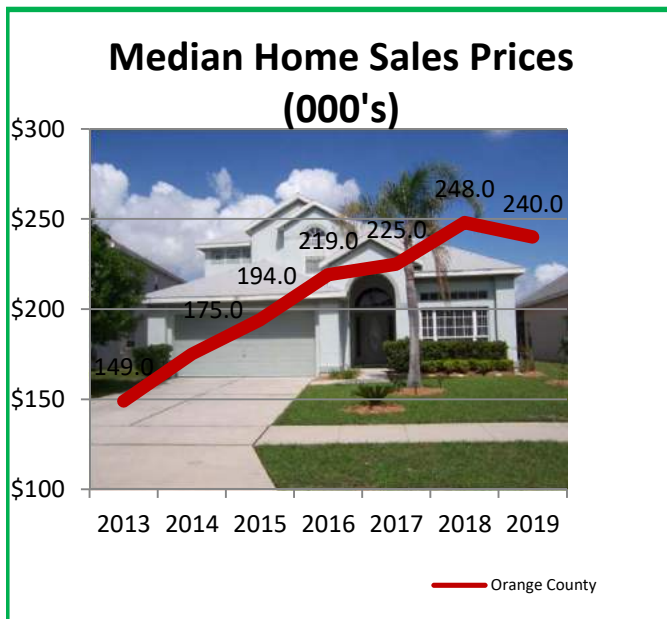
Source: BEBR and Orange County Property Appraiser

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: United States Census Bureau, 2017 American Community Survey Census Report

According to the United States Census Bureau, 33% of households have an income between \$35,000 to \$75,000.



Source: Orlando Regional Realtors Association - February 2019

* through August 2019

Median home sales prices has decreased since 2018. The number of single family residential permits issued increased 6% from 2017 to 2018 but is projected to decrease in 2019, which is shown through August 2019. The FY 2014-15 to current figures have been adjusted to reflect amended permitting data.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Guide to Other Useful References



A GUIDE TO OTHER USEFUL REFERENCES

Annual Budget Document - A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor's recommended budget as presented to the Board of County Commissioners, and the final budget represents the budget as adopted by the Board of County Commissioners.

Budget Reference Manual - This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvement Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

Citizens Annual Financial Report - This document, prepared by the Comptroller's Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of County taxes and fees on a typical residential home and other useful information. This document and prior year's reports are available on the Comptroller's Office website at: <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page.

Comprehensive Annual Financial Report - This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the County's independent auditor. It also includes financial and non-financial data and trends. Current and prior year's reports are available at <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

Fee Directory - A directory of fees and user charges for county services. This document can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Fee Directory" in the "Search our site" box or under the heading "Open Government" then "Budget and Reports" option followed by scrolling to the "Schedule of Fees" section.

Orange County Administrative Regulations - A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller's Office Clerk of the BCC and Orange County Attorney's Office.

Orange County Charter - A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Charter" in the "Search our site" box or clicking on "Open Government" icon and selecting "Boards and Special Districts" then "Charter Review Commission."

Orange County Code of Ordinances - A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Ordinances" in the "Search our site" box or clicking on "Permits and Licenses" icon and selecting "Code of Ordinances". Alternately, the information is available on Municode's website at <http://www.municode.com>.

Quarterly Fiscal Performance Report - This report is an informational source that reviews the performance of revenues and expenditures, and reserve levels for each quarter. Additionally, in the second and fourth quarter, it includes capital project spending, the Grants Program Report, and the Performance Measurement Report. This report is available in the Office of Management and Budget (OMB).

Revenue Manual - Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration.



Glossary of Budget Terms



GLOSSARY

Accrual - A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

Accrual Accounting - A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

Ad Valorem Tax - A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

Adjusted Final Millage - Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

Adopted Budget - The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

Aggregate Millage Rate - The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

Amendment - A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

Appropriation - A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Approved Budget - Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

Assessed Value - A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Balanced Budget - A budget in which revenues are equal to expenditures.

Board of County Commissioners - The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget - A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment - A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Calendar - The schedule of key dates involved in the process of preparing, adopting, and executing an adopted budget.

Budget Document - The official written statement of the annual fiscal year financial plan for the county as presented by the county Mayor.

Budget Hearing - The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message - A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Capital Expenditures - Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

Capital Improvements - Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Capital Improvements Budget - A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

Capital Improvements Program - A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

Capital Outlay - Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of \$1,000 or more.

Capital Project - Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

Certificates of Participation (COPs) - Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

Community Redevelopment Area (“CRA”) - Under Florida law (Chapter 163, Part III), local governments are able to designate areas as “Community Redevelopment Areas” to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as “tax increment financing.”

Contingency - A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

County Administrator - The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

Debt Service - The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Deficit - The excess of expenditures over revenues during a fiscal year.

Department - An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Health and Family Services.

Depreciation - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division - A basic organizational unit of the county which is functionally unique in its service delivery.

Effectiveness Indicator - Extent to which the service has been achieved or customers are satisfied with the quality of service.

Efficiency Indicator - Cost of labor or materials per unit of output/service or number of full time equivalent positions (FTE's) or staff hours per output to accomplish a task.

Encumbrance - The commitment of appropriated funds to purchase goods or service.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

Exempt, Exemption, Non-exempt - Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. In January of 2008, an additional exemption was added of up to an additional \$25,000, for assessed value between \$50,000 and \$75,000. That means that a homeowner with property assessed at \$75,000 would have to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

Expenditure - Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Fiduciary Fund - A governmental accounting fund that is used to account for assets held in trust by the government for the benefit of individuals or other entities.

Final Millage - The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Year - The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

Function - A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

General Fund - Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

Goal - A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

Governmental Fund - A governmental accounting fund that does not account for profit and loss.

Grant - A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

Homestead Exemption - Refer to definition for exempt, exemption, and non-exempt.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

Interfund Transfers - Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

Intergovernmental Revenue - Revenue received from another government unit for a specific purpose.

Internal Service Fund - A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

Levy - To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Line-Item Budget - A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

Long-Term Debt - Debt with a maturity of more than one (1) year after the date of issuance.

Maximum Millage - Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

Mandate - Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage - 1/1000 of one dollar; used in computing taxes as the tax rate per \$1,000 of taxable value.

Modified Accrual Basis of Accounting - Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

Municipal Services Benefit Unit (MSBU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or a special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

Municipal Services Taxing Unit (MSTU) - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

Object Code - An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

Objective - A defined method to accomplish an established goal.

Operating Expenses - Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

Other Expenditures - These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

Other Revenues - These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

Performance Measures - Specific qualitative and/or quantitative measures of work performed as an objective of a department.

Personal Property - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

Personal Services - Costs related to compensating employees, including salaries and wages and fringe benefit costs.

Policy - A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax - Refer to the definition for ad valorem tax.

Property Tax Reform - There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as “property tax reform.”

Proposed Millage - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

Real Property - Land and the buildings and other structures attached to it that is taxable under state law.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Revenue Bonds - Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

Revenue Estimate - A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled Back/Roll Back Rate - That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see “CRA”). An example of the computation process appears within the “Charts and Tables” area of this section.

Special Assessment - A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base - The total property valuations on which each taxing authority levies its tax rates.

Tax Roll - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year - The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2019 calendar year would be used to compute the ad valorem taxes levied for the FY 2019-20 budget.

Tentative Millage - The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Truth in Millage Law - Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Uniform Accounting System - The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees - The fees charged for direct receipt of public services.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Voted Millage - Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

Workload Indicator - A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



TABLE OF CONTENTS

REVENUES AND EXPENDITURES SUMMARY

REVENUE AND EXPENDITURE CATEGORIES	2-3
SUMMARY OF REVENUES AND EXPENDITURES BY FUND	2-6
SUMMARY OF REVENUES AND EXPENDITURES.....	2-77
REVENUE FUNDS DESCRIPTIONS.....	2-78



REVENUE CATEGORIES

Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

Taxes

Charges levied by a local unit against the income or wealth of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

Permits, Fees, Special Assessments

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

Intergovernmental Revenue

Revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

Charges for Services

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

Fines and Forfeitures

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

Miscellaneous Revenue

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

Statutory Deduction

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

Interfund Transfers

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

Bond/Loan Proceeds

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds.

Fund Balance

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

Other Non-Revenues

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

Internal Service Charges

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits.

EXPENDITURE CATEGORIES

Personal Services

The costs related to compensating employees, including salaries and wages and fringe benefit costs.

Operating Expenses

The costs of day-to-day operations that include office supplies, equipment, maintenance of equipment, utilities, and insurance.

Capital Outlay

The appropriation for the acquisition or construction of physical assets or items with a unit cost of \$1,000 or more.

Capital Improvements

Physical assets constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Debt Service

The expense of retiring such debts as loans and bond issues that includes principal and interest payments, payments for paying agents, registrars, and escrow agents.

Grants

A contribution of assets by the county to another organization for a specific purpose.

Reserves

An account used to indicate that a portion of a fund's balance is set aside because of legal requirements or to provide a safety net for unexpected expenses, such as a natural disaster. Reserves are also used for debt service to ensure no interruption in bond payments as required by bond covenants.

Interfund Transfers

Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.

Other

Other expenses include items such as depreciation expense and transfers to other funds.

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 000X General Fund and Subfunds			
REVENUES:			
Ad Valorem Taxes	\$ 464,117,290	\$ 531,499,459	\$ 581,825,124
Other General Taxes	2,541,222	2,510,000	2,509,000
Permits and Fees	1,402,929	1,130,900	1,161,900
Grants	3,574,006	3,401,023	2,763,927
Shared Revenues	1,375,995	1,311,600	1,316,600
Service Charges	39,282,803	38,566,921	43,939,954
Fines and Forfeits	1,216,711	1,141,250	1,141,300
Interest and Other	16,491,388	10,174,421	13,501,940
Total Revenues	\$ 530,002,343	\$ 589,735,574	\$ 648,159,745
5% Statutory Deduction	\$ 0	\$(30,474,279)	\$(33,420,487)
Net Revenues	\$ 530,002,343	\$ 559,261,295	\$ 614,739,258
NON-REVENUES:			
Transfers	\$ 235,644,126	\$ 272,289,358	\$ 279,755,520
Bond / Loan Proceeds	146,639	0	0
Fund Balance	0	145,391,239	127,967,442
Other Sources	28,638,565	19,750,000	20,250,000
Revenue Total	\$ 794,431,673	\$ 996,691,892	1,042,712,220
EXPENDITURES:			
General Government	\$ 216,580,849	\$ 251,369,066	\$ 265,682,304
Public Safety	406,517,999	442,074,938	461,337,855
Physical Environment	8,937,113	10,879,131	11,282,090
Transportation	46,923,055	49,857,596	58,540,834
Economic Environment	3,872,982	9,355,083	11,016,244
Human Services	82,263,788	122,383,395	122,474,435
Culture & Recreation	3,715,944	4,957,746	5,452,983
Total Expenditures	\$ 768,811,730	\$ 890,876,955	\$ 935,786,745
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 73,330,286	\$ 76,695,027
Interfund Transfers	25,025,840	32,484,651	30,230,448
Total Expenditures / Non-Expense	\$ 793,837,570	\$ 996,691,892	1,042,712,220

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1002 Transportation Trust			
REVENUES:			
Other General Taxes	\$ 1,280,254	\$ 1,050,000	\$ 1,050,000
Permits and Fees	2,307,538	1,983,500	1,983,500
Grants	20,819	0	0
Shared Revenues	8,213,867	7,200,000	7,200,000
Service Charges	2,613,670	1,074,000	1,074,000
Fines and Forfeits	4,747,691	3,862,500	4,659,000
Interest and Other	1,359,180	145,050	145,050
Total Revenues	\$ 20,543,020	\$ 15,315,050	\$ 16,111,550
5% Statutory Deduction	\$ 0	\$(765,753)	\$(805,578)
Net Revenues	\$ 20,543,020	\$ 14,549,297	\$ 15,305,972
NON-REVENUES:			
Transfers	\$ 77,297,686	\$ 86,200,000	\$ 81,700,000
Bond / Loan Proceeds	11,160	0	0
Fund Balance	0	26,507,222	21,000,000
Revenue Total	\$ 97,851,866	\$ 127,256,519	\$ 118,005,972
EXPENDITURES:			
Public Safety	\$ 24,753,496	\$ 2,914,194	\$ 0
Physical Environment	7,385,565	9,799,979	9,392,314
Transportation	79,274,600	100,121,715	100,355,212
Total Expenditures	\$ 111,413,661	\$ 112,835,888	\$ 109,747,526
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 14,300,631	\$ 8,138,446
Interfund Transfers	120,000	120,000	120,000
Total Expenditures / Non-Expense	\$ 111,533,661	\$ 127,256,519	\$ 118,005,972

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1003 Constitutional Gas Tax			
REVENUES:			
Grants	\$ 259,100	\$ 0	\$ 0
Shared Revenues	10,064,393	9,600,000	9,600,000
Interest and Other	255,058	80,250	80,250
Total Revenues	<u>\$ 10,578,552</u>	<u>\$ 9,680,250</u>	<u>\$ 9,680,250</u>
5% Statutory Deduction	\$ 0	\$(484,013)	\$(484,013)
Net Revenues	<u>\$ 10,578,552</u>	<u>\$ 9,196,237</u>	<u>\$ 9,196,237</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 25,966,047	\$ 18,700,000
Revenue Total	<u><u>\$ 10,578,552</u></u>	<u><u>\$ 35,162,284</u></u>	<u><u>\$ 27,896,237</u></u>
EXPENDITURES:			
Transportation	\$ 5,601,625	\$ 16,976,175	\$ 15,670,566
Total Expenditures	<u>\$ 5,601,625</u>	<u>\$ 16,976,175</u>	<u>\$ 15,670,566</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 18,186,109	\$ 12,225,671
Total Expenditures / Non-Expense	<u><u>\$ 5,601,625</u></u>	<u><u>\$ 35,162,284</u></u>	<u><u>\$ 27,896,237</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1004 Local Option Gas Tax			
REVENUES:			
Other General Taxes	\$ 28,697,184	\$ 25,000,000	\$ 25,000,000
Service Charges	8,400	0	0
Interest and Other	168,908	35,000	35,000
Total Revenues	\$ 28,874,492	\$ 25,035,000	\$ 25,035,000
5% Statutory Deduction	\$ 0	\$(1,251,750)	\$(1,251,750)
Net Revenues	\$ 28,874,492	\$ 23,783,250	\$ 23,783,250
NON-REVENUES:			
Transfers	\$ 12,334,000	\$ 12,681,000	\$ 20,586,500
Fund Balance	0	21,161,469	7,200,000
Revenue Total	\$ 41,208,492	\$ 57,625,719	\$ 51,569,750
EXPENDITURES:			
Physical Environment	\$ 6,970,034	\$ 7,807,768	\$ 6,500,000
Transportation	30,804,112	43,862,197	42,643,463
Total Expenditures	\$ 37,774,146	\$ 51,669,965	\$ 49,143,463
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 5,955,754	\$ 2,426,287
Total Expenditures / Non-Expense	\$ 37,774,146	\$ 57,625,719	\$ 51,569,750

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1005 Special Tax MSTU			
REVENUES:			
Ad Valorem Taxes	\$ 110,022,169	\$ 125,505,828	\$ 137,732,318
Other General Taxes	19,043,820	19,500,000	18,000,000
Interest and Other	159,917	20,000	20,000
Total Revenues	<u>\$ 129,225,906</u>	<u>\$ 145,025,828</u>	<u>\$ 155,752,318</u>
5% Statutory Deduction	\$ 0	\$(7,283,791)	\$(7,820,116)
Net Revenues	<u>\$ 129,225,906</u>	<u>\$ 137,742,037</u>	<u>\$ 147,932,202</u>
NON-REVENUES:			
Transfers	\$ 49,929,822	\$ 55,349,032	\$ 59,759,419
Fund Balance	0	4,239,228	4,388,315
Other Sources	1,090,109	650,000	650,000
Revenue Total	<u><u>\$ 180,245,837</u></u>	<u><u>\$ 197,980,297</u></u>	<u><u>\$ 212,729,936</u></u>
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 1,497,228	\$ 0
Interfund Transfers	180,299,000	196,483,069	212,729,936
Total Expenditures / Non-Expense	<u><u>\$ 180,299,000</u></u>	<u><u>\$ 197,980,297</u></u>	<u><u>\$ 212,729,936</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1006 Mandatory Refuse Collection			
REVENUES:			
Service Charges	\$ 46,180,546	\$ 49,537,966	\$ 50,223,841
Interest and Other	541,720	237,482	279,751
Total Revenues	<u>\$ 46,722,267</u>	<u>\$ 49,775,448</u>	<u>\$ 50,503,592</u>
5% Statutory Deduction	\$ 0	\$(2,488,772)	\$(2,525,180)
Net Revenues	<u>\$ 46,722,267</u>	<u>\$ 47,286,676</u>	<u>\$ 47,978,412</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 12,915,667	\$ 17,158,727
Revenue Total	<u><u>\$ 46,722,267</u></u>	<u><u>\$ 60,202,343</u></u>	<u><u>\$ 65,137,139</u></u>
EXPENDITURES:			
Public Safety	\$ 515,751	\$ 0	\$ 0
Physical Environment	43,475,541	47,370,466	50,926,418
Total Expenditures	<u>\$ 43,991,292</u>	<u>\$ 47,370,466</u>	<u>\$ 50,926,418</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 12,831,877	\$ 14,210,721
Total Expenditures / Non-Expense	<u><u>\$ 43,991,292</u></u>	<u><u>\$ 60,202,343</u></u>	<u><u>\$ 65,137,139</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1009 OC Fire Prot & EMS/MSTU			
REVENUES:			
Ad Valorem Taxes	\$ 136,795,648	\$ 156,048,442	\$ 171,058,802
Permits and Fees	1,940,218	2,348,143	3,002,880
Grants	251,107	0	0
Shared Revenues	333,884	320,000	320,000
Service Charges	26,267,531	24,901,625	30,154,779
Interest and Other	1,098,583	459,502	959,500
Total Revenues	\$ 166,686,970	\$ 184,077,712	\$ 205,495,961
5% Statutory Deduction	\$ 0	\$(9,271,385)	\$(10,342,298)
Net Revenues	\$ 166,686,970	\$ 174,806,327	\$ 195,153,663
NON-REVENUES:			
Fund Balance	\$ 0	\$ 49,855,404	\$ 42,976,942
Other Sources	1,415,187	1,350,000	1,350,000
Revenue Total	\$ 168,102,157	\$ 226,011,731	\$ 239,480,605
 EXPENDITURES:			
Public Safety	\$ 161,612,478	\$ 205,968,559	\$ 209,685,847
Total Expenditures	\$ 161,612,478	\$ 205,968,559	\$ 209,685,847
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 18,900,043	\$ 28,652,891
Interfund Transfers	1,142,902	1,143,129	1,141,867
Total Expenditures / Non-Expense	\$ 162,755,380	\$ 226,011,731	\$ 239,480,605

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1010 Air Pollution Control			
REVENUES:			
Shared Revenues	\$ 1,063,346	\$ 944,283	\$ 1,043,581
Interest and Other	33,835	1,000	2,500
Total Revenues	<u>\$ 1,097,181</u>	<u>\$ 945,283</u>	<u>\$ 1,046,081</u>
5% Statutory Deduction	\$ 0	\$(47,264)	\$(52,304)
Net Revenues	<u>\$ 1,097,181</u>	<u>\$ 898,019</u>	<u>\$ 993,777</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 638,456	\$ 353,624
Revenue Total	<u><u>\$ 1,097,181</u></u>	<u><u>\$ 1,536,475</u></u>	<u><u>\$ 1,347,401</u></u>
 EXPENDITURES:			
Physical Environment	\$ 784,585	\$ 1,536,475	\$ 1,347,401
Total Expenditures	<u>\$ 784,585</u>	<u>\$ 1,536,475</u>	<u>\$ 1,347,401</u>
Total Expenditures / Non-Expense	<u><u>\$ 784,585</u></u>	<u><u>\$ 1,536,475</u></u>	<u><u>\$ 1,347,401</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1011 Building Safety			
REVENUES:			
Other General Taxes	\$ 168,726	\$ 150,000	\$ 155,250
Permits and Fees	24,847,698	18,025,000	20,188,000
Service Charges	623,636	395,000	543,332
Interest and Other	393,151	101,900	202,900
Total Revenues	\$ 26,033,211	\$ 18,671,900	\$ 21,089,482
5% Statutory Deduction	\$ 0	\$(933,595)	\$(1,054,474)
Net Revenues	\$ 26,033,211	\$ 17,738,305	\$ 20,035,008
NON-REVENUES:			
Fund Balance	\$ 0	\$ 36,453,528	\$ 35,879,952
Revenue Total	\$ 26,033,211	\$ 54,191,833	\$ 55,914,960
EXPENDITURES:			
Public Safety	\$ 18,413,679	\$ 22,224,290	\$ 28,636,462
Total Expenditures	\$ 18,413,679	\$ 22,224,290	\$ 28,636,462
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 31,967,543	\$ 27,278,498
Total Expenditures / Non-Expense	\$ 18,413,679	\$ 54,191,833	\$ 55,914,960

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1013 Air Quality Improvement			
REVENUES:			
Permits and Fees	\$ 17,900	\$ 25,000	\$ 25,000
Shared Revenues	25,600	12,500	22,000
Interest and Other	3,601	1,000	1,000
Total Revenues	\$ 47,101	\$ 38,500	\$ 48,000
5% Statutory Deduction	\$ 0	\$(1,925)	\$(2,400)
Net Revenues	\$ 47,101	\$ 36,575	\$ 45,600
NON-REVENUES:			
Fund Balance	\$ 0	\$ 273,482	\$ 227,792
Revenue Total	\$ 47,101	\$ 310,057	\$ 273,392
 EXPENDITURES:			
Physical Environment	\$ 562	\$ 121,452	\$ 95,330
Total Expenditures	\$ 562	\$ 121,452	\$ 95,330
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 188,605	\$ 178,062
Total Expenditures / Non-Expense	\$ 562	\$ 310,057	\$ 273,392

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1014 Law Enforcement / Confiscated Property			
REVENUES:			
Fines and Forfeits	\$ 293,069	\$ 250,000	\$ 250,000
Interest and Other	14,230	15,000	15,000
Total Revenues	<u>\$ 307,299</u>	<u>\$ 265,000</u>	<u>\$ 265,000</u>
5% Statutory Deduction	\$ 0	\$(13,250)	\$(13,250)
Net Revenues	<u>\$ 307,299</u>	<u>\$ 251,750</u>	<u>\$ 251,750</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,001,792	\$ 800,000
Revenue Total	<u><u>\$ 307,299</u></u>	<u><u>\$ 1,253,542</u></u>	<u><u>\$ 1,051,750</u></u>
 EXPENDITURES:			
Public Safety	\$ 601,809	\$ 1,253,542	\$ 1,051,750
Total Expenditures	<u>\$ 601,809</u>	<u>\$ 1,253,542</u>	<u>\$ 1,051,750</u>
Total Expenditures / Non-Expense	<u><u>\$ 601,809</u></u>	<u><u>\$ 1,253,542</u></u>	<u><u>\$ 1,051,750</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1015 Law Enforcement / Education Corrections			
REVENUES:			
Service Charges	\$ 291,926	\$ 275,000	\$ 275,000
Interest and Other	6,932	1,000	5,000
Total Revenues	<u>\$ 298,859</u>	<u>\$ 276,000</u>	<u>\$ 280,000</u>
5% Statutory Deduction	\$ 0	\$(13,800)	\$(14,000)
Net Revenues	<u>\$ 298,859</u>	<u>\$ 262,200</u>	<u>\$ 266,000</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 365,128	\$ 365,100
Revenue Total	<u><u>\$ 298,859</u></u>	<u><u>\$ 627,328</u></u>	<u><u>\$ 631,100</u></u>
 EXPENDITURES:			
Public Safety	\$ 245,958	\$ 627,328	\$ 631,100
Total Expenditures	<u>\$ 245,958</u>	<u>\$ 627,328</u>	<u>\$ 631,100</u>
Total Expenditures / Non-Expense	<u><u>\$ 245,958</u></u>	<u><u>\$ 627,328</u></u>	<u><u>\$ 631,100</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1016 Law Enforcement / Education Sheriff			
REVENUES:			
Service Charges	\$ 291,926	\$ 275,000	\$ 275,000
Interest and Other	1,598	700	2,000
Total Revenues	\$ 293,524	\$ 275,700	\$ 277,000
5% Statutory Deduction	\$ 0	\$(13,785)	\$(13,850)
Net Revenues	\$ 293,524	\$ 261,915	\$ 263,150
NON-REVENUES:			
Fund Balance	\$ 0	\$ 212,883	\$ 200,000
Revenue Total	\$ 293,524	\$ 474,798	\$ 463,150
 EXPENDITURES:			
Public Safety	\$ 221,187	\$ 474,798	\$ 463,150
Total Expenditures	\$ 221,187	\$ 474,798	\$ 463,150
Total Expenditures / Non-Expense	\$ 221,187	\$ 474,798	\$ 463,150

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1023 Miscellaneous Construction Projects			
REVENUES:			
Ad Valorem Taxes	\$ 25,810,099	\$ 29,570,826	\$ 32,370,775
Interest and Other	3,570,529	301,500	309,570
Total Revenues	\$ 29,380,628	\$ 29,872,326	\$ 32,680,345
5% Statutory Deduction	\$ 0	\$(1,493,616)	\$(1,634,017)
Net Revenues	\$ 29,380,628	\$ 28,378,710	\$ 31,046,328
NON-REVENUES:			
Transfers	\$ 66,600,000	\$ 18,200,000	\$ 14,300,000
Fund Balance	0	175,831,891	103,368,070
Revenue Total	\$ 95,980,628	\$ 222,410,601	\$ 148,714,398
 EXPENDITURES:			
General Government	\$ 10,558,848	\$ 40,904,614	\$ 26,053,750
Public Safety	10,141,088	46,419,206	10,234,611
Physical Environment	2,885,628	14,759,149	6,189,828
Transportation	15,647,868	37,934,125	32,011,131
Economic Environment	380,608	4,282,533	1,500,000
Human Services	1,442,803	7,697,590	5,542,731
Culture & Recreation	3,390,758	22,505,694	6,941,000
Total Expenditures	\$ 44,447,601	\$ 174,502,911	\$ 88,473,051
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 47,907,690	\$ 60,241,347
Total Expenditures / Non-Expense	\$ 44,447,601	\$ 222,410,601	\$ 148,714,398

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1025 OB Comm Redevelopment Area Trust Fund			
REVENUES:			
Interest and Other	\$ 210,715	\$ 268,613	\$ 333,802
Total Revenues	<u>\$ 210,715</u>	<u>\$ 268,613</u>	<u>\$ 333,802</u>
5% Statutory Deduction	\$ 0	\$(13,431)	\$(16,690)
Net Revenues	<u>\$ 210,715</u>	<u>\$ 255,182</u>	<u>\$ 317,112</u>
NON-REVENUES:			
Transfers	\$ 242,470	\$ 333,912	\$ 391,561
Fund Balance	0	406,980	400,000
Revenue Total	<u><u>\$ 453,185</u></u>	<u><u>\$ 996,074</u></u>	<u><u>\$ 1,108,673</u></u>
 EXPENDITURES:			
Economic Environment	\$ 248,480	\$ 996,074	\$ 1,108,673
Total Expenditures	<u>\$ 248,480</u>	<u>\$ 996,074</u>	<u>\$ 1,108,673</u>
Total Expenditures / Non-Expense	<u><u>\$ 248,480</u></u>	<u><u>\$ 996,074</u></u>	<u><u>\$ 1,108,673</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1027 Drug Abuse Trust Fund			
REVENUES:			
Service Charges	\$ 126,946	\$ 110,000	\$ 110,000
Interest and Other	1,783	1,000	1,500
Total Revenues	\$ 128,729	\$ 111,000	\$ 111,500
5% Statutory Deduction	\$ 0	\$(5,595)	\$(5,575)
Net Revenues	\$ 128,729	\$ 105,405	\$ 105,925
NON-REVENUES:			
Transfers	\$ 120,900	\$ 120,900	\$ 120,900
Fund Balance	0	112,811	99,000
Revenue Total	\$ 249,629	\$ 339,116	\$ 325,825
EXPENDITURES:			
Human Services	\$ 273,981	\$ 339,116	\$ 325,825
Total Expenditures	\$ 273,981	\$ 339,116	\$ 325,825
Total Expenditures / Non-Expense	\$ 273,981	\$ 339,116	\$ 325,825

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1029 Tree Replacement Trust			
REVENUES:			
Service Charges	\$ 263,477	\$ 250,000	\$ 260,000
Interest and Other	19,255	0	0
Total Revenues	\$ 282,732	\$ 250,000	\$ 260,000
5% Statutory Deduction	\$ 0	\$(12,500)	\$(13,000)
Net Revenues	\$ 282,732	\$ 237,500	\$ 247,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,915,811	\$ 1,915,811
Revenue Total	\$ 282,732	\$ 2,153,311	\$ 2,162,811
EXPENDITURES:			
Physical Environment	\$ 15,754	\$ 35,675	\$ 35,000
Transportation	18,054	2,117,636	2,127,811
Total Expenditures	\$ 33,808	\$ 2,153,311	\$ 2,162,811
Total Expenditures / Non-Expense	\$ 33,808	\$ 2,153,311	\$ 2,162,811

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 102X Conservation Trust and Subfunds			
REVENUES:			
Service Charges	\$ 188,520	\$ 560,000	\$ 420,000
Interest and Other	53,090	25,440	25,440
Total Revenues	\$ 241,609	\$ 585,440	\$ 445,440
5% Statutory Deduction	\$ 0	\$(29,272)	\$(22,272)
Net Revenues	\$ 241,609	\$ 556,168	\$ 423,168
NON-REVENUES:			
Fund Balance	\$ 0	\$ 4,842,598	\$ 4,450,953
Revenue Total	\$ 241,609	\$ 5,398,766	\$ 4,874,121
EXPENDITURES:			
Physical Environment	\$ 368,131	\$ 1,128,281	\$ 1,111,343
Total Expenditures	\$ 368,131	\$ 1,128,281	\$ 1,111,343
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 4,270,485	\$ 3,762,778
Total Expenditures / Non-Expense	\$ 368,131	\$ 5,398,766	\$ 4,874,121

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1035 Law Enforce Impact Fees			
REVENUES:			
Permits and Fees	\$ 3,337,472	\$ 2,400,000	\$ 3,500,000
Interest and Other	109,323	75,000	100,000
Total Revenues	<u>\$ 3,446,795</u>	<u>\$ 2,475,000</u>	<u>\$ 3,600,000</u>
5% Statutory Deduction	\$ 0	\$(123,750)	\$(180,000)
Net Revenues	<u>\$ 3,446,795</u>	<u>\$ 2,351,250</u>	<u>\$ 3,420,000</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 10,389,542	\$ 6,200,000
Revenue Total	<u><u>\$ 3,446,795</u></u>	<u><u>\$ 12,740,792</u></u>	<u><u>\$ 9,620,000</u></u>
EXPENDITURES:			
Public Safety	\$ 3,393,877	\$ 12,740,792	\$ 5,120,000
Total Expenditures	<u>\$ 3,393,877</u>	<u>\$ 12,740,792</u>	<u>\$ 5,120,000</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 0	\$ 4,500,000
Total Expenditures / Non-Expense	<u><u>\$ 3,393,877</u></u>	<u><u>\$ 12,740,792</u></u>	<u><u>\$ 9,620,000</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 103T Transportation Impact Fees			
REVENUES:			
Permits and Fees	\$ 22,856,612	\$ 12,101,000	\$ 16,101,000
Interest and Other	1,287,073	500,000	800,000
Total Revenues	\$ 24,143,686	\$ 12,601,000	\$ 16,901,000
5% Statutory Deduction	\$ 0	\$(630,050)	\$(845,050)
Net Revenues	\$ 24,143,686	\$ 11,970,950	\$ 16,055,950
NON-REVENUES:			
Fund Balance	\$ 0	\$ 123,645,757	\$ 100,800,000
Revenue Total	\$ 24,143,686	\$ 135,616,707	\$ 116,855,950
EXPENDITURES:			
Transportation	\$ 11,790,561	\$ 44,996,058	\$ 39,184,974
Total Expenditures	\$ 11,790,561	\$ 44,996,058	\$ 39,184,974
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 90,620,649	\$ 77,670,976
Total Expenditures / Non-Expense	\$ 11,790,561	\$ 135,616,707	\$ 116,855,950

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1040 School Impact Fees			
REVENUES:			
Permits and Fees	\$ 76,653,486	\$ 115,000,000	\$ 115,000,000
Interest and Other	124,860	50,000	100,000
Total Revenues	\$ 76,778,346	\$ 115,050,000	\$ 115,100,000
5% Statutory Deduction	\$ 0	\$(5,752,500)	\$(5,755,000)
Net Revenues	\$ 76,778,346	\$ 109,297,500	\$ 109,345,000
EXPENDITURES:			
Human Services	\$ 76,053,346	\$ 108,372,500	\$ 108,420,000
Total Expenditures	\$ 76,053,346	\$ 108,372,500	\$ 108,420,000
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 725,000	\$ 925,000	\$ 925,000
Total Expenditures / Non-Expense	\$ 76,778,346	\$ 109,297,500	\$ 109,345,000

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1046 Fire Impact Fees			
REVENUES:			
Permits and Fees	\$ 2,463,931	\$ 2,617,986	\$ 2,670,345
Interest and Other	74,322	25,000	40,000
Total Revenues	<u>\$ 2,538,253</u>	<u>\$ 2,642,986</u>	<u>\$ 2,710,345</u>
5% Statutory Deduction	\$ 0	\$(132,149)	\$(135,517)
Net Revenues	<u>\$ 2,538,253</u>	<u>\$ 2,510,837</u>	<u>\$ 2,574,828</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 8,590,056	\$ 10,629,460
Revenue Total	<u><u>\$ 2,538,253</u></u>	<u><u>\$ 11,100,893</u></u>	<u><u>\$ 13,204,288</u></u>
EXPENDITURES:			
Public Safety	\$ 51,169	\$ 10,684,256	\$ 3,347,000
Total Expenditures	<u>\$ 51,169</u>	<u>\$ 10,684,256</u>	<u>\$ 3,347,000</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 416,637	\$ 9,857,288
Total Expenditures / Non-Expense	<u><u>\$ 51,169</u></u>	<u><u>\$ 11,100,893</u></u>	<u><u>\$ 13,204,288</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1050 Parks Fund			
REVENUES:			
Ad Valorem Taxes	\$ 18,995,852	\$ 21,764,128	\$ 23,824,891
Service Charges	3,522,865	3,600,000	3,793,660
Interest and Other	342,594	233,050	223,000
Total Revenues	\$ 22,861,310	\$ 25,597,178	\$ 27,841,551
5% Statutory Deduction	\$ 0	\$(1,279,859)	\$(1,392,078)
Net Revenues	\$ 22,861,310	\$ 24,317,319	\$ 26,449,473
NON-REVENUES:			
Transfers	\$ 10,200,000	\$ 15,900,000	\$ 18,300,000
Fund Balance	0	11,550,977	6,700,000
Revenue Total	\$ 33,061,310	\$ 51,768,296	\$ 51,449,473
EXPENDITURES:			
Public Safety	\$ 472,271	\$ 0	\$ 0
Culture & Recreation	34,395,864	47,231,360	49,127,999
Total Expenditures	\$ 34,868,135	\$ 47,231,360	\$ 49,127,999
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 4,536,936	\$ 2,321,474
Total Expenditures / Non-Expense	\$ 34,868,135	\$ 51,768,296	\$ 51,449,473

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1051 Parks and Recreation Scholarship			
REVENUES:			
Interest and Other	\$ 502	\$ 400	\$ 400
Total Revenues	\$ 502	\$ 400	\$ 400
5% Statutory Deduction	\$ 0	\$(20)	\$(20)
Net Revenues	\$ 502	\$ 380	\$ 380
NON-REVENUES:			
Fund Balance	\$ 0	\$ 46,330	\$ 46,330
Revenue Total	\$ 502	\$ 46,710	\$ 46,710
 EXPENDITURES:			
Culture & Recreation	\$ 0	\$ 46,710	\$ 46,710
Total Expenditures	\$ 0	\$ 46,710	\$ 46,710
Total Expenditures / Non-Expense	\$ 0	\$ 46,710	\$ 46,710

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1054 911 Fee			
REVENUES:			
Shared Revenues	\$ 3,464,343	\$ 3,370,000	\$ 3,370,000
Service Charges	2,597,297	2,630,000	2,630,000
Interest and Other	292,546	175,000	175,000
Total Revenues	\$ 6,354,186	\$ 6,175,000	\$ 6,175,000
5% Statutory Deduction	\$ 0	\$(308,750)	\$(308,750)
Net Revenues	\$ 6,354,186	\$ 5,866,250	\$ 5,866,250
NON-REVENUES:			
Fund Balance	\$ 0	\$ 18,963,557	\$ 17,985,994
Revenue Total	\$ 6,354,186	\$ 24,829,807	\$ 23,852,244
EXPENDITURES:			
Public Safety	\$ 5,839,665	\$ 24,829,807	\$ 23,852,244
Total Expenditures	\$ 5,839,665	\$ 24,829,807	\$ 23,852,244
Total Expenditures / Non-Expense	\$ 5,839,665	\$ 24,829,807	\$ 23,852,244

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1059 Pollutant Storage Tank			
REVENUES:			
Service Charges	\$ 250	\$ 5,000	\$ 5,000
Fines and Forfeits	250	5,000	5,000
Interest and Other	52	300	300
Total Revenues	\$ 552	\$ 10,300	\$ 10,300
5% Statutory Deduction	\$ 0	\$(515)	\$(515)
Net Revenues	\$ 552	\$ 9,785	\$ 9,785
NON-REVENUES:			
Fund Balance	\$ 0	\$ 2,148	\$ 2,173
Revenue Total	\$ 552	\$ 11,933	\$ 11,958
 EXPENDITURES:			
Physical Environment	\$ 0	\$ 11,933	\$ 11,958
Total Expenditures	\$ 0	\$ 11,933	\$ 11,958
Total Expenditures / Non-Expense	\$ 0	\$ 11,933	\$ 11,958

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1060 Energy Efficiency Renew Energy & Conservation			
REVENUES:			
Interest and Other	\$ 486	\$ 40	\$ 40
Total Revenues	\$ 486	\$ 40	\$ 40
5% Statutory Deduction	\$ 0	\$(2)	\$(2)
Net Revenues	\$ 486	\$ 38	\$ 38
NON-REVENUES:			
Fund Balance	\$ 0	\$ 27,020	\$ 13,987
Revenue Total	\$ 486	\$ 27,058	\$ 14,025
 EXPENDITURES:			
Physical Environment	\$ 17,373	\$ 27,058	\$ 14,025
Total Expenditures	\$ 17,373	\$ 27,058	\$ 14,025
Total Expenditures / Non-Expense	\$ 17,373	\$ 27,058	\$ 14,025

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 109W Water and Navigation Funds			
REVENUES:			
Ad Valorem Taxes	\$ 1,664,839	\$ 1,819,727	\$ 1,919,955
Service Charges	31,849	80,000	80,000
Interest and Other	121,341	47,750	47,750
Total Revenues	\$ 1,818,029	\$ 1,947,477	\$ 2,047,705
5% Statutory Deduction	\$ 0	\$(98,866)	\$(103,877)
Net Revenues	\$ 1,818,029	\$ 1,848,611	\$ 1,943,828
NON-REVENUES:			
Fund Balance	\$ 0	\$ 10,649,061	\$ 11,002,831
Other Sources	740	29,842	29,842
Revenue Total	\$ 1,818,770	\$ 12,527,514	\$ 12,976,501
EXPENDITURES:			
Physical Environment	\$ 660,001	\$ 3,922,052	\$ 4,276,621
Total Expenditures	\$ 660,001	\$ 3,922,052	\$ 4,276,621
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 8,605,462	\$ 8,699,880
Total Expenditures / Non-Expense	\$ 660,001	\$ 12,527,514	\$ 12,976,501

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 10NT Aquatic Weed (Non-Tax) Districts			
REVENUES:			
Permits and Fees	\$ 90,684	\$ 95,021	\$ 85,540
Service Charges	550	0	0
Interest and Other	5,098	2,181	2,515
Total Revenues	\$ 96,332	\$ 97,202	\$ 88,055
5% Statutory Deduction	\$ 0	\$(4,859)	\$(4,403)
Net Revenues	\$ 96,332	\$ 92,343	\$ 83,652
NON-REVENUES:			
Fund Balance	\$ 0	\$ 354,588	\$ 311,353
Revenue Total	\$ 96,332	\$ 446,931	\$ 395,005
EXPENDITURES:			
Physical Environment	\$ 55,305	\$ 206,526	\$ 226,259
Total Expenditures	\$ 55,305	\$ 206,526	\$ 226,259
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 240,405	\$ 168,746
Total Expenditures / Non-Expense	\$ 55,305	\$ 446,931	\$ 395,005

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 10TA Aquatic Weed (Tax) Districts			
REVENUES:			
Ad Valorem Taxes	\$ 729,268	\$ 822,614	\$ 926,369
Permits and Fees	12,690	10,560	8,448
Service Charges	1,345	30,000	30,000
Interest and Other	49,776	72,060	72,362
Total Revenues	\$ 793,080	\$ 935,234	\$ 1,037,179
5% Statutory Deduction	\$ 0	\$(47,466)	\$(52,564)
Net Revenues	\$ 793,080	\$ 887,768	\$ 984,615
NON-REVENUES:			
Fund Balance	\$ 0	\$ 4,554,385	\$ 4,905,402
Other Sources	9,107	14,089	14,088
Revenue Total	\$ 802,187	\$ 5,456,242	\$ 5,904,105
 EXPENDITURES:			
Physical Environment	\$ 297,038	\$ 2,354,320	\$ 3,215,242
Total Expenditures	\$ 297,038	\$ 2,354,320	\$ 3,215,242
 NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 3,101,922	\$ 2,688,863
Total Expenditures / Non-Expense	\$ 297,038	\$ 5,456,242	\$ 5,904,105

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 110A MSBU Agency Funds			
NON-REVENUES:			
Fund Balance	\$ 0	\$ 30	\$ 30
Revenue Total	<u><u>\$ 0</u></u>	<u><u>\$ 30</u></u>	<u><u>\$ 30</u></u>
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 1,624	\$ 0	\$ 0
Interfund Transfers	0	30	30
Total Expenditures / Non-Expense	<u><u>\$ 1,624</u></u>	<u><u>\$ 30</u></u>	<u><u>\$ 30</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 110M Municipal Service Districts			
REVENUES:			
Ad Valorem Taxes	\$ 1,769,398	\$ 1,974,267	\$ 2,154,903
Permits and Fees	19,290,095	20,138,129	22,126,573
Service Charges	5,350	3,000	3,000
Interest and Other	427,810	247,563	265,607
Total Revenues	\$ 21,492,653	\$ 22,362,959	\$ 24,550,083
5% Statutory Deduction	\$ 0	\$(1,118,147)	\$(1,227,502)
Net Revenues	\$ 21,492,653	\$ 21,244,812	\$ 23,322,581
NON-REVENUES:			
Transfers	\$ 308,500	\$ 120,000	\$ 120,000
Fund Balance	0	23,866,908	22,671,798
Other Sources	18,853	0	0
Revenue Total	\$ 21,820,006	\$ 45,231,720	\$ 46,114,379
EXPENDITURES:			
Physical Environment	\$ 9,151,250	\$ 11,302,064	\$ 12,994,437
Transportation	11,287,219	12,344,391	13,123,241
Total Expenditures	\$ 20,438,468	\$ 23,646,455	\$ 26,117,678
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 21,316,391	\$ 19,721,677
Interfund Transfers	34,000	268,874	275,024
Total Expenditures / Non-Expense	\$ 20,472,468	\$ 45,231,720	\$ 46,114,379

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 117M I-Drive MSTU Funds			
REVENUES:			
Ad Valorem Taxes	\$ 5,811,870	\$ 6,536,012	\$ 7,076,802
Service Charges	713,472	713,472	803,604
Interest and Other	10,924	1,200	3,300
Total Revenues	\$ 6,536,266	\$ 7,250,684	\$ 7,883,706
5% Statutory Deduction	\$ 0	\$(362,534)	\$(394,185)
Net Revenues	\$ 6,536,266	\$ 6,888,150	\$ 7,489,521
NON-REVENUES:			
Fund Balance	\$ 0	\$ 42,057	\$ 42,573
Other Sources	58,544	0	0
Revenue Total	\$ 6,594,809	\$ 6,930,207	\$ 7,532,094
EXPENDITURES:			
General Government	\$ 2,161,671	\$ 2,246,361	\$ 2,421,773
Physical Environment	144,189	150,791	163,468
Transportation	4,338,432	4,533,055	4,946,853
Total Expenditures	\$ 6,644,292	\$ 6,930,207	\$ 7,532,094
Total Expenditures / Non-Expense	\$ 6,644,292	\$ 6,930,207	\$ 7,532,094

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1232 Local Housing Asst (SHIP)			
REVENUES:			
Shared Revenues	\$ 5,090,415	\$ 1,387,592	\$ 1,475,140
Interest and Other	1,158,233	600,000	1,725,000
Total Revenues	<u>\$ 6,248,648</u>	<u>\$ 1,987,592</u>	<u>\$ 3,200,140</u>
5% Statutory Deduction	\$ 0	\$(99,379)	\$(160,007)
Net Revenues	<u>\$ 6,248,648</u>	<u>\$ 1,888,213</u>	<u>\$ 3,040,133</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 11,766,660	\$ 10,766,900
Revenue Total	<u><u>\$ 6,248,648</u></u>	<u><u>\$ 13,654,873</u></u>	<u><u>\$ 13,807,033</u></u>
 EXPENDITURES:			
Economic Environment	\$ 5,390,761	\$ 13,654,873	\$ 13,807,033
Total Expenditures	<u>\$ 5,390,761</u>	<u>\$ 13,654,873</u>	<u>\$ 13,807,033</u>
Total Expenditures / Non-Expense	<u><u>\$ 5,390,761</u></u>	<u><u>\$ 13,654,873</u></u>	<u><u>\$ 13,807,033</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1241 Teen Court			
REVENUES:			
Service Charges	\$ 487,470	\$ 500,000	\$ 500,000
Interest and Other	6,472	5,000	5,000
Total Revenues	\$ 493,942	\$ 505,000	\$ 505,000
5% Statutory Deduction	\$ 0	\$(25,250)	\$(25,250)
Net Revenues	\$ 493,942	\$ 479,750	\$ 479,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 578,223	\$ 446,650
Revenue Total	\$ 493,942	\$ 1,057,973	\$ 926,400
EXPENDITURES:			
General Government	\$ 551,487	\$ 749,697	\$ 789,116
Total Expenditures	\$ 551,487	\$ 749,697	\$ 789,116
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 308,276	\$ 137,284
Total Expenditures / Non-Expense	\$ 551,487	\$ 1,057,973	\$ 926,400

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1242 Crime Prevention ORD 98-01			
REVENUES:			
Fines and Forfeits	\$ 98,522	\$ 90,000	\$ 96,000
Interest and Other	2,103	0	0
Total Revenues	\$ 100,625	\$ 90,000	\$ 96,000
5% Statutory Deduction	\$ 0	\$(4,500)	\$(4,800)
Net Revenues	\$ 100,625	\$ 85,500	\$ 91,200
NON-REVENUES:			
Fund Balance	\$ 0	\$ 155,163	\$ 16,800
Revenue Total	\$ 100,625	\$ 240,663	\$ 108,000
EXPENDITURES:			
Public Safety	\$ 33,024	\$ 240,663	\$ 108,000
Total Expenditures	\$ 33,024	\$ 240,663	\$ 108,000
Total Expenditures / Non-Expense	\$ 33,024	\$ 240,663	\$ 108,000

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1243 Orange Blossom Trail NID 90-24			
REVENUES:			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 131,579
Interest and Other	7,545	0	0
Total Revenues	\$ 132,545	\$ 131,579	\$ 131,579
5% Statutory Deduction	\$ 0	\$(6,579)	\$(6,579)
Net Revenues	\$ 132,545	\$ 125,000	\$ 125,000
NON-REVENUES:			
Fund Balance	\$ 0	\$ 37,947	\$ 37,947
Revenue Total	\$ 132,545	\$ 162,947	\$ 162,947
 EXPENDITURES:			
Public Safety	\$ 154,172	\$ 162,947	\$ 162,947
Total Expenditures	\$ 154,172	\$ 162,947	\$ 162,947
Total Expenditures / Non-Expense	\$ 154,172	\$ 162,947	\$ 162,947

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1246 International Drive CRA			
REVENUES:			
Interest and Other	\$ 1,272,305	\$ 907,958	\$ 957,022
Total Revenues	\$ 1,272,305	\$ 907,958	\$ 957,022
5% Statutory Deduction	\$ 0	\$(45,398)	\$(47,851)
Net Revenues	\$ 1,272,305	\$ 862,560	\$ 909,171
NON-REVENUES:			
Transfers	\$ 13,940,545	\$ 17,265,000	\$ 19,902,600
Fund Balance	0	42,765,475	54,146,157
Revenue Total	\$ 15,212,850	\$ 60,893,035	\$ 74,957,928
EXPENDITURES:			
Transportation	\$ 8,323,967	\$ 6,430,684	\$ 3,751,200
Total Expenditures	\$ 8,323,967	\$ 6,430,684	\$ 3,751,200
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 54,462,351	\$ 71,206,728
Total Expenditures / Non-Expense	\$ 8,323,967	\$ 60,893,035	\$ 74,957,928

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1247 Court Technology			
REVENUES:			
Service Charges	\$ 3,313,777	\$ 3,000,000	\$ 3,100,000
Interest and Other	7,222	5,000	5,000
Total Revenues	\$ 3,320,998	\$ 3,005,000	\$ 3,105,000
5% Statutory Deduction	\$ 0	\$(150,250)	\$(155,250)
Net Revenues	\$ 3,320,998	\$ 2,854,750	\$ 2,949,750
NON-REVENUES:			
Transfers	\$ 1,277,457	\$ 3,195,118	\$ 2,432,979
Fund Balance	0	450,912	0
Revenue Total	\$ 4,598,455	\$ 6,500,780	\$ 5,382,729
EXPENDITURES:			
General Government	\$ 4,312,375	\$ 6,500,780	\$ 5,382,729
Total Expenditures	\$ 4,312,375	\$ 6,500,780	\$ 5,382,729
Total Expenditures / Non-Expense	\$ 4,312,375	\$ 6,500,780	\$ 5,382,729

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1248 Court Facilities			
REVENUES:			
Service Charges	\$ 4,931,570	\$ 4,600,000	\$ 4,750,000
Interest and Other	27,426	10,000	40,000
Total Revenues	<u>\$ 4,958,997</u>	<u>\$ 4,610,000</u>	<u>\$ 4,790,000</u>
5% Statutory Deduction	\$ 0	\$(230,500)	\$(239,500)
Net Revenues	<u>\$ 4,958,997</u>	<u>\$ 4,379,500</u>	<u>\$ 4,550,500</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 3,108,579	\$ 2,336,997
Revenue Total	<u><u>\$ 4,958,997</u></u>	<u><u>\$ 7,488,079</u></u>	<u><u>\$ 6,887,497</u></u>
EXPENDITURES:			
General Government	\$ 4,356,640	\$ 6,557,337	\$ 5,687,368
Total Expenditures	<u>\$ 4,356,640</u>	<u>\$ 6,557,337</u>	<u>\$ 5,687,368</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 930,742	\$ 1,200,129
Total Expenditures / Non-Expense	<u><u>\$ 4,356,640</u></u>	<u><u>\$ 7,488,079</u></u>	<u><u>\$ 6,887,497</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1249 Pine Hills Local Govt NID			
REVENUES:			
Fines and Forfeits	\$ 125,000	\$ 125,000	\$ 125,000
Interest and Other	2,357	0	0
Total Revenues	\$ 127,357	\$ 125,000	\$ 125,000
5% Statutory Deduction	\$ 0	\$(6,250)	\$(6,250)
Net Revenues	\$ 127,357	\$ 118,750	\$ 118,750
NON-REVENUES:			
Fund Balance	\$ 0	\$ 279,127	\$ 224,020
Revenue Total	\$ 127,357	\$ 397,877	\$ 342,770
EXPENDITURES:			
Public Safety	\$ 118,031	\$ 372,877	\$ 317,770
Total Expenditures	\$ 118,031	\$ 372,877	\$ 317,770
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 25,000	\$ 25,000
Total Expenditures / Non-Expense	\$ 118,031	\$ 397,877	\$ 342,770

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1250 Boating Improvement Program			
REVENUES:			
Service Charges	\$ 153,234	\$ 146,444	\$ 147,908
Interest and Other	14,266	10,000	10,000
Total Revenues	\$ 167,499	\$ 156,444	\$ 157,908
5% Statutory Deduction	\$ 0	\$(7,822)	\$(7,895)
Net Revenues	\$ 167,499	\$ 148,622	\$ 150,013
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,432,221	\$ 1,301,434
Revenue Total	\$ 167,499	\$ 1,580,843	\$ 1,451,447
 EXPENDITURES:			
Culture & Recreation	\$ 8,238	\$ 1,580,843	\$ 1,451,447
Total Expenditures	\$ 8,238	\$ 1,580,843	\$ 1,451,447
Total Expenditures / Non-Expense	\$ 8,238	\$ 1,580,843	\$ 1,451,447

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1251 Local Court Programs			
REVENUES:			
Service Charges	\$ 236,869	\$ 250,000	\$ 250,000
Interest and Other	1,362	1,000	1,000
Total Revenues	\$ 238,231	\$ 251,000	\$ 251,000
5% Statutory Deduction	\$ 0	\$(12,550)	\$(12,550)
Net Revenues	\$ 238,231	\$ 238,450	\$ 238,450
NON-REVENUES:			
Transfers	\$ 942,427	\$ 1,015,226	\$ 1,062,018
Revenue Total	\$ 1,180,657	\$ 1,253,676	\$ 1,300,468
EXPENDITURES:			
General Government	\$ 1,086,076	\$ 1,158,258	\$ 1,205,050
Human Services	95,418	95,418	95,418
Total Expenditures	\$ 1,181,494	\$ 1,253,676	\$ 1,300,468
Total Expenditures / Non-Expense	\$ 1,181,494	\$ 1,253,676	\$ 1,300,468

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1252 Legal Aid Programs			
REVENUES:			
Service Charges	\$ 236,869	\$ 250,000	\$ 250,000
Interest and Other	1,065	400	400
Total Revenues	<u>\$ 237,935</u>	<u>\$ 250,400</u>	<u>\$ 250,400</u>
5% Statutory Deduction	\$ 0	\$(12,520)	\$(12,520)
Net Revenues	<u>\$ 237,935</u>	<u>\$ 237,880</u>	<u>\$ 237,880</u>
NON-REVENUES:			
Transfers	\$ 779,082	\$ 1,029,137	\$ 1,054,477
Revenue Total	<u><u>\$ 1,017,017</u></u>	<u><u>\$ 1,267,017</u></u>	<u><u>\$ 1,292,357</u></u>
 EXPENDITURES:			
General Government	\$ 1,017,017	\$ 1,267,017	\$ 1,292,357
Total Expenditures	<u>\$ 1,017,017</u>	<u>\$ 1,267,017</u>	<u>\$ 1,292,357</u>
Total Expenditures / Non-Expense	<u><u>\$ 1,017,017</u></u>	<u><u>\$ 1,267,017</u></u>	<u><u>\$ 1,292,357</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1253 Law Library			
REVENUES:			
Service Charges	\$ 236,869	\$ 300,000	\$ 300,000
Interest and Other	91	500	500
Total Revenues	\$ 236,960	\$ 300,500	\$ 300,500
5% Statutory Deduction	\$ 0	\$(15,025)	\$(15,025)
Net Revenues	\$ 236,960	\$ 285,475	\$ 285,475
 EXPENDITURES:			
General Government	\$ 236,960	\$ 285,475	\$ 285,475
Total Expenditures	\$ 236,960	\$ 285,475	\$ 285,475
 NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 163	\$ 0	\$ 0
Total Expenditures / Non-Expense	\$ 237,123	\$ 285,475	\$ 285,475

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1254 Juvenile Court Programs			
REVENUES:			
Service Charges	\$ 236,869	\$ 250,000	\$ 250,000
Interest and Other	928	1,000	1,000
Total Revenues	\$ 237,797	\$ 251,000	\$ 251,000
5% Statutory Deduction	\$ 0	\$(12,550)	\$(12,550)
Net Revenues	\$ 237,797	\$ 238,450	\$ 238,450
NON-REVENUES:			
Transfers	\$(36,594)	\$ 51,243	\$ 60,804
Fund Balance	0	66,995	0
Revenue Total	\$ 201,203	\$ 356,688	\$ 299,254
 EXPENDITURES:			
General Government	\$ 236,569	\$ 356,688	\$ 299,254
Total Expenditures	\$ 236,569	\$ 356,688	\$ 299,254
Total Expenditures / Non-Expense	\$ 236,569	\$ 356,688	\$ 299,254

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1255 Cyber Safety			
REVENUES:			
Service Charges	\$ 173	\$ 0	\$ 0
Interest and Other	1	0	0
Total Revenues	\$ 174	\$ 0	\$ 0
NON-REVENUES:			
Fund Balance	\$ 0	\$ 304	\$ 200
Revenue Total	\$ 174	\$ 304	\$ 200
 EXPENDITURES:			
Public Safety	\$ 0	\$ 304	\$ 200
Total Expenditures	\$ 0	\$ 304	\$ 200
Total Expenditures / Non-Expense	\$ 0	\$ 304	\$ 200

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1265 Parks & Recreation Impact Fees			
REVENUES:			
Permits and Fees	\$ 6,591,781	\$ 4,160,376	\$ 5,616,508
Interest and Other	369,711	90,000	200,000
Total Revenues	\$ 6,961,492	\$ 4,250,376	\$ 5,816,508
5% Statutory Deduction	\$ 0	\$(212,519)	\$(290,825)
Net Revenues	\$ 6,961,492	\$ 4,037,857	\$ 5,525,683
NON-REVENUES:			
Fund Balance	\$ 0	\$ 25,683,435	\$ 20,535,613
Revenue Total	\$ 6,961,492	\$ 29,721,292	\$ 26,061,296
EXPENDITURES:			
Culture & Recreation	\$ 1,817,580	\$ 13,926,538	\$ 8,177,000
Total Expenditures	\$ 1,817,580	\$ 13,926,538	\$ 8,177,000
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 15,794,754	\$ 17,884,296
Total Expenditures / Non-Expense	\$ 1,817,580	\$ 29,721,292	\$ 26,061,296

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1272 Driver Education Safety Trust Fund			
REVENUES:			
Service Charges	\$ 473,064	\$ 550,000	\$ 550,000
Interest and Other	2,593	500	500
Total Revenues	\$ 475,657	\$ 550,500	\$ 550,500
5% Statutory Deduction	\$ 0	\$(27,525)	\$(27,525)
Net Revenues	\$ 475,657	\$ 522,975	\$ 522,975
NON-REVENUES:			
Fund Balance	\$ 0	\$ 34,741	\$ 0
Revenue Total	\$ 475,657	\$ 557,716	\$ 522,975
 EXPENDITURES:			
Human Services	\$ 475,690	\$ 557,716	\$ 522,975
Total Expenditures	\$ 475,690	\$ 557,716	\$ 522,975
Total Expenditures / Non-Expense	\$ 475,690	\$ 557,716	\$ 522,975

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 129X Animal Services Trust Funds			
REVENUES:			
Service Charges	\$ 2,041	\$ 1,800	\$ 1,800
Interest and Other	33,257	36,550	36,550
Total Revenues	\$ 35,298	\$ 38,350	\$ 38,350
5% Statutory Deduction	\$ 0	\$(1,918)	\$(1,918)
Net Revenues	\$ 35,298	\$ 36,432	\$ 36,432
NON-REVENUES:			
Fund Balance	\$ 0	\$ 172,293	\$ 178,000
Revenue Total	\$ 35,298	\$ 208,725	\$ 214,432
 EXPENDITURES:			
Human Services	\$ 22,519	\$ 208,725	\$ 214,432
Total Expenditures	\$ 22,519	\$ 208,725	\$ 214,432
Total Expenditures / Non-Expense	\$ 22,519	\$ 208,725	\$ 214,432

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 130X Transportation - Deficient Segment Funds			
REVENUES:			
Permits and Fees	\$ 3,714,636	\$ 461,000	\$ 0
Interest and Other	102,149	34,397	34,597
Total Revenues	\$ 3,816,785	\$ 495,397	\$ 34,597
5% Statutory Deduction	\$ 0	\$(1,722)	\$(1,732)
Net Revenues	\$ 3,816,785	\$ 493,675	\$ 32,865
NON-REVENUES:			
Fund Balance	\$ 0	\$ 11,287,671	\$ 11,705,494
Revenue Total	\$ 3,816,785	\$ 11,781,346	\$ 11,738,359
EXPENDITURES:			
Transportation	\$ 1,303,044	\$ 8,323,489	\$ 1,705,509
Total Expenditures	\$ 1,303,044	\$ 8,323,489	\$ 1,705,509
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 3,457,857	\$ 10,032,850
Total Expenditures / Non-Expense	\$ 1,303,044	\$ 11,781,346	\$ 11,738,359

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1450 Lakeside Village Adequate Public Facility			
REVENUES:			
Interest and Other	\$ 14,639	\$ 65,000	\$ 0
Total Revenues	<u>\$ 14,639</u>	<u>\$ 65,000</u>	<u>\$ 0</u>
5% Statutory Deduction	\$ 0	\$(3,250)	\$ 0
Net Revenues	<u>\$ 14,639</u>	<u>\$ 61,750</u>	<u>\$ 0</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 931,203	\$ 516,720
Revenue Total	<u>\$ 14,639</u>	<u>\$ 992,953</u>	<u>\$ 516,720</u>
EXPENDITURES:			
Culture & Recreation	\$ 791,527	\$ 528,639	\$ 0
Total Expenditures	<u>\$ 791,527</u>	<u>\$ 528,639</u>	<u>\$ 0</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 118,470	\$ 516,720
Interfund Transfers	0	345,844	0
Total Expenditures / Non-Expense	<u>\$ 791,527</u>	<u>\$ 992,953</u>	<u>\$ 516,720</u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1451 Horizons West Village H Adequate Public Facility			
REVENUES:			
Interest and Other	\$ 0	\$ 0	\$ 56,000
Total Revenues	\$ 0	\$ 0	\$ 56,000
5% Statutory Deduction	\$ 0	\$ 0	\$(2,800)
Net Revenues	\$ 0	\$ 0	\$ 53,200
NON-REVENUES:			
Transfers	\$ 0	\$ 345,844	\$ 0
Fund Balance	0	0	500,862
Revenue Total	\$ 0	\$ 345,844	\$ 554,062
 EXPENDITURES:			
General Government	\$ 0	\$ 345,844	\$ 0
Total Expenditures	\$ 0	\$ 345,844	\$ 0
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 0	\$ 554,062
Total Expenditures / Non-Expense	\$ 0	\$ 345,844	\$ 554,062

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 1660 Inmate Commissary Fund			
REVENUES:			
Service Charges	\$ 1,576,036	\$ 1,548,100	\$ 1,495,100
Interest and Other	29,295	0	0
Total Revenues	<u>\$ 1,605,331</u>	<u>\$ 1,548,100</u>	<u>\$ 1,495,100</u>
5% Statutory Deduction	\$ 0	\$(77,405)	\$(74,755)
Net Revenues	<u>\$ 1,605,331</u>	<u>\$ 1,470,695</u>	<u>\$ 1,420,345</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 2,703,494	\$ 2,916,412
Revenue Total	<u><u>\$ 1,605,331</u></u>	<u><u>\$ 4,174,189</u></u>	<u><u>\$ 4,336,757</u></u>
EXPENDITURES:			
Public Safety	\$ 1,332,275	\$ 4,174,189	\$ 4,336,757
Total Expenditures	<u>\$ 1,332,275</u>	<u>\$ 4,174,189</u>	<u>\$ 4,336,757</u>
Total Expenditures / Non-Expense	<u><u>\$ 1,332,275</u></u>	<u><u>\$ 4,174,189</u></u>	<u><u>\$ 4,336,757</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 2314 Sales Tax Trust Fund			
REVENUES:			
Shared Revenues	\$ 190,487,596	\$ 177,283,600	\$ 188,302,000
Interest and Other	1,783,949	102,000	102,000
Total Revenues	\$ 192,271,544	\$ 177,385,600	\$ 188,404,000
5% Statutory Deduction	\$ 0	\$(8,869,280)	\$(9,420,200)
Net Revenues	\$ 192,271,544	\$ 168,516,320	\$ 178,983,800
NON-REVENUES:			
Transfers	\$ 1,142,902	\$ 1,143,129	\$ 1,141,867
Fund Balance	0	200,693,807	216,608,785
Revenue Total	\$ 193,414,446	\$ 370,353,256	\$ 396,734,452
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 21,424,710	\$ 28,197,989	\$ 28,174,299
Reserves	0	195,739,505	235,648,775
Interfund Transfers	164,979,467	146,415,762	132,911,378
Total Expenditures / Non-Expense	\$ 186,404,177	\$ 370,353,256	\$ 396,734,452

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 2315 Orange County Promissory Note Series 2010			
REVENUES:			
Fines and Forfeits	\$ 1,183,409	\$ 1,350,000	\$ 1,350,000
Interest and Other	57,144	60,440	60,440
Total Revenues	\$ 1,240,553	\$ 1,410,440	\$ 1,410,440
5% Statutory Deduction	\$ 0	\$(70,522)	\$(70,522)
Net Revenues	\$ 1,240,553	\$ 1,339,918	\$ 1,339,918
NON-REVENUES:			
Fund Balance	\$ 0	\$ 1,459,790	\$ 1,314,881
Revenue Total	\$ 1,240,553	\$ 2,799,708	\$ 2,654,799
EXPENDITURES:			
Public Safety	\$ 47,336	\$ 66,000	\$ 66,000
Total Expenditures	\$ 47,336	\$ 66,000	\$ 66,000
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 1,498,615	\$ 1,499,691	\$ 1,499,868
Reserves	0	1,234,017	1,088,931
Total Expenditures / Non-Expense	\$ 1,545,951	\$ 2,799,708	\$ 2,654,799

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 2316 Public Facilities Bonds			
REVENUES:			
Interest and Other	\$ 59,076	\$ 5,000	\$ 60,000
Total Revenues	<u>\$ 59,076</u>	<u>\$ 5,000</u>	<u>\$ 60,000</u>
5% Statutory Deduction	\$ 0	\$(250)	\$(3,000)
Net Revenues	<u>\$ 59,076</u>	<u>\$ 4,750</u>	<u>\$ 57,000</u>
NON-REVENUES:			
Transfers	\$ 4,355,000	\$ 4,355,000	\$ 0
Fund Balance	0	4,441,036	4,437,178
Revenue Total	<u><u>\$ 4,414,076</u></u>	<u><u>\$ 8,800,786</u></u>	<u><u>\$ 4,494,178</u></u>
 EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 4,356,875	\$ 4,361,000	\$ 0
Reserves	0	4,388,036	0
Interfund Transfers	22,000	51,750	4,494,178
Total Expenditures / Non-Expense	<u><u>\$ 4,378,875</u></u>	<u><u>\$ 8,800,786</u></u>	<u><u>\$ 4,494,178</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 2317 Capital Improvement Bonds			
REVENUES:			
Shared Revenues	\$ 43,483,984	\$ 40,420,700	\$ 42,933,321
Interest and Other	97,409	2,000	2,000
Total Revenues	\$ 43,581,393	\$ 40,422,700	\$ 42,935,321
5% Statutory Deduction	\$ 0	\$(2,021,135)	\$(2,146,766)
Net Revenues	\$ 43,581,393	\$ 38,401,565	\$ 40,788,555
NON-REVENUES:			
Fund Balance	\$ 0	\$ 19,115,702	\$ 28,486,837
Revenue Total	\$ 43,581,393	\$ 57,517,267	\$ 69,275,392
EXPENDITURES:			
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 2,818,813	\$ 2,848,613	\$ 2,855,213
Reserves	0	26,465,702	40,450,000
Interfund Transfers	29,517,769	28,202,952	25,970,179
Total Expenditures / Non-Expense	\$ 32,336,582	\$ 57,517,267	\$ 69,275,392

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 2319 Public Service Tax Bonds			
REVENUES:			
Other General Taxes	\$ 75,923,372	\$ 67,206,834	\$ 74,014,936
Interest and Other	577,316	16,000	16,000
Total Revenues	\$ 76,500,687	\$ 67,222,834	\$ 74,030,936
5% Statutory Deduction	\$ 0	\$(3,361,142)	\$(3,701,547)
Net Revenues	\$ 76,500,687	\$ 63,861,692	\$ 70,329,389
NON-REVENUES:			
Fund Balance	\$ 0	\$ 89,685,375	\$ 87,017,842
Revenue Total	\$ 76,500,687	\$ 153,547,067	\$ 157,347,231
EXPENDITURES:			
General Government	\$ 268,779	\$ 200,585	\$ 294,161
Total Expenditures	\$ 268,779	\$ 200,585	\$ 294,161
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 4,518,000	\$ 4,440,750	\$ 2,865,000
Reserves	0	77,656,700	76,128,651
Interfund Transfers	60,129,822	71,249,032	78,059,419
Total Expenditures / Non-Expense	\$ 64,916,601	\$ 153,547,067	\$ 157,347,231

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 41XX Municipal Proprietary Funds			
REVENUES:			
Interest and Other	\$ 3,791,098	\$ 0	\$ 0
Total Revenues	\$ 3,791,098	\$ 0	\$ 0

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 4410 Solid Waste System			
REVENUES:			
Permits and Fees	\$ 7,150	\$ 6,522	\$ 6,522
Service Charges	35,577,886	30,191,045	28,552,794
Interest and Other	1,932,349	2,889,637	2,979,104
Total Revenues	\$ 37,517,385	\$ 33,087,204	\$ 31,538,420
5% Statutory Deduction	\$ 0	\$(1,654,360)	\$(1,576,921)
Net Revenues	\$ 37,517,385	\$ 31,432,844	\$ 29,961,499
NON-REVENUES:			
Fund Balance	\$ 0	\$ 100,490,356	\$ 99,652,266
Revenue Total	\$ 37,517,385	\$ 131,923,200	\$ 129,613,765
EXPENDITURES:			
General Government	\$ 270,379	\$ 0	\$ 0
Public Safety	87,631	0	0
Physical Environment	36,779,875	54,022,169	63,688,588
Total Expenditures	\$ 37,137,886	\$ 54,022,169	\$ 63,688,588
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 77,901,031	\$ 65,925,177
Total Expenditures / Non-Expense	\$ 37,137,886	\$ 131,923,200	\$ 129,613,765

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 4420 Water Utilities System			
REVENUES:			
Permits and Fees	\$ 59,463,561	\$ 29,750,512	\$ 34,981,165
Grants	177,756	0	0
Service Charges	196,809,272	202,669,091	213,197,535
Fines and Forfeits	30,750	36,795	31,023
Interest and Other	1,566,985	3,099,101	3,809,161
Total Revenues	\$ 258,048,324	\$ 235,555,499	\$ 252,018,884
5% Statutory Deduction	\$ 0	\$(11,777,775)	\$(12,600,944)
Net Revenues	\$ 258,048,324	\$ 223,777,724	\$ 239,417,940
NON-REVENUES:			
Transfers	\$ 322,000	\$ 415,732	\$ 446,603
Bond / Loan Proceeds	0	69,000,000	80,000,000
Fund Balance	0	172,377,432	112,655,800
Revenue Total	\$ 258,370,324	\$ 465,570,888	\$ 432,520,343
EXPENDITURES:			
General Government	\$ 3,497,951	\$ 1,000,000	\$ 1,000,000
Public Safety	87,808	0	0
Physical Environment	227,057,752	335,073,257	331,271,019
Total Expenditures	\$ 230,643,511	\$ 336,073,257	\$ 332,271,019
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 9,700,036	\$ 15,141,327	\$ 16,700,477
Reserves	0	105,456,304	74,648,847
Interfund Transfers	9,100,000	8,900,000	8,900,000
Total Expenditures / Non-Expense	\$ 249,443,548	\$ 465,570,888	\$ 432,520,343

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 442W Water Utilities System MSTUs			
REVENUES:			
Permits and Fees	\$ 282,900	\$ 434,173	\$ 436,650
Interest and Other	4,913	5,300	3,445
Total Revenues	\$ 287,813	\$ 439,473	\$ 440,095
5% Statutory Deduction	\$ 0	\$(21,974)	\$(22,005)
Net Revenues	\$ 287,813	\$ 417,499	\$ 418,090
NON-REVENUES:			
Fund Balance	\$ 0	\$ 283	\$ 30,563
Revenue Total	\$ 287,813	\$ 417,782	\$ 448,653
EXPENDITURES:			
Physical Environment	\$ 2,134	\$ 2,050	\$ 2,050
Total Expenditures	\$ 2,134	\$ 2,050	\$ 2,050
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 322,000	\$ 415,732	\$ 446,603
Total Expenditures / Non-Expense	\$ 324,134	\$ 417,782	\$ 448,653

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 443X Convention Center Funds			
REVENUES:			
Other General Taxes	\$ 276,847,383	\$ 270,000,000	\$ 282,300,000
Service Charges	76,026,458	62,827,458	74,288,509
Interest and Other	5,615,640	1,882,845	3,137,151
Total Revenues	\$ 358,489,481	\$ 334,710,303	\$ 359,725,660
5% Statutory Deduction	\$ 0	\$(16,735,515)	\$(17,986,283)
Net Revenues	\$ 358,489,481	\$ 317,974,788	\$ 341,739,377
NON-REVENUES:			
Fund Balance	\$ 0	\$ 337,306,137	\$ 352,774,485
Revenue Total	\$ 358,489,481	\$ 655,280,925	\$ 694,513,862
 EXPENDITURES:			
General Government	\$ 1,124,790	\$ 0	\$ 0
Public Safety	37,240	0	0
Economic Environment	190,837,412	264,402,340	329,109,337
Culture & Recreation	4,437,657	9,512,190	5,982,947
Total Expenditures	\$ 196,437,099	\$ 273,914,530	\$ 335,092,284
 NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 67,874,425	\$ 76,169,132	\$ 76,161,688
Reserves	0	302,076,071	278,060,668
Interfund Transfers	2,583,203	3,121,192	5,199,222
Total Expenditures / Non-Expense	\$ 266,894,727	\$ 655,280,925	\$ 694,513,862

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 49EE Other Enterprise Funds			
REVENUES:			
Grants	\$ 19,347,575	\$ 12,149,281	\$ 0
Interest and Other	4,846	0	0
Total Revenues	\$ 19,352,422	\$ 12,149,281	\$ 0
NON-REVENUES:			
Fund Balance	\$ 0	\$ 90,330	\$ 0
Other Sources	0	(7,703,395)	0
Revenue Total	\$ 19,352,422	\$ 4,536,216	\$ 0
EXPENDITURES:			
Physical Environment	\$ 7,655,209	\$ 4,513,606	\$ 0
Total Expenditures	\$ 7,655,209	\$ 4,513,606	\$ 0
NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 0	\$ 22,610	\$ 0
Total Expenditures / Non-Expense	\$ 7,655,209	\$ 4,536,216	\$ 0

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 5510 Risk Management Program			
REVENUES:			
Service Charges	\$ 21,204,657	\$ 21,715,232	\$ 25,289,111
Interest and Other	1,001,693	900,000	1,000,000
Total Revenues	\$ 22,206,350	\$ 22,615,232	\$ 26,289,111
5% Statutory Deduction	\$ 0	\$(45,000)	\$(50,000)
Net Revenues	\$ 22,206,350	\$ 22,570,232	\$ 26,239,111
NON-REVENUES:			
Fund Balance	\$ 0	\$ 47,857,665	\$ 49,000,000
Revenue Total	\$ 22,206,350	\$ 70,427,897	\$ 75,239,111
EXPENDITURES:			
General Government	\$ 135,429	\$ 0	\$ 0
Internal Service	26,956,352	69,660,225	74,285,616
Total Expenditures	\$ 27,091,781	\$ 69,660,225	\$ 74,285,616
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 767,672	\$ 953,495
Total Expenditures / Non-Expense	\$ 27,091,781	\$ 70,427,897	\$ 75,239,111

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 5530 Fleet Management Dept			
REVENUES:			
Service Charges	\$ 15,446,021	\$ 16,944,490	\$ 17,637,761
Interest and Other	33,041	1,100	1,100
Total Revenues	<u>\$ 15,479,063</u>	<u>\$ 16,945,590</u>	<u>\$ 17,638,861</u>
5% Statutory Deduction	\$ 0	\$(55)	\$(55)
Net Revenues	<u>\$ 15,479,063</u>	<u>\$ 16,945,535</u>	<u>\$ 17,638,806</u>
NON-REVENUES:			
Fund Balance	\$ 0	\$ 3,338,826	\$ 1,750,000
Revenue Total	<u><u>\$ 15,479,063</u></u>	<u><u>\$ 20,284,361</u></u>	<u><u>\$ 19,388,806</u></u>
EXPENDITURES:			
General Government	\$ 273,671	\$ 0	\$ 0
Internal Service	15,453,126	19,448,752	18,141,152
Total Expenditures	<u>\$ 15,726,797</u>	<u>\$ 19,448,752</u>	<u>\$ 18,141,152</u>
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 835,609	\$ 1,247,654
Total Expenditures / Non-Expense	<u><u>\$ 15,726,797</u></u>	<u><u>\$ 20,284,361</u></u>	<u><u>\$ 19,388,806</u></u>

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 5540 Employees Benefits			
REVENUES:			
Service Charges	\$ 97,882,308	\$ 108,982,075	\$ 117,247,000
Interest and Other	4,364,425	3,071,500	4,411,000
Total Revenues	\$ 102,246,733	\$ 112,053,575	\$ 121,658,000
5% Statutory Deduction	\$ 0	\$(153,575)	\$(220,550)
Net Revenues	\$ 102,246,733	\$ 111,900,000	\$ 121,437,450
NON-REVENUES:			
Fund Balance	\$ 0	\$ 56,198,155	\$ 56,100,000
Revenue Total	\$ 102,246,733	\$ 168,098,155	\$ 177,537,450
EXPENDITURES:			
Internal Service	\$ 100,298,773	\$ 120,999,356	\$ 127,237,025
Total Expenditures	\$ 100,298,773	\$ 120,999,356	\$ 127,237,025
NON-EXPENSE DISBURSEMENTS:			
Reserves	\$ 0	\$ 47,098,799	\$ 50,300,425
Total Expenditures / Non-Expense	\$ 100,298,773	\$ 168,098,155	\$ 177,537,450

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 66XX Special Trust and Agency Funds			
REVENUES:			
Interest and Other	\$ 233,137	\$ 0	\$ 0
Total Revenues	<u>\$ 233,137</u>	<u>\$ 0</u>	<u>\$ 0</u>
NON-REVENUES:			
Other Sources	\$ 277,595,486	\$ 0	\$ 0
Revenue Total	<u><u>\$ 277,828,622</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 7XXX 7000 Level (Federal) Grant - Funds			
REVENUES:			
Grants	\$ 70,446,798	\$ 114,591,127	\$ 60,964,004
Service Charges	57	0	0
Interest and Other	8,012,304	13,003,212	5,855,266
Total Revenues	\$ 78,459,160	\$ 127,594,339	\$ 66,819,270
NON-REVENUES:			
Transfers	\$ 329,427	\$ 2,186,768	\$ 1,700,000
Fund Balance	0	1,114,314	0
Other Sources	0	(12,298,565)	0
Revenue Total	\$ 78,788,588	\$ 118,596,856	\$ 68,519,270
 EXPENDITURES:			
General Government	\$ 382,983	\$ 636,371	\$ 0
Public Safety	8,098,258	12,196,908	754,206
Physical Environment	330,297	445,511	0
Transportation	406,901	2,221,151	0
Economic Environment	31,002,935	53,344,848	30,476,982
Human Services	32,803,982	42,383,167	34,144,009
Culture & Recreation	1,509,172	2,520,580	737,109
Total Expenditures	\$ 74,534,528	\$ 113,748,536	\$ 66,112,306
 NON-EXPENSE DISBURSEMENTS:			
Interfund Transfers	\$ 2,406,120	\$ 4,848,320	\$ 2,406,964
Total Expenditures / Non-Expense	\$ 76,940,648	\$ 118,596,856	\$ 68,519,270

Summary of Revenues and Expenditures by Fund

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
Fund 8XXX 8000 Level (State) Grants - Funds			
REVENUES:			
Grants	\$ 4,268,243	\$ 9,459,449	\$ 20,149,991
Interest and Other	51,184	0	0
Total Revenues	\$ 4,319,427	\$ 9,459,449	\$ 20,149,991
NON-REVENUES:			
Transfers	\$ 677,536	\$ 825,000	\$ 975,000
Fund Balance	0	1,098,758	0
Other Sources	0	(696,644)	0
Revenue Total	\$ 4,996,963	\$ 10,686,563	\$ 21,124,991
 EXPENDITURES:			
Public Safety	\$ 416,168	\$ 2,305,760	\$ 324,046
Physical Environment	1,002,159	196,288	48,318
Transportation	0	0	16,000,000
Economic Environment	0	1,050,007	0
Human Services	3,755,618	6,886,619	4,700,060
Culture & Recreation	2,111	247,889	52,567
Total Expenditures	\$ 5,176,055	\$ 10,686,563	\$ 21,124,991
Total Expenditures / Non-Expense	\$ 5,176,055	\$ 10,686,563	\$ 21,124,991

Summary of Revenues and Expenditures

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget
REVENUES:			
Ad Valorem Taxes	\$ 765,716,434	\$ 875,541,303	\$ 958,889,939
Other General Taxes	404,501,961	385,416,834	403,029,186
Permits and Fees	225,281,282	210,687,822	226,894,031
Grants	98,345,405	139,600,880	83,877,922
Shared Revenues	263,603,423	241,850,275	255,582,642
Service Charges	577,843,859	577,732,719	622,428,688
Fines and Forfeits	7,820,402	6,992,124	7,788,902
Interest and Other	59,469,707	40,103,842	42,259,713
Total Revenues	<u>\$ 2,402,582,473</u>	<u>\$ 2,477,925,799</u>	<u>\$ 2,600,751,023</u>
5% Statutory Deduction	\$ 0	\$(110,120,738)	\$(118,795,092)
Net Revenues	<u>\$ 2,402,582,473</u>	<u>\$ 2,367,805,061</u>	<u>\$ 2,481,955,931</u>
NON-REVENUES:			
Transfers	\$ 476,407,286	\$ 493,021,399	\$ 503,810,248
Bond / Loan Proceeds	157,799	69,000,000	80,000,000
Fund Balance	0	1,857,496,461	1,684,222,502
Other Sources	308,826,590	1,095,327	22,293,930
Revenue Total	<u><u>\$ 3,187,974,148</u></u>	<u><u>\$ 4,788,418,248</u></u>	<u><u>\$ 4,772,282,611</u></u>
EXPENDITURES:			
General Government	\$ 247,052,475	\$ 313,578,093	\$ 310,393,337
Public Safety	643,192,371	789,731,358	750,429,945
Physical Environment	353,975,495	505,666,001	502,791,709
Transportation	215,719,438	329,718,272	330,060,794
Economic Environment	231,733,177	347,085,758	387,018,269
Human Services	197,187,144	288,924,246	276,439,885
Internal Service	142,708,251	210,108,333	219,663,793
Culture & Recreation	50,068,851	103,058,189	77,969,762
Total Expenditures	<u>\$ 2,081,637,202</u>	<u>\$ 2,887,870,250</u>	<u>\$ 2,854,767,494</u>
NON-EXPENSE DISBURSEMENTS:			
Debt Service	\$ 112,193,097	\$ 132,658,502	\$ 128,256,545
Reserves	0	1,272,891,549	1,285,448,324
Interfund Transfers	476,407,286	494,997,947	503,810,248
Total Expenditures	<u><u>\$ 2,670,237,585</u></u>	<u><u>\$ 4,788,418,248</u></u>	<u><u>\$ 4,772,282,611</u></u>

REVENUE FUNDS DESCRIPTIONS

FUND 000X – GENERAL FUND AND SUBFUNDS:

FUND 023X - DONATIONS This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

FUND 1019 - PINE RIDGE TRAFFIC CONTROL On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit \$1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

FUND 1002 - TRANSPORTATION TRUST FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

FUND 1003 - CONSTITUTIONAL GAS TAX FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the Board of County Commissioners (BCC) and must be used for the acquisition, construction, or maintenance of roads.

FUND 1004 - LOCAL OPTION GAS TAX Revenue is received from a six cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

FUND 1005 - SPECIAL TAX EQUALIZATION MSTU The Special Tax Equalization budget reflects the costs of county services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2019-20 is 1.8043 mills.

FUND 1006 - MANDATORY REFUSE FUND Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2019-20 is 2.2437 mills.

FUND 1010 - AIR POLLUTION CONTROL A non-refundable fee of \$1.00 is charged on every vehicle license registration sold, transferred or replaced. According to Florida Statute 320.03, \$0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

FUND 1011 - BUILDING SAFETY FUND Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

FUND 1013 - AIR QUALITY IMPROVEMENT On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include

air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

FUND 1014 - LAW ENFORCEMENT TRUST FUND The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

FUND 1023 - CAPITAL PROJECTS FUND The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2019-20. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA) This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

FUND 1027 - DRUG ABUSE TRUST This fund accounts for portions of DUI (Driving Under the Influence) fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

FUND 1029 - TREE REPLACEMENT TRUST This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance or implement tree replacement goals.

FUND 102X - CONSERVATION TRUST AND SUBFUNDS:

FUND 1026 - CONSERVATION TRUST This fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.

FUND 1263 - CONSERVATION TRUST – MITIGATION This fund is similar in usage to Fund 1026 (Conservation Trust), but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUNDS 1274 - DRAINAGE BASIN This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274; revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUND 1035 – LAW ENFORCEMENT IMPACT FEES Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioners' approval in November 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four (4) area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund.

FUND 103T – TRANSPORTATION IMPACT FEES Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners' approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

FUND 1040 - SCHOOL IMPACT FEES School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

FUND 1046 – FIRE IMPACT FEES Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five (5) area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund.

FUND 1050 - PARKS FUND - As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The Fund 1050 millage rate for FY 2019-20 is 0.1656 mills.

FUND 1051 - PARKS AND RECREATION SCHOLARSHIP Funding is provided through donation, which are used to provide scholarships to Orange County youth on a needs based basis.

FUND 1054 - 911 FEES Fee revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed \$0.50 per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of January 1, 2015, the state E911 Board imposed a uniform statewide \$0.40 monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. A majority of expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

FUND 1059 - POLLUTANT STORAGE TANK This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

FUND 109W - WATER AND NAVIGATION FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

FUND 10NT - AQUATIC WEED (NON-TAX) DISTRICTS - FUNDS 1074, 1083 to 1089, 1090, 1091, 1094, and 1097 to 1099 These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes, Lake Odell, Lake Martha/Burkett, Lake Pearl and Lake Marilyn.

FUND 10TA - AQUATIC WEED (TAX) DISTRICTS - FUNDS 1061 to 1082, 1092 to 1093, 1100 and 123X Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

Bass Lake	Lake Jessamine	Lake Price
Big Sand Lake	Lake Killarney	Lake Rose
Lake Holden	Lake Mary	Little Lake Fairview
Lake Irma	Lake Ola	South Lake Fairview
Lake Jean	Lake Pickett	

Specific millage rates are shown in the Budget in Brief section of this document.

FUND 110M - MUNICIPAL SERVICE DISTRICTS - FUNDS 1101-1173 and 1184-1217 Municipal Service Taxing Units have been established to generate funding for the following purposes:

Common Area Maintenance	Maintenance of Retention Ponds
Water Management	Plaza International
Maintenance of Non-Paved Roads	Street Lights
Sewage System	Maintenance of Drainage Improvements

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development.

FUND 117M - I-DRIVE MSTU FUNDS:

FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2019-20 is 0.2334 mills.

FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2019-20 is 0.7523 mills.

FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2019-20 is 0.1601 mills.

FUND 1232 - LOCAL HOUSING ASSISTANCE The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

FUND 1241 - TEEN COURT This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program (e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a \$3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or *nolo contendere* to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

FUND 1242 - CRIME PREVENTION The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first \$125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Services Division, for crime prevention programs in Orange County.

FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a \$4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders, and clerk of the courts. The \$2 Court Technology Fee is Orange County's portion of the \$4 fee increase. Fund 1248 is a \$30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of \$65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1250 - BOATING IMPROVEMENT PROGRAM This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96-321.

FUND 1255 - CYBER SECURITY This fund provides funding through civil penalties received from the juvenile court and remitted to the county to provide training on cyber-safety for minors.

FUND 1265 - PARKS AND RECREATION IMPACT FEES Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County, as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a \$3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

FUND 129X - ANIMAL SERVICES TRUST FUND This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

FUNDS 130X - FUNDS include 1300-1333 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE) This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You-Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1451 - HORIZONS WEST VILLAGE H ADEQUATE PUBLIC FACILITY This fund account is established for the Horizons West Village H to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1660 - INMATE COMMISSARY FUND This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

FUND 2314 - SALES TAX TRUST FUND Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010 Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2316 - PUBLIC FACILITIES BONDS This fund accounts for debt service payments on the public service tax refunding revenue bonds, series 2013. The primary revenue source is the public service tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

FUND 2317 - CAPITAL IMPROVEMENT BONDS Orange County receives this revenue, as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective July 1, 2000, the state eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of state sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015).

FUND 2319 - PUBLIC SERVICE TAX BONDS In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties, as well. (The PST for telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

FUND 41XX – MUNICIPAL PROPRIETARY FUNDS Proprietary funds are used to account for activities that receive significant support from fees and charges. There are two (2) types of proprietary funds: enterprise funds and internal service funds.

FUND 4410 - SOLID WASTE SYSTEM Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

FUND 4420 - WATER UTILITIES SYSTEM Routine payments of water, sewer, and reclaimed water bills are recorded in this fund, which consist of series of revenue accounts that identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

FUND 442W – WATER UTILITIES SYSTEM MSTU This fund collections fees is for wastewater service provided to the Holden Heights community.

FUND 443X - CONVENTION CENTER FUNDS Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations, which have been contracted for periods of six (6) months or less. Up to 2% was enacted by the Florida Legislature in 1977, and then increased by 1% in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the 5th percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6%, which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

FUND 49EE - OTHER ENTERPRISE FUND The purpose of this fund is to collect fees from designated areas to pay for water service for businesses in that area.

FUND 5510 - RISK MANAGEMENT PROGRAM This is an internal services fund that accounts for workers compensation, liability, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

FUND 5530 - FLEET MANAGEMENT FUND This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

FUND 5540 - EMPLOYEES BENEFIT FUND This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and other small local governmental agencies, and all constitutional officers, except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007 are on a self-insurance basis.

FUND 66XX – SPECIAL TRUST AND AGENCY The purpose of this fund is to collect and hold funds in escrow for outside entities the county serves as a pass through and has fiduciary responsibility.

FUND 7000-8000 - LEVEL GRANT FUNDS The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.



TABLE OF CONTENTS

CONSTITUTIONAL OFFICERS

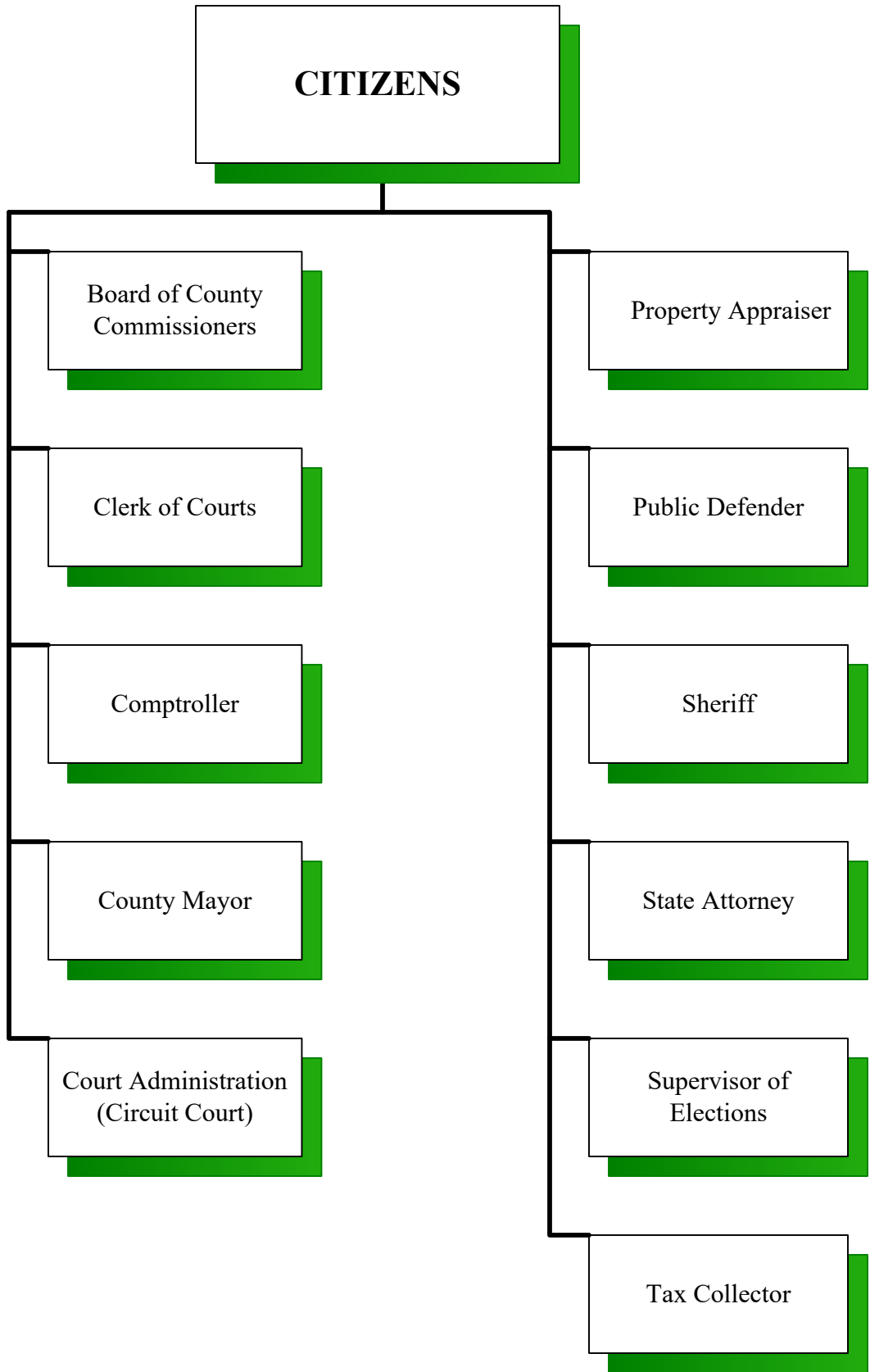
ORGANIZATIONAL STRUCTURE.....	3-3
PROGRAMS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES	3-4
PROGRAMS BUDGET AND HIGHLIGHTS.....	3-10
CAPITAL IMPROVEMENTS PROGRAM	3-20

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Constitutional Officers

Purpose Statement:

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

Program Descriptions:

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, and court information.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.
- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county government, municipalities, fire districts, drainage



districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

FY 2018-19 Major Accomplishments:

Comptroller

- Initiated regular online surplus property auctions, thus creating a more efficient method of asset disposition and increasing the return of revenue to the County. Ten online auctions generated in excess of \$1.5 million in FY 2018-19, exceeding the highest in-person auction year of \$810,115 in FY 2017-18.
- Increased the number of Property Fraud Alert (PFA) subscribers through intergovernmental coordination and public outreach. Over 5,000 PFA subscribers have registered through FY 2018-19.
- Increased eRecording level to over 70% for Official Records (for recording documents such as deeds and mortgages) by recruiting large volume submitters to eRecord.
- Implemented Hitachi Content Platform for archival electronic storage to eventually eliminate the need for microfilm back-up.
- Implemented GASB Statement No. 75, "Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions"; GASB Statement No. 88, "Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements"; and, GASB Statement No. 89, "Accounting for Interest Cost Incurred before the End of a Construction Period."
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- Submitted the Comptroller's Citizens Annual Financial Report to the Government Finance Officers Association's Popular Annual Financial Reporting (PAFR) Awards Program for the first time.
- Launched a pilot program implementing a paperless workflow, imaging and approval process for Accounts Payable, starting with the County's Solid Waste Division, which is now fully paperless.
- Implemented Time and Labor payroll software module to interface with the Time and Attendance application (KRONOS), to provide electronic loading of payroll timesheets for approximately 1,500 Corrections employees.
- Reconfigured Event Rules (PeopleSoft) and implemented changes to the benefits waiting period for new-hires and rehires from a 60-days waiting period to first day (hire date) as a full or part-time employee.

Constitutional Officers

- Increased our information technology security posture through the implementation of an Intrusion Detection System, which is monitored 24/7 and a comprehensive security awareness training and education program for all staff.
- Expanded the Granicus automated agenda and minutes solution for the Charter Review Commission and Value Adjustment Board.

County Mayor

- At his first State of Orange County presentation, Mayor Demings kicked off an initiative to tackle one of the most pressing issues facing the community – transportation. With a goal of transforming the transportation system to improve connectivity, add more mass transit options, and enhance pedestrian and bicycle safety, the Mayor announced plans to pursue a one-cent sales tax referendum in November 2020. The Mayor outlined a grassroots plan to gain input from residents, employers and municipalities through a series of Town Hall public meetings and community events.
- Mayor Demings convened the first **Housing for All Task Force** comprised of 39 diverse members from across the Central Florida region to develop a unified action plan to create and preserve affordable housing that contributes to stable, inclusive and resilient neighborhoods. Affordable housing accomplishments to date include:
 - In partnership with Habitat for Humanity of Greater Orlando and Habitat for Humanity of Osceola County, Orange County provided \$1.6 million in funding to assist with land acquisition and development of Arbor Bend, a 56 single-family affordable home community in South Apopka.
 - Groundbreaking on Phase II of Emerald Villas, which will feature 96 units for low and very-low income seniors in Pine Hills.
- In an effort to address the growing opioid abuse epidemic, Orange County is now one of the largest counties in Florida to participate in a federally funded overdose mapping strategy. The mapping system will help focus public safety and drug treatment programs focus on neighborhoods in most need. Earlier this year, Mayor Demings co-chaired the Executive Committee of Florida Blue’s Project Opioid. The initiative is bringing together regional leaders to find long-term solutions to end the opioid crisis.
- The Board of County Commissioners voted to invest \$20M in recurring funding to target nine (9) zip codes with the greatest need of social services to reduce teen pregnancy, juvenile arrests, and child abuse cases, while simultaneously increasing educational opportunities. To date, approximately \$11 million in additional funding for children’s services has been allocated to county services and non-profit/community agencies. This is in addition to the existing \$67 million invested in children-related social services.
- Mayor Demings hosted the 2019 Orange County Regional Economic Summit in March, and invited leaders from Seminole, Lake, and Osceola Counties, along with the City of Orlando, to participate in a panel discussion on regional priorities.
- With focused efforts to diversify the economy and attract high-wage jobs, Orange County added 3,572 jobs with an average wage annual salary of \$67,955 and capital investment of \$602 million. These figures include the City of Orlando.
- Building on a commitment to increase the living wage in Orange County, Mayor Demings took the first step to raise the minimum wage to \$15.00 an hour for full-time county employees over the next two (2) years.
- Orange County launched a Customer-First Development Services Initiative to collaborate with the development community to improve the County’s customer experience and expedite service delivery and permitting. In FY 2019:
 - Orange County issued permits for 3,723 new apartment units, a 102-percent increase compared to FY 2018.
 - The county is projected to exceed \$500M in new apartment construction, a 130 percent increase over the previous fiscal year and an increase of \$289M.
- Mayor Demings and the Board of County Commissioners approved nearly \$42 million of educational, arts, and cultural funding for community projects such as: the Holocaust Memorial Education and Resource Center, the Orlando Philharmonic Plaza Live Project, the Orlando Science Center Life Project, the Winter Park Library Canopy Project and the Orange County Regional History Center.
- Investments in education continue to gain Orange County recognition and the Orange County Regional History Center received one of the nation’s highest honors, the 2019 National Medal for Museum and Library sciences.
- The Orange County Convention Center (OCCC) hosted 179 events with an estimated 1.5 million attendees resulting in approximately \$2.4 billion in economic impact to Central Florida. OCCC is ushering in a new era of growth with a \$605 million expansion to include the Convention Way Grand Concourse and the Multipurpose Venue. The expansion will bring total exhibit space at the OCCC to 2.3 million square feet and keep North America’s second-largest convention center at the forefront of the convention industry. The expected completion of both projects is late 2023.

Property Appraiser

- Appraised more than 462,000 properties and over 61,900 tangible personal property (TPP) accounts for the 2019 preliminary tax roll.
- Captured over \$4.5 billion in new construction value and attributed neighborhood-level market trends to reach a total market value of \$208.2 billion, as of June 2019.
- Received approval from The Florida Department of Revenue for the 2019 Orange County Preliminary Tax Roll on July 29, 2019.
- Returned a total of \$1 billion in value to the Orange County tax roll since 2013 through various compliance initiatives such as TPP auditing and homestead fraud investigations.

Constitutional Officers

- Acquired ultra-high-resolution aerial imagery to ensure field appraisers are able to assess hard-to-access property more accurately.
- Implemented a drone program that allows specific field appraisers who are licensed drone pilots to capture data via drone technology to further assist in documenting structures in hard to reach or newly developed areas.
- Developed a unique online application to deliver up-to-date information on signature events and agency resources to a broad audience of Orange County residents.
- Reduced the carbon footprint of field visits through the use of hybrid vehicles, saving taxpayers an average of \$100,000 per year.
- Received some 70,000 calls on the Customer Service phone line over the past year. Customers experience an average hold time of 39 seconds, which is below the industry standard of two (2) minutes.
- Provided excellent in-house customer service by ensuring that customers wait less than two (2) minutes on average in our lobby.
- Received an overall customer satisfaction rating, based on more than 2,292 kiosk survey responses, of 99.8 percent.
- Processed nearly 17,300 exemption applications for the 2019 tax year through the online E-File process, saving time and money for both the agency and property owners.
- Rolled out nearly 30 temporary satellite offices encouraging residents to file for homestead exemptions and to facilitate processing other documents.
- Awarded to Rick Singh, the Ian McClung International Award, given by the International Association of Assessment Officers (IAAO), is the highest achievement within the global assessment community.
- Earned the Certificate of Excellence in Assessment Administration (CEAA) from the prestigious International Association of Assessing Officers (IAAO).
- Recognized as Customer Service Team of the Year and received a Gold Stevie® Award for excellence by the 2019 American Business Awards.

Sheriff

- This calendar year, hired 160 employees (108 sworn/52 civilian) to include a military veteran with a prosthetic device.
- Implemented the Community Oriented Policing Squad (COPS) to work with businesses and residents in traditionally high-crime areas of Orange County.
- Awarded a \$250,000 grant to purchase forensic equipment to assist with creating investigative leads.
- Acquired advanced forensics technology, to include ANDE Rapid DNA and the Recover system for latent fingerprint identification.
- Added NIBIN-Ballistic Database (Brasstrax and Matchpoint stations) for bullet cartridge case comparisons.
- Deployed emergency personnel to assist with recovery efforts in the Florida panhandle following Hurricane Michael.

- Updated patrol vehicle graphics and safety equipment.
- Received Florida reaccreditation through Commission for Florida Law Enforcement Agencies.
- OCSO has assigned, sworn, School Resource Deputies for bell-to-bell coverage at every one of the 120 traditional public schools in its jurisdiction.
- OCSO has purchased, and installed, 128 gun safes in our 120 schools to hold the School Resource Officers' long guns or rifles, along with their active shooter kit.
- All School Resource Deputies have received extensive training in Active Shooter response, to include "single deputy response."
- Trained (12) School Guardians.
- OCSO's AIM (Analytics, Intelligence and Monitoring) unit now has real-time access to roughly 6,000 video cameras in Orange County Public Schools, allowing AIM deputies and analysts to instantly provide valuable intelligence to responding deputies on the ground.
- Disney Springs Sheriff's Office storefront opened and staffed with deputies specifically assigned to the area.
- Initiated criminal charges against suspects involved in overdose deaths.
- LGBTQ liaison committee created.
- Launched OCSO Safe Place Initiative which is designed to provide the Lesbian, Gay, Bisexual, Transgender, Queer/Questioning (LGBTQ) community with easily accessible safety information and safe places throughout the city they can turn to if they are the victim of crime or student bullying.
- New E-Commerce Exchange Zone added at OCSO Central Operations.

Supervisor of Elections

- Held the Florida General Election, on November 6, 2018. The Election was historic with four recounts, three statewide and one county commission will all going to both a machine recount and a manual recount.
- Purchased new voter registration database, additional high-speed counters, additional tabulators, and upgraded modems in our current tabulators that are used at the polling places to transmit election results.

Tax Collector

- Opened new, state-of-the-art Tax Collector office in the West Oaks Mall. Two small, aging locations were combined to form the largest Tax Collector office in the State of Florida.
- Successfully collected 96% or \$2.35 billion of the tax roll before delinquency, including \$104.8 million collected in person.
- Collected more than \$173 million in tangible property taxes. The field staff collected a total of \$9.4 million in delinquent accounts, as well as \$322,226 in unpaid local business tax receipts.
- Continued efforts to educate and assist churches and non-profits in removing delinquent non ad-valorem property taxes and protect them from tax deed sales.
- Conducted 1.5 million transactions in six (6) Tax Collector's Offices through the year.
- Collected over \$15.9 million from driver's license transactions.
- Continued to promote "Tag Express," which allows customers to complete registration renewal

Constitutional Officers

transactions online, then visit any office for same-day pickup of decals.

- Continued to make improvements to our website's SmartPass queuing system, which allows customers to "get in line" virtually for an appointment the same day or schedule an appointment for motor vehicle services for a future date.
- Continued the partnership with IDignity, a local non-profit, which provides ID services for the homeless and underserved populations.
- Partnered with the Central Florida Expressway Authority to become the first Tax Collector's office in the state to process toll violation fees and clear registration holds on-site.
- Continued to promote Paperless Tax Bills, which allows property taxpayers to receive their tax bills electronically and manage their accounts online.
- Developed an online application system for City of Orlando business owners to apply for a business tax receipt.

FY 2019-20 Department Objectives:

Comptroller

- Increase public outreach and public awareness of the Property Fraud Alert program. Coordinate with the Tax Collector to include a flyer insert in all property tax bills sent in October 2019.
- Move towards a paperless environment within PeopleSoft for all Events, Electronic Change Notices (ECN) and Performance Appraisals.
- Continue to implement the Time and Labor payroll software module to interface with the employee Time and Attendance application (KRONOS) to provide electronic loading of payroll timesheets for approximately 600 Community and Family Services employees.
- Continue working with the County's ISS Division to test and coordinate an upgrade to the Advantage Financial System.
- In order to maintain an equitable wage and salary system, consistent with internal and external compensation benchmarks, the Comptroller Office's is implementing a minimum wage of \$15.00 per hour.
- Implement GASB Statement No. 84, "Fiduciary Activities."
- Continue the team approach of evaluating the property inventory process in order to gain efficiencies through better utilization of both human and computer resources.
- Implement a paperless workflow, imaging, and approval process for Comptroller purchase orders.
- Continue to address Comptroller website ADA issues relative to all site HTML with the goal of making all web pages fully usable with screen readers.
- Implement closed captioning on videos created for Board of County Commissioners meetings, which are posted on the Comptroller's website.
- Solidify capabilities of the Hitachi Content Platform for Official Records archival electronic storage, as well as other permanent records, to eliminate the need for microfilm.

County Mayor

- Implement the **Housing for All Task Force** comprehensive action plan that will provide long-term solutions to improve housing affordability through changes in public policy and regulatory codes and increase funding through public/private partnerships.
- Develop an innovative plan to transform the transportation system in Orange County based on citizen and municipality input that gains the support of the Board of County Commissioners and residents.
- Optimize a partnership between the OCCC and Visit Orlando to effectively promote and sell *The Center of Hospitality* as the premier destination for conventions and trade shows. The OCCC team will also maintain the highest levels of service to existing customers while beginning the Phase V expansion project.
- Continue to work toward increasing funding and community partnerships to enhance children's services through implementation of evidence-based strategies and programs that positively impact the lives of children in Orange County.
- Continue to prioritize health and public safety in Orange County, including the ongoing commitment to address the opioid epidemic and substance abuse, homelessness, mental health and other public health related issues.
- Continue to work with regional partners to recruit new, high-wage jobs to the region and grow existing business. Orange County will collaborate with a diversity of local organizations including the University of Central Florida, the National Entrepreneur Center, Prospera, and the Black Business Investment Fund to cultivate and support entrepreneurship and small business development.
- Implement a coordinated initiative to leverage the presence of business visitors to Orange County for economic development outreach. In partnership with the Orange County Convention Center and the Orlando Economic Partnership, Orange County will identify key trade shows within targeted industries to focus marketing and business recruitment efforts.
- With the addition of a Chief Innovation and Emerging Technology Officer, the county will develop a strategic vision and execute strategies that establishes Orange County as a place to develop, demonstrate and commercialize emerging technology.
- The county will collaborate with local businesses to advance infrastructure projects that support current and future emerging technology trends such as autonomous vehicles, smart cities, artificial intelligence and virtual reality.
- With the addition of the Chief Sustainability and Resiliency Officer, the current sustainability plan will be updated to include an emphasis on resiliency. The county will continue to engage the community on ways to protect and preserve the environment and water supply while also increasing the use of renewables.

Property Appraiser

- Committed to providing fair and equitable ad-valorem assessment of all properties in Orange County, while ensuring transparency and accountability throughout the assessment process.

Constitutional Officers

- Continue to pursue ongoing educational and development opportunities for employees to improve agency effectiveness and staff enrichment.
- Increase efforts to provide relevant and timely information to constituents.
- Continue efforts to pursue those who attempt to abuse Florida's homestead exemption laws.
- Continue multi-agency coordination and intergovernmental cost-sharing partnerships to ensure fiscal accountability and provide better public service.
- Continue to implement customer-focused services by streamlining online applications, shrinking in-person wait times and providing new, customer-friendly tools/features on the website.
- Continue to support a multi-lingual customer base, as well as offer services to the hearing-impaired and disabled.
- Invest in new technology to improve agency efficiency and security.
- Continue outreach and engagement of constituents with the objective of informing them of the availability of various exemptions, as well as educating them on property valuation and other relevant topics.
- Continue to keep thorough list of best practices created within the agency and gleaned from educational tools and opportunities from other county, state, and federally-recognized organizations.
- Continue to foster an environment that promotes teamwork and the sharing of ideas.
- Work with the county to move the Tax Collector's administrative office, which could result in significant taxpayer savings.
- Signed a lease to relocate the Lee Vista motorist services office into a larger facility to better serve the growing population in Southeast Orange County. The new location will be three times the size of the current location, increase parking availability and add additional services not currently being offered.
- Continue partnership with a private entity to conduct driving tests at four locations.
- Continue to promote online services to better serve customers and reduce wait times at our six locations.
- Enhance the business tax receipt online application system and open it to all residents of Orange County.

Sheriff

- Implement a new Computer Aided Dispatch/Records Management System (CAD/RMS).
- Continue to proactively engage the community through neighborhood events.
- Successfully achieve international reaccreditation through Commission on Accreditation for Law Enforcement Agencies.
- Implement a new onboarding application for new employees.

Supervisor of Elections

- Conducting the Florida Presidential Preference and Municipal Elections, on March 17, 2020 and the Primary Election, in August 2020.
- Projecting over 850,000 voters will be eligible.
- The FY 2019-20 budget will also begin the preparation for the next Presidential Election, on November 3, 2020.

Tax Collector

- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts, including garnishments, seizures, auctions and levy notices as necessary.
- Continue pursuit of reducing costs relating to printing, paper and postage.
- Continue to use multiple fronts to collect email addresses for taxpayers in Orange County to receive their tax bill or notice.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Department: Constitutional Officers

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 232,895,624	\$ 247,788,372	\$ 267,029,314	7.8 %
Operating Expenditures	79,206,735	88,465,488	90,211,552	2.0 %
Capital Outlay	8,899,969	12,421,089	9,626,426	(22.5)%
Total Operating	\$ 321,002,328	\$ 348,674,949	\$ 366,867,292	5.2%
Capital Improvements	\$ 5,902,178	\$ 33,846,869	\$ 11,262,916	(66.7)%
Debt Service	0	675,000	650,000	(3.7)%
Reserves	0	308,276	4,637,284	1,404.3 %
Other	100,000	3,350,000	2,350,000	(29.9)%
Total Non-Operating	\$ 6,002,178	\$ 38,180,145	\$ 18,900,200	(50.5)%
Department Total	\$ 327,004,506	\$ 386,855,094	\$ 385,767,492	(0.3)%

Expenditures by Division / Program

BCC Capital Projects	\$ 3,531,153	\$ 18,163,451	\$ 5,962,916	(67.2)%
Board of County Commissioners	1,911,223	2,209,753	2,335,537	5.7 %
Clerk of Courts	306,188	450,310	460,000	2.2 %
Comptroller	20,177,763	21,022,141	21,721,290	3.3 %
County Mayor	721,440	778,181	969,418	24.6 %
Court Administration	1,618,555	2,507,601	1,673,985	(33.2)%
Property Appraiser	14,116,976	16,660,138	18,380,370	10.3 %
Public Defender	71,964	226,203	770,294	240.5 %
Sheriff	243,104,842	277,694,289	279,322,406	0.6 %
State Attorney	54,813	71,299	75,000	5.2 %
Supervisor of Elections	10,697,341	11,877,918	16,309,903	37.3 %
Tax Collector	30,692,248	35,193,810	37,786,373	7.4 %
Department Total	\$ 327,004,506	\$ 386,855,094	\$ 385,767,492	(0.3)%

Funding Source Summary

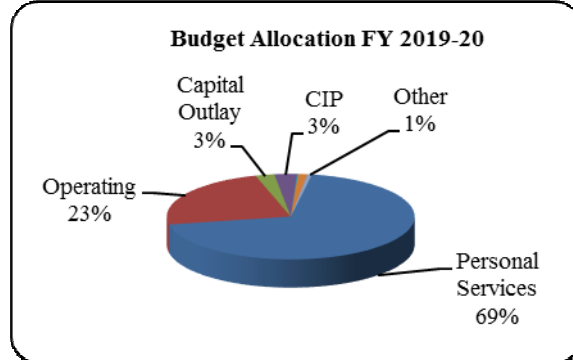
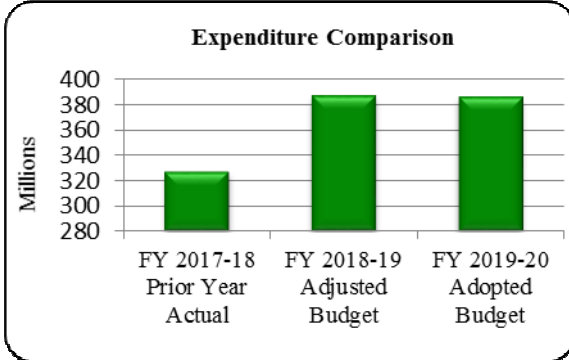
Special Revenue Funds	\$ 4,104,826	\$ 8,469,465	\$ 2,441,300	(71.2)%
General Fund and Sub Funds	297,228,214	321,407,995	346,665,394	7.9%
Capital Construction Funds	8,377,958	39,104,066	17,882,916	(54.3)%
All Other Funds	17,293,508	17,873,568	18,777,882	5.1%
Department Total	\$ 327,004,506	\$ 386,855,094	\$ 385,767,492	(0.3)%

Authorized Positions

	2,949	3,086	3,194	3.5%
--	-------	-------	-------	------

Constitutional Officers

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, and Other Expenses –

The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

Board of County Commissioners (BCC) – The FY 2019-20 BCC total expenditure budget increased by 4.5% or \$125,784 from the FY 2018-19 budget primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

<u>BCC Budget by District</u>	<u>FY 2019-20</u>
BCC District 1	\$ 353,583
BCC District 2	345,783
BCC District 3	352,880
BCC District 4	360,633
BCC District 5	406,260
BCC District 6	356,871
BCC General Office	<u>159,527</u>
Total of All Districts & General Office	\$ 2,335,537

Clerk of Courts – The FY 2019-20 operating budget of \$210,000 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, subpoena services, and the county’s allocation for payment of filing fees and copy charges for ordinance violation cases, along with an increase of \$10,000 to reimbursement for a portion of the cost of the mock court competition.

Comptroller – The FY 2019-20 budget of \$21.7 million increased by 3.3% or \$699,149 from the FY 2018-19 budget. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller’s Office. The amount to be paid by the General Fund is \$5,194,699 for FY 2019-20. Additional revenue from non-county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income.

County Mayor’s Office – The FY 2019-20 budget increased by 24.6% or \$191,237 from the FY 2018-19 budget primarily due to salaries and employer health insurance contributions.

Court Administration – The FY 2019-20 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, decreased by 33.2% or \$833,616 from the FY 2018-19 budget. The majority of the decrease is related to grant rollovers for various Drug Court programs, which do not occur until after the fiscal year begins and are not included in the budget at this time. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Property Appraiser – The FY 2019-20 budget reflects a 10.3% or \$1.7 million increase compared to the FY 2018-19 budget. The estimated amount to be paid by the General Fund is \$16,129,079 for FY 2019-20. The budget includes an increase of seven (7) positions. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide

comments on this budget to FDOR. The General Fund pays only its pro-rata share of the Property Appraiser’s total operating budget in accordance with billings received from the Property Appraiser.

Public Defender – The FY 2019-20 operating budget of \$70,294 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Sheriff – The FY 2019-20 General Fund/Special Tax MSTU contribution of \$266.8 million increased by 6.6% or \$16.4 million from the current FY 2018-19 budget of \$250.4 million. The Sheriff General Fund/Special Tax MSTU budget is divided into two (2) major functional areas: 1) Law Enforcement funding of \$250.3 million and 2) Court Security funding of \$16.5 million. The budget includes funding for 76 new positions: 52 Sworn Sheriff Officers, 17 Emergency Communication Specialists, two (2) Latent Print Examiners, two (2) Records Technicians, one (1) Mobile Video Systems Supervisor, one (1) Supply Clerk, and one (1) Information Technology Specialist. The new positions and associated equipment represent approximately \$4.8 million of the increase to the budget.

General Fund/Spec. Tax MSTU Expenditures:	<u>FY 2019-20</u>
Personal Services	\$224,012,429
Operating Expenses	32,305,051
Capital Outlay	7,620,026
Debt Service	650,000
Other Uses	<u>2,250,000</u>
Total	\$266,837,506

Sheriff Funding Source Summary:	<u>FY 2019-20</u>
Gen'l/Spec. Tax MSTU: Law Enforcement and Court Security	\$266,837,506

Special Revenues:	
Law Enforcement Trust – Confiscated	1,051,750
State Law Enforcement Education Trust	463,150
Misc. Capital Construction Fund	1,350,000
Law Enforcement Impact Fees	<u>9,620,000</u>
Subtotal Special Revenues	\$ 12,484,900

TOTAL \$279,322,406

State Attorney – The FY 2019-20 budget, which includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services, decreased by 5.2% or \$3,701 from the FY 2018-19 budget.

Supervisor of Elections – The FY 2019-20 budget of \$16.3 million increased by 37.3% or \$4.4 million from the FY 2018-19 budget. The budget contains the costs of operating the office year-round and conducting the Countywide Presidential Preference Primary and Municipal Elections on Tuesday, March 17, 2020, and the Countywide Primary Election. The budget also accounts for the increase of three (3) new full-time positions due to the growth within the county and the increase in vote-by-mail verifications that are necessary. It is anticipated that Orange County will reach or exceed 850,000 registered voters by the 2020 General Election.

Tax Collector – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by Florida Department of Revenue. The Orange County BCC has no control or authority over the Tax Collector’s operating budget. The FY 2019-20 operating budget submitted to FDOR is summarized below. The budget includes an increase of 22 positions.

	<u>FY 2019-20</u>
Personal Services	\$21,776,557
Operating Expenses	8,095,742
Capital Outlay	<u>1,301,302</u>
Total	\$31,173,601

The commissions to be paid by the General Fund to the Tax Collector are currently budgeted at \$37.8 million for FY 2019-20, which is a 7.4% or \$2.6 million increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192 whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County (Sheriff).

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 66.7% or \$22.6 million from the FY 2018-19 budget. Included in the proposed budget is continued funding for the following BCC District projects: INVEST-Dist 1 Dr. Phillips Ballfields, INVEST- Dist 2 Magnolia Park Ecotourism, and INVEST-Dist 4 Back to Nature. There are several capital projects for the Sheriff’s Office that include: Sector V Substation, New Evidence Facility, and Aviation Upgrade. Also, included is funding for the

Public Defender space renovation at the Orange County Courthouse and security upgrades at Clerk of the Courts office branches. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for Constitutional Offices.

Reserves – The reserves budget of \$137,284 is for the Teen Court Fund.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Constitutional Officers comes from the General Fund.

Comptroller – The list below identifies estimates of all sources of funding for the Comptroller’s FY 19-20 budget:

Commission & Fees:	<u>FY 2019-20</u>	Charges for Services:	<u>FY 2019-20</u>
General Fund	\$ 5,194,699	Records Fees	\$5,888,300
Building	343,160	Certification & Copy Fees	215,000
Fire Rescue	1,357,291	Tax Deed Fees	105,000
MSTU’s	510,226	Intangible Tax Comm.	64,200
Parks	791,246	State DOC Stamps Comm.	<u>682,500</u>
Public Works	827,677	Sub-Total	\$6,955,000
Convention Center/TDT	1,876,628		
Water Utilities	1,731,521	Miscellaneous Revenue:	
Solid Waste	272,593	Interest Earnings	\$ 223,000
Mandatory Garbage	44,445	Other Miscellaneous Income	<u>160,000</u>
HHS Grants	625,657	Sub-Total	\$ 383,000
HUD Grants	173,500		
CFS Grants	42,498		
FDJJ Grant	35,427		
FDEP Grant	6,397		
Other Grants	47,664		
Other Funds	<u>502,661</u>		
Sub-Total	\$14,383,290	TOTAL	<u>\$21,721,290</u>

Property Appraiser – The list below identifies estimates of all sources of funding for the Property Appraiser's FY 2019-20 budget:

	<u>FY 2019-20</u>
General Fund	\$16,129,079
County Fire	1,430,123
Big Sand Lake	1,980
Lake Conway	3,769
Lake Holden	1,504
Lake Jessamine Special Purpose	979
Lake Pickett	856
Lake Price	192
Orange Blossom Trail Corridor	4,060
Orange Blossom Trail Neighborhood	3,754
Orlando Central Park MTSU	8,415
Windermere Navigable Canal	<u>12,956</u>
Sub-Total	\$17,597,667
Other Non-County	<u>782,703</u>
TOTAL	\$18,380,370

Office: BCC Capital Projects

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Capital Improvements	\$ 3,531,153	\$ 18,163,451	\$ 5,962,916	(67.2)%
Total Non-Operating	\$ 3,531,153	\$ 18,163,451	\$ 5,962,916	(67.2)%
Total	\$ 3,531,153	\$ 18,163,451	\$ 5,962,916	(67.2)%

Office: Board of County Commissioners

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,834,446	\$ 2,105,062	\$ 2,192,175	4.1 %
Operating Expenditures	76,777	104,691	143,362	36.9 %
Total Operating	\$ 1,911,223	\$ 2,209,753	\$ 2,335,537	5.7 %
Total	\$ 1,911,223	\$ 2,209,753	\$ 2,335,537	5.7 %
Authorized Positions	20	20	20	0.0 %

Office: Clerk of Courts

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Operating Expenditures	\$ 163,548	\$ 200,000	\$ 210,000	5.0 %
Total Operating	\$ 163,548	\$ 200,000	\$ 210,000	5.0 %
Capital Improvements	\$ 142,640	\$ 250,310	\$ 250,000	(0.1)%
Total Non-Operating	\$ 142,640	\$ 250,310	\$ 250,000	(0.1)%
Total	\$ 306,188	\$ 450,310	\$ 460,000	2.2 %

Office: Comptroller

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 18,329,660	\$ 19,129,644	\$ 19,842,279	3.7 %
Operating Expenditures	1,848,103	1,892,497	1,879,011	(0.7)%
Total Operating	\$ 20,177,763	\$ 21,022,141	\$ 21,721,290	3.3 %
Total	\$ 20,177,763	\$ 21,022,141	\$ 21,721,290	3.3 %
Authorized Positions	230	230	230	0.0 %

Office: County Mayor

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 711,796	\$ 753,269	\$ 945,330	25.5 %
Operating Expenditures	9,644	22,412	24,088	7.5 %
Capital Outlay	0	2,500	0	(100.0)%
Total Operating	\$ 721,440	\$ 778,181	\$ 969,418	24.6 %
Total	\$ 721,440	\$ 778,181	\$ 969,418	24.6 %
Authorized Positions	6	6	6	0.0 %

Office: Court Administration

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 858,103	\$ 993,795	\$ 1,048,497	5.5 %
Operating Expenditures	717,441	1,196,580	446,204	(62.7)%
Capital Outlay	43,011	8,950	42,000	369.3 %
Total Operating	\$ 1,618,555	\$ 2,199,325	\$ 1,536,701	(30.1)%
Reserves	\$ 0	\$ 308,276	\$ 137,284	(55.5)%
Total Non-Operating	\$ 0	\$ 308,276	\$ 137,284	(55.5)%
Total	\$ 1,618,555	\$ 2,507,601	\$ 1,673,985	(33.2)%
Authorized Positions	15	15	15	0.0 %

Office: Property Appraiser

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 11,518,067	\$ 12,387,289	\$ 13,600,634	9.8 %
Operating Expenditures	2,205,519	3,770,849	4,355,736	15.5 %
Capital Outlay	293,390	402,000	324,000	(19.4)%
Total Operating	\$ 14,016,976	\$ 16,560,138	\$ 18,280,370	10.4 %
Other	\$ 100,000	\$ 100,000	\$ 100,000	0.0 %
Total Non-Operating	\$ 100,000	\$ 100,000	\$ 100,000	0.0 %
Total	\$ 14,116,976	\$ 16,660,138	\$ 18,380,370	10.3 %
Authorized Positions	146	146	153	4.8 %

Office: Public Defender

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Operating Expenditures	\$ 60,077	\$ 80,642	\$ 70,294	(12.8)%
Total Operating	\$ 60,077	\$ 80,642	\$ 70,294	(12.8)%
Capital Improvements	\$ 11,887	\$ 145,561	\$ 700,000	380.9 %
Total Non-Operating	\$ 11,887	\$ 145,561	\$ 700,000	380.9 %
Total	\$ 71,964	\$ 226,203	\$ 770,294	240.5 %

Office: Sheriff

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 195,307,964	\$ 208,062,697	\$ 224,012,429	7.7 %
Operating Expenditures	37,051,262	38,548,968	34,339,951	(10.9)%
Capital Outlay	8,529,118	11,870,077	9,220,026	(22.3)%
Total Operating	\$ 240,888,344	\$ 258,481,742	\$ 267,572,406	3.5 %
Capital Improvements	\$ 2,216,498	\$ 15,287,547	\$ 4,350,000	(71.5)%
Debt Service	0	675,000	650,000	(3.7)%
Reserves	0	0	4,500,000	n/a
Other	0	3,250,000	2,250,000	(30.8)%
Total Non-Operating	\$ 2,216,498	\$ 19,212,547	\$ 11,750,000	(38.8)%
Total	\$ 243,104,842	\$ 277,694,289	\$ 279,322,406	0.6 %
Authorized Positions	2,195	2,323	2,399	3.3 %

Office: State Attorney

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Operating Expenditures	\$ 54,813	\$ 55,299	\$ 52,100	(5.8)%
Capital Outlay	0	16,000	22,900	43.1 %
Total Operating	\$ 54,813	\$ 71,299	\$ 75,000	5.2 %
Total	\$ 54,813	\$ 71,299	\$ 75,000	5.2 %

Office: Supervisor of Elections

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 4,335,588	\$ 4,356,616	\$ 5,387,970	23.7 %
Operating Expenditures	6,327,303	7,399,740	10,904,433	47.4 %
Capital Outlay	34,450	121,562	17,500	(85.6)%
Total Operating	\$ 10,697,341	\$ 11,877,918	\$ 16,309,903	37.3 %
Total	\$ 10,697,341	\$ 11,877,918	\$ 16,309,903	37.3 %
Authorized Positions	46	46	49	6.5 %

Office: Tax Collector

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Operating Expenditures	\$ 30,692,248	\$ 35,193,810	\$ 37,786,373	7.4 %
Total Operating	\$ 30,692,248	\$ 35,193,810	\$ 37,786,373	7.4 %
Total	\$ 30,692,248	\$ 35,193,810	\$ 37,786,373	7.4 %
Authorized Positions	291	300	322	7.3 %



**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under
Constitutional Officers

Included in the FY 2019-20 budget are BCC District Capital Projects in the amount of \$5,962,916, which is the fifth year funding of the \$30 million for various improvements in each of the six (6) Commission Districts (\$5 million per district); unspent dollars from the FY 2018-19 budget will roll as necessary. This funding is part of the \$300 million *INVEST in Our Home for Life* initiative, these funds will be used for one-time projects that have minimal ongoing operating expenses.

The Clerk of Courts has one (1) project to update branch security in the amount of \$250,000. The Public Defender's project is \$700,000 for office space renovations.

The Sheriff's Office has 11 projects in the capital improvement plan. Any unspent funding from existing Sheriff's projects will roll as necessary from the FY 2018-19 budget.

	Adopted <u>FY 2019-20</u>
BCC Districts CIP	\$ 5,962,916
Clerk of Courts	250,000
Public Defender	700,000
Sheriff	<u>4,350,000</u>
Total	\$ 11,262,916

Funding Mechanism:

The BCC Districts capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Constitutional Officers

3 - 21

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
<u>Constitutional Officers</u>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	270,742	979,258	3,000,000	0	0	0	0	0	4,250,000
		Org Subtotal	270,742	979,258	3,000,000	0	0	0	0	0	4,250,000
0188	1023	INVEST - Dist 2 Journey Neighborhood	21,139	1	0	0	0	0	0	0	21,140
		Org Subtotal	21,139	1	0	0	0	0	0	0	21,140
0189	1023	INVEST - Dist 3 Barber Pk Splash Pad/Play	78,559	1,021,442	0	0	0	0	0	0	1,100,001
		Org Subtotal	78,559	1,021,442	0	0	0	0	0	0	1,100,001
0190	1023	INVEST - Dist 3 Parks Improvements	106,128	566,872	0	0	0	0	0	0	673,000
		Org Subtotal	106,128	566,872	0	0	0	0	0	0	673,000
0191	1023	INVEST - Dist 3 Lake Baffle Box	0	475,000	0	0	0	0	0	0	475,000
		Org Subtotal	0	475,000	0	0	0	0	0	0	475,000
0192	1023	INVEST - Dist 4 Back to Nature	248,152	2,154,232	1,544,746	0	0	0	0	0	3,947,130
		Org Subtotal	248,152	2,154,232	1,544,746	0	0	0	0	0	3,947,130
0193	1023	INVEST - Dist 6 Little Egypt Sidewalks/Drai	113,365	536,635	0	0	0	0	0	0	650,000
		Org Subtotal	113,365	536,635	0	0	0	0	0	0	650,000
0331	1023	INVEST - Dist 1 Capital Projects	14,155	485,845	0	0	0	0	0	0	500,000
		Org Subtotal	14,155	485,845	0	0	0	0	0	0	500,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Constitutional Officers

3 - 22

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	146,211	2,884,189	1,418,170	0	0	0	0	0	4,448,570
	8191	Magnolia Park Sewer	2,111	247,889	0	0	0	0	0	0	250,000
		Org Subtotal	148,322	3,132,078	1,418,170	0	0	0	0	0	4,698,570
0333	1023	INVEST - Dist 3 Two Gen Comm Ctr	1,184,892	339,109	0	0	0	0	0	0	1,524,001
		Org Subtotal	1,184,892	339,109	0	0	0	0	0	0	1,524,001
0334	1023	INVEST - Dist 4 Parcel J Property Multipurp	40,122	1,012,748	0	0	0	0	0	0	1,052,870
		Org Subtotal	40,122	1,012,748	0	0	0	0	0	0	1,052,870
0335	1023	INVEST - Dist 5 Capital Projects	6,150	4,993,850	0	0	0	0	0	0	5,000,000
		Org Subtotal	6,150	4,993,850	0	0	0	0	0	0	5,000,000
0336	1023	INVEST - Dist 6 Cultural Comm Ctr	2,594,172	1,755,828	0	0	0	0	0	0	4,350,000
		Org Subtotal	2,594,172	1,755,828	0	0	0	0	0	0	4,350,000
0342	1023	INVEST - Dist 3 Road Paving	0	231,694	0	0	0	0	0	0	231,694
		Org Subtotal	0	231,694	0	0	0	0	0	0	231,694
0344	1023	INVEST - District 2 Adult Learning & Skill Tr	0	478,860	0	0	0	0	0	0	478,860
		Org Subtotal	0	478,860	0	0	0	0	0	0	478,860
		DIVISION SUBTOTAL	4,825,898	18,163,452	5,962,916	0	0	0	0	0	28,952,266
Clerk of Courts											
2072	1023	Clerk Keypad Lock Replacement	143,747	310	0	0	0	0	0	0	144,057
		Org Subtotal	143,747	310	0	0	0	0	0	0	144,057

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2075	1023	Clerk Branch Security	0	250,000	250,000	0	0	0	0	0	500,000
		Org Subtotal	0	250,000	250,000	0	0	0	0	0	500,000
		DIVISION SUBTOTAL	143,747	250,310	250,000	0	0	0	0	0	644,057
Public Defender											
0293	1023	JJC-PD Interior Modifications	24,439	75,561	0	0	0	0	0	0	100,000
		Org Subtotal	24,439	75,561	0	0	0	0	0	0	100,000
4426	1023	Courthouse PD Office Space Renovation	0	70,000	700,000	0	0	0	0	0	770,000
		Org Subtotal	0	70,000	700,000	0	0	0	0	0	770,000
		DIVISION SUBTOTAL	24,439	145,561	700,000	0	0	0	0	0	870,000
Sheriff											
0133	1035	Mounted Patrol Facility	116,972	411,117	0	0	0	0	0	0	528,089
		Org Subtotal	116,972	411,117	0	0	0	0	0	0	528,089
0139	1035	Sector V Substation	0	900,000	3,000,000	3,000,000	0	0	0	0	6,900,000
		Org Subtotal	0	900,000	3,000,000	3,000,000	0	0	0	0	6,900,000
0143	1014	Sheriff's Off. Command & Monitor. Ctr	171,709	78,291	0	0	0	0	0	0	250,000
		Org Subtotal	171,709	78,291	0	0	0	0	0	0	250,000
0144	1023	IT Service Area Remodel	35,660	777,990	0	0	0	0	0	0	813,650
		Org Subtotal	35,660	777,990	0	0	0	0	0	0	813,650

Constitutional Officers

3 - 23

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
0266	1023	New Evidence Facility	0	1,000,000	1,000,000	1,000,000	0	0	0	0	3,000,000
	1035	New Evidence Facility	0	4,500,000	0	0	0	0	0	0	4,500,000
		Org Subtotal	0	5,500,000	1,000,000	1,000,000	0	0	0	0	7,500,000
0288	1023	Central Op Security Enhancements	17,872	282,128	0	0	0	0	0	0	300,000
		Org Subtotal	17,872	282,128	0	0	0	0	0	0	300,000
0338	1023	Sheriff's Communications Center	5,970	494,030	0	0	0	0	11,000,000	0	11,500,000
		Org Subtotal	5,970	494,030	0	0	0	0	11,000,000	0	11,500,000
0339	1023	CAD/RMS Upgrade	1,238,209	3,561,791	0	0	0	0	0	0	4,800,000
		Org Subtotal	1,238,209	3,561,791	0	0	0	0	0	0	4,800,000
4431	1023	Sheriff's K-9 Facility	2,800	1,385,902	0	0	0	0	0	0	1,388,702
	1035	Sheriff's K-9 Facility	0	1,346,298	0	0	0	0	0	0	1,346,298
		Org Subtotal	2,800	2,732,200	0	0	0	0	0	0	2,735,000
4432	1023	Aviation Upgrade	0	250,000	350,000	0	0	0	0	0	600,000
		Org Subtotal	0	250,000	350,000	0	0	0	0	0	600,000
4433	1023	CSI Expansion	0	300,000	0	0	0	0	0	0	300,000
		Org Subtotal	0	300,000	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	1,589,192	15,287,547	4,350,000	4,000,000	0	0	11,000,000	0	36,226,739
		DEPARTMENT SUBTOTAL	6,583,276	33,846,870	11,262,916	4,000,000	0	0	11,000,000	0	66,693,062
		GRAND TOTAL	6,583,276	33,846,870	11,262,916	4,000,000	0	0	11,000,000	0	66,693,062

Constitutional Officers

* Prior Expenditures is calculated using 3 or 5 years.

TABLE OF CONTENTS

ADMINISTRATIVE SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE.....	4-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES.....	4-4
PERFORMANCE BASED MEASUREMENT SYSTEM.....	4-7
DEPARTMENT BUDGET AND HIGHLIGHTS.....	4-8
CAPITAL IMPROVEMENTS PROGRAM.....	4-14

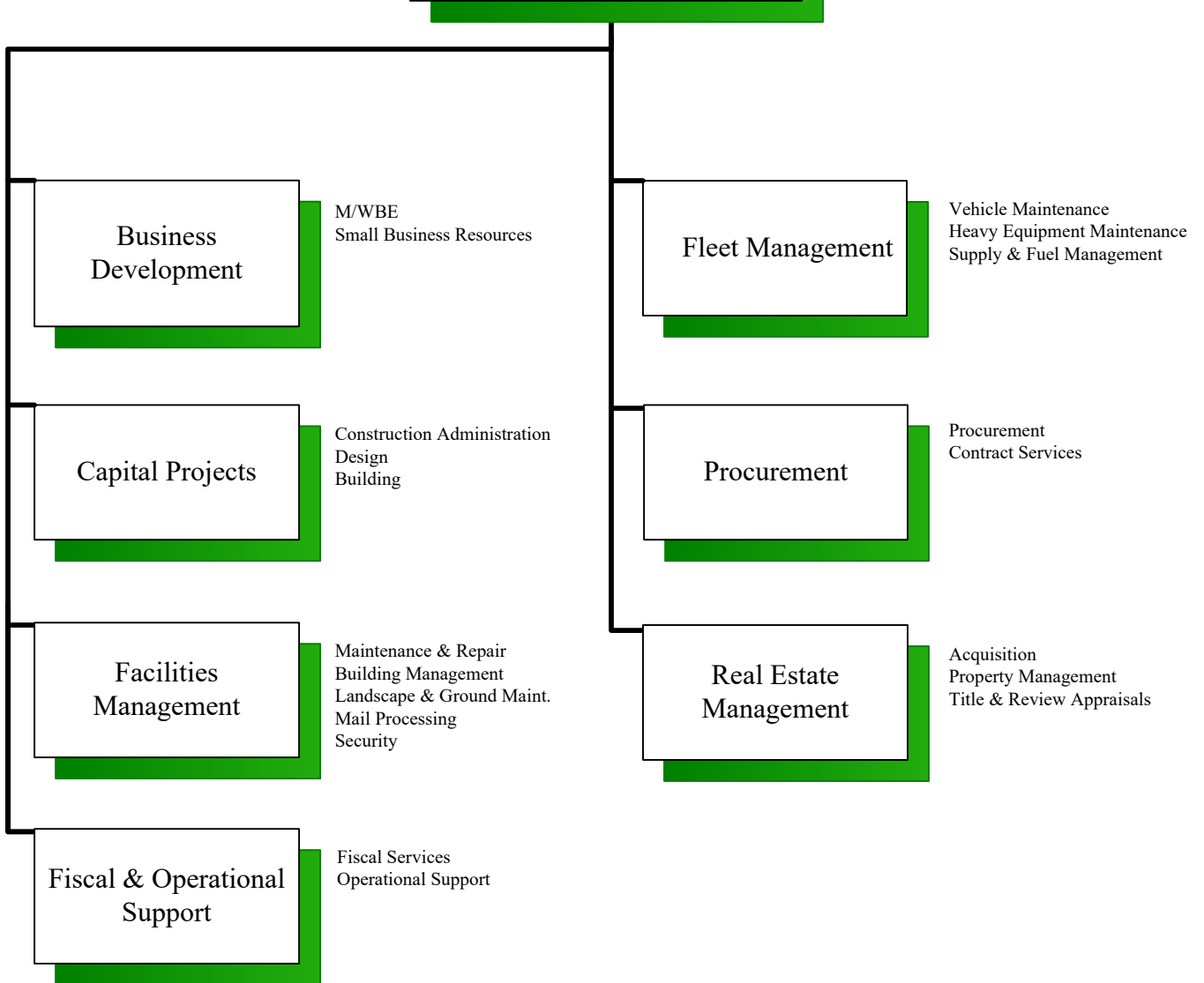
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

ADMINISTRATIVE SERVICES



Administrative Services

Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.

Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for minority, women and registered service disabled businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, providing educational entrepreneur workshops, maintaining M/WBE and Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** manages and effectively delivers Capital Improvement Projects (CIPs) for numerous divisions within the county. This work starts with an assessment of all projects, followed by careful planning, design, and construction of new buildings and facilities, and the renovation of existing county properties. The cornerstones of the design and construction for these projects are energy efficiency, ease of maintenance, durability, and end user satisfaction.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective, sustainable and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean, and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all of the divisions within the department.
- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,700 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.



- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

FY 2018-19 Major Accomplishments:

Business Development

- M/WBE firms obtained 79 prime contracts and/or 292 sub-contracts totaling \$10.6 million.
- Enhanced contract compliance efforts to increase timely payment for work completed by M/WBE firms.
- Conducted 28 educational workshops at the National Entrepreneur Center (NEC) and participated in 11 community outreach events.
- Increased collaboration meetings with different divisions to explain the M/WBE requirements and goals.
- Increased certification, recertification and project compliance site visits.
- Improved oversight of Professional Services compliance reporting.

Capital Projects

- Managed 320 projects with total project costs of \$282.0 million.
- Implemented new Project Management software to monitor and report on all aspects of construction management including budgets that are linked to the

Administrative Services

county's accounting software, Critical Path Method (CPM) schedules, and document management.

- Completed design of the new Back to Nature Community and Rehab Center in June 2019.
- Completed design of the new Eco-tourism Center at Magnolia Park in August 2019.
- Completed design of Phase I for the new Cultural Community Center in September 2019.

Facilities Management

- Maintained 497 buildings totaling 5.5M square feet of space.
- Completed over 60,000 work orders.
- Maintained over 13,000 pieces of equipment.
- Energy savings of 4.5 million kWh from FY 2017 to FY 2018 for a savings of \$231K.

Fiscal & Operational Support Division

- Processed over 4,100 procurement documents and 11,000 purchasing cards transactions.
- Installed a reporting code system for Capital Projects and Real Estate Management to track expense for the fiscal year.

Fleet Management

- Named a *Top 50 Leading Fleet* by a leading industry publication and trade group for the 4th straight year.
- Maintained over 1,930 rolling stock vehicles and 1,800 off-road and heavy equipment assets.
- Processed over 17,500 work orders to repair and maintain county vehicles and equipment.
- Technician productivity was over 81.2%, which continues to be one of the highest among cities and counties in the state.

Procurement

- Implemented Federal Uniform Guidance countywide to ensure grant funded procurements are identified and executed in compliance with all applicable standards.
- Achieved a cost savings of over \$22.0 million through the formal bid process in the first three (3) quarters of the fiscal year.
- Disseminated procurement training to nearly 250 county staff members engaged in procurement.
- Awarded over \$600 million in term, construction, and engineering contracts.
- Administered the procurement card program, which totaled over 50,000 transactions, and received a rebate totaling approximately \$242,000.
- Obtained the *Achievement of Excellence in Procurement Award* from the National Procurement Institute, which recognizes procurement practices that exceed national standards for 23 consecutive years.

Real Estate Management

- Facilitated transfer of Sanford Burnham facility to the University of Central Florida (UCF).
- Negotiated Wellness Way Exchange Agreement.
- Completed 122 plat reviews and recorded 124 donations in connection with development in FY 2018.
- Lease and/or manage 1.1 million square feet of office, retail, medical, recreational, and warehouse space.



FY 2019-20 Department Objectives:

Business Development

- Implement an M/WBE Disparity Study to measure the effectiveness of the M/WBE program and implement recommendation.
- Finalize the implementation of new technology to improve contract compliance tracking, analyze M/WBE and non-minority utilization, process on-line certification recertification application, and notify M/WBE and Registered Service Disabled Veteran (SDV) firm about community outreach opportunities.
- Update the Registered Service Disabled Veteran Ordinance to be in legal compliance.
- Update M/WBE Request for Proposal (RFP) Scoring criteria to ensure full compliance with M/WBE Ordinance.
- Analyze and identify new methodology to increase M/WBE participation.
- Complete policies and procedures to ensure compliance with ordinance.

Capital Projects

- Continue to expand the processes and add forms within the new Project Management software to continue to improve the automation of all aspects of construction management.
- Complete construction on the Fire Station #68 and #87; Barber Park Multi-Purpose Fields, Splash Pad, and Playground; and, Phase I of the Cultural Community Center.
- Continue with the planning, design, and construction of the *INVEST in our Home for Life* initiative projects.

Facilities Management

- Continue to pursue energy improvement projects with rebates to reduce utility consumption in county buildings.
- Continue with the implementation of a countywide service desk for customers.
- Continue with our safety program to reduce workers compensation claims.
- Pursue software that will provide benchmarking for labor rates, utilities, maintenance task costs, square footage costs, and operations such as janitorial, waste, and recycling. The new system will provide a capital planning tool to forecast the replacement of equipment and systems.

Administrative Services

Fiscal & Operational Support Division

- Implement a document management scanning system to digitize all the procurement documents for the division.
- Continue to provide fiscal and operational support to the Administrative Services Department.
- Continue to support other departments with their CIP budgets that are managed by the Capital Projects Division.

Fleet Management

- Complete automated fuel system upgrades.
- Explore Fleet Management database information system options for implementation.
- Complete planned facility improvement projects including phase 2 of concrete replacement, reseal shop floors, shop exhaust system rehab, and additional roll-up bay door replacements, upgrade network/communications system.
- Continue to explore options for shop expansion.

Procurement

- Continue progress of updating policies and procedures to ensure full compliance with all applicable standards.
- Identify opportunities to achieve increased efficiencies in contract management, automation and e-procurement applications.
- Coordinate with the County Attorney's Office to develop enhancements to the Procurement Ordinance to ensure the county is operationally efficient, cost effective and business friendly.

Real Estate Management

- Secure appropriate building sites, leased space, tenant relocations, and/or third-party agreements to address existing county needs and proposed expansions, including for Fire Rescue, Animal Services, Mosquito Control, Sheriff's Office, and Clerk of the Court.
- Continue planning for implementation and program delivery of the Transportation Funding Initiative.
- Continue to evaluate opportunities for improved use of existing county properties, to increase space utilization and reduce leased space needs.
- Begin or continue implementation of new electronic file storage, lease management, and project tracking systems.



Administrative Services

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Business Development				
- Number of Applications Processed		107	100	76
<i>Certification Applications</i>				
- % of Applications Approved Within 60 days		99%	100%	100%
- % of M/WBE Contracts		16%	27%	23%
<i>Refers to total M/WBE contracts as compared to total contracts awarded by the county</i>				
- Utilization of Orange County Certified M/WBE Firms		25%	27%	25%
- # of M/WBE and SDV Evaluations	1	0	0	180
<i>Minority/Women Business Enterprise (M/WBE) and Registered Service Disabled Veteran (SDV)</i>				
- # of Educational Workshops & Community Events	2	0	0	40
Capital Projects				
- % of Completed Projects Meeting Target Schedule		94%	90%	90%
- % of Completed Projects Meeting Target Budget		96%	95%	95%
Facilities Management				
- Number of Labor Hours Spent on Maintenance and Repair		152,254	126,000	126,001
- % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr		93%	95%	95%
- Direct Labor Utilization Rate		69%	60%	60%
<i>The percentage of labor actually spent physically working on an asset</i>				
Fleet Management				
- Fleet Technician Productivity		82%	85%	85%
<i>Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.</i>				
- Preventative Maintenance Completion Rate		101%	85%	85%
<i>Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.</i>				
- % of Fleet Operational		102%	95%	95%
<i>Refers to both light and heavy-duty vehicles on the road.</i>				
Procurement				
- Number of Requisitions Processed		5,575	5,250	3,500
- Effective Completion: Award Bid vs Average of Competitors		23%	20%	20%
- Number of Formal Requests for Quotation Issued	3	0	0	75
- Number of Invitation for Bid Issued	4	0	0	75
- Number of Request for Proposals Issued	5	0	0	50
- Number of Procurement Card Transactions	6	0	0	50,000
- Average Number of Days to Issue a Purchase Order	7	0	0	10
- Average Number of Days to Award Request for Quotation	8	0	0	30
- Average Number of Days to Award Invitation for Bids	9	0	0	90
- Average Number of Days to Award Request for Proposals	10	0	0	130
Real Estate Management				
- % of Title Searches Completed Within Allocated Time Frame		100%	95%	95%
- % of Acquisitions Completed Within Allocated Time Frame		100%	90%	95%

1 - 10 New Measure

Department: Administrative Services

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 20,759,888	\$ 22,847,299	\$ 24,394,190	6.8 %
Operating Expenditures	42,554,568	50,904,941	48,484,163	(4.8)%
Capital Outlay	601,918	824,484	715,107	(13.3)%
Total Operating	\$ 63,916,374	\$ 74,576,724	\$ 73,593,460	(1.3)%
Capital Improvements	\$ 5,596,951	\$ 36,454,869	\$ 27,840,351	(23.6)%
Grants	300,000	300,000	300,000	0.0%
Reserves	0	835,609	1,247,654	49.3 %
Total Non-Operating	\$ 5,896,951	\$ 37,590,478	\$ 29,388,005	(21.8)%
Department Total	\$ 69,813,325	\$ 112,167,202	\$ 102,981,465	(8.2)%

Expenditures by Division / Program

Business Development	\$ 786,270	\$ 1,305,514	\$ 1,103,337	(15.5)%
Capital Projects	1,993,368	7,124,837	5,957,204	(16.4)%
Facilities Management	39,500,739	68,923,886	61,140,729	(11.3)%
Fiscal & Operational Support	906,712	970,793	1,019,808	5.0 %
Fleet Management	15,726,797	20,284,361	19,388,806	(4.4)%
Procurement	1,935,922	2,508,581	2,734,082	9.0 %
Real Estate Management	8,963,516	11,049,230	11,637,499	5.3 %
Department Total	\$ 69,813,325	\$ 112,167,202	\$ 102,981,465	(8.2)%

Funding Source Summary

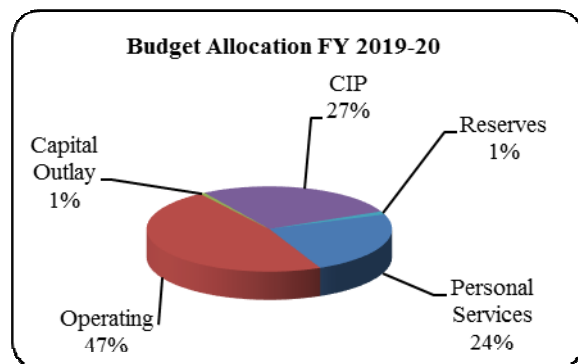
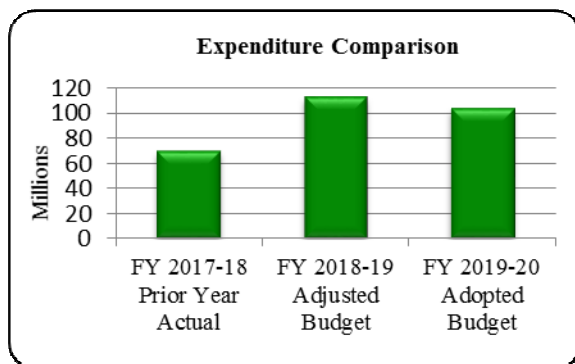
Special Revenue Funds	\$ 0	\$ 1,845,000	\$ 225,248	(87.8)%
Internal Service Funds	15,726,797	20,284,361	19,388,806	(4.4)%
General Fund and Sub Funds	48,588,541	57,455,598	56,100,667	(2.4)%
Capital Construction Funds	5,497,987	32,582,243	27,266,744	(16.3)%
Department Total	\$ 69,813,325	\$ 112,167,202	\$ 102,981,465	(8.2)%

Authorized Positions

	314	322	329	2.2%
--	-----	-----	-----	------

Administrative Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. The department’s net position change is an increased by seven (7) positions.

Seven (7) New Positions FY 2019-20

- 1 – Facilities Operations Chief, Facilities Management
- 1 – Contract Administrator, Facilities Management
- 1 – Senior Operations Technician, Facilities Management
- 1 – Equipment Field Service Technician, Fleet Management
- 1 – Senior Contract Administrator, Procurement
- 1 – Purchasing Agent, Procurement
- 1 – Senior Acquisition Agent, Real Estate Management

Operating Expenses – The FY 2019-20 operating expenses budget decreased by 4.8% or \$2.4 million from the FY 2018-19 budget. Significant adjustments include a \$4.2 million decrease in maintenance of building and grounds due to rollovers from the prior fiscal year, primarily in Facilities Management. Lease costs increased by \$384,287 due to the addition of two (2) new leases including construction trailers at the Orange County Convention Center and Goldenrod Business Park, as well as other annual lease increases.

In the Fleet Management Division, budgeted fuel costs are \$4.3 million for unleaded and \$2.0 million for diesel. This equates to a purchase cost of \$2.50 per gallon for unleaded and \$2.50 per gallon for diesel, which is unchanged from FY 2018-19. Sublet services are budgeted at \$2.5 million and E85 ethanol at \$17,380.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 13.3% or \$109,377 from the FY 2018-19 budget. Significant adjustments include a decrease of \$100,505 in rolling stock due to one-time vehicle purchases. Funding is included for six (6) replacement vehicles.

Capital Improvements – The FY 2018-19 capital improvements budget decreased by 23.6% or \$8.6 million from the FY 2018-19 budget. The budget includes funding for the Courthouse floor build-out for a new judge approved by the state, elevator modernizations, lighting upgrades and power modernizations as well as on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2019-20 grants budget includes a payment of \$300,000 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on March 19, 2011.

Reserves – The department maintains reserves of \$1,247,654 or 6.4% in the Fleet Management Fund.

FUNDING SOURCE HIGHLIGHTS

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund and Special Revenue Fund (grant funding), which is used to pay for various capital improvement projects; and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management revenue decreased by 4.4% or \$895,555 due to lower fund balance compared to the fiscal year 2018-19.

Division: Business Development

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 660,920	\$ 738,809	\$ 771,339	4.4 %
Operating Expenditures	102,285	530,786	295,722	(44.3)%
Capital Outlay	23,065	35,919	36,276	1.0 %
Total Operating	\$ 786,270	\$ 1,305,514	\$ 1,103,337	(15.5)%
Total	\$ 786,270	\$ 1,305,514	\$ 1,103,337	(15.5)%
Authorized Positions	8	8	8	0.0 %

Division: Capital Projects

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,255,648	\$ 1,602,982	\$ 1,688,341	5.3 %
Operating Expenditures	500,926	528,120	366,631	(30.6)%
Capital Outlay	7,597	1,717	3,990	132.4 %
Total Operating	\$ 1,764,171	\$ 2,132,819	\$ 2,058,962	(3.5)%
Capital Improvements	\$ 229,197	\$ 4,992,018	\$ 3,898,242	(21.9)%
Total Non-Operating	\$ 229,197	\$ 4,992,018	\$ 3,898,242	(21.9)%
Total	\$ 1,993,368	\$ 7,124,837	\$ 5,957,204	(16.4)%
Authorized Positions	13	15	15	0.0 %

Division: Facilities Management

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 10,091,321	\$ 10,787,377	\$ 11,433,388	6.0 %
Operating Expenditures	23,693,378	28,321,957	25,887,031	(8.6)%
Capital Outlay	447,251	394,327	226,560	(42.5)%
Total Operating	\$ 34,231,949	\$ 39,503,661	\$ 37,546,979	(5.0)%
Capital Improvements	\$ 5,268,790	\$ 29,420,225	\$ 23,593,750	(19.8)%
Total Non-Operating	\$ 5,268,790	\$ 29,420,225	\$ 23,593,750	(19.8)%
Total	\$ 39,500,739	\$ 68,923,886	\$ 61,140,729	(11.3)%
Authorized Positions	160	163	166	1.8 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 843,040	\$ 911,936	\$ 989,830	8.5 %
Operating Expenditures	61,357	57,207	26,312	(54.0)%
Capital Outlay	2,315	1,650	3,666	122.2 %
Total Operating	\$ 906,712	\$ 970,793	\$ 1,019,808	5.0 %
Total	\$ 906,712	\$ 970,793	\$ 1,019,808	5.0 %
Authorized Positions	12	12	12	0.0 %

Division: Fleet Management

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 4,434,994	\$ 4,477,218	\$ 4,689,156	4.7 %
Operating Expenditures	11,085,509	12,558,959	12,688,637	1.0 %
Capital Outlay	107,330	369,949	415,000	12.2 %
Total Operating	\$ 15,627,834	\$ 17,406,126	\$ 17,792,793	2.2 %
Capital Improvements	\$ 98,963	\$ 2,042,626	\$ 348,359	(82.9)%
Reserves	0	835,609	1,247,654	49.3 %
Total Non-Operating	\$ 98,963	\$ 2,878,235	\$ 1,596,013	(44.5)%
Total	\$ 15,726,797	\$ 20,284,361	\$ 19,388,806	(4.4)%
Authorized Positions	66	68	69	1.5 %

Division: Procurement

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,808,973	\$ 2,283,524	\$ 2,601,741	13.9 %
Operating Expenditures	119,744	216,607	116,185	(46.4)%
Capital Outlay	7,205	8,450	16,156	91.2 %
Total Operating	\$ 1,935,922	\$ 2,508,581	\$ 2,734,082	9.0 %
Total	\$ 1,935,922	\$ 2,508,581	\$ 2,734,082	9.0 %
Authorized Positions	31	32	34	6.3 %

Division: Real Estate Management

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,664,992	\$ 2,045,453	\$ 2,220,395	8.6 %
Operating Expenditures	6,991,369	8,691,305	9,103,645	4.7 %
Capital Outlay	7,155	12,472	13,459	7.9 %
Total Operating	\$ 8,663,516	\$ 10,749,230	\$ 11,337,499	5.5 %
Grants	\$ 300,000	\$ 300,000	\$ 300,000	0.0 %
Total Non-Operating	\$ 300,000	\$ 300,000	\$ 300,000	0.0 %
Total	\$ 8,963,516	\$ 11,049,230	\$ 11,637,499	5.3 %
Authorized Positions	24	24	25	4.2 %



**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Administrative Services Department

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

	Adopted <u>FY 2019-20</u>
Capital Projects	\$ 3,898,242
Facilities Management	23,593,750
Fleet Management	<u>348,359</u>
Department Total	\$27,840,351

Funding Mechanism:

Projects within the Administrative Services Department are budgeted in the Facilities Management, Capital Projects, and Fleet Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Administrative Services

4 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Administrative Services											
Capital Projects											
1708	1023	Gun Range Maintenance	2,285,864	56,281	0	0	0	0	0	0	2,342,145
		Org Subtotal	2,285,864	56,281	0	0	0	0	0	0	2,342,145
1757	1023	RCC Electrical Improvements	1,924,262	75,737	0	0	0	0	0	0	1,999,999
		Org Subtotal	1,924,262	75,737	0	0	0	0	0	0	1,999,999
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Org Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074	1023	Cultural Community Center	0	0	2,000,000	2,400,000	0	0	0	0	4,400,000
		Org Subtotal	0	0	2,000,000	2,400,000	0	0	0	0	4,400,000
2076	1023	County Services Building	0	3,000,000	0	11,250,000	11,250,000	0	0	0	25,500,000
		Org Subtotal	0	3,000,000	0	11,250,000	11,250,000	0	0	0	25,500,000
2077	1023	Courthouse Build-Out	0	0	1,000,000	3,500,000	0	0	0	6,500,000	11,000,000
		Org Subtotal	0	0	1,000,000	3,500,000	0	0	0	6,500,000	11,000,000
2079	1023	Barnett Park Emergency Generator	0	0	197,336	0	0	0	0	0	197,336
		Org Subtotal	0	0	197,336	0	0	0	0	0	197,336
2080	1023	Bithlo Community Center Emergency Gene	0	0	75,082	0	0	0	0	0	75,082
	7590	HMGP Bithlo Community Center	0	0	225,248	0	0	0	0	0	225,248
		Org Subtotal	0	0	300,330	0	0	0	0	0	300,330

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2081	1023	Bithlo Water Treatment Plant Emergency G	0	0	75,082	0	0	0	0	0	75,082
		Org Subtotal	0	0	75,082	0	0	0	0	0	75,082
2082	1023	Goldenrod Recreation Center Emergency C	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2083	1023	Meadow Woods Recreation Center Emerge	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2084	1023	Silver Star Recreation Center Emergency C	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2085	1023	South Econ Recreation Center Emergency	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2086	1023	West Orange Recreation Center Emergenc	0	0	75,082	0	0	0	0	0	75,082
		Org Subtotal	0	0	75,082	0	0	0	0	0	75,082
7325	8340	OC Rec Gyms Emerg Retrofit	0	1,030,000	0	0	0	0	0	0	1,030,000
		Org Subtotal	0	1,030,000	0	0	0	0	0	0	1,030,000
7326	8341	OC Magic Gym Emergency Retrofit	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
		DIVISION SUBTOTAL	4,210,126	4,992,018	3,898,242	17,150,000	11,250,000	0	0	6,500,000	48,000,386
Facilities Management											
0263	1023	Improvements to Facilities	7,492,168	6,746,618	7,571,250	7,383,750	2,000,000	2,000,000	2,000,000	0	35,193,786
		Org Subtotal	7,492,168	6,746,618	7,571,250	7,383,750	2,000,000	2,000,000	2,000,000	0	35,193,786

Administrative Services

4 - 16

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Administrative Services

4 - 17

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1703	1023	Administration Center HVAC	39,750	810,250	400,000	2,000,000	3,000,000	1,600,000	0	0	7,850,000
		Org Subtotal	39,750	810,250	400,000	2,000,000	3,000,000	1,600,000	0	0	7,850,000
1755	1023	Courthouse HVAC & Building Imp	611,731	4,162,292	0	5,000,000	5,930,978	0	0	0	15,705,001
		Org Subtotal	611,731	4,162,292	0	5,000,000	5,930,978	0	0	0	15,705,001
1756	1023	Corrections HVAC & Building Imp	242,094	2,461,276	0	4,000,000	4,000,000	5,846,631	0	0	16,550,001
		Org Subtotal	242,094	2,461,276	0	4,000,000	4,000,000	5,846,631	0	0	16,550,001
1758	1023	Corrections Boiler Replacement	77,194	1,322,806	400,000	400,000	0	0	0	0	2,200,000
		Org Subtotal	77,194	1,322,806	400,000	400,000	0	0	0	0	2,200,000
1759	1023	Corrections Work Release HVAC	68,136	1,431,864	1,100,000	0	0	0	0	0	2,600,000
		Org Subtotal	68,136	1,431,864	1,100,000	0	0	0	0	0	2,600,000
1760	1023	Corrections Security Doors	324,740	1,175,260	1,000,000	1,965,000	5,600,000	0	0	0	10,065,000
		Org Subtotal	324,740	1,175,260	1,000,000	1,965,000	5,600,000	0	0	0	10,065,000
1761	1023	Corrections Central Energy Plant Imprv	0	500,000	1,400,000	3,800,000	2,000,000	0	0	0	7,700,000
		Org Subtotal	0	500,000	1,400,000	3,800,000	2,000,000	0	0	0	7,700,000
1762	1023	Sheriff's Complex HVAC Replacement	2,345	1,317,655	1,000,000	0	0	0	0	0	2,320,000
		Org Subtotal	2,345	1,317,655	1,000,000	0	0	0	0	0	2,320,000
2049	1023	HVAC & IAQ Related Repl/Rest	10,023,185	4,449,469	3,776,250	4,316,250	2,000,000	2,000,000	2,000,000	0	28,565,154
		Org Subtotal	10,023,185	4,449,469	3,776,250	4,316,250	2,000,000	2,000,000	2,000,000	0	28,565,154

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost	
2050	1023	Energy Conservation Retrofit	202,441	2,204,570	1,237,500	1,045,500	500,000	500,000	500,000	0	6,190,011	
		Org Subtotal	202,441	2,204,570	1,237,500	1,045,500	500,000	500,000	500,000	0	6,190,011	
2052	1023	County Facs Roof Assess/Rep	1,688,275	1,958,165	2,808,750	1,796,250	1,000,000	1,000,000	1,000,000	0	11,251,440	
		Org Subtotal	1,688,275	1,958,165	2,808,750	1,796,250	1,000,000	1,000,000	1,000,000	0	11,251,440	
2063	1023	Courthouse Escalator Replacement	0	350,000	500,000	1,400,000	1,000,000	0	0	0	3,250,000	
		Org Subtotal	0	350,000	500,000	1,400,000	1,000,000	0	0	0	3,250,000	
2071	1023	Courthouse Chiller Replacements	0	230,000	250,000	1,000,000	1,250,000	0	0	0	2,730,000	
		Org Subtotal	0	230,000	250,000	1,000,000	1,250,000	0	0	0	2,730,000	
2073	1023	Corrections Campus Wide UPS System	0	300,000	1,000,000	4,000,000	0	0	0	0	5,300,000	
		Org Subtotal	0	300,000	1,000,000	4,000,000	0	0	0	0	5,300,000	
2087	1023	Courthouse Elevator Modernization	0	0	500,000	2,500,000	2,500,000	0	0	0	5,500,000	
		Org Subtotal	0	0	500,000	2,500,000	2,500,000	0	0	0	5,500,000	
2088	1023	Courthouse Lighting Upgrade	0	0	150,000	2,500,000	1,250,000	0	0	0	3,900,000	
		Org Subtotal	0	0	150,000	2,500,000	1,250,000	0	0	0	3,900,000	
2089	1023	Courthouse Power Modernization	0	0	500,000	1,250,000	1,250,000	0	0	0	3,000,000	
		Org Subtotal	0	0	500,000	1,250,000	1,250,000	0	0	0	3,000,000	
		DIVISION SUBTOTAL	20,772,059	29,420,225	23,593,750	44,356,750	33,280,978	12,946,631	5,500,000	0	169,870,393	
Fleet Management												
4 - 18	2046	5530	Tanks Replacement	105,244	314,852	10,000	10,000	10,000	0	0	0	450,096
			Org Subtotal	105,244	314,852	10,000	10,000	10,000	0	0	0	450,096

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2051	5530	Fleet Bldg Renovations	692,897	1,727,774	338,359	500,000	500,000	500,000	0	0	4,259,030
		Org Subtotal	692,897	1,727,774	338,359	500,000	500,000	500,000	0	0	4,259,030
		DIVISION SUBTOTAL	798,141	2,042,626	348,359	510,000	510,000	500,000	0	0	4,709,126
		DEPARTMENT SUBTOTAL	25,780,326	36,454,869	27,840,351	62,016,750	45,040,978	13,446,631	5,500,000	6,500,000	222,579,905
		GRAND TOTAL	25,780,326	36,454,869	27,840,351	62,016,750	45,040,978	13,446,631	5,500,000	6,500,000	222,579,905

Orange County

Administrative Services

* Prior Expenditures is calculated using 3 or 5 years.



TABLE OF CONTENTS

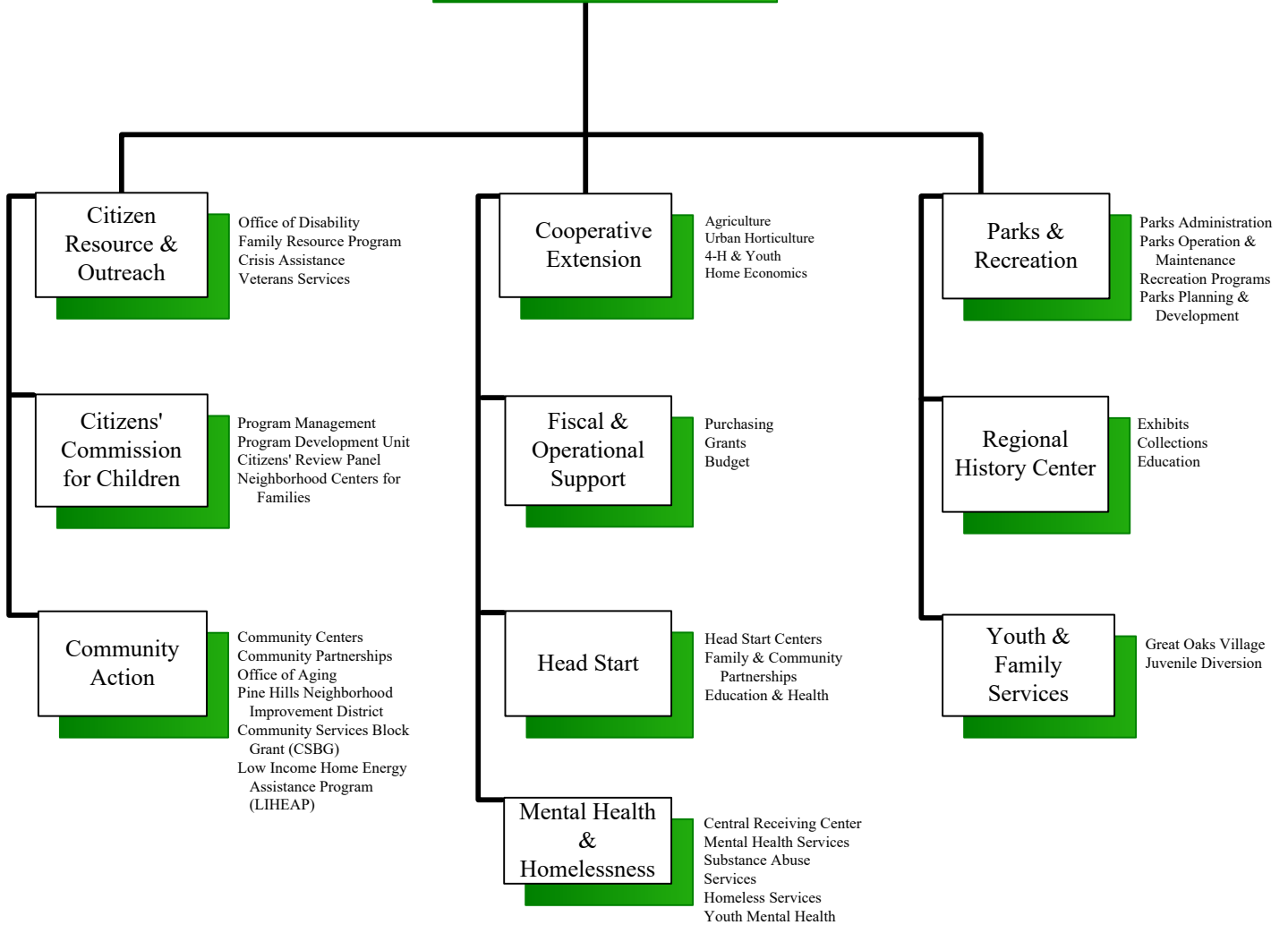
COMMUNITY & FAMILY SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE	5-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES	5-4
PERFORMANCE BASED MEASUREMENT SYSTEM	5-9
DEPARTMENT BUDGET AND HIGHLIGHTS	5-10
CAPITAL IMPROVEMENTS PROGRAM.....	5-20



COMMUNITY & FAMILY SERVICES

Administration



Community and Family Services

Purpose Statement:

The Community and Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the stability of families and welfare of citizens through the effective planning, implementation and management of human services, and by providing cultural, recreational services, and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area.

Program Descriptions:

- The **Citizen Resource & Outreach Division** promotes self-sufficiency by providing a number of services to citizens experiencing a temporary financial or medical crisis. The services include financial assistance needed to maintain housing, eviction prevention, financial literacy/housing workshops, and supportive case management needed to ensure our chronically homeless clients maintain their housing. The division also provides assistance to veterans with benefit and claims filing assistance and provides information, educational outreach and referral services to those with disabilities. The division works with multiple internal and external organizations to provide additional referrals for citizens based on their need and eligibility.
- The **Citizens' Commission for Children (CCC) Division** funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one-stop shop for Human Services Family Support Model. Also, the CCC funds the After School Zone (ASZ) program at 30 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County. Additionally, the division also administers Orange County's Children's Services funding, a unique funding source dedicated solely to investing in the well-being of children and families in Orange County.
- The **Community Action Division** is responsible for 11 community centers throughout Orange County. Seven (7) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks & Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low income citizens through education, recreation, social services, and financial resources. Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-sufficient. The division also administers a Low



Income Home Energy Assistance Program (LIHEAP) that is used to assist low income households in paying their home energy bills.

- The **Cooperative Extension Division** provides practical research based education and consultation to address local needs in the areas of agriculture, horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable agriculture, environmental and family resources management reduces the use of water and energy and increases the health and economic viability of local communities.
- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources in order to increase efficiency and program coordination.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and mental wellness services to enrolled children and families. Parents are engaged in their children's learning while participating in programs and activities that enhance their progress toward educational, financial literacy, and employment goals. Significant emphasis is placed on the involvement of parents and the governing board in the administration of the Head Start programs. Head Starts are operated in communities, in collaboration with the community.
- The **Mental Health & Homeless Issues Division** provides leadership and community planning for mental health, substance abuse, and homeless system issues. The division works closely with providers, stakeholders and other governments, and has responsibilities to work collaboratively for additional State and Federal funding for mental health and homeless services system projects. The division continues to strive through public and private partnerships to serve the most vulnerable in Orange County.

Community and Family Services

- The **Orange County Regional History Center** collects and preserves materials pertaining to Orange County and its environs, and interprets the history of the area through exhibitions, educational programs, publications, and community events. The Orange County Regional History Center is funded in part by Orange County Government through the Community and Family Services Department and the Tourist Development Tax, the Historical Society of Central Florida, and United Arts of Central Florida.
- The **Parks & Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youths and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The division manages preserves and open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.



- The **Youth & Family Services (Y&FS) Division** provides a safety net for children and families in crisis in Orange County. Services include foster care group homes, youth shelter, family counseling, parent education, juvenile probation services, family stabilization services, and mental health counseling for youth. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

FY 2018-19 Major Accomplishments:

Citizen Resource & Outreach Division

- Crisis Assistance Program staff met with more than 3,000 households and provided referrals and/or financial assistance for households at risk of eviction.
- The Veterans' Services Program assisted veterans with filing more than 1,400 new claims for benefits and provided outreach and information to more than 4,000 veterans.
- Created a partnership with Orange County Legal Aid Society to provide landlord/tenant training and a shared referral process.

- Partnered with American Red Cross to provide rehousing assistance to families who lost their housing due to a fire.
- Continued to partner with Orange County Public Schools to rapidly rehouse families with children attending school from a "rent by the week" temporary hotel to permanent housing.

Citizens' Commission for Children (CCC) Division

- To date, over 12,000 unduplicated youth have been served in the After School Zone. The After School Zone is also excited to announce that for the first time ever, with the additional funding allocated by the Board of County Commissioners, Summer Zone is now completely free to Orange County students and has been extended to seven (7) weeks in length. The Zone Initiatives received prestigious 2018 National Association of Counties (NACo) Awards. They include the Archeology Workshop which is a five (5) week program infused with science, technology, engineering, and mathematics (STEM), Social Studies and Visual Arts. Mentoring In a New Direction (MIND) was also awarded. This program provides gender specific mentorship through the Minority Male Leadership Initiative and Girls Groomed for Greatness program.
- The Neighborhood Center for Families served, for first and second quarters, over 7,000 unduplicated citizens through 13 sites. Services are flexible, responsive and are rooted in results based accountability.
- Through partnerships and donations, the Neighborhood Centers provided 555 families (2,042 individuals) with Thanksgiving dinners in 2018.
- An additional 183 individuals were served at the Taft Thanksgiving dinner; and thanks to donations from Mayor Demings' Toy Drive, 1,250 children received gifts at Christmas.
- Provided Capacity Building Workshops, trainings, and support services to enhance the organizational capacity of nonprofit organizations; thereby, improving service delivery to children and families in Orange County.

Community Action Division

- Community Services Block Grant (CSBG) funding helped 132 individuals attain skills for employment and 38 individuals were able to increase their income or benefits as result of the program.
- There were over 480,000 visitors to community centers. Citizens received services to help stabilize their income and improve their employability.
- The Low Income Home Energy Assistance Program (LIHEAP) continued to assist families with utility payments. In 2018-19, 7,959 units of service received assistance.

Cooperative Extension Division

- Coordinated 490 volunteers who donated 30,039 hours of service at an in-kind value of \$700,809 to the citizens of Orange County. Volunteers included Master Gardeners, 4-H youth and adults, home and community educators, advisory committees and Lakewatch.

Community and Family Services

- Conducted 1,231 nutrition education classes utilizing a United States Department of Agriculture (USDA) grant focusing on children of low income families. The curriculum used has been shown to increase FCAT test scores in elementary school age children.

Head Start

- Orange County Head Start submitted an application to the Office of Head Start Region IV for the Cost of Living Award. The program was awarded a 2.6% increase (\$331,177) towards salaries, and \$33,979 for training and technical assistance.
- Head Start parent, and policy council chair Maritza Vazquez was elected to Region IV Head Start Association Board as a representative of the parent group for the region. Region IV incorporates eight (8) states and is the largest region to provide Head Start services across the United States.
- Orange County Head Start incorporated the 24/7 Dads curriculum into the Parent, Family & Community Engagement unit. The 24/7 Dads curriculum is designed to equip fathers with self-awareness, compassion, and sense of responsibility for their child's education. Head Start fathers, over a six (6) week period, learn the importance of their role in their child's education process. There were 44 Head Start fathers eligible for graduation.

Mental Health & Homelessness Division

- From October 1, 2018 to April 2019, Orange County Mobile Crisis responded to 664 behavioral health crisis calls. In partnership with UCF and Central Florida Cares Health System (the managing entity), Mobile Crisis expanded to serve all youth ages 0-24 this year.
- The Orange County Youth Mental Health Commission's Breakthrough Pilot was invited to present at three (3) conferences this year: the 32nd Annual Research & Policy Conference on Child, Adolescent and Young Adult Mental Health, the Florida Behavioral Health Conference, and the National Federation of Families Annual Conference.
- Wraparound Orange has trained 133 officers/community members (school staff, Great Oaks Village staff) in Crisis Intervention Training – Youth.

Orange County Regional History Center

- Served over 80,000 residents and visitors through exhibits and programs which were provided on-site and throughout central Florida.
- Curriculum-based programming was provided to over 21,000 children through on-site school tours and off-site school visits by Regional History Center education staff.
- Regional History Center was awarded the Institute of Museum and Library Service National Medal, the highest award a museum can earn, for its work in the community.
- Hosted a Smithsonian traveling exhibition and worked with various community members to create local exhibits about Central Florida history.

Parks & Recreation Division

- Provided 13 after-school enrichment programs and 12 summer camp programs so that more than 1,000 school aged children had a structured and safe environment.
- Provided opportunities for over 5,000 children to participate in cheerleading, soccer, volleyball, football, and the Junior Magic Basketball program through increased seasonal sport availability with the six (6) recreation center/gymnasiums.



- Partnered with 16 youth sport organizations to provide achievement opportunities for over 10,000 students.
- Held a ground breaking for the Shingle Creek Trail, Phase I on January 30, 2019.
- Improvements at Barnet Park includes:
 - ✓ Constructed new park lighting for ease of access.
 - ✓ Constructed new LED informational signage at Colonial Drive entrance.
 - ✓ Installation of LED park lighting and new court lighting for tennis enthusiasts.
- Groundbreaking of two (2) new multipurpose fields with lights, a splash pad, and playground replacement at Barber Park on February 1, 2019.
- Ribbon cutting for East Orange District Park on April 2, 2019.
- Ribbon cutting for Shingle Creek Trail, Phase I on January 30, 2019.
- Began public and private input for Horizons West Regional Park master plan.
- Relocated historic post office to Ft. Christmas History Park for conservation and education.

Youth & Family Services Division

- Great Oaks Village had six (6) residents graduate this year. Three (3) residents will attend Community College, one (1) resident has elected to go to a technical college and two (2) residents successfully discharged from the program.
- 98% of the youth attending the Learning Center passed the academic year, and every youth eligible to gain at least half a credit using course recovery was successful.
- The Youth Shelter received an award for Youth Care Worker of the Year from the Florida Network.
- Great Oaks Village opened Wittenstein Cottage to house youth that are over the age of 18 and attend school full-time or work part-time and attend school part-time.

Community and Family Services

FY 2019-20 Department Objectives:

Citizen Resource & Outreach Division

- The Veteran Service Office in partnership with the State of Florida and other County Veteran Service Offices is working on a Forward March initiative to identify gaps, standardize procedures and fund Veterans' Courts throughout the State of Florida.
- Implement a new Eviction Prevention/ Stabilization program for families with minor children in partnership with multiple organizations including Legal Aid, the Clerk of Courts and businesses.
- Implement a new case management systems for the Veteran Service Office that will provide more integration with the systems used by the Federal Veterans Administration which will result in improved claims processing for veterans.

Citizens' Commission for Children Division

- Evaluate and refine the Family Support Model, as implemented by the Neighborhood Centers of Families (NCFs).
- Implement best practice standards for programs and services in the NCFs, After School Zone, and the Citizens' Review Panel (CRP) funded programs.



Community Action Division

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement basic to intermediate computer courses for vocational clients.
- Implement skills programs to assist clients with obtaining and retaining successful employment.
- The LIHEAP Program will continue to provide utility payment assistance to low-income clients across the county utilizing funding from Federal grant dollars from the State of Florida Department of Economic Opportunity.
- Continue to advocate and provide educational resources in support of healthy living for our senior citizens.

Cooperative Extension Division

- Continue to develop the Extension Education Center's Exploration Gardens and provide commercial and residential horticulture classes in the landscapes and gardens, which will improve the economic well-being

of the agricultural/horticultural industry and the citizens of Orange County.

- Continue to provide environmental education information on sustainable living practices and natural resource conservation.
- Expand programs and networks that promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Collaborate with Head Start and Nemours in developing and maintaining outdoor classroom gardens at all 20 sites.

Head Start

- Increase fathers/males understanding of the importance of their roles in their children's school readiness.
- Eliminate barriers to learning by decreasing the number of children with oral health concerns, and increase the number of children who receive dental treatment.
- Improve child outcomes by strengthening the capacity of parents to become advocates in the lives of their children.
- Assist families improve their financial wellness.

Mental Health & Homeless Division

- Continue to implement the goals of the Youth Mental Health Commission's Formal Management Network to create, improve, and increase access for youth and families to behavioral healthcare. The focus of the preferred provider network will continue to be early prevention and intervention that is family driven, youth guided, comprehensive, and community based.
- Support a community strategy to plan for a robust sheltering system that includes access to prevention and diversion at all locations.
- Support community training for children's behavioral health providers with Evidence Based Practices, promoting high fidelity services that result in positive, long term, results based outcomes.

Orange County Regional History Center

- Continue to collect and preserve materials pertaining to Orange County and its environs and interpret the history of the area.
- Provide residents with public and school programming including monthly weekend programs for families, and evening programs throughout the year for seniors, adults, and additional target audiences.
- Begin renovation of all of the exhibits in the History Center. This two-year project will update all galleries and make them more interactive. Project will begin in early 2020.
- Continue to partner with community organizations and neighborhoods to enhance awareness of the area's history and develop a sense-of-place for residents while providing technical and curatorial support. This will be accomplished in part by a new consortium of local cultural organizations led by the History Center.

Community and Family Services

Parks & Recreation Division

- Open new Harrod Property as a passive park in East Orange County.
- Open new Barber Park Splash Pad and lighted multipurpose fields.
- Construct Taborfield Neighborhood Park.
- Renovate Downey Park Skate Park, playground, and parkour fitness circuit.
- Renovate Pine Castle little league fields for greater community impact.
- Design and plan for Bithlo Park Recreation Center expansion, Summer Lake Park, and Clarcona Horse Park Covered Arena.
- Design and construct improvements to Riverside Acres Park.
- Design new Pickle Ball Courts for Downey Park.
- Implementation of new online system for citizens to access programs, camping, and rentals.
- Construct and open new restroom facility for sport and public users of Barnett Park multipurpose fields and boat ramp.
- Construct parkour fitness exercise circuits at Barnett Park and West Orange Park.

Youth & Family Services Division

- Continue to grow *Stop Now and Plan* in schools by adding more schools and more groups.
- Redesign Great Oaks Village so that up to two (2) youth share a room. This will support normalcy, as well as the intensive population requirements.
- To enhance the safety of the Learning Center by adding a School Resource Officer at times to the school.
- Great Oaks Village will begin utilizing a more trauma informed care approach in the clinical department. Motivational Interviewing will be taught to the team so that it can be used in session.
- To begin providing diversion services to youth that have been arrested but are deemed low risk. Start Taking Action Repercussion Seriously (STARS), formerly known as Project No-No allows youth to not get arrested or have a criminal record should they fully participate in the diversion program.

Community & Family Services

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Citizens' Commission for Children				
- Number of NCF Clients Served		22,302	18,000	18,000
- % of Clients on Track to Meet Program Guidelines		94%	94%	94%
- Cost Per Client Contact Hour		\$ 56.24	\$ 58.00	\$ 58.00
Community Action				
- Number of Clients Served		11,982	9,000	48,000
- Number of Community Center Visits		348,313	475,000	320,000
- % of Clients Household Income/Benefits Increased		0%	80%	60%
Cooperative Extension Services				
- Total Number of Participants in All Educational Programs		231,477	230,000	230,000
- Gain in Knowledge of Sample Participants		94%	90%	90%
<i>Results are based on surveys and scores from pre and post tests.</i>				
- Number of Clients Provided Environmental Education		128,470	115,000	115,000
Head Start				
- Average Daily Attendance (% of Enrollees)		87%	90%	90%
- % of Program Areas Meeting or Exceeding Critical Outcomes		98%	100%	100%
- Cost Per Child		\$ 9,141	\$ 9,780	\$ 10,034
Regional History Center				
- Number of Visitors		90,132	80,000	80,000
- % Satisfaction from Visitors' Surveys		94%	91%	91%
- Operating Cost Per Visitor		\$ 20.88	\$ 28.50	\$ 28.50
Parks & Recreation				
- Number of Park Visitors		12,132,000	13,000,000	13,000,000
- Operating Expenses per Maintained Acre		\$ 15,867	\$ 18,000	\$ 18,000
- Acres of Parkland per Thousand Residents		11.07	8.00	8.00
- Parks Cost per Capita		\$ 26.13	\$ 29.00	\$ 29.00
Youth and Family Services				
- Number of Clients Served		5,439	5,000	5,000
- % of Service Measures Meeting or Exceed. Critical Outcomes		97%	90%	90%

Department: Community & Family Services

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 47,233,889	\$ 58,630,208	\$ 57,802,786	(1.4)%
Operating Expenditures	38,346,379	51,227,984	48,275,025	(5.8)%
Capital Outlay	1,549,385	4,080,351	3,504,762	(14.1)%
Total Operating	\$ 87,129,653	\$ 113,938,543	\$ 109,582,573	(3.8)%
Capital Improvements	\$ 8,819,214	\$ 43,902,393	\$ 19,506,527	(55.6)%
Grants	20,031,013	43,071,196	40,900,031	(5.0)%
Reserves	0	20,331,690	20,205,770	(0.6)%
Other	2,406,120	4,848,320	2,406,964	(50.4)%
Total Non-Operating	\$ 31,256,346	\$ 112,153,599	\$ 83,019,292	(26.0)%
Department Total	\$ 118,386,000	\$ 226,092,142	\$ 192,601,865	(14.8)%

Expenditures by Division / Program

Citizen Resource & Outreach	\$ 4,174,430	\$ 6,149,218	\$ 6,347,067	3.2 %
Citizens' Commission for Children	14,548,022	32,175,502	32,873,648	2.2 %
Community Action	7,271,264	13,881,462	9,058,981	(34.7)%
Cooperative Extension Services	1,060,560	1,362,171	1,368,017	0.4 %
Fiscal & Operational Support	982,724	1,069,754	1,647,791	54.0 %
Head Start	16,559,765	20,289,885	18,610,291	(8.3)%
Mental Health & Homeless Issues	11,970,861	20,023,218	16,665,322	(16.8)%
Parks & Recreation	41,191,512	102,000,809	79,100,985	(22.5)%
Regional History Center	2,653,533	3,121,192	5,249,658	68.2 %
Youth and Family Services	17,973,327	26,018,931	21,680,105	(16.7)%
Department Total	\$ 118,386,000	\$ 226,092,142	\$ 192,601,865	(14.8)%

Funding Source Summary

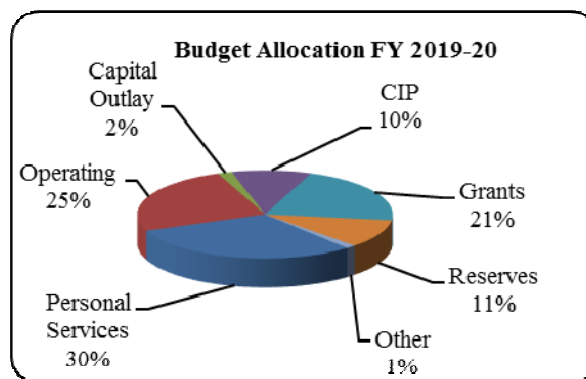
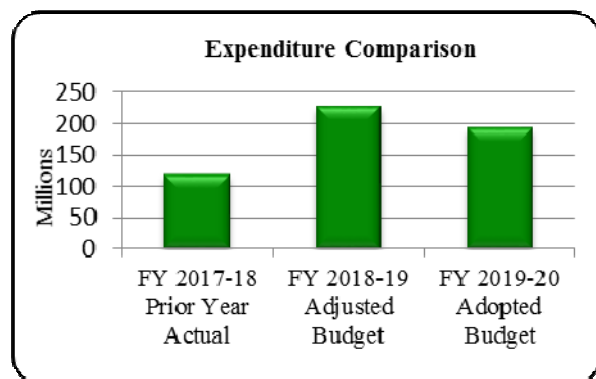
Special Revenue Funds	\$ 64,094,504	\$ 97,146,643	\$ 83,126,215	(14.4)%
General Fund and Sub Funds	48,860,111	80,593,799	81,106,386	0.6%
Capital Construction Funds	5,431,385	48,351,700	28,369,264	(41.3)%
Department Total	\$ 118,386,000	\$ 226,092,142	\$ 192,601,865	(14.8)%

Authorized Positions

	912	743	758	
		918	943	2.7%

Community & Family Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. There are 20 new positions included in the FY 2019-20 budget of which 13 of the new positions are necessary to provide services under the Children Services program. In addition, seven (7) fiscal positions transferred in from the Planning, Environmental and Development Services (PEDS) Department and two (2) positions transferred out to Neighborhood Preservation & Revitalization Division in the PEDS Department from the Community Action Division and Parks and Recreation Division, respectively. The department’s net position change is an increase of 25.

20 New Positions FY 2019-20

- 1 – Project Coordinator, Citizen Resource & Outreach
- 1 – Sr. Program Manager, Citizen Resource & Outreach
- 1 – Sr. Contract Administrator, Citizens’ Commission for Children
- 1 – Event Setup Worker, Community Action
- 1 – Teacher Assistant, Cooperative Extension
- 1 – Sr. Fiscal Coordinator, Fiscal & Operational Support
- 2 – Recreation Specialist, Parks & Recreation
- 1 – Residential Service Supervisor, Youth & Family Services
- 1 – Counseling Services Supervisor, Youth & Family Services
- 2 – Children Services Counselor, Youth & Family Services
- 8 – Sr. Children Services Counselor, Youth & Family Services

Operating Expenses – The FY 2019-20 operating expenses budget decreased by 5.8% or \$3.0 million from the FY 2018-19 budget. The FY 2019-20 budget does not reflect carryover grant funds or new grant awards, which are recognized after the budget was adopted and is the primary reason for the reduction. The required Department of Juvenile Justice (DJJ) payments are budgeted at \$5.0 million. In addition, the budget includes \$150,000 for Census 2020, and \$165,000 for the *Shared Housing Program*.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 14.1% or \$575,589 from the FY 2018-19 budget. The reduction was primarily due to one-time purchases of rolling stock in the Parks and Recreation and Youth and Family Services Divisions. The rolling stock budget includes funding for one (1) vehicle for the Community Action Division, one (1) vehicle for Cooperative Extension Division, and five (5) vehicles for Parks and Recreation Division.

Capital Improvements – The FY 2019-20 capital improvement budget decreased by 55.2% or \$24.0 million from the FY 2018-19 budget. The majority of the decrease was due to the timing of re-budgets for capital projects from the FY 2018-19 budget. Included in the FY 2019-20 budget is funding for new parks construction, maintenance, renovations, and additional amenities. There is also funding included for security equipment upgrades at the Juvenile Assessment Center and \$2.0 million for the Regional History Center, which is a part of the \$13.0 million Tourist Development Tax Application Review Committee (ARC) funding. Please refer to the detailed Capital Improvement Program section of this document for a complete listing of projects for the department.

Grants – The FY 2019-20 grants budget decreased by 5.0% or \$2.2 million from the FY 2018-19 budget. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

Citizens Review Panel (CRP): The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the

Board of County Commissioners for final action. The budget for FY 2019-20 is \$3.8 million, which includes \$223,983 for contractual services and \$3,566,890 in grants.

	<u>FY 2019-20</u>
Adult Literacy Program	\$ 50,000
American Red Cross of Central Florida	51,000
Aspire Health Partners, Inc.	191,511
At-Risk Youth West Orange County Program	50,000
Case Management Program	100,000
Coalition for the Homeless, Inc. (<i>Homeless Initiative</i>)	416,495
Community Coordinated Care for Children, Inc.	159,863
Employment & Job Readiness Program	100,000
Employment Training for Disabled Adults Program	50,000
English for Speakers of Other Languages (ESOL) Program	50,000
Family Counseling Program	150,000
Harbor House of Central Florida, Inc. (<i>Homeless Initiative</i>)	235,311
Health & Recreational Programming for Seniors	110,000
Heart of Florida United Way, Inc.	188,118
Life Skills Training and Development for Offenders Program	50,000
LifeStream Behavioral Center (<i>Homeless Initiative</i>)	473,094
Orlando Health, Inc.	123,840
Pathways Drop In Center, Inc.	110,366
Second Harvest Food Bank of Central Florida, Inc.	53,060
Seniors First, Inc.	358,242
Services for Disabled Youth and their Families	50,000
Services for the Blind & Vision Impaired	50,000
Specialized Treatment & Education Prevention Services, Inc.	29,201
Supportive Counseling for At-Risk Youth	50,000
Supportive Counseling for Children and their Families with Special Needs	50,000
The Salvation Army – Orlando (<i>Homeless Initiative</i>)	107,161
Training for the Deaf/Hearing Impaired	50,000
Volunteer for Community Impact, Inc.	51,000
TBD	<u>58,628</u>
Total	\$ 3,566,890

CRP Small Grants: The CRP Small Grants Program helps bring critically-needed services to the citizens of the community by providing funding to small non-profit human service agencies that have operated in Orange County for at least one (1) year and have total budgets of no more than \$300,000. The CRP Small Grants Program budget for FY 2019-20 is \$250,000.

	<u>FY 2019-20</u>
Big Sis, Inc.	\$ 40,000
JV's Foundation Corporation	43,000
Libby's Legacy Breast Cancer Foundation, Inc.	40,000
Man Up Mentoring, Inc.	43,000
Nuevo Sendero, Inc.	40,000
Young Fathers of Central Florida, Inc.	40,000
TBD	<u>4,000</u>
Total	\$ 250,000

Neighborhood Center for Families (NCFs): A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention.

	<u>FY 2019-20</u>
Association to Preserve Eatonville Community	\$ 125,486
Aspire Health Partners, Inc.	1,301,664
Boys & Girls Clubs of Central Florida	518,479
Children's Home Society	327,568

Christian Services Center of Central Florida	45,981
Community Coordinated Care for Children, Inc.	2,463,864
Every Kid Outreach	30,101
Friends of Children and Families, Inc.	50,000
Goodwill Industries of Central Florida	392,928
Orange County Health Department	332,224
Orange County Public Schools	458,148
Redeeming Light Community Services	56,702
Seniors First, Inc.	86,137
Volunteer for Community Impact, Inc.	12,138
TBD	<u>184,701</u>
Total	\$ 6,386,121

After School/Summer Programs: Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives.

	<u>FY 2019-20</u>
Boys & Girls Clubs of Central Florida	\$ 1,619,926
YMCA	<u>1,619,926</u>
Total	\$ 3,239,852

Healthy Start Initiative: The state's most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The FY 2019-20 budget is \$41,809.

Compact Orlando/Orange: Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities in regards to the Florida Standards Assessment (FSA). The FY 2019-20 budget is \$45,266.

Harbor House: Provides shelter nights for victims of domestic violence and their children. The FY 2019-20 budget is \$286,110.

Victim Service Center: Provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2019-20 budget is \$291,446.

Community Based Care of Central Florida (CBC): Provides residential group care pass-through under the terms of a contract with the Department of Children and Families. The FY 2019-20 budget is \$60,000.

Children Services Program: Provides additional \$20.0 million for children services in the area of Early Childhood Education & Care, Homeless Prevention, Youth Mental & Physical Health, and Juvenile Prevention/Diversion. The FY 2019-20 grants budget is \$17.5 million. The remaining \$2.5 million is included in the Community and Family Services personal services and operating expenses budget to provide internal funding for some of the children services programs that will be performed directly by Orange County Government.

Homeless Initiative: Provides day drop in services at Samaritan Resources Center located in East Orange County, diversion resources from shelter, permanent supportive housing, bridge housing and rapid re-housing for Orange County families, and supportive services for permanent supportive housing for Orange County chronically homeless individuals. The FY 2019-20 budget is \$5.0 million.

Mental Health Issues: Provides mental health services for adults, children, adolescents, and young adults, as well as substance abuse services through a network of partners. The FY 2019-20 budget is \$3.3 million, which includes \$192,500 for Wraparound Orange services and \$780,000 for Mobile Crisis. Crisis Intervention Team-Youth (CIT-Y) training is budgeted at \$2,500 for law enforcement officers to be trained on how to respond to youth with mental health or substance abuse issues by utilizing methods that decrease arrests. In addition, funding for Youth Mental Health Commission is budgeted at \$1.0 million and partnership funding for the Orlando United Assistance Center is budgeted at \$50,000.

Reserves – The FY 2019-20 reserves budget of \$20,205,770 includes funding for the Parks & Recreation Division, which includes \$2.3 million in the Parks Fund and \$17.9 million in the Parks and Recreation Impact Fees Fund.

Other – The FY 2019-20 other category budget includes an interfund transfer of \$2.4 million from the Emergency Shelter grant to the General Fund for costs related to Great Oaks Village.

FUNDING SOURCE HIGHLIGHTS

The FY 2019-20 budget for the Family Services Department includes funds from the General Fund, various grants, Special Revenue Funds, and the Children and Family Services Board. The Special Revenue Funds decreased by 14.1% or \$13.7 million

due to the timing in which grants are awarded. Most state grants are received on July 1. Remaining balances in these grants are rolled over to the following fiscal year after the budget is adopted.

Beginning in FY 1997-98, the Orange County Board of County Commissioners (BCC) earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

Parks Impact Fee – Effective March 10, 2006, the BCC approved the Parks & Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. Parks Impact Fee revenue collection has increased steadily since FY 2011-12 due to the recovering economy. Impact fees are assessed on new residential housing and the number of building permits for new homes has increased in the past year. It is anticipated that collections for FY 2019-20 will be approximately \$5.6 million compared to \$4.2 million budgeted in FY 2018-19.

Division: Citizen Resource & Outreach

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,512,563	\$ 3,096,443	\$ 3,315,819	7.1 %
Operating Expenditures	1,380,879	3,018,325	3,017,296	0.0 %
Capital Outlay	9,063	13,375	13,952	4.3 %
Total Operating	\$ 3,902,505	\$ 6,128,143	\$ 6,347,067	3.6 %
Grants	\$ 271,925	\$ 21,075	\$ 0	(100.0)%
Total Non-Operating	\$ 271,925	\$ 21,075	\$ 0	(100.0)%
Total	\$ 4,174,430	\$ 6,149,218	\$ 6,347,067	3.2 %
Authorized Positions	47	47	49	4.3 %

Division: Citizens' Commission for Children

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,070,243	\$ 1,199,829	\$ 1,320,600	10.1 %
Operating Expenditures	627,143	738,387	1,201,155	62.7 %
Capital Outlay	154,000	39,901	8,910	(77.7)%
Total Operating	\$ 1,851,385	\$ 1,978,117	\$ 2,530,665	27.9 %
Capital Improvements	\$ 0	\$ 135,000	\$ 0	(100.0)%
Grants	12,696,637	30,062,385	30,342,983	0.9 %
Total Non-Operating	\$ 12,696,637	\$ 30,197,385	\$ 30,342,983	0.5 %
Total	\$ 14,548,022	\$ 32,175,502	\$ 32,873,648	2.2 %
Authorized Positions	18	17	18	5.9 %

Division: Community Action

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,565,262	\$ 5,129,346	\$ 4,291,061	(16.3)%
Operating Expenditures	3,621,564	6,955,854	4,615,093	(33.7)%
Capital Outlay	84,439	94,802	152,827	61.2 %
Total Operating	\$ 7,271,264	\$ 12,180,002	\$ 9,058,981	(25.6)%
Capital Improvements	\$ 0	\$ 1,701,460	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 1,701,460	\$ 0	(100.0)%
Total	\$ 7,271,264	\$ 13,881,462	\$ 9,058,981	(34.7)%
Authorized Positions	65	65	65	0.0 %

Division: Cooperative Extension Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 891,302	\$ 1,111,167	\$ 1,126,312	1.4 %
Operating Expenditures	164,647	223,421	210,555	(5.8)%
Capital Outlay	4,612	27,583	31,150	12.9 %
Total Operating	\$ 1,060,560	\$ 1,362,171	\$ 1,368,017	0.4 %
Total	\$ 1,060,560	\$ 1,362,171	\$ 1,368,017	0.4 %
Authorized Positions	21	21	22	4.8 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 957,618	\$ 1,027,104	\$ 1,605,279	56.3 %
Operating Expenditures	24,389	39,650	39,704	0.1 %
Capital Outlay	717	3,000	2,808	(6.4)%
Total Operating	\$ 982,724	\$ 1,069,754	\$ 1,647,791	54.0 %
Total	\$ 982,724	\$ 1,069,754	\$ 1,647,791	54.0 %
Authorized Positions	12	12	20	66.7 %

Division: Head Start

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 13,357,385	\$ 16,174,096	\$ 15,200,646	(6.0)%
Operating Expenditures	2,885,908	4,067,885	3,397,395	(16.5)%
Capital Outlay	57,161	36,351	3,250	(91.1)%
Total Operating	\$ 16,300,453	\$ 20,278,332	\$ 18,601,291	(8.3)%
Capital Improvements	\$ 255,156	\$ 2,208	\$ 0	(100.0)%
Grants	4,155	9,345	9,000	(3.7)%
Total Non-Operating	\$ 259,311	\$ 11,553	\$ 9,000	(22.1)%
Total	\$ 16,559,765	\$ 20,289,885	\$ 18,610,291	(8.3)%
Authorized Positions	293	293	293	0.0 %

Division: Mental Health & Homeless Issues

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 844,890	\$ 916,070	\$ 724,372	(20.9)%
Operating Expenditures	5,610,762	7,098,037	6,202,902	(12.6)%
Capital Outlay	3,330	500	0	(100.0)%
Total Operating	\$ 6,458,982	\$ 8,014,607	\$ 6,927,274	(13.6)%
Grants	\$ 5,511,879	\$ 11,984,777	\$ 9,738,048	(18.7)%
Other	0	23,834	0	(100.0)%
Total Non-Operating	\$ 5,511,879	\$ 12,008,611	\$ 9,738,048	(18.9)%
Total	\$ 11,970,861	\$ 20,023,218	\$ 16,665,322	(16.8)%
Authorized Positions	11	11	11	0.0 %

Division: Parks & Recreation

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 15,669,556	\$ 17,880,270	\$ 19,122,357	6.9 %
Operating Expenditures	16,162,943	19,086,881	20,175,786	5.7 %
Capital Outlay	1,165,216	2,916,895	2,398,513	(17.8)%
Total Operating	\$ 32,997,715	\$ 39,884,046	\$ 41,696,656	4.5 %
Capital Improvements	\$ 8,193,797	\$ 41,785,073	\$ 17,198,559	(58.8)%
Reserves	0	20,331,690	20,205,770	(0.6)%
Total Non-Operating	\$ 8,193,797	\$ 62,116,763	\$ 37,404,329	(39.8)%
Total	\$ 41,191,512	\$ 102,000,809	\$ 79,100,985	(22.5)%
Authorized Positions	292	298	299	0.3 %

Division: Regional History Center

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 914,073	\$ 1,110,000	\$ 1,164,854	4.9 %
Operating Expenditures	1,156,526	1,267,399	1,314,244	3.7 %
Capital Outlay	17,383	680,343	770,560	13.3 %
Total Operating	\$ 2,087,982	\$ 3,057,742	\$ 3,249,658	6.3 %
Capital Improvements	\$ 0	\$ 0	\$ 2,000,000	n/a
Grants	565,551	63,450	0	(100.0)%
Total Non-Operating	\$ 565,551	\$ 63,450	\$ 2,000,000	3,052.1 %
Total	\$ 2,653,533	\$ 3,121,192	\$ 5,249,658	68.2 %
Authorized Positions	15	16	16	0.0 %

Division: Youth and Family Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 7,450,997	\$ 10,985,883	\$ 9,931,486	(9.6)%
Operating Expenditures	6,711,619	8,732,145	8,100,895	(7.2)%
Capital Outlay	53,465	267,601	122,792	(54.1)%
Total Operating	\$ 14,216,081	\$ 19,985,629	\$ 18,155,173	(9.2)%
Capital Improvements	\$ 370,260	\$ 278,652	\$ 307,968	10.5 %
Grants	980,866	930,164	810,000	(12.9)%
Other	2,406,120	4,824,486	2,406,964	(50.1)%
Total Non-Operating	\$ 3,757,246	\$ 6,033,302	\$ 3,524,932	(41.6)%
Total	\$ 17,973,327	\$ 26,018,931	\$ 21,680,105	(16.7)%
Authorized Positions	138	138	150	8.7 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Community and Family Services Department

The Community and Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community, new park development, and renovations and improvements to existing park facilities. Any remaining funds will be rolled over, as needed, to FY 2019-20 during the Annual Budget Amendment process in January 2020.

	Adopted <u>FY 2019-20</u>
Parks & Recreation	\$ 17,198,559
Regional History Center (TDT ARC)	2,000,000
Youth & Family Services	<u>307,968</u>
Department Total	\$ 19,506,527

Funding Mechanism:

Funding for the Community and Family Services Department projects is provided from the Capital Projects Fund 1023, Parks Fund 1050, and Parks Impact Fee Fund 1265.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Community & Family Services

5 - 21

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Community & Family Services											
Citizen's Commission for Children											
2553	1023	Union Park NCF Relocation	0	135,000	0	0	0	0	0	0	135,000
		Org Subtotal	0	135,000	0	0	0	0	0	0	135,000
		DIVISION SUBTOTAL	0	135,000	0	0	0	0	0	0	135,000
Community Action											
0398	1023	Holden Heights Community Cntr	2,092,618	1,460	0	0	0	0	0	0	2,094,078
		Org Subtotal	2,092,618	1,460	0	0	0	0	0	0	2,094,078
2566	1023	Southwood CC Playground	0	500,000	0	0	0	0	0	0	500,000
		Org Subtotal	0	500,000	0	0	0	0	0	0	500,000
2571	1023	Two Generation Community Center	0	1,200,000	0	0	0	0	0	0	1,200,000
		Org Subtotal	0	1,200,000	0	0	0	0	0	0	1,200,000
		DIVISION SUBTOTAL	2,092,618	1,701,460	0	0	0	0	0	0	3,794,078
Head Start											
7582	1023	East Orange Head Start	297,792	2,208	0	0	0	0	0	0	300,000
		Org Subtotal	297,792	2,208	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	297,792	2,208	0	0	0	0	0	0	300,000
Parks & Recreation											
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Community & Family Services

5 - 22

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1880	1050	Independence Neighborhood Park	649,482	4,193	0	0	0	0	0	0	653,675
		Org Subtotal	649,482	4,193	0	0	0	0	0	0	653,675
1885	1265	Deputy Brandon Coates Comm Park-Cap	4,084,691	204,305	0	0	0	0	0	0	4,288,996
		Org Subtotal	4,084,691	204,305	0	0	0	0	0	0	4,288,996
1886	1265	Young Pine Park	4,434,786	137,940	0	0	0	0	0	0	4,572,726
		Org Subtotal	4,434,786	137,940	0	0	0	0	0	0	4,572,726
1915	1265	Little Econ Greenway-Gap	0	150,000	250,000	550,000	1,350,000	0	0	0	2,300,000
		Org Subtotal	0	150,000	250,000	550,000	1,350,000	0	0	0	2,300,000
1941	1050	Parks Signage-Countywide	11,124	85,000	247,000	0	0	0	0	0	343,124
		Org Subtotal	11,124	85,000	247,000	0	0	0	0	0	343,124
1962	1265	Community Parkland	550	3,077,898	2,000,000	2,000,000	2,000,000	0	0	0	9,078,448
		Org Subtotal	550	3,077,898	2,000,000	2,000,000	2,000,000	0	0	0	9,078,448
1971	1265	Silver Star Park (Pavilion)	0	100,000	0	0	0	0	0	0	100,000
		Org Subtotal	0	100,000	0	0	0	0	0	0	100,000
1982	1050	Ft Chirstmas PO Renovation	36,265	13,735	0	0	0	0	0	0	50,000
		Org Subtotal	36,265	13,735	0	0	0	0	0	0	50,000
2100	1050	Park Improvements/Renovations	2,272,875	2,706,213	2,147,500	0	0	0	0	0	7,126,588
		Org Subtotal	2,272,875	2,706,213	2,147,500	0	0	0	0	0	7,126,588

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Community & Family Services

5 - 23

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2116	1050	Park Trails Improvements/Renovations	1,343,838	1,136,283	1,085,000	0	0	0	0	0	3,565,121
	7545	Parks Trail Imp/Ren (WOT Bridge)	0	0	92,059	0	0	0	0	0	92,059
		Org Subtotal	1,343,838	1,136,283	1,177,059	0	0	0	0	0	3,657,180
2119	1265	Shingle Creek Trail	54,819	495,181	1,641,000	0	0	0	0	0	2,191,000
		Org Subtotal	54,819	495,181	1,641,000	0	0	0	0	0	2,191,000
2129	1265	Legacy - Pine Hills Trail	411,150	388,850	0	0	0	0	0	0	800,000
		Org Subtotal	411,150	388,850	0	0	0	0	0	0	800,000
2135	1265	LEG Soccer Complex Road	197,945	1,302,054	0	0	0	0	0	0	1,499,999
		Org Subtotal	197,945	1,302,054	0	0	0	0	0	0	1,499,999
2137	1050	Lakeside Village Neighborhood Park	0	360,000	0	0	0	0	0	0	360,000
		Org Subtotal	0	360,000	0	0	0	0	0	0	360,000
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
2144	1265	Parcel J Property Multipurpose Fields	243,308	3,356,691	300,000	0	0	0	0	0	3,899,999
		Org Subtotal	243,308	3,356,691	300,000	0	0	0	0	0	3,899,999
2145	1265	East Orange Soccer Fields	2,145,741	491,059	0	0	0	0	0	0	2,636,800
		Org Subtotal	2,145,741	491,059	0	0	0	0	0	0	2,636,800
2146	1265	Deputy Jonathan Scott Pine Comm Park-C.	987,143	232,338	0	0	0	0	0	0	1,219,481
		Org Subtotal	987,143	232,338	0	0	0	0	0	0	1,219,481

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Community & Family Services

5 - 24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2147	1265	Barnett Park Soccer Fields	808,324	6,619	0	0	0	0	0	0	814,943
		Org Subtotal	808,324	6,619	0	0	0	0	0	0	814,943
2148	1050	Barber Soccer Fields	192,403	2,457,597	0	0	0	0	0	0	2,650,000
		Org Subtotal	192,403	2,457,597	0	0	0	0	0	0	2,650,000
2149	1023	INVEST - Dorman Stadium	7,398,028	15,338	0	0	0	0	0	0	7,413,366
		Org Subtotal	7,398,028	15,338	0	0	0	0	0	0	7,413,366
2150	1023	INVEST - Countywide Parks Projects	2,250	15,947,750	0	0	0	0	0	0	15,950,000
		Org Subtotal	2,250	15,947,750	0	0	0	0	0	0	15,950,000
2151	1050	Kelly Park Restroom Facility	81,286	768,715	0	0	0	0	0	0	850,001
		Org Subtotal	81,286	768,715	0	0	0	0	0	0	850,001
2152	1050	Moss Park Restroom Facility	45,169	799,831	0	0	0	0	0	0	845,000
		Org Subtotal	45,169	799,831	0	0	0	0	0	0	845,000
2153	1265	Barnett Park Restroom Facility	60,457	764,543	0	0	0	0	0	0	825,000
		Org Subtotal	60,457	764,543	0	0	0	0	0	0	825,000
2154	1265	Blanchard Park Restroom Facility	0	425,000	0	0	0	0	0	0	425,000
		Org Subtotal	0	425,000	0	0	0	0	0	0	425,000
2155	1265	Horizon West Regional Park	82,140	2,217,860	0	0	0	0	0	0	2,300,000
		Org Subtotal	82,140	2,217,860	0	0	0	0	0	0	2,300,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Community & Family Services

5 - 25

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2156	1050	Barnett Park Lighting	0	100,000	0	0	0	0	0	0	100,000
	1265	Barnett Park Lighting	0	350,000	0	0	0	0	0	0	350,000
		Org Subtotal	0	450,000	0	0	0	0	0	0	450,000
2157	1265	Blanchard Park Parking	0	200,000	2,000,000	0	0	0	0	0	2,200,000
		Org Subtotal	0	200,000	2,000,000	0	0	0	0	0	2,200,000
2158	1050	Lake Reams Road Park	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		Org Subtotal	0	200,000	1,000,000	0	0	0	0	0	1,200,000
2159	1050	Town of Oakland Restrooms	0	182,000	0	0	0	0	0	0	182,000
		Org Subtotal	0	182,000	0	0	0	0	0	0	182,000
2160	1050	Park Playground Structures	0	0	2,280,000	0	0	0	0	0	2,280,000
		Org Subtotal	0	0	2,280,000	0	0	0	0	0	2,280,000
2161	1050	Bentonshire Park	0	0	200,000	0	0	0	0	0	200,000
		Org Subtotal	0	0	200,000	0	0	0	0	0	200,000
2162	1050	Generators for Hurricane Shelters	0	0	1,100,000	0	0	0	0	0	1,100,000
		Org Subtotal	0	0	1,100,000	0	0	0	0	0	1,100,000
2163	1050	Little Econ Greenway Bridge Repair	0	0	880,000	0	0	0	0	0	880,000
		Org Subtotal	0	0	880,000	0	0	0	0	0	880,000
2164	1265	Bithlo (Fitness Center)	0	0	54,000	540,000	0	0	0	0	594,000
		Org Subtotal	0	0	54,000	540,000	0	0	0	0	594,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2165	1265	Downey Park (Pickleball Courts)	0	0	330,000	0	0	0	0	0	330,000
		Org Subtotal	0	0	330,000	0	0	0	0	0	330,000
2166	1265	Pine Castle (Little League Fields)	0	0	230,000	2,300,000	0	0	0	0	2,530,000
		Org Subtotal	0	0	230,000	2,300,000	0	0	0	0	2,530,000
2167	1265	Barnett Park (Parcourse Stations)	0	0	150,000	0	0	0	0	0	150,000
		Org Subtotal	0	0	150,000	0	0	0	0	0	150,000
2168	1265	Horizon West Trail	0	0	350,000	3,500,000	0	0	0	0	3,850,000
		Org Subtotal	0	0	350,000	3,500,000	0	0	0	0	3,850,000
2169	1265	Clarcona Park Ring Cover	0	0	112,000	1,120,000	0	0	0	0	1,232,000
		Org Subtotal	0	0	112,000	1,120,000	0	0	0	0	1,232,000
2170	1265	Barber Park (Recreation Center)	0	0	600,000	6,000,000	0	0	0	0	6,600,000
		Org Subtotal	0	0	600,000	6,000,000	0	0	0	0	6,600,000
2171	1265	West Orange Park (Parcourse Stations)	0	0	150,000	0	0	0	0	0	150,000
		Org Subtotal	0	0	150,000	0	0	0	0	0	150,000
7382	7506	Shingle Creek Trail	1,361,990	2,088,313	0	0	0	0	0	0	3,450,303
		Org Subtotal	1,361,990	2,088,313	0	0	0	0	0	0	3,450,303
7383	7509	LAP - Pine Hills Trail	5,690,910	7,529	0	0	0	0	0	0	5,698,439
		Org Subtotal	5,690,910	7,529	0	0	0	0	0	0	5,698,439

Community & Family Services

5 - 26

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
7384	7510	LAP Shingle Creek Trail Const	1,123,260	262,238	0	0	0	0	0	0	1,385,498
		Org Subtotal	1,123,260	262,238	0	0	0	0	0	0	1,385,498
		DIVISION SUBTOTAL	33,719,934	41,785,073	17,198,559	16,010,000	3,350,000	0	0	0	112,063,566
Regional History Center											
2522	1023	ARC-History Center Capital Const	0	0	2,000,000	0	0	0	0	3,750,000	5,750,000
		Org Subtotal	0	0	2,000,000	0	0	0	0	3,750,000	5,750,000
		DIVISION SUBTOTAL	0	0	2,000,000	0	0	0	0	3,750,000	5,750,000
Youth & Family Services											
2525	1023	JAC Security CIP	13,640	226,360	307,968	0	0	0	0	0	547,968
		Org Subtotal	13,640	226,360	307,968	0	0	0	0	0	547,968
2554	1023	Wittenstein Cottage Improvements	603,737	52,292	0	0	0	0	0	0	656,029
		Org Subtotal	603,737	52,292	0	0	0	0	0	0	656,029
		DIVISION SUBTOTAL	617,377	278,652	307,968	0	0	0	0	0	1,203,997
		DEPARTMENT SUBTOTAL	36,727,721	43,902,393	19,506,527	16,010,000	3,350,000	0	0	3,750,000	123,246,641
		GRAND TOTAL	36,727,721	43,902,393	19,506,527	16,010,000	3,350,000	0	0	3,750,000	123,246,641

Community & Family Services

* Prior Expenditures is calculated using 3 or 5 years.



TABLE OF CONTENTS

CONVENTION CENTER

ORGANIZATIONAL STRUCTURE	6-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES	6-4
PERFORMANCE BASED MEASUREMENT SYSTEM.....	6-7
DEPARTMENT BUDGET AND HIGHLIGHTS.....	6-8
CAPITAL IMPROVEMENTS PROGRAM	6-14

ORANGE

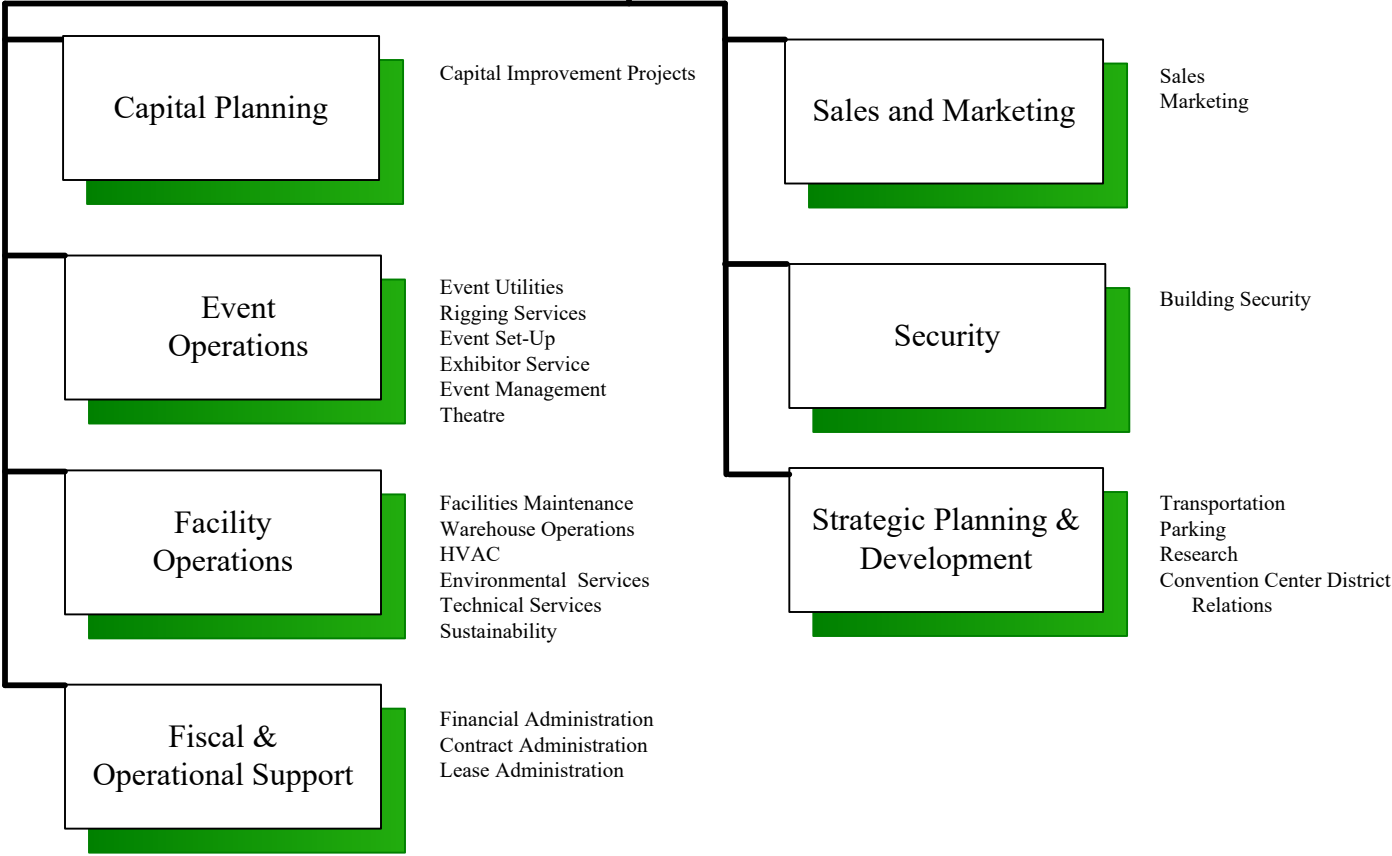
COUNTY

GOVERNMENT

F L O R I D A

CONVENTION CENTER

Executive Office



Convention Center

Purpose Statement:

The Orange County Convention Center (OCCC), the second largest convention center in the United States, is an economic engine for Central Florida. The facility is 7.0 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the Orange County Convention Center, the Center of Hospitality, is economic development. The Center infuses the local economy with new money and expanding business opportunities.

Program Descriptions:

- The **Capital Planning Division** is responsible for capital projects with an emphasis being placed on life-safety projects, energy management, upgrading signage and wayfinding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections: Event Management, Exhibitor Services, and Event Operations. This division provides a variety of client and user services such as electrical, water, rigging, theatrical services, and set-up. The division is also responsible for event planning, coordination, and processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.
- The **Facility Operations Division** is responsible for providing various support services for the facility, such as building maintenance and cleaning, heating, ventilation, and air conditioning, environmental services, warehouse operations, building systems, and leading sustainability efforts including coordinating with clients for “greener” meetings.
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various Center divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, the Central Florida Hotel & Lodging Association, Visit Orlando, area business leaders, and other organizations. Other sections in the division provide administrative and financial support. The division is responsible for budgeting, creating and monitoring lease agreements, billing, inventory, procurement, and managing service contracts.



InfoComm 2019 in the OCCC's West Building



The OCCC North-South Building

- The **Sales and Marketing Division** is charged with selling the OCCC's space and services. The booking of business activity occurs through sales efforts of the OCCC sales staff with the support of other Center divisions. Marketing & Communications promotes the center through advertising, promotions, and communications to past, present, and future clientele.
- The **Security Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety, fire operations, electronic surveillance, and loading dock operations. The division also provides staff as a liaison for clients and their event security.
- The **Strategic Planning and Development Division** is responsible for all phases of strategic management including planning, transportation initiatives, parking operations, and research into innovation and improvement of the Center.

FY 2018-19 Major Accomplishments:

- The OCCC hosted 179 events with an estimated 1.5 million attendees, which provided an estimated economic impact of \$2.8 billion.
- Major first-time events at the OCCC included the following:
 - *Halo: Outpost Discovery* had 16,000 attendees and \$17,832,000 in economic impact.
 - *ACS Spring 2019 National Meeting & Exposition* had 15,754 attendees and \$35,115,666 in economic impact.
 - *Commodity Classic 2019 Annual Meeting* had 9,000 attendees and \$20,283,900 in economic impact.
 - *Younique Products 2019* had 10,000 attendees and \$23,627,400 in economic impact.
 - *McKesson IdeaShare 2019* had 4,500 attendees and \$9,250,350 in economic impact.
 - *4Life International Convention* had 8,500 attendees and \$18,946,500 in economic impact.
 - *Experimental Biology* had 9,800 attendees and \$21,844,200 in economic impact.
 - *American Society for Bone and Mineral Research* had 3,000 attendees and \$6,687,000 in economic impact.

Convention Center

- Major returning events at the OCCC included the following:
 - *General Council of the Assemblies of God 2019* had 23,000 attendees and \$51,267,000 in economic impact.
 - *InfoComm* had 44,129 attendees and \$98,363,541 in economic impact.
 - *MegaCon Orlando* had 92,391 attendees and \$102,969,770 in economic impact.
 - *ACE Hardware Corporation* had 15,000 attendees and \$33,435,000 in economic impact.
 - *Orgill Spring Dealer Market* had 21,851 attendees and \$48,705,879 in economic impact.
 - *Business Aviation Association* had 23,665 attendees and \$52,749,285 in economic impact.
 - *PMA Fresh Summit Convention & Expo 2018* had 20,758 attendees and \$46,269,582 in economic impact.
 - *Amateur Athletic Union (AAU) Junior National Volleyball* had 108,000 attendees and \$120,366,000 in economic impact.
 - *International Dairy Deli Bakery Association* had 10,680 attendees and \$23,805,720 in economic impact.
 - *North American Food Equipment Manufacturers Association* had 22,724 attendees and \$50,651,796 in economic impact.



- Continued efficient revenue and expense management with minimal operating support required from the Tourist Development Tax.
- The North-South Building was recertified LEED Gold.
- Major contracts for owner's representation services and architecture and design were put in place for the \$605M North-South Building Improvements project.
- Continued the "I-Drive Event Traffic Management Work Group," consisting of county departments, the Orange County Sheriff's Office, local transportation agencies, and area stakeholders. The group collaborates to develop and implement operational plans for district-wide management of event traffic.
- Security leadership attended the Public Safety Leadership Development Certification Program.
- The Fire Marshall floor plan review was upgraded to an automated system, improving efficiency and tracking.
- Completed significant capital improvement projects including:
 - Campus audio system replacement.
 - Valencia Ballroom pre-function area renovations.
 - North-South Building closed circuit TV upgrades.
 - North-South Building electrical, water and parking area installations.
 - HVAC upgrades to network data closets.
 - West Building restroom renovations.

FY 2019-20 Department Objectives:



- Optimize the economic impact to the community by partnering with Visit Orlando to effectively promote and sell the OCCC as the premier destination for conventions and trade shows.
- Develop new business to maximize space utilization to align with short-term and long-term strategies.
- Continue to service legacy clients while soliciting new business.
- Continue to improve internal and external communications through newsletters, videos, and other media.
- Institute new and progressive security measures for the facility, events, and personnel working at the OCCC.
- Update the electronic access control system in the North-South Building.
- Continue to manage revenues and expenditures in an efficient manner that places minimal reliance on the Tourist Development Tax for support of operations.
- Review and restructure the rental and equipment options for the Linda W. Chapin Theater to modernize and bring more in-line with current industry standards.
- Provide and update the facility planning guide on the OCCC website.
- Further enhance productivity and quality of service by:
 - Utilizing technology to operate efficiently and effectively.
 - Ensure staff is knowledgeable and customer-oriented to increase rebooking and to preserve the OCCC's reputation as the premier trade show venue and "The Center of Hospitality."



Linda W. Chapin Theater

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Convention Center

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
<i>Fiscal & Operational Support</i>				
- Total Number of Events Held		199	142	127
- Total Number of Attendees for Events Held		1,409,943	1,360,748	1,396,563
- Total Number of Conventions and Trade Shows		106	120	101
- Number of Convention Delegates		1,281,793	1,223,373	1,288,363
- % of Occupancy		64%	58%	66%
<p><i>Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."</i></p>				
- Operating Expense Per Delegate		\$ 59.37	\$ 61.44	\$ 66.40
- Economic Impact of the Convention Center (in billions)		\$ 2.45	\$ 2.41	\$ 2.87

Department: Convention Center

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 34,490,155	\$ 35,422,247	\$ 39,894,148	12.6 %
Operating Expenditures	42,731,550	39,821,999	44,914,989	12.8 %
Capital Outlay	773,568	3,443,560	3,470,400	0.8 %
Total Operating	\$ 77,995,272	\$ 78,687,806	\$ 88,279,537	12.2%
Capital Improvements	\$ 28,013,359	\$ 95,948,564	\$ 117,384,800	22.3 %
Debt Service	76,158,012	76,169,132	76,161,688	0.0%
Grants	7,081,764	18,728,160	15,802,947	(15.6)%
Reserves	0	302,076,071	278,060,668	(8.0)%
Other	77,646,320	83,671,192	118,824,222	42.0 %
Total Non-Operating	\$ 188,899,455	\$ 576,593,119	\$ 606,234,325	5.1%
Department Total	\$ 266,894,727	\$ 655,280,925	\$ 694,513,862	6.0%

Expenditures by Division / Program

Convention Center Capital Planning	\$ 28,501,280	\$ 96,509,289	\$ 118,140,350	22.4 %
Convention Center Event Operations	16,838,268	16,648,141	20,380,087	22.4 %
Convention Center Facility Operations	36,227,207	33,657,908	37,183,242	10.5 %
Convention Center Non-Operating	161,507,727	481,244,994	489,620,459	1.7 %
Convention Center Sales & Marketing	2,313,820	2,884,189	3,052,971	5.9 %
Convention Center Security	4,049,212	4,556,633	4,705,100	3.3 %
Convention Center Strategic Planning	3,807,743	3,351,090	3,876,761	15.7 %
Fiscal & Operational Support	13,649,470	16,428,681	17,554,892	6.9 %
Department Total	\$ 266,894,727	\$ 655,280,925	\$ 694,513,862	6.0%

Funding Source Summary

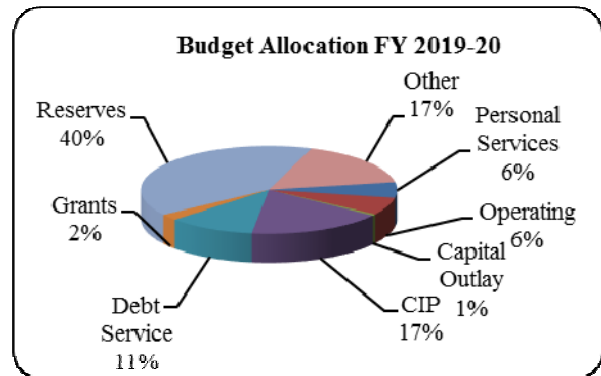
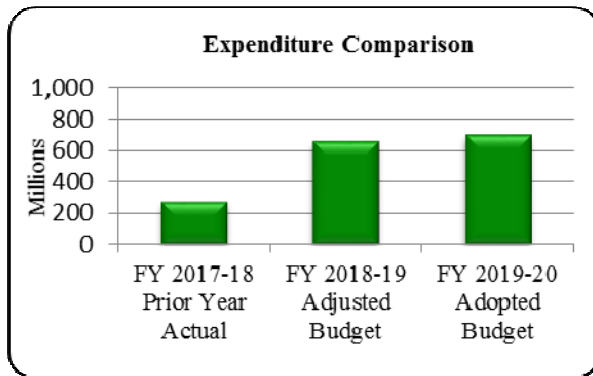
Enterprise Funds	\$ 266,894,727	\$ 655,280,925	\$ 694,513,862	6.0%
Department Total	\$ 266,894,727	\$ 655,280,925	\$ 694,513,862	6.0%

Authorized Positions

	443	444	472	6.3%
--	-----	-----	-----	------

Convention Center

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. The department’s net position change increased by 28 positions.

28 New Positions FY 2019-20

- 1 – Assistant Project Manager, Capital Planning
- 1 – Sr. CADD Technician, Event Operations
- 3 – Rigger Technician, Event Operations
- 1 – Assistant Rigging Supervisor, Event Operations
- 5 – Event Setup Worker, Event Operations
- 2 – Convention Center Technician III, Event Operations
- 1 – Assistant Manager, Event Operations, Event Operations
- 1 – Underwriters Laboratories Coordinator, Event Operations
- 1 – Control Room Operator, Facility Operations
- 2 – Supply Clerk, Facility Operations
- 3 – Sr. Convention Center Service Worker, Facility Operations
- 2 – Electronic Systems Coordinator, Facility Operations
- 1 – Sr. Financial Analyst, Fiscal & Operational Support
- 1 – Account Executive Supervisor, Sales & Marketing
- 2 – Sr. Console Operator, Security
- 1 – Transportation Worker, Strategic Planning

Operating Expenses – The FY 2019-20 operating expenses budget increased by 12.8% or \$5.1 million from the FY 2018-19 budget, mainly due to a busy calendar of large events contracted in FY 2019-20.

Capital Outlay – The FY 2019-20 capital outlay budget increased by 0.8% or \$26,840 from the FY 2018-19 budget. The increase is due to one-time purchases of equipment. The capital outlay budget includes funding for the addition and replacement of equipment and computer equipment necessary to efficiently manage operations at the Convention Center.

Capital Improvements – The FY 2019-20 capital improvements budget increased by 22.3% or \$21.4 million from the FY 2018-19 budget. The proposed five (5) year plan of \$835.0 million (2020-2024) provides for continuing renovations and improvements that will assist the Convention Center in remaining competitive in the marketplace. Included in the CIP budget is funding for the Convention Way Grand Concourse and the Multipurpose Venue projects that will expand exhibition capacity at the Convention Center and provide increased efficiency in the use of existing space. Additionally, Tourist Development Tax (TDT) funding has been included in the budget, in the amount of \$11.0 million for capital projects, as recommended by the Tourist Development Tax Application Review Committee (ARC) and ultimately approved by the Board of County Commissioners. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2019-20 debt service budget decreased slightly by \$7,444 from the FY 2018-19 budget and is based on the authorized debt service schedule for the Convention Center.

Grants – The FY 2019-20 grants budget decreased by 15.6% or \$2.9 million from the FY 2018-19 budget. The decrease is mainly due to the timing of payments to Cultural Tourism grant recipients. The FY 2018-19 budget includes expenditures for grants approved in prior fiscal years, but not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the TDT.

Reserves – The FY 2019-20 reserves budget decreased by 8.0% or \$24.0 million from the FY 2018-19 budget. The reserves amount of \$278.1 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

Other – The FY 2019-20 other category budget increased by 42.0% or \$35.2 million from the FY 2018-19 budget. The payments to Visit Orlando and the City of Orlando increased, based on the Tourist Development Tax revenue growth. Funds are included for *Visit Orlando* in the amount of \$60.1 million for tourism promotion, an increase of \$2.1 million, which is funded from the first four cents (\$36.6 million) and the sixth cent (\$23.5 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from a portion of the sixth cent of the TDT (\$53.5 million) and includes \$30.0 million for a payment to the Camping World Stadium agreement. Finally, funds are budgeted for the Orange County Regional History Center in the amount of \$5.2 million, which includes \$3.2 million for operating and \$2.0 million for the TDT ARC Exhibit project funding.

TDT Expenditure Budget Summary

Budget Summary (in millions)	FY 2019-20 Adopted Budget
Debt Service	\$ 76.2
Convention Center Operations ¹	10.0
Convention Center Capital	117.4
Visit Orlando (O/ OCCVB) Funding (first four cents)	36.6
Visit Orlando (O/ OCCVB) Funding (sixth cent)	23.5
Contract TDT Payment for Venues	53.5
Arts	6.0
History Center	5.2
TDT Collection Services Fees	0.6
Grants	10.0
TOTAL²	\$ 339.0

¹Approved to receive up to an additional \$5 million from reserves, if necessary.

²The total exceeds the TDT revenue budget by \$56.7 million. TDT reserves are being used to cash fund the CIP projects.

FUNDING SOURCE HIGHLIGHTS

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from the Tourist Development Tax (TDT), interest, and reserves. The Convention Center’s anticipated revenues from operations are increasing in several areas based on projected show activity with anticipated changes detailed in the table below. Additionally, TDT revenues are projected to increase from the FY 2018-19 budget based on projections for hotel occupancy and room rates.

Major Revenues	FY 2018-19 Budget as of 3/31/19	FY 2019-20 Adopted Budget	\$ Change	% Change
Cash Brought Forward	\$337,306,137	\$352,774,485	\$15,468,348	4.6%
Statutory Deduction	-16,735,515	-17,986,283	-1,250,768	7.5%
Local Option TDT ¹	270,000,000	282,300,000	12,300,000	4.6%
Rental Space	16,400,920	15,993,820	-407,100	-2.5%
Utility Services	17,604,727	18,442,631	837,904	4.8%
Event Tech. Svc Labor	5,364,310	5,386,637	22,327	0.4%
Parking Lot	6,456,200	6,769,750	313,550	4.9%
Catering	11,497,260	22,152,112	10,654,852	92.7%
Equipment Rental	3,218,140	3,575,071	356,931	11.1%
Other (Int. and Miscellaneous)	4,168,746	5,105,639	936,893	22.5%
Total	\$655,280,925	\$694,513,862	\$39,232,937	6.0%

¹ Each Cent of the 6-Cent TDT is budgeted (to the nearest dollar) to collect \$45,000,000 in FY 2019 and \$47,050,000 in FY 2020.

Division: Convention Center Capital Planning

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 453,681	\$ 514,998	\$ 696,416	35.2 %
Operating Expenditures	34,241	44,727	59,134	32.2 %
Capital Outlay	0	1,000	0	(100.0)%
Total Operating	\$ 487,921	\$ 560,725	\$ 755,550	34.7 %
Capital Improvements	\$ 28,013,359	\$ 95,948,564	\$ 117,384,800	22.3 %
Total Non-Operating	\$ 28,013,359	\$ 95,948,564	\$ 117,384,800	22.3 %
Total	\$ 28,501,280	\$ 96,509,289	\$ 118,140,350	22.4 %
Authorized Positions	13	13	14	7.7 %

Division: Convention Center Event Operations

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 14,129,434	\$ 14,105,062	\$ 16,051,347	13.8 %
Operating Expenditures	2,507,405	1,773,179	2,998,740	69.1 %
Capital Outlay	201,429	769,900	1,330,000	72.7 %
Total Operating	\$ 16,838,268	\$ 16,648,141	\$ 20,380,087	22.4 %
Total	\$ 16,838,268	\$ 16,648,141	\$ 20,380,087	22.4 %
Authorized Positions	163	162	176	8.6 %

Division: Convention Center Facility Operations

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 9,945,807	\$ 9,162,692	\$ 10,632,359	16.0 %
Operating Expenditures	26,038,405	24,059,266	26,183,183	8.8 %
Capital Outlay	242,996	435,950	367,700	(15.7)%
Total Operating	\$ 36,227,207	\$ 33,657,908	\$ 37,183,242	10.5 %
Total	\$ 36,227,207	\$ 33,657,908	\$ 37,183,242	10.5 %
Authorized Positions	121	120	128	6.7 %

Division: Convention Center Non-Operating

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$(150,931)	\$ 0	\$ 0	0.0 %
Operating Expenditures	774,062	601,939	770,934	28.1 %
Total Operating	\$ 623,131	\$ 601,939	\$ 770,934	28.1 %
Debt Service	\$ 76,158,012	\$ 76,169,132	\$ 76,161,688	0.0 %
Grants	7,080,264	18,726,660	15,802,947	(15.6)%
Reserves	0	302,076,071	278,060,668	(8.0)%
Other	77,646,320	83,671,192	118,824,222	42.0 %
Total Non-Operating	\$ 160,884,596	\$ 480,643,055	\$ 488,849,525	1.7 %
Total	\$ 161,507,727	\$ 481,244,994	\$ 489,620,459	1.7 %

Division: Convention Center Sales & Marketing

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,334,637	\$ 1,622,396	\$ 1,837,663	13.3 %
Operating Expenditures	979,182	1,261,793	1,215,308	(3.7)%
Total Operating	\$ 2,313,820	\$ 2,884,189	\$ 3,052,971	5.9 %
Total	\$ 2,313,820	\$ 2,884,189	\$ 3,052,971	5.9 %
Authorized Positions	18	18	19	5.6 %

Division: Convention Center Security

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,880,379	\$ 4,264,335	\$ 4,471,372	4.9 %
Operating Expenditures	137,116	187,498	233,728	24.7 %
Capital Outlay	31,717	104,800	0	(100.0)%
Total Operating	\$ 4,049,212	\$ 4,556,633	\$ 4,705,100	3.3 %
Total	\$ 4,049,212	\$ 4,556,633	\$ 4,705,100	3.3 %
Authorized Positions	67	67	69	3.0 %

Division: Convention Center Strategic Planning

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,337,548	\$ 1,554,399	\$ 1,814,797	16.8 %
Operating Expenditures	2,470,195	1,796,691	2,061,964	14.8 %
Total Operating	\$ 3,807,743	\$ 3,351,090	\$ 3,876,761	15.7 %
Total	\$ 3,807,743	\$ 3,351,090	\$ 3,876,761	15.7 %
Authorized Positions	18	20	21	5.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,559,600	\$ 4,198,365	\$ 4,390,194	4.6 %
Operating Expenditures	9,790,944	10,096,906	11,391,998	12.8 %
Capital Outlay	297,426	2,131,910	1,772,700	(16.8)%
Total Operating	\$ 13,647,970	\$ 16,427,181	\$ 17,554,892	6.9 %
Grants	\$ 1,500	\$ 1,500	\$ 0	(100.0)%
Total Non-Operating	\$ 1,500	\$ 1,500	\$ 0	(100.0)%
Total	\$ 13,649,470	\$ 16,428,681	\$ 17,554,892	6.9 %
Authorized Positions	43	44	45	2.3 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Orange County Convention Center

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.), renovations of the North/South and West Concourses, Convention Way Grand Concourse, Multipurpose Venue, and Tourist Development Tax Application Review Committee (ARC) Funding.

	Adopted <u>FY 2019-20</u>
Convention Center Improvements	\$ 11,153,183
North/South Concourse Renovations	5,975,482
West Concourse Renovations	16,256,135
Convention Way Grand Concourse	61,000,000
Multipurpose Venue	12,000,000
ARC Funding	<u>11,000,000</u>
Department Total	\$117,384,800

Funding Mechanism:

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Convention Center

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Convention Center											
Convention Center											
0960	4430	Convention Center Imp	33,494,901	19,265,993	11,153,183	14,058,300	10,245,650	12,099,038	13,489,652	0	113,806,717
		Org Subtotal	33,494,901	19,265,993	11,153,183	14,058,300	10,245,650	12,099,038	13,489,652	0	113,806,717
0965	4430	North/South Concourse Renovations	23,363,623	15,709,512	5,975,482	4,070,989	8,563,380	10,082,790	6,284,906	0	74,050,682
		Org Subtotal	23,363,623	15,709,512	5,975,482	4,070,989	8,563,380	10,082,790	6,284,906	0	74,050,682
0966	4430	West Concourse Renovations	48,537,374	24,973,059	16,256,135	24,623,279	23,709,214	12,189,602	14,210,348	0	164,499,011
		Org Subtotal	48,537,374	24,973,059	16,256,135	24,623,279	23,709,214	12,189,602	14,210,348	0	164,499,011
0967	4430	ARC Funding	0	16,000,000	11,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	79,000,000
		Org Subtotal	0	16,000,000	11,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	79,000,000
0968	4430	Convention Way Grand Concourse	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	0	262,000,000
		Org Subtotal	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	0	262,000,000
0969	4430	Multipurpose Venue	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	0	343,000,000
		Org Subtotal	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	0	343,000,000
		DIVISION SUBTOTAL	105,395,898	95,948,564	117,384,800	265,752,568	262,518,244	142,371,430	46,984,906	0	1,036,356,410
		DEPARTMENT SUBTOTAL	105,395,898	95,948,564	117,384,800	265,752,568	262,518,244	142,371,430	46,984,906	0	1,036,356,410
		GRAND TOTAL	105,395,898	95,948,564	117,384,800	265,752,568	262,518,244	142,371,430	46,984,906	0	1,036,356,410

* Prior Expenditures is calculated using 3 or 5 years.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

TABLE OF CONTENTS

CORRECTIONS DEPARTMENT

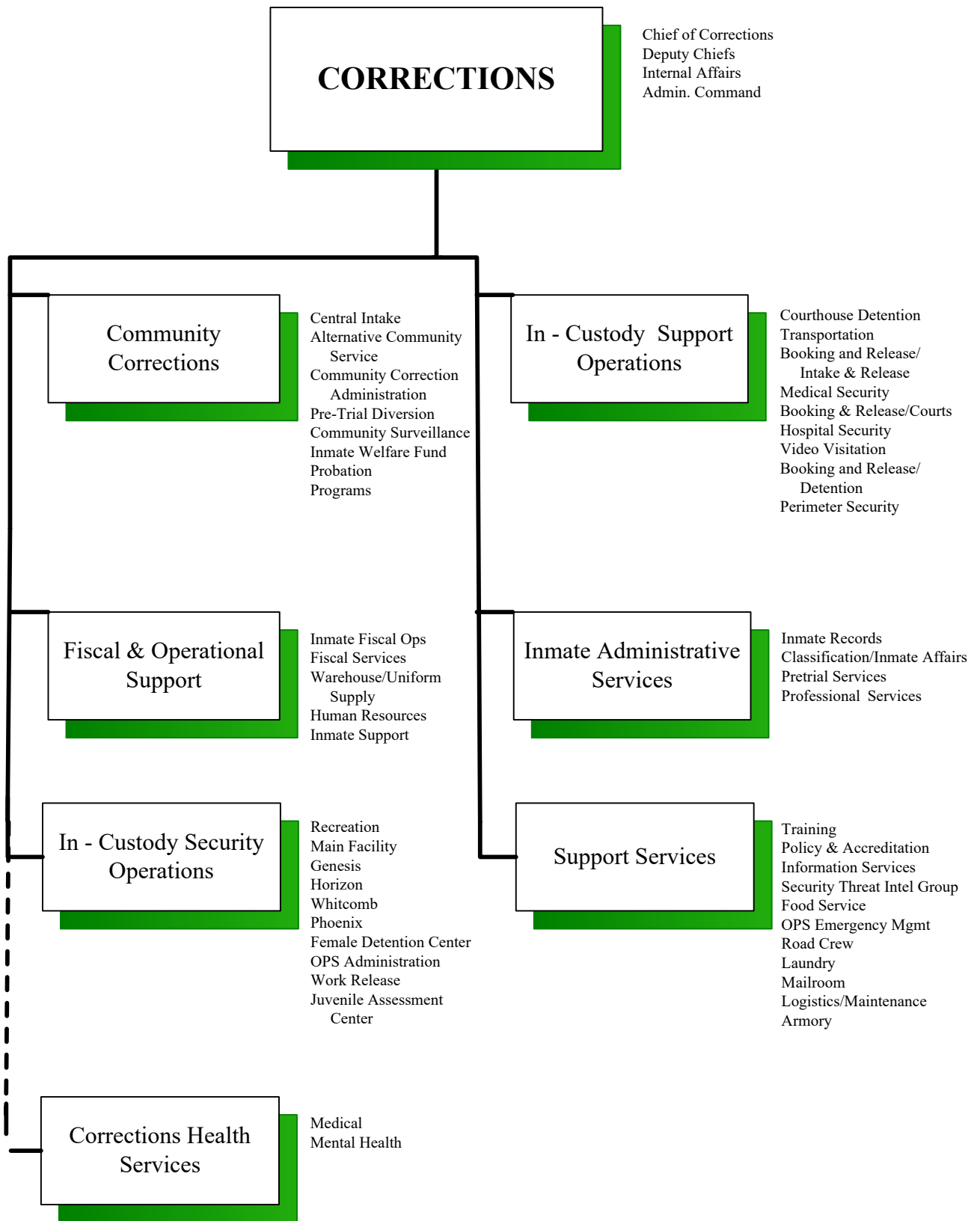
ORGANIZATIONAL STRUCTURE	7-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES	7-4
PERFORMANCE BASED MEASUREMENT SYSTEM	7-7
DEPARTMENT BUDGET AND HIGHLIGHTS	7-8
CAPITAL IMPROVEMENTS PROGRAM.....	7-14

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Note: Corrections Health Services is budgeted under the Corrections Department; however, the division is managed by the Health Services Department (see Section 9).

Corrections

Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides services for those individuals supervised in community programs. Primary services include booking, classification, inmate records management, detention, release, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training, investigations, and inspections.

Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Risk Management, and Research Unit. This program also provides command services for all seven (7) of the department's divisions.
- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/Uniform Supply. The division also provides financial services at the Work Release Center and in the CCD Cost of Supervision area.
- The **In-Custody Security Operations Division** operates in the various facilities that comprise the Orange County Jail including Main Facility, Genesis, Horizon, Phoenix, Whitcomb, the Female Detention Center, Security Intelligence Unit, which consists of a K-9 Unit and Inmate Drug Testing, Recreation, and the Work Release Center. Inmates are classified from minimum to maximum security and include acute/chronic mentally ill offenders and inmates with special medical needs. Classification levels are essential in determining appropriate facility and units for housing.
- The **In-Custody Support Operations Division** provides security and support for the daily needs/care of inmates. The division is responsible for booking and release, detention, courthouse detention, hospital security, video visitation, transportation, medical security, and perimeter security.
- The **Inmate Administrative Services Division** provides support services that include Inmate Records, Classification/Inmate Affairs, Pretrial Services, and Professional Services to the Judiciary.
- The new **Support Services Division** is responsible for training, information services, policy and accreditation, inspection team, emergency management, mailroom, maintenance, laundry services, food services, armory, road crew, and capital projects. *Note: The Inmate road crew program provides inmate Labor in partnership with the Orange County Public Works Department.*



- The **Corrections Health Services Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care is arranged when clinically necessary. *Note: Corrections Health Services is managed by the Health Services Department (Section 9).*
- The **Community Corrections Division (CCD)** provides supervision to pretrial and sentenced offenders as an alternative to incarceration. The operational units include Pretrial Release Supervision, Central Intake, Alternative Community Service, Probation, and Pretrial Diversion. The Inmate Programs Unit is also managed within CCD. Inmates are assisted in transitioning back into the community through intervention programs, employment, and support services.

FY 2018-19 Major Accomplishments:

Corrections Admin/Command

- Participated in the NAMIWalks Greater Orlando event which brought together people of all ages and fitness levels to combat stigma, raise funds and promote awareness of mental illness. Nearly 40% of inmates have some sort of mental health issue so this is a cause that hits close to home.
- Orange County Corrections conducted over 50 tours with international and national agencies such as New York City Department of Corrections and Los Angeles County Sheriff's Department. These agencies are among the largest correctional facilities in the nation.
- Honored at Orange County Public Schools Black History Celebration for the outstanding support it provides students through its mentoring program. Staff at Eccleston Elementary School nominated OCCD for the Certificate of Excellence Award 2019.

Community Corrections

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 121,145 community labor-hours of work, valued at \$1.3 million with approximately 43,100 hours performed at Orange County Government worksites.
- In cooperation with Valencia College provided a basic Inmate Construction Program to assist inmates with post release employment with local construction

Corrections

companies. The program is funded through the Inmate Welfare Fund and in FY 2018, 54 inmates graduated from the program; 63% gained employment in the construction industry.

- Graduated 219 offenders and inmates from the In2Work pre-culinary program.
- Forty-two inmates earned their General Education Development's (GED) through Orange Tech College's (OCPS Mid-Florida campus) GED program.

Fiscal and Operational Support

- Collected more than \$2.2 million for the housing of federal inmates from the U.S. Marshall Service and Immigrations and customs Enforcement.
- Processed more than 18,000 Community Corrections Division offender transactions and collected over \$1.3 million in offender fees.
- Collected over \$836,000 in one-time booking and daily subsistence fees for inmates housed at the 33rd Street Jail Complex and collected more than \$98,000 in daily subsistence fees for inmates housed at the Work Release Center (WRC).
- Processed approximately 800 fee collections (Courts fees/restitution and child support) from inmates housed at the WRC valued at more than \$58,000.

In-Custody Security Operations

- Special Response Team (SRT) conducted 213 "high risk" transports to area courts, hospitals, and other correctional agencies without incident. Additionally, the team placed 2nd overall in the International Mock Prison Riot Competition held in West Virginia while competing against global jail and prison correctional agencies.
- The Security Intelligence Unit (SIU) conducted 3,682 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 408 gang related investigations to reduce potential security threats and assist local law enforcement. Additionally, the SIG unit was augmented with two (2) drug detection K-9s, which have had an immediate effect on discovering and reducing contraband.
- A full-time correctional officer was assigned to the Central Florida Intelligence Exchange (CFIX) as a security liaison, in an effort to provide real time intelligence affecting institutional security.
- Enhanced security and safety at the jail by implementing body scanning technology at the inmate and worker entry point at the Phoenix Facility.

In-Custody Support Operations

- Processed 39,236 inmate bookings and completed 39,234 inmate releases during the 2018 calendar year.
- Transported 44,218 inmates a total of 198,171 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County.
- Provided transport and security for 1,801 special medical (Methadone) appointments.
- Processed and delivered approximately 178,970 lbs. of mail.
- Coordinated 39,306 video visitation visits with family members for inmates.

Inmate Administrative Services

- Pretrial Services (PTS) Unit screened 39,146 inmates, interviewed 21,026 inmates and released 335 inmates prior to First Appearance and 2,508 inmates onto Pretrial Release Supervision Program.
- Classification Unit conducted 23,081 initial classifications of inmates to include assignment of custody level and appropriate housing. Information obtained from Classification's assessments and interviews assist in ensuring the safety of staff and inmates.
- Inmate Records completed 39,236 bookings into the Orange County jail and processed an additional 39,234 releases from the jail.
- Inmate Affairs Law Library Specialists completed 17,658 online legal searches to process 2,896 inmate legal requests and fulfilled 500 inmate notary requests.

Corrections Health Services

- Identified 314 participants for the Vivitrol Program in conjunction with Corrections and community Florida Alcohol and Drug Abuse Association (FADAA) providers, which will offer opioid blocking treatment for qualified interested heroin addicts. Those participating in the program were tracked for recidivism rates.

Support Services Division

- Inmate Road Crews contributed 14,662 hours of labor to the community, valued at more than \$158,620.
- The inmate kitchen served 3,000,270 meals to the inmate population.
- Policy, Accreditation and Compliance Unit (PACU) collected and maintained three (3) years of standards documentation for American Correctional Association-(ACA) 60 Mandatory and 323 Non-Mandatory Standards for Adult Large Detention Facilities and Florida Corrections Accreditation Commission (FCAC) Pretrial and Probation Services, and Pretrial and Probation Services. In addition, maintained documentation for compliance of Florida Model Jail Standards-(FMJS) 226 standards.
- Office of Training and Staff Development (OTSD) provided 258,797 hours of combined training to department staff, in addition to investing 1,915 hours of training to its internally assigned staff in order to maintain current certifications and gain new certifications to stay current with the latest CJ trends to ensure effective and meaningful delivery of training.
- Corrections ISS participated in the DataSplice (Mobile for Maximo) Asset Management Project for inventory and asset control in May 2018 and created a User Guide Maximo. In addition, participated in the Florida Department of Law Enforcement (FDLE) Network upgrade project for compliance at Work Release Center and Corrections Complex. Project completed in November 2018.



FY 2019-20 Department Objectives:

Corrections Admin/Command

- Enhance the priority on public safety through Capital Improvement Projects and Jail Master Plan.
- Expand the Crisis Intervention Team (CIT) Training and the Specialized Mental Health Housing Unit through the Mental Health Diversion Program.
- Improve and enhance investigative processing through the use of state-of-the-art technology.
- Continue to implement mentorship program to assist with filling of positions caused by our high attrition rate and augment our succession planning initiatives.
- Continue to monitor department staffing in an effort to improve operational efficiency and to develop retention strategies to minimize staff turnover and decrease position vacancies.
- Educate the community on Public Safety through community engagement.

Community Corrections

- Continue to research and implement vocational training programs for the inmate population.
- Establish partnership with Mental Health providers to enhance case-management services.
- Create a Reentry Team to work with Community Partners to address the needs of our offender population.

Fiscal & Operational Support

- Continue progressing with implementation of automated banking services to more efficiently handle deposit and withdrawal transactions and improve service to inmates and their families.
- Continue to diligently manage the department's fiscal operations to include contract and budget oversight, efficient purchasing and payment processing, secure handling of inmate property and funds, courteous uniform supply and warehouse services, miscellaneous revenue processing, etc.

In-Custody Security Operations

- Continue to provide safe and humane incarceration to pre-sentenced and sentenced offenders, thereby reducing the number undesirable behaviors while in custody.
- Continue to provide an exceptional level of customer service to the citizens of Orange County Florida.
- Continue staying abreast of current trends that affect the corrections profession at the local and national level.

In-Custody Support Operations

- Continue to evaluate and enhance operational processes with the integration of new and practical technology that will improve operational efficiencies, safety, security and workforce production.
- Continue to enhance the quality and level of service provided at the Booking and Release Center for local, state and federal law enforcement agencies and to the criminal justice community.

Inmate Administrative Services

- Increase the number of Administrative Pretrial Releases (PTR) and Administrative Released On-Your-Own Recognizance (ROR) releases.
- Continue collaboration with the Chief Judge to evaluate and revise the Pretrial Release Administrative Order. Our goal is to ensure that all relevant factors and criteria are considered in order to make informed detention and release decisions.
- Enhance the training program for newly promoted staff to include an electronic training portfolio for Classification/Inmate Affairs Units, allowing for the large volume of training materials (including Computer Based Training) to be accessible to all staff.

Support Services Division

- Corrections ISS continue to improve System & Service effectiveness and efficiency by evaluating technology, tools and strategies for improved user experiences, next generation technology, deployment and monitoring. In addition, focus on innovation by leveraging resources in new ways, retiring outdated and redundant technology services, use of mobile computing and apps, data analytics and the Internet of Things (IoT), using data insights to help drive positive business decisions.
- PACU continue to partner with other agencies in order to gain outside perspectives on accreditation compliance and cooperate with internal divisions to provide systematic evaluation of all areas of agency administration and operations.
- Research Unit continue to conduct and monitor department efforts to improve operational efficiency of all operational aspects within Orange County Corrections and provide results based on accountability and allow for data driven management decisions.
- OTSD continue partnering with Professional Training Organizations to create and provide new training opportunities for the department's employees.

Corrections Health

- Initiate electronic signature for inmate consent forms to reduce paper use and scanning time.
- Identify assisted living facility (ALF) or skilled nursing facility (SNF) willing to work with inmates who need long term care that cannot be delivered into the jail.

Corrections

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Community Corrections				
- Average Daily Offenders Supervised		2,899	3,200	2,900
	<i>Offenders are individuals in the Community Corrections program and are not housed at the jail.</i>			
- Average Daily Caseload Supervised		3,982	4,400	4,000
	<i>Includes the number of persons supervised in the Community Corrections program.</i>			
- Labor Hours Provided in Community		106,507	116,000	100,000
- Fees Collected		\$ 1,315,886	\$ 1,350,000	\$ 1,350,000
Corrections Health Services				
- Number of Inmate Encounters		81,805	121,750	121,750
- Cost Per Inmate per Encounter		\$ 176	\$ 170	\$ 170
- % of Inmate Sick Calls Triage'd within 24 hours		97%	97%	97%
In-Custody Security Operations				
- Number of Inmates Booked		38,925	40,000	40,000
- Average Daily Inmate Population Detained by OCCD		2,600	2,800	2,800
	<i>Determined by recording the number of inmates housed at the jail at 4 a.m. each day.</i>			
- Average Number of Meals Served Daily		8,209	8,400	8,400
- Inmate Per Diem Cost		\$ 150.92	\$ 156.00	\$ 156.00
- Number of Inmates Transported		43,838	45,000	45,000
	<i>Number of Inmates transported between Corrections facilities, the courthouse and other destinations</i>			

Department: Corrections

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 126,689,374	\$ 135,742,975	\$ 141,514,243	4.3 %
Operating Expenditures	24,797,784	30,501,149	31,098,268	2.0 %
Capital Outlay	990,168	1,492,336	1,402,095	(6.0)%
Total Operating	\$ 152,477,325	\$ 167,736,460	\$ 174,014,606	3.7%
Capital Improvements	\$ 453,352	\$ 13,475,003	\$ 1,050,000	(92.2)%
Total Non-Operating	\$ 453,352	\$ 13,475,003	\$ 1,050,000	(92.2)%
Department Total	\$ 152,930,678	\$ 181,211,463	\$ 175,064,606	(3.4)%

Expenditures by Division / Program

Community Corrections	\$ 7,818,602	\$ 11,349,601	\$ 11,896,063	4.8 %
Corrections Admin / Command	6,232,571	6,716,687	7,786,941	15.9 %
Corrections CIP	453,352	13,475,003	1,050,000	(92.2)%
Corrections Health Services	24,604,176	25,647,595	26,499,746	3.3 %
Corrections Support Services	12,953,669	15,565,667	15,662,610	0.6 %
Fiscal & Operational Support	4,610,838	5,634,314	5,563,446	(1.3)%
In-Custody Security Operations	49,599,956	53,662,856	56,034,820	4.4 %
In-Custody Support Services	36,206,509	37,362,850	38,179,536	2.2 %
Inmate Administrative Services	10,451,004	11,796,890	12,391,444	5.0 %
Department Total	\$ 152,930,678	\$ 181,211,463	\$ 175,064,606	(3.4)%

Funding Source Summary

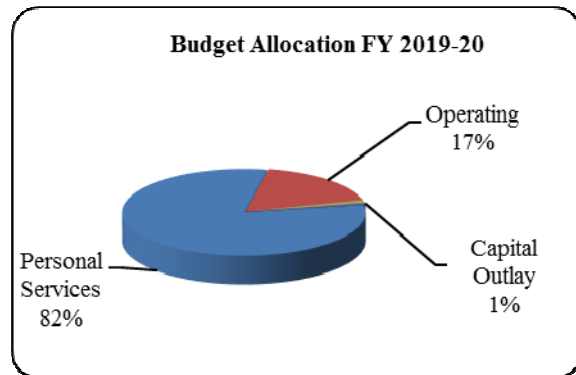
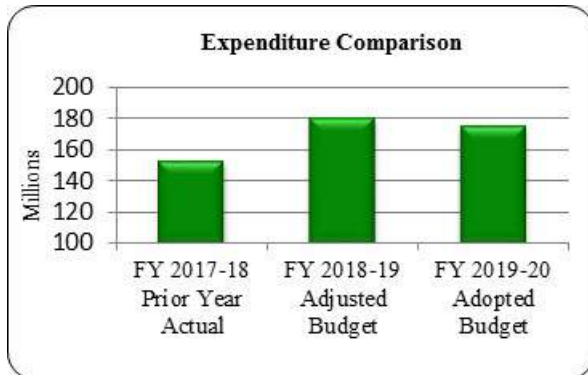
Special Revenue Funds	\$ 1,588,233	\$ 4,987,705	\$ 4,967,857	(0.4)%
General Fund and Sub Funds	150,889,093	162,748,755	169,046,749	3.9%
Capital Construction Funds	453,352	13,475,003	1,050,000	(92.2)%
Department Total	\$ 152,930,678	\$ 181,211,463	\$ 175,064,606	(3.4)%

Authorized Positions

	1,755	1,777	1,782	0.3%
--	-------	-------	-------	------

Corrections

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. Five (5) new positions are included in the budget to assist with in custody security operations and health services in the facility.

Five (5) New Positions FY 2019-20

- 1 – Correctional Facility Manager (Major), Corrections Support Services
- 1 – Monitoring & Evaluation Coordinator, Corrections Fiscal and Operational Support
- 1 – Specialty Coordinator, Corrections Health Services
- 1 – Senior Program Manager, Corrections Health Services
- 1 – Psychiatrist, Corrections Health Services

Operating Expenses – The FY 2019-20 operating expense budget increased by 2.0% or \$597,119 from the FY 2018-19 budget. Significant adjustments are as follows: Contract Services increased by 1.7% or \$152,764 due to primarily for the Criminal Mental Health Diversion Pilot Program, which was previously in the Health Services Department budget. Miscellaneous operating supplies increased by \$70,514 due to adjustments in the Inmate Welfare Fund. The budget also includes annual license for the Target Solution Training Software used for in-house training. Food and dietary is budgeted at \$3.3 million and is based on anticipated food service contract needs. Risk Management charges increased by 26.0% or \$1,160,130 and Fleet Management charges decreased by 6.8% or \$24,234.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 6.0% or \$90,241 from the FY 2018-19 budget primarily due to rollover encumbrances. The budget includes funding of \$266,000 for phase 2 of the required portable radio upgrade, \$350,000 for a Drone Detection System, \$20,000 for a Parcel Scanner, \$12,000 for four (4) walk through metal detectors, and \$100,000 for tasers replacement. The rolling stock budget includes funding for six (6) replacement vehicles.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 92.2% or \$12.4 million from the FY 2018-19 budget. Funding is included for improvement to facilities project assessments and the Uniform Supply/Mailroom (kitchen retrofit) project. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects Fund.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a \$2.50 and \$2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non-criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county law enforcement officers and one-half to Corrections for training and education of county corrections staff. The FY 2019-20 estimated revenue from fees for the Corrections-Law Enforcement Education portion is \$275,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates and a portion of booking and subsistence fees collected from inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2019-20 are estimated at \$1.2 million. Additional revenue is received through the collection of inmate booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is \$6.00 and the daily subsistence fee is \$2.25 for FY 2019-20.

Division: Community Corrections

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 6,982,441	\$ 7,850,423	\$ 8,286,975	5.6 %
Operating Expenditures	830,103	3,496,178	3,609,088	3.2 %
Capital Outlay	6,058	3,000	0	(100.0)%
Total Operating	\$ 7,818,602	\$ 11,349,601	\$ 11,896,063	4.8 %
Total	\$ 7,818,602	\$ 11,349,601	\$ 11,896,063	4.8 %
Authorized Positions	115	116	116	0.0 %

Division: Corrections Admin / Command

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 2,384,771	\$ 2,543,424	\$ 2,611,778	2.7 %
Operating Expenditures	3,841,799	4,156,263	5,142,163	23.7 %
Capital Outlay	6,002	17,000	33,000	94.1 %
Total Operating	\$ 6,232,571	\$ 6,716,687	\$ 7,786,941	15.9 %
Total	\$ 6,232,571	\$ 6,716,687	\$ 7,786,941	15.9 %
Authorized Positions	28	27	28	3.7 %

Division: Corrections CIP

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Capital Improvements	\$ 453,352	\$ 13,475,003	\$ 1,050,000	(92.2)%
Total Non-Operating	\$ 453,352	\$ 13,475,003	\$ 1,050,000	(92.2)%
Total	\$ 453,352	\$ 13,475,003	\$ 1,050,000	(92.2)%

Division: Corrections Health Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 12,421,515	\$ 13,940,781	\$ 15,387,748	10.4 %
Operating Expenditures	11,822,378	11,483,438	11,076,998	(3.5)%
Capital Outlay	360,283	223,376	35,000	(84.3)%
Total Operating	\$ 24,604,176	\$ 25,647,595	\$ 26,499,746	3.3 %
Total	\$ 24,604,176	\$ 25,647,595	\$ 26,499,746	3.3 %
Authorized Positions	160	159	162	1.9 %

Division: Corrections Support Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 8,563,775	\$ 9,653,409	\$ 9,842,670	2.0 %
Operating Expenditures	3,856,522	5,083,425	5,028,845	(1.1)%
Capital Outlay	533,373	828,833	791,095	(4.6)%
Total Operating	\$ 12,953,669	\$ 15,565,667	\$ 15,662,610	0.6 %
Total	\$ 12,953,669	\$ 15,565,667	\$ 15,662,610	0.6 %
Authorized Positions	129	125	125	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,838,301	\$ 3,008,293	\$ 3,180,496	5.7 %
Operating Expenditures	1,772,537	2,553,021	2,382,950	(6.7)%
Capital Outlay	0	73,000	0	(100.0)%
Total Operating	\$ 4,610,838	\$ 5,634,314	\$ 5,563,446	(1.3)%
Total	\$ 4,610,838	\$ 5,634,314	\$ 5,563,446	(1.3)%
Authorized Positions	48	48	49	2.1 %

Division: In-Custody Security Operations

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 48,640,937	\$ 52,316,306	\$ 54,762,581	4.7 %
Operating Expenditures	957,520	1,309,464	1,272,239	(2.8)%
Capital Outlay	1,500	37,086	0	(100.0)%
Total Operating	\$ 49,599,956	\$ 53,662,856	\$ 56,034,820	4.4 %
Total	\$ 49,599,956	\$ 53,662,856	\$ 56,034,820	4.4 %
Authorized Positions	666	698	698	0.0 %

Division: In-Custody Support Services

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 34,736,502	\$ 35,214,866	\$ 35,939,308	2.1 %
Operating Expenditures	1,387,055	1,864,543	1,697,228	(9.0)%
Capital Outlay	82,952	283,441	543,000	91.6 %
Total Operating	\$ 36,206,509	\$ 37,362,850	\$ 38,179,536	2.2 %
Total	\$ 36,206,509	\$ 37,362,850	\$ 38,179,536	2.2 %
Authorized Positions	442	437	437	0.0 %

Division: Inmate Administrative Services

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 10,121,134	\$ 11,215,473	\$ 11,502,687	2.6 %
Operating Expenditures	329,870	554,817	888,757	60.2 %
Capital Outlay	0	26,600	0	(100.0)%
Total Operating	\$ 10,451,004	\$ 11,796,890	\$ 12,391,444	5.0 %
Total	\$ 10,451,004	\$ 11,796,890	\$ 12,391,444	5.0 %
Authorized Positions	167	167	167	0.0 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Corrections Department

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

	Adopted <u>FY 2019-20</u>
OCCD Improvements to Facilities	\$ 350,000
Uniform Supply/Mailroom (Kitchen Ret)	<u>700,000</u>
Department Total	\$1,050,000

Funding Mechanism:

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Corrections

7 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Corrections											
Corrections CIP											
4022	1023	Perimeter Security Project	2,084,115	5,483,408	0	0	0	0	0	0	7,567,523
		Org Subtotal	2,084,115	5,483,408	0	0	0	0	0	0	7,567,523
4026	1023	Rec Yards/Perimeter Fencing Maintenance	0	840,000	0	0	0	0	0	0	840,000
		Org Subtotal	0	840,000	0	0	0	0	0	0	840,000
4027	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028	1023	North & South Perimeter Security Bldgs	0	400,000	0	3,000,000	0	0	0	0	3,400,000
		Org Subtotal	0	400,000	0	3,000,000	0	0	0	0	3,400,000
4029	1023	Video Visitation Center Renovation	0	75,000	0	0	0	0	0	0	75,000
		Org Subtotal	0	75,000	0	0	0	0	0	0	75,000
4030	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	0	1,300,000	700,000	0	0	0	0	0	2,000,000
		Org Subtotal	0	1,300,000	700,000	0	0	0	0	0	2,000,000
4031	1023	Campus Security Upgrades	0	0	0	5,000,000	4,000,000	3,000,000	2,000,000	0	14,000,000
		Org Subtotal	0	0	0	5,000,000	4,000,000	3,000,000	2,000,000	0	14,000,000
		DIVISION SUBTOTAL	2,084,115	8,898,408	700,000	8,000,000	4,000,000	3,000,000	2,000,000	0	28,682,523
Corrections Expansion											
4009	1023	Inmate Management System (IMS)	222,496	861,616	0	0	0	0	0	0	1,084,112
		Org Subtotal	222,496	861,616	0	0	0	0	0	0	1,084,112

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Corrections

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	222,496	861,616	0	0	0	0	0	0	1,084,112
Corrections Other											
4015	1023	Medical Management System	0	126,559	0	0	0	0	0	0	126,559
		Org Subtotal	0	126,559	0	0	0	0	0	0	126,559
4020	1023	Kitchen & Laundry Imp	10,928,424	36,002	0	0	0	0	0	0	10,964,426
		Org Subtotal	10,928,424	36,002	0	0	0	0	0	0	10,964,426
4024	1023	OCCD Impr. to Facilities	1,545,270	3,002,418	350,000	0	0	0	0	0	4,897,688
		Org Subtotal	1,545,270	3,002,418	350,000	0	0	0	0	0	4,897,688
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	12,473,694	3,714,979	350,000	0	0	0	0	0	16,538,673
		DEPARTMENT SUBTOTAL	14,780,305	13,475,003	1,050,000	8,000,000	4,000,000	3,000,000	2,000,000	0	46,305,308
		GRAND TOTAL	14,780,305	13,475,003	1,050,000	8,000,000	4,000,000	3,000,000	2,000,000	0	46,305,308

* Prior Expenditures is calculated using 3 or 5 years.

TABLE OF CONTENTS

FIRE RESCUE DEPARTMENT

ORGANIZATIONAL STRUCTURE	8-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES	8-4
PERFORMANCE BASED MEASUREMENT SYSTEM	8-7
DEPARTMENT BUDGET AND HIGHLIGHTS	8-8
CAPITAL IMPROVEMENTS PROGRAM.....	8-14



FIRE RESCUE DEPARTMENT

Communications

Fire Rescue 911 Communications
 Medical Communications Program
 Fire Telecommunications
 Communications Quality Assurance
 Communications Training

Fiscal & Operational Support

Office of the Fire Chief
 Fire Fiscal
 Fire Information Technology
 Recruitment
 Safety & Wellness
 Fire Professional Standards

Infrastructure & Asset Management

Fleet Apparatus & Equipment
 Fire Supplies
 EMS Logistics
 Fire Facilities Maintenance

Office of Emergency Management

Emergency Preparedness Planning
 Communication & Warning
 Health Care Facility Plan Reviews
 Training & Exercises
 Hazardous Analysis
 Citizen Corps & Community Emergency Response Team (CERT)
 Emergency Operations Center (EOC) /Emergency Response Team

Operations

Field Operational Services
 Emergency Medical Services (EMS)
 EMS Quality Assurance & Improvement
 Professional Development & Training
 Special Operations Support

Planning & Technical Services

Office of the Fire Marshal
 Strategic Planning
 Community Risk Reduction
 Technical Services

Fire Rescue

Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

Program Descriptions:

- The **Communications Division** provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and four (4) municipalities through contractual arrangements. Services include processing of emergency and non-emergency calls; providing life saving medical instructions over the phone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents. The Telecommunications section provides agency wide support for Land Mobile Radios, Dispatch consoles, Fire Station Alerting, dial tone service, and cell phones.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Infrastructure & Asset Management Division** is the sustainable supply arm responsible for the procurement of equipment, medications and contract management that ensures the objective of station and fire fleet readiness. In addition, the division is accountable for the strategic programming of managing capital investments, researching industry products, vehicle specification and maintenance, building construction, building renovation, and all materials needs for the effective operations of the entire department.
- The **Office of Emergency Management (OEM) Division**, by federal, state, and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that help prevent, prepare for, respond to, recover from, and mitigate the effects of disasters



and/or emergencies in an all-hazards (natural, technological and human-caused) approach within Orange County.

- The **Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient transportation throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit training and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development.
- The **Planning & Technical Services Division** provides strategic planning, data analysis, life safety code review and inspection, and technical support services to the department and the community so the department can make informed decisions and accurately dispatch the appropriate resources to emergency incidents, and the community can occupy safer buildings. The division oversees the Office of the Fire Marshal, which bases the majority of its work on the Florida Fire Prevention Code (NFPA 1 & 101) and Chapter 633 of the Florida Statutes, directing every jurisdiction to adopt minimum fire codes and establish uniform fire safety rules for certain occupancies. The division also manages the Strategic Planning and Professional Compliance areas of the department. Strategic Planning is responsible for data collection, analysis, distribution, and presentation for use in pre-planning, decision-making, and policy formulation for the department. The Strategic Planning area also ensures continued compliance with agency accreditation and industry standards.

FY 2018-19 Major Accomplishments: Communications

- Through mutual consent between Management and Labor, we were able to substantially increase the starting rate of pay for Dispatchers.
- Submitted first phase of Emergency Fire Dispatch (EFD) Accreditation documentation.
- Procured TactiCall training software. TactiCall training software is for dispatcher and calltakers. It is 100% self-guided, customizable, TRAINING

Fire Rescue

program that focuses on two (2) very important job domains that are critical to maintaining public safety.

- Successfully implemented a new model for training new-hires.
- Deployed new FirstNet enabled cellular devices to all apparatus and agency personnel.

Fiscal & Operational Support

- Processed over 60,000 EMS transports for billing with a collection of over \$20 million.
- Provided strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Infrastructure & Asset Management

- Issued second set of protective gear and began in-house repairs of gear to reduce lead time to the field.
- Completed construction of one (1) fire station, 44 Winter Garden in District 1.
- Completed full renovation of interior spaces and roof at Station 53 in District 4 providing structural longevity and an updated appearance.
- Renovated the kitchens of six (6) fire stations and replaced the carpet at seven (7) fire stations providing updated equipment and living areas for crews.
- 209 Knox Box Secure Units were evaluated for installation in all Front Run Units.

Office of Emergency Management

- Received and managed \$377,342 in emergency management grant funding for planning, training, exercises, and equipment in order to continue preparing for threats and hazards to our community.
- Conducted and participated in large-scale community exercises covering a variety of hazards including sinkholes, hurricanes, and mass violence.
- Conducted over 40 outreach programs providing disaster preparedness information to community groups, businesses, and health care facilities including our annual Hurricane Expo visited by over 2,100 residents.
- Reviewed and approved over 180 emergency plans for health care facilities including hospitals, nursing homes, and assisted living facilities to ensure these facilities are prepared for a major emergency.



Operations

- Completed approximately 425,202 hours of training throughout the Fire Rescue Department.
- Trained 164 new personnel in the Recruit Firefighter Orientation Academy.
- Continued to reduce “turnout time”, resulting in an improvement in the time it takes firefighters to respond to an emergency following the receipt of an alarm.
- Continued participation with all local partners in Active Shooter Large Scale Drills at Orange County Schools, The University of Central Florida and local businesses.



Planning & Technical Services

- Conducted over 14,218 Fire Safety Inspections:
 - ✓ 7,567 New Construction Inspections
 - ✓ 6,651 Existing Building Inspections
- Completed 11,719 new construction plans reviews and 13,456 permits.
- Repaired and certified 14 remote draft fire hydrant locations to ensure reliable water supply for firefighting operations in non-water areas of the county.
- Implemented the *CryWolf* false-alarm software program to track and invoice customers for continuous false fire alarm responses for malfunctioning systems.

FY 2019-20 Department Objectives:

Communications

- Obtain recognition as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Fire Dispatch (EFD).
- Launch PulsePoint Verified Responder program. The program alerts off-duty first responders of a sudden cardiac arrest (SCA) in private locations.
- Implementation of Genesis PULSE software. Genesis PULSE is an all-in-one software tool that features live vehicle tracking, weather, recording/replay capabilities, reporting with analytics, partnerships, a mobile app with Waze integration, and much more.
- Renovation and upgrade of Fire Rescue Communications Center.

Fire Rescue

Fiscal & Operational Support

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Infrastructure & Asset Management

- Purchase and distribute remaining items to complete second ensemble of bunker gear.
- Begin construction of three (3) fire stations:
 - ✓ 87 Avalon Park
 - ✓ 68 Goldenrod Road
 - ✓ 80 Bonneville
- Begin the implementation of fuel tank monitoring automation at 29 fuel station locations throughout the county.
- Purchase replacement fire apparatus that meets the replacement schedule.
- Continue to support Fire Rescue facilities.



Office of Emergency Management

- Provide basic and advanced training opportunities in All-Hazards Incident Management to stakeholders.
- Conduct exercises to practice Orange County Government and partner agencies' ability to respond to and recover from a wide variety of hazards.
- Educate the community on disaster preparedness at local area events, training classes, workshops, conferences and speaking engagements.
- Maintain accreditation through the Emergency Management Accreditation Program (EMAP).

Operations

- Expand the Unmanned Aerial System (UAS) Program to provide 24 hour availability by implementing on-call pilots and increasing to the total number of available pilots across the County. UAS capabilities to include the ability to drop payloads such as Automated External Defibrillators (AED's) and other medical equipment or supplies.
- Expand four (4) additional Dive Stations across the county.
- Expand the Rescue Climber Program with an additional 28 climbers.
- Continue teaching a 80-hour Driver / Engineer Academy to further train and develop newly promoted Engineers for suppression units and rescue supervisors.

Planning & Technical Services

- Configuration of an upgraded Computer Aided Drafting (CAD) system, which enhances dispatch capabilities.
- Publish and implement a new five-year Strategic Plan
- Conduct a Fire Station Location Study.
- Successfully complete an Insurance Services Office Public Protection Classification (ISO PPC) Rating Assessment.

Fire Rescue

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Office of Emergency Management				
- Required Hazardous Material Site Inspections Completed		141	125	130
- Number of Citizens Trained		1,417	500	500
<i>Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.</i>				
Fire Communication				
- Total Number of 911 Calls Received		120,313	122,000	122,500
<i>National Fire Protection Association (NFPA1221 Standard)</i>				
- % of 911 Calls Answered in 15 Seconds		96%	95%	95%
<i>(NFPA1221 Standard)</i>				
- Emergency Medical Dispatch Protocol Compliance		93%	95%	95%
<i>International Academy of Emergency Dispatch (IAED)</i>				
- % of Incidents Dispatched in 60 Seconds		91%	90%	90%
<i>(NFPA1221 Standard)</i>				
Fire Infrastructure & Asset Management				
- % of Other Vehicles* PM Meeting Completion Time Standards		91%	90%	90%
<i>*Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance</i>				
- % of Fire Engine PM Meeting Completion Time Standards		93%	90%	90%
Fire Operations				
- Total Number of Fire Service Alarms		31,677	31,000	27,000
- Total Number of EMS Alarms		90,473	89,000	90,000
- Number of Units Responding to Incidents		260,874	270,000	260,000
- % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls		97%	90%	90%
<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>				
- % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls		97%	90%	90%
<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>				
- % Compliance w/ Arrival Time in 9.5 Min. Rural Response		61%	75%	75%
<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>				
- % Compliance w/ Arrival Time in 8 Min. Urban Response		59%	80%	80%
<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>				
Fire Planning & Technical Services				
- Total Number of Plans Reviewed		11,444	11,000	11,500
- % of New Constr. Plans Review Completed in 21 Days		98%	90%	90%
- % of Interior Alterations Plans Review Completed in 7 days		96%	90%	90%
- % of Fire Protection Sys. Plans Review Completed in 10 Days		96%	90%	90%

Department: Fire Rescue

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 128,570,424	\$ 150,308,152	\$ 164,133,625	9.2 %
Operating Expenditures	32,786,584	34,498,961	39,337,171	14.0 %
Capital Outlay	4,128,187	13,288,314	5,606,018	(57.8)%
Total Operating	\$ 165,485,195	\$ 198,095,427	\$ 209,076,814	5.5%
Capital Improvements	\$ 8,992,225	\$ 39,990,890	\$ 7,494,611	(81.3)%
Reserves	0	19,316,680	38,510,179	99.4 %
Other	1,142,902	1,143,129	1,141,867	(0.1)%
Total Non-Operating	\$ 10,135,126	\$ 60,450,699	\$ 47,146,657	(22.0)%
Department Total	\$ 175,620,322	\$ 258,546,126	\$ 256,223,471	(0.9)%

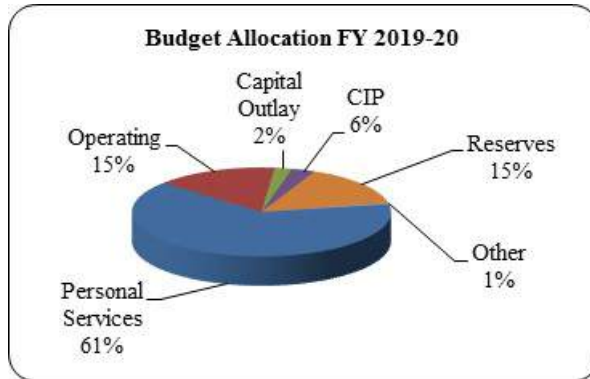
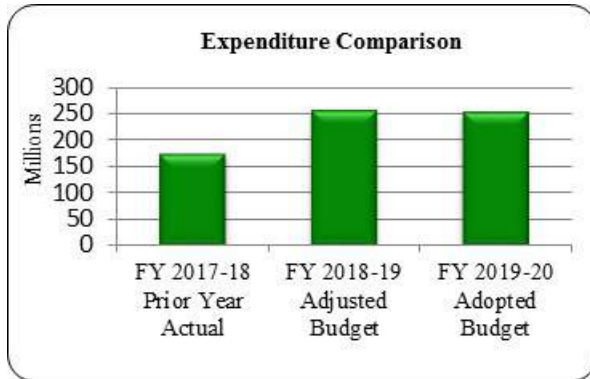
Expenditures by Division / Program				
Fire Communication	\$ 4,578,045	\$ 6,686,668	\$ 7,127,271	6.6 %
Fire Infrastructure & Asset Management	31,286,504	67,909,173	49,609,579	(26.9)%
Fire Operations	116,741,413	137,363,665	149,146,776	8.6 %
Fire Planning & Technical Services	3,961,651	5,036,037	5,485,203	8.9 %
Fiscal & Operational Support	17,866,081	39,612,337	42,625,821	7.6 %
Office of Emergency Management	1,162,657	1,913,546	2,204,121	15.2 %
State Fire Control	23,970	24,700	24,700	0.0%
Department Total	\$ 175,620,322	\$ 258,546,126	\$ 256,223,471	(0.9)%

Funding Source Summary				
Special Revenue Funds	\$ 167,884,403	\$ 231,362,213	\$ 239,858,172	3.7%
General Fund and Sub Funds	916,990	1,374,529	1,301,400	(5.3)%
Capital Construction Funds	6,818,929	25,809,384	15,063,899	(41.6)%
Department Total	\$ 175,620,322	\$ 258,546,126	\$ 256,223,471	(0.9)%

Authorized Positions				
	1,325	1,363	1,426	4.6%

Fire Rescue

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

Included in the budget are 63 new positions for Fire Rescue. There are 26 new positions to staff a new fire station #68 in the eastern portion of Orange County and 27 new positions to staff three (3) new emergency rescue units, three (3) positions serve as support personnel to help with fire equipment and geographic information systems services. The remaining seven (7) positions will staff the satellite office that will serve the I-Drive Area. The budget also includes matching funds for 31 firefighter positions related to the 2016 Staffing for Adequate Fire and Emergency Response (SAFER) grant.

63 New Positions FY 2019-20

- 45 – Firefighter Paramedic 56, Fire Operations
- 4 – Engineers Paramedics 56, Fire Operations
- 4 – Lieutenant, Fire Operations
- 1 – Personal Protection Equipment Technician, Fire Infrastructure & Asset Management
- 1 – Inventory Specialist, Fire Infrastructure & Asset Management
- 1 – GIS Technician, Planning and Technical Services
- 1 – Administrative Specialist, Planning and Technical Services (*Satellite Office*)
- 1 – Permit Analyst, Planning and Technical Services (*Satellite Office*)
- 1 – Assistant Fire Marshal, Planning and Technical Services (*Satellite Office*)
- 3 – Fire Inspector I, Planning and Technical Services (*Satellite Office*)
- 1 – Fire Plans Examiner I, Planning and Technical Services (*Satellite Office*)

Operating Expenses – The FY 2019-20 operating expenses budget increased by 14.0% or \$4.8 million from the FY 2018-19 budget. Significant adjustments include Payments to other governmental agencies increased by 190.0% or \$1.3 million due to increased cost for the Medicaid Managed Care EMS Supplemental Payment Program, software licensing and support increased by \$180,864 due to cost associated with annual online or cloud based subscriptions, such as Fire Inspection Software, Emergency Reporting, ESO Solutions, ImageTrend, and Operative IQ Asset Management & Vehicle Inventory. Clothing and wearing apparel increased by 51.0% or \$1.2 million due to gear and clothing associated with new recruits, increase in staffing, and additional supplies for the second set of bunker gear. There is a Safety Wellness initiative in the Fire Service to reduce carcinogens exposure to firefighters and having a second set of gear allows for the ongoing and continuous decontamination of protective gear. Fleet sublet services increased by \$301,701 mainly due to aging fire apparatus and the maintenance costs associated with them. Medical and Surgical expense increased by \$616,100 due to increases in costs associated with certain medication and drugs and it also keeps it in alignment with prior year actuals. Contract Services decreased by 33.6% or \$780,835 mainly due to elimination of contract with Valencia Community College for instructor training hours. Indirect Costs remain the same at \$1.5 million with Risk Management charges increased by \$1,169,254 (includes funding estimate for the Fire Fighters Cancer Presumptive Law) and Internal Fleet Management charges increased by \$132,396.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 57.8% or \$7.7 million from the FY 2018-19 budget. The budget of \$2.3 million funds the replacement of heavy apparatus units (such as engines, rescues, and pumpers), software for MS Office upgrades, Pix4D Mapping for drones, and Computer Aided Dispatch (CAD) upgrades. Also, included is funding for the replacement of six (6) emergency response passenger vehicles.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 81.3% or \$32.5 million from the FY 2018-19 budget. Funding is included for new fire stations, relocations, renovations, and facility repairs; as well as, fire apparatus and equipment to be used in existing fire stations, and allocation for a regional fire training facility. Also included is funding to upgrade the Emergency Operations Center. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Reserves – The FY 2019-20 reserves budget includes an MSTU reserve level of \$28.7 million. The Fire Impact Fee fund reserves are budgeted at \$9.9 for FY 2019-20.

Other – The FY 2019-20 other category budget of \$1.1 million was established for interfund transfers based on a payment schedule to repay financed heavy apparatus units over a five (5) year period.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the department and is budgeted to increase by \$15.0 million or 9.6% to \$171.1 million in FY 2019-20. Fees provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2019-20 revenue budget includes an increase of \$1.7 million for EMS Transport fees for a total budget amount of \$20.5 million, which is aligned with historical revenue collection. All fees for services have increased by 1.6% and EMS Transport fees by 1.9%, as dictated by the Consumer Price Index (CPI). The Office of the Fire Marshal (OFM) fees have increased by 8.8% to account for costs incurred since the last OFM fee study update.

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department.

Capital Construction Funds are supported by sales tax and commercial and residential Fire Impact fees, which are budgeted at \$15.1 million to fund Fire Rescue capital expenses.

Division: Fire Communication

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 4,061,345	\$ 5,081,007	\$ 5,725,959	12.7 %
Operating Expenditures	279,234	273,549	516,003	88.6 %
Capital Outlay	237,465	182,112	235,309	29.2 %
Total Operating	\$ 4,578,045	\$ 5,536,668	\$ 6,477,271	17.0 %
Capital Improvements	\$ 0	\$ 1,150,000	\$ 650,000	(43.5)%
Total Non-Operating	\$ 0	\$ 1,150,000	\$ 650,000	(43.5)%
Total	\$ 4,578,045	\$ 6,686,668	\$ 7,127,271	6.6 %
Authorized Positions	58	66	66	0.0 %

Division: Fire Infrastructure & Asset Management

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,251,245	\$ 3,702,627	\$ 3,913,493	5.7 %
Operating Expenditures	16,261,593	14,019,313	16,670,302	18.9 %
Capital Outlay	2,781,441	11,229,706	3,643,496	(67.6)%
Total Operating	\$ 22,294,279	\$ 28,951,646	\$ 24,227,291	(16.3)%
Capital Improvements	\$ 8,992,225	\$ 38,540,890	\$ 5,985,000	(84.5)%
Reserves	0	416,637	19,397,288	4,555.7 %
Total Non-Operating	\$ 8,992,225	\$ 38,957,527	\$ 25,382,288	(34.8)%
Total	\$ 31,286,504	\$ 67,909,173	\$ 49,609,579	(26.9)%
Authorized Positions	44	45	47	4.4 %

Division: Fire Operations

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 114,386,623	\$ 133,927,245	\$ 146,254,918	9.2 %
Operating Expenditures	2,167,320	2,905,289	2,204,656	(24.1)%
Capital Outlay	187,470	531,131	687,202	29.4 %
Total Operating	\$ 116,741,413	\$ 137,363,665	\$ 149,146,776	8.6 %
Total	\$ 116,741,413	\$ 137,363,665	\$ 149,146,776	8.6 %
Authorized Positions	1,138	1,166	1,219	4.5 %

Division: Fire Planning & Technical Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,824,679	\$ 4,201,218	\$ 4,829,990	15.0 %
Operating Expenditures	134,848	527,319	625,713	18.7 %
Capital Outlay	2,125	307,500	29,500	(90.4)%
Total Operating	\$ 3,961,651	\$ 5,036,037	\$ 5,485,203	8.9 %
Total	\$ 3,961,651	\$ 5,036,037	\$ 5,485,203	8.9 %
Authorized Positions	51	51	59	15.7 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,420,775	\$ 2,530,383	\$ 2,622,544	3.6 %
Operating Expenditures	13,471,109	16,160,019	18,810,459	16.4 %
Capital Outlay	831,296	878,763	938,060	6.7 %
Total Operating	\$ 16,723,179	\$ 19,569,165	\$ 22,371,063	14.3 %
Reserves	\$ 0	\$ 18,900,043	\$ 19,112,891	1.1 %
Other	1,142,902	1,143,129	1,141,867	(0.1)%
Total Non-Operating	\$ 1,142,902	\$ 20,043,172	\$ 20,254,758	1.1 %
Total	\$ 17,866,081	\$ 39,612,337	\$ 42,625,821	7.6 %
Authorized Positions	26	26	26	0.0 %

Division: Office of Emergency Management

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 625,756	\$ 865,672	\$ 786,721	(9.1)%
Operating Expenditures	448,511	588,772	485,338	(17.6)%
Capital Outlay	88,390	159,102	72,451	(54.5)%
Total Operating	\$ 1,162,657	\$ 1,613,546	\$ 1,344,510	(16.7)%
Capital Improvements	\$ 0	\$ 300,000	\$ 859,611	186.5 %
Total Non-Operating	\$ 0	\$ 300,000	\$ 859,611	186.5 %
Total	\$ 1,162,657	\$ 1,913,546	\$ 2,204,121	15.2 %
Authorized Positions	8	9	9	0.0 %

Division: State Fire Control

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Operating Expenditures	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
Total Operating	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
Total	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Fire Rescue Department

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County. Also, included is funding for fire apparatus and equipment, new fire stations.

	Adopted <u>FY 2019-20</u>
Fire Stations	\$ 5,985,000
Facilities/Renovations	859,611
Training Facility	1,000,000
Equipment	<u>650,000</u>
Department Total	\$ 7,494,611

Funding Mechanism:

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Fire Rescue

8 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Fire Rescue											
Fire Rescue											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	5,352,901	1,093,099	0	0	0	0	0	0	6,446,000
		Org Subtotal	5,352,901	1,093,099	0	0	0	0	0	0	6,446,000
0727	1023	INVEST - Training Facility	0	2,000,000	1,000,000	1,000,000	1,000,000	0	0	0	5,000,000
	1046	Training Facility	0	1,800,000	0	0	0	0	0	0	1,800,000
		Org Subtotal	0	3,800,000	1,000,000	1,000,000	1,000,000	0	0	0	6,800,000
0771	1009	Enhance CAD	40,613	1,150,000	650,000	650,000	0	0	0	0	2,490,613
		Org Subtotal	40,613	1,150,000	650,000	650,000	0	0	0	0	2,490,613
0772	1009	Facilities Management	3,856,286	5,876,213	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	16,732,499
	1023	Facilities Management	124,354	863,736	0	0	0	0	0	0	988,090
		Org Subtotal	3,980,640	6,739,949	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	17,720,589
0795	1023	INVEST - FS #87 (Avalon Park Area)	855,497	4,870,504	0	0	0	0	0	0	5,726,001
		Org Subtotal	855,497	4,870,504	0	0	0	0	0	0	5,726,001
0797	1009	Fire Station #80	0	5,860,000	0	0	0	0	0	0	5,860,000
		Org Subtotal	0	5,860,000	0	0	0	0	0	0	5,860,000
0798	1009	Fire Station #32 (Orange Lake)	382,110	88,930	85,000	85,000	85,000	0	0	0	726,040
	1046	Fire Station #32 (Orange Lake)	16,327	5,533,673	0	0	0	0	0	0	5,550,000
		Org Subtotal	398,437	5,622,603	85,000	85,000	85,000	0	0	0	6,276,040
0801	1023	INVEST - FS #68 (Gold. & Silver Point Blvd)	1,141,323	4,584,677	0	0	0	0	0	0	5,726,000
		Org Subtotal	1,141,323	4,584,677	0	0	0	0	0	0	5,726,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
0802	1023	INVEST - Fire Apparatus & Equipment	6,105,525	996,475	0	0	0	0	0	0	7,102,000
		Org Subtotal	6,105,525	996,475	0	0	0	0	0	0	7,102,000
0803	1023	EOC Renovations	0	300,000	500,000	2,000,000	0	0	0	0	2,800,000
		Org Subtotal	0	300,000	500,000	2,000,000	0	0	0	0	2,800,000
0804	1009	Fire Station #31 (Dr. Phillips)	0	1,670,000	0	0	0	0	0	0	1,670,000
	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	6,310,000	6,310,000
		Org Subtotal	0	1,670,000	0	0	0	0	0	6,310,000	7,980,000
0805	1009	Fire Station #44 (Summer Lk Blvd/Ficquett	0	0	600,000	360,000	0	0	0	0	960,000
	1046	Fire Station #44 (Summer Lk Blvd/Ficquett	46,417	1,453,583	3,000,000	2,700,000	0	0	0	0	7,200,000
		Org Subtotal	46,417	1,453,583	3,600,000	3,060,000	0	0	0	0	8,160,000
0806	1046	Fire Station #69 (Alafaya/Research Park)	0	800,000	0	0	0	0	0	7,675,000	8,475,000
		Org Subtotal	0	800,000	0	0	0	0	0	7,675,000	8,475,000
0807	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	800,000	0	0	0	0	0	7,675,000	8,475,000
		Org Subtotal	0	800,000	0	0	0	0	0	7,675,000	8,475,000
0808	1046	Fire Station #48 (Hamlin Groves Trail-Porte	0	250,000	300,000	0	2,500,000	2,800,000	2,400,000	0	8,250,000
		Org Subtotal	0	250,000	300,000	0	2,500,000	2,800,000	2,400,000	0	8,250,000
0809	1023	Fire Rescue HQ Window Retrofit	0	0	359,611	0	0	0	0	0	359,611
		Org Subtotal	0	0	359,611	0	0	0	0	0	359,611
		DIVISION SUBTOTAL	17,921,353	39,990,890	7,494,611	8,295,000	5,085,000	4,300,000	3,900,000	21,660,000	108,646,854
		DEPARTMENT SUBTOTAL	17,921,353	39,990,890	7,494,611	8,295,000	5,085,000	4,300,000	3,900,000	21,660,000	108,646,854
		GRAND TOTAL	17,921,353	39,990,890	7,494,611	8,295,000	5,085,000	4,300,000	3,900,000	21,660,000	108,646,854

8 - 16

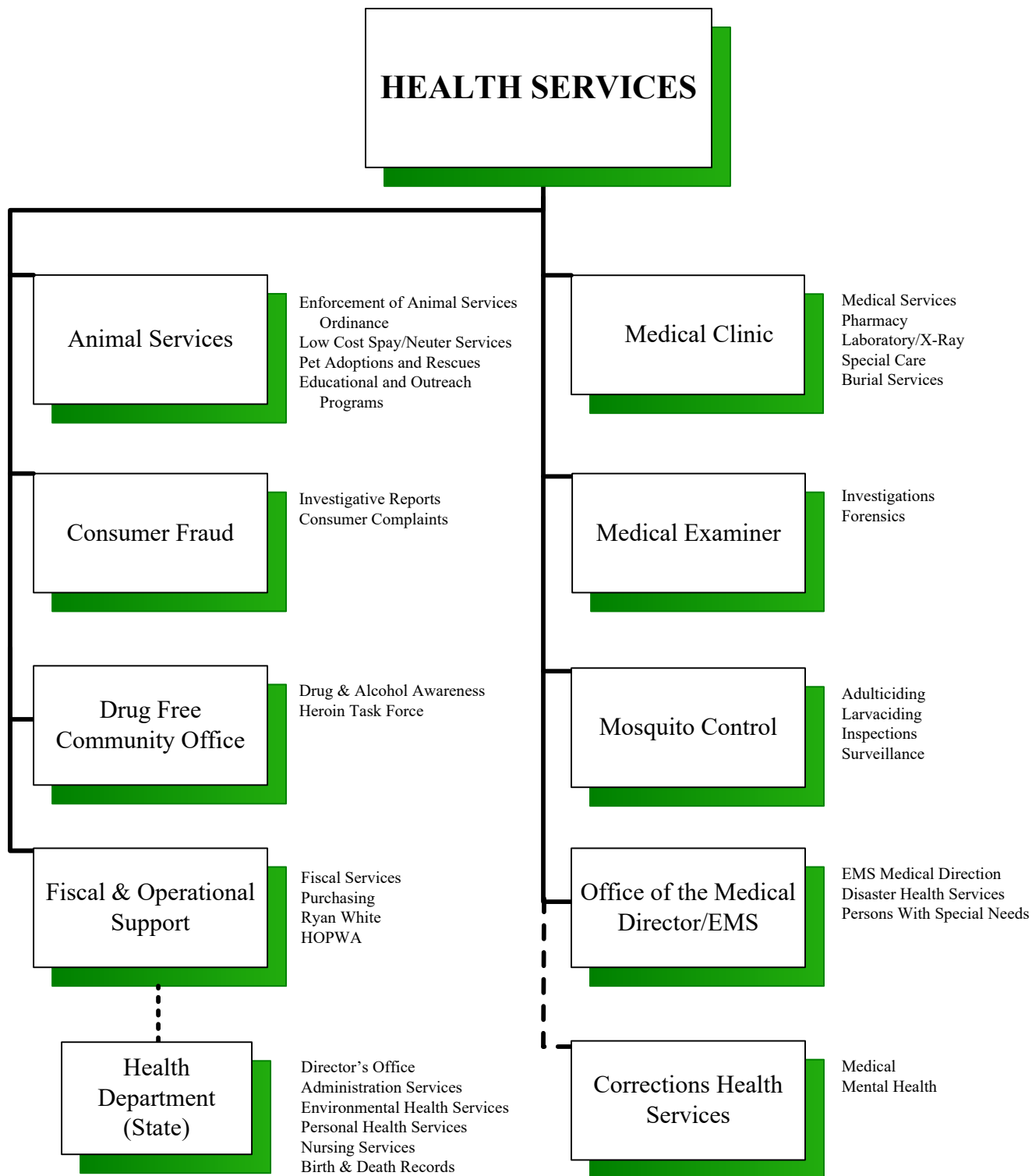
* Prior Expenditures is calculated using 3 or 5 years.

TABLE OF CONTENTS

HEALTH SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE	9-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES	9-4
PERFORMANCE BASED MEASUREMENT SYSTEM.....	9-9
DEPARTMENT BUDGET AND HIGHLIGHTS.....	9-11
CAPITAL IMPROVEMENTS PROGRAM	9-16





Note: Corrections Health Services is managed by the Health Services Department; however, funding is budgeted under the Corrections Department (see Section 7).

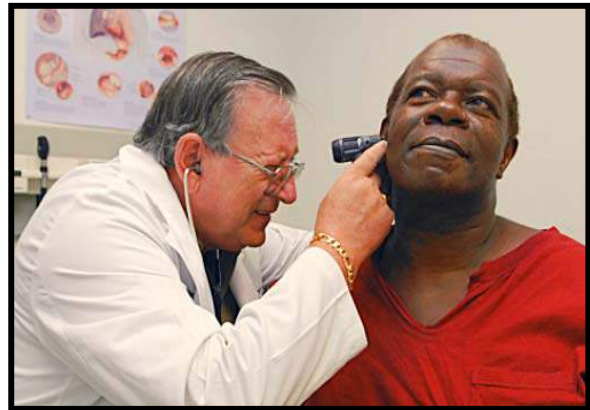
Health Services

Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.

Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include: enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Consumer Fraud Division** processes consumer complaints and initiates investigations into alleged unfair and deceptive business practices and attempts to resolve them. The division also issues civil citations against unlicensed contractors operating in unincorporated Orange County. It refers complaints to other agencies, as appropriate, and educates and informs Orange County citizens on consumer issues through meetings, media interviews, telephone inquiries, and the development and distribution of informational brochures.
- The **Drug Free Community Office** works in collaboration with local and state prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy, and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.
- The **Fiscal & Operational Support Division** provides administrative services for the entire Orange County department, as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination. The division is also responsible for administering Federal grants, including the Ryan White Part A Grant. This grant addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange,



Seminole, Osceola, and Lake Counties through a network of not-for-profit organizations.

- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers onsite X-Ray and pharmacy services to its patients.
- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.
- The **Mosquito Control Division** provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound, bio-control agents. Surveillance for mosquito-borne diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.

Health Services

FY 2018-19 Major Accomplishments:

Animal Services Division

- Awarded more than \$20,000 worth of grant funds to local nonprofits and rescue groups to aid animals from our community.
- Provided 1,753 free spay and neuter surgeries for pets in the community.
- Maintained an average of 94.5% live release rate for dogs.
- Processed almost 7,800 adoptions and released more than 1,500 animals to rescue groups.

Consumer Fraud

- Filed 20 criminal cases with the Office of the State Attorney.
- Continued the enforcement of Chapter 35 of the Orange County Code dealing with non-consent towing, resulting in a marked reduction of complaints.
- Mediated over 1,700 consumer complaints filed by Orange County citizens and visitors.

Drug Free Community Office

- Collaborated with Orange County Fire Rescue (OCFRD) and Orange County Sheriff's Office (OCSO) for door-to-door campaign in the Holden Heights community, which aimed to provide information on how to address an opiate overdose and access treatment resources to over 7,000 residences in the area.
- Provided training for the new Opioid Navigators with Advent Hospital and Orlando Health under the First Responders Comprehensive Addition and Recovery Act (FR-CARA) grant. The session included training on screening, and brief intervention and referral to treatment (SBIRT) discussion of warm handoff to treatment providers, and data collection required by the grant.
- Worked with law enforcement agencies to advertise and promote the Drug Enforcement Agency (DEA) Prescription Drug Take Back Days in Orange County resulting in 3,553 pounds of unused and unwanted prescription drugs collected.
- Collaborated with neighboring counties to implement the Talk They Hear You campaign and provided training materials on the 2-1-1 Texting campaign. Provided presentation and educational materials to organizations on the dangers of E-cigarettes and vaping.

Emergency Medical Services

- Provided response and support for several large-scale events such as the Electric Daisy Carnival, the National Football League and Pro Bowl Walt Disney World marathons.
- Revised countywide Emergency Medical Services Protocols.
- Developed an updated registry of Automated External Defibrillator's (AED) in county buildings.
- Partnered with Department of Health (DOH)-Orange to vaccinate inmates against Hepatitis A.
- Partnered with OCFRD and the Drug Free Office on "Project Leave Behind".

Fiscal and Operational Support Division

Ryan White Office

- Provided core and support services to approximately 5,450 clients living with HIV/AIDS in order to improve health outcomes. Increased viral load suppression for clients enrolled in the program to 89%.
- Met and exceeded expenditure targets of utilizing 100% of grant funding by providing over \$8.9 million in direct service delivery.
- Aligned Early Intervention Services and case management services provided by Ryan White Part B in the Orlando EMA in order to improve service delivery model and increase client enrollment in the program.

Medical Clinic

- Added two (2) new Physician volunteers, to provide cardiology services within the clinic setting and Rheumatology services in the community.
- Added a Plastic Surgeon, Breast Surgeon, and GYN Oncology Group services for OCMC services.
- Successfully implemented teaching and close monitoring of Diabetic Patients by PharmD to improve compliance and improve HgbA1C goal. Pharmacist educated residents about medications prescribed for diabetics.

Medical Examiner's Office

- Maintained National Association of Medical Examiners (NAME) accreditation status (final year in a five year period).
- Installed a computed tomography (CT) scanner with associated software, which is capable of producing high-resolution images and 3D images that can be viewed in any plane or direction. This will streamline and increase efficiency of the autopsy process, especially in cases of mass fatality.
- Continued partnerships with Florida State University (FSU) Medical School and Orlando Health to educate staff on forensic pathology.

Mosquito Control Division

- Incorporated Microsoft's Power Bi into our statistical data system and initialized a massive update to our MapVision service. Updated and revised our navigational and data storage systems and activity tracking software.
- Acquired new equipment to combat mosquito-borne illnesses (such as Zika, Dengue, and Chikungunya) including an A1 fogger for urban larviciding missions, two (2) ATV's, two (2) trailers, and a new 4-wheel drive truck. In addition, 25 traps for mosquito surveillance were added.
- Expanded the Gambusia fish program by increasing our overall fish population, as well as adding four (4) additional tanks. Rehabbed the Gambusia Pavilion and transformed it into an education/media building. Trained two (2) additional people to work with the aquaculture program.
- Remodeled the laboratory and purchased new equipment including microscopes and the Recognize Assess Minimize Prepare (RAMP) system, which will enable us to test for West Nile Virus in our facility.

Health Service

FY 2019-20 Department Objectives:

Animal Services Division

- Increase awareness for Animal Services and its mission through community outreach and participation in events through Orange County.
- Continue to provide spay/neuter surgeries for the public through the mobile clinic and conduct a high volume of spay/neuter surgeries for animals leaving the Animal Services facility entering new homes.
- Conduct free or low-cost events for pet owners in the community offering rabies vaccinations and/or microchipping in an effort to promote responsible ownership.
- Bolster existing programs and develop targeted initiatives to decrease intake and further increase the live release rate for pets in Orange County's shelter.



Consumer Fraud

- Continue to act as chief consumer advocate for the citizens and traveling public of Orange County.
- Mediate consumer complaints filed by Orange County citizens, visitors, and the traveling public.
- File violations of state rules, laws, and regulations. Issue citations or refer these violations to the appropriate authority for proper disposition.
- Continue engagement with community groups and partnerships to enhance consumer education through programs and seminars.

Drug Free Community Office

- Continue to work with the Orange County Heroin Task Force Advisory Committee members to monitor heroin/opioid data trends, implement Task Force recommendations and implement the newly awarded Orange County FR-CARA grant goals and objectives.
- Work with community partners and neighboring counties to implement an awareness campaign and training materials for parents, retailers, and teens on the increase and danger of e-cigarette use among youth, and the Food and Drug Administration (FDA) regulations.
- Coordinate community substance abuse training on prevention and education for youth, parents, law enforcement and treatment professionals.
- Continue to work with Medical Examiner, Orange County Fire Rescue (OCFR), and law enforcement on

data collection to report to our Epidemiologist and Evaluator.

Emergency Medical Services

- Continue to support agencies requesting Emergency Medical Services (EMS) support, for mass gathering events such as Presidential visits, the Electric Daisy Carnival, the National Football League (NFL) Pro Bowl, Walt Disney World (WDW) marathons and community exercises.
- Rollout and implementation of system wide medical protocols.
- Partner with Orlando Health to establish a "Stop the Bleed" program within OPCS.

Fiscal and Operational Support Division

- Continue to provide strong fiscal management and operational support to all internal and external stakeholders.

Ryan White Office

- Improve coordination and collaboration with other Ryan White Programs and community organizations in the area in order to decrease service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
- Increase number of consumers linked and retained in care.

Medical Clinic Division

- Add a Community Service Worker to assist the Senior Community Service Worker with Indigent Cremation and Burial Program.
- Institute Ryan White authorizations and billing within the Center of Medicare and Medicaid Services Electronic Medical Records (CPS EMR) Program, which will streamline the process.
- Continue to monitor and increase the new patient referrals to the Orlando Health Internal Medicine Residency (IMRC) Program.
- Incorporate an additional Assistance Interviewer into the hospital systems to assist with identifying uninsured patients who will qualify for the IMRC Program.

Medical Examiner's Office

- Seek National Association of Medical Examiners (NAME) accreditation status for a new, five (5) year period.
- Increase the use of the computed tomography (CT) scanner as another tool for our medical examiners to use to ensure the accuracy and efficiency in identifying trauma and diagnosing disease.
- Continue to train and exercise with community partners to prepare for any mass casualty/fatality incident.

Mosquito Control Division

- Increase public education outreach within schools and classrooms by providing additional presentations on mosquito biology and control.

Health Services

- Conduct insecticide resistance testing on mosquito populations throughout the County in order to improve our treatment methods and selection of materials.
- Further increase the knowledge base of staff by providing in-house classes as well as attending offsite training.
- Complete the process of selecting a new location for the construction of our new Mosquito Control Facility.





Health Services

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Animal Services				
- Number of Animal Intakes		17,164	20,000	20,000
- Number of Animals Saved		12,275	11,275	11,275
- Number of Spay/Neuter Surgeries		8,738	9,000	9,000
Consumer Fraud				
- Number of Cases Investigated		1,123	1,000	1,000
- Number of Customer Contacts		7,229	7,000	7,000
Drug Free Community Office				
- Number of Law Enforcement Alcohol Compliance Checks		379	100	100
- % of Clients that Complete the Drug Court Program		49%	75%	75%
	<i>Quarterly data N/A. Only annual data available.</i>			
- Number of Presentations, Forums, Trainings, and Seminars		127	100	100
- Youth Engagement		566	100	100
	<i>Number of students participating in the Youth Ambassador Program</i>			
Medical Examiner				
- Number of Autopsies		1,601	2,000	2,050
- Completion of Death Certificates in Less Than 72 Hours		99%	99%	98%
- Cost Per Autopsy		\$ 7,246	\$ 2,563	\$ 2,867
Medical Clinic				
- Number of Patient Visits		94,766	130,000	120,000
- % of Patients Reporting Health Improvements		94%	95%	95%
- Operating Cost Per Patient		\$ 362	\$ 165	\$ 165
- Value of Volunteer Medical Care		\$ 1,175,518	\$ 1,600,000	\$ 1,600,000
Mosquito Control				
- Number of Acres Sprayed by Ground Sprayers		105,036	144,360	145,000
- % of Complaint Calls Investigated within 2 Working Days		100%	90%	92%
- % of Ground Spraying Responses Completed within 5 Days		100%	90%	92%

Department: Health Services

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 16,648,669	\$ 19,697,461	\$ 20,473,575	3.9 %
Operating Expenditures	42,236,367	48,328,886	43,695,941	(9.6)%
Capital Outlay	502,845	1,500,127	440,733	(70.6)%
Total Operating	\$ 59,387,882	\$ 69,526,474	\$ 64,610,249	(7.1)%
Capital Improvements	\$ 817,386	\$ 5,580,270	\$ 3,159,681	(43.4)%
Grants	8,789,695	15,470,436	12,912,266	(16.5)%
Reserves	0	697,445	338,152	(51.5)%
Total Non-Operating	\$ 9,607,081	\$ 21,748,151	\$ 16,410,099	(24.5)%
Department Total	\$ 68,994,963	\$ 91,274,625	\$ 81,020,348	(11.2)%

Expenditures by Division / Program

Animal Services	\$ 8,349,435	\$ 14,524,185	\$ 10,412,483	(28.3)%
Consumer Fraud	275,775	329,237	343,913	4.5 %
Drug Free Community Office	1,202,824	2,876,499	2,092,078	(27.3)%
Fiscal & Operational Support	17,040,549	21,856,728	16,098,080	(26.3)%
Health EMS	1,971,136	2,004,495	2,104,028	5.0 %
Medical Clinic	31,544,102	38,444,750	37,541,612	(2.3)%
Medical Examiner	4,648,293	6,108,209	5,877,382	(3.8)%
Mosquito Control	2,374,825	3,185,047	4,595,772	44.3 %
Public Health	1,588,026	1,945,475	1,955,000	0.5 %
Department Total	\$ 68,994,963	\$ 91,274,625	\$ 81,020,348	(11.2)%

Funding Source Summary

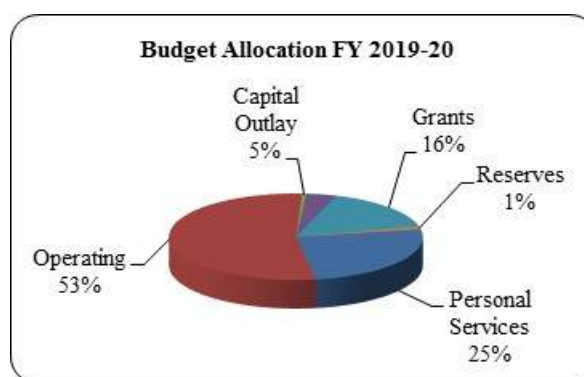
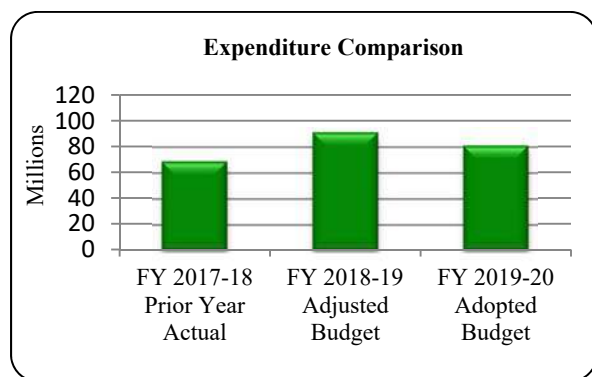
Special Revenue Funds	\$ 16,497,445	\$ 21,993,267	\$ 15,612,301	(29.0)%
General Fund and Sub Funds	51,680,132	63,701,088	62,248,366	(2.3)%
Capital Construction Funds	817,386	5,580,270	3,159,681	(43.4)%
Department Total	\$ 68,994,963	\$ 91,274,625	\$ 81,020,348	(11.2)%

Authorized Positions

	250	255	255	0.0%
--	-----	-----	-----	------

Health Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

Operating Expenses – The FY 2019-20 operating expenses budget decreased by 9.6% or \$4.6 million from the FY 2018-19 budget. The FY 2019-20 budget does not reflect carryover grant funds or new grant awards, which are recognized after the budget is adopted and are the primary reasons for the reduction. Medicaid is funded for \$21 million. The Primary Care Access Network (PCAN) budget is \$11.7 million (\$5.3 million in the grants category). The \$400,000 for the Criminal Mental Health Diversion Pilot Program has been moved to the Corrections Department.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 70.6% or \$1.1 million from the FY 2018-19 budget. The decrease is primarily due to reductions of one-time purchases in equipment, rolling stock, software, and computer equipment purchases. The FY 2019-20 budget includes funding for three (3) replacement vehicles in the Animal Services Division and one (1) replacement vehicle in the Mosquito Control Division.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 43.4% or \$2.4 million from the FY 2018-19 budget. Funding is included for a new Spay/Neuter Clinic and for a new Mosquito control facility. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2019-20 grants budget decreased by 16.5% or \$2.5 million from the FY 2018-19 budget. The FY 2019-20 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget is \$209,675, which includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is \$5.3 million, which includes \$4.5 million for payments to PCAN providers. In addition, there is \$105,000 budgeted for the Florida Hospital After Hours Medical Care program for uninsured patients (\$75,000) and Health Care Centers for the Homeless (HCCH) pharmacists (\$30,000).

Ryan White HIV prevention and treatment services includes medical care, case management, food preparation, mental health counseling, housing assistance, transportation, and substance abuse counseling. The budget for FY 2019-20 is \$9.9 million.

Reserves – The FY 2019-20 reserves budget of \$338,152 includes funding for the Mosquito Control Division.

FUNDING SOURCE HIGHLIGHTS

The FY 2019-20 budget for the Health Services Department primarily includes funds from the General Fund.

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statute 388.311.

The Special Revenue Funds decreased by 29.0% or \$6.4 million due to the completion of one-time grants and the result of the timing in which grants are awarded. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.



Division: Animal Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 5,615,376	\$ 6,347,729	\$ 6,662,028	5.0 %
Operating Expenditures	1,819,765	1,920,586	1,929,149	0.4 %
Capital Outlay	74,874	411,179	151,950	(63.0)%
Total Operating	\$ 7,510,015	\$ 8,679,494	\$ 8,743,127	0.7 %
Capital Improvements	\$ 817,386	\$ 5,580,270	\$ 1,459,681	(73.8)%
Grants	22,034	264,421	209,675	(20.7)%
Total Non-Operating	\$ 839,420	\$ 5,844,691	\$ 1,669,356	(71.4)%
Total	\$ 8,349,435	\$ 14,524,185	\$ 10,412,483	(28.3)%
Authorized Positions	99	99	99	0.0 %

Division: Consumer Fraud

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 261,008	\$ 300,635	\$ 315,098	4.8 %
Operating Expenditures	12,099	12,602	12,815	1.7 %
Capital Outlay	2,668	16,000	16,000	0.0 %
Total Operating	\$ 275,775	\$ 329,237	\$ 343,913	4.5 %
Total	\$ 275,775	\$ 329,237	\$ 343,913	4.5 %
Authorized Positions	4	4	4	0.0 %

Division: Drug Free Community Office

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 262,613	\$ 284,634	\$ 302,517	6.3 %
Operating Expenditures	924,987	2,516,352	1,789,561	(28.9)%
Capital Outlay	15,224	75,513	0	(100.0)%
Total Operating	\$ 1,202,824	\$ 2,876,499	\$ 2,092,078	(27.3)%
Total	\$ 1,202,824	\$ 2,876,499	\$ 2,092,078	(27.3)%
Authorized Positions	3	3	3	0.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,739,217	\$ 2,640,033	\$ 2,507,564	(5.0)%
Operating Expenditures	6,413,723	9,027,873	6,613,047	(26.7)%
Capital Outlay	119,948	284,807	3,000	(98.9)%
Total Operating	\$ 8,272,887	\$ 11,952,713	\$ 9,123,611	(23.7)%
Grants	\$ 8,767,661	\$ 9,904,015	\$ 6,974,469	(29.6)%
Total Non-Operating	\$ 8,767,661	\$ 9,904,015	\$ 6,974,469	(29.6)%
Total	\$ 17,040,549	\$ 21,856,728	\$ 16,098,080	(26.3)%
Authorized Positions	24	26	26	0.0 %

Division: Health EMS

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,146,264	\$ 1,248,047	\$ 1,362,661	9.2 %
Operating Expenditures	726,308	588,264	561,682	(4.5)%
Capital Outlay	98,565	168,184	179,685	6.8 %
Total Operating	\$ 1,971,136	\$ 2,004,495	\$ 2,104,028	5.0 %
Total	\$ 1,971,136	\$ 2,004,495	\$ 2,104,028	5.0 %
Authorized Positions	12	11	11	0.0 %

Division: Medical Clinic

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 2,407,991	\$ 2,746,387	\$ 2,867,587	4.4 %
Operating Expenditures	29,104,049	30,381,965	28,931,505	(4.8)%
Capital Outlay	32,062	14,398	14,398	0.0 %
Total Operating	\$ 31,544,102	\$ 33,142,750	\$ 31,813,490	(4.0)%
Grants	\$ 0	\$ 5,302,000	\$ 5,728,122	8.0 %
Total Non-Operating	\$ 0	\$ 5,302,000	\$ 5,728,122	8.0 %
Total	\$ 31,544,102	\$ 38,444,750	\$ 37,541,612	(2.3)%
Authorized Positions	41	41	41	0.0 %

Division: Medical Examiner

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 3,617,332	\$ 4,368,652	\$ 4,575,010	4.7 %
Operating Expenditures	954,025	1,260,011	1,290,972	2.5 %
Capital Outlay	76,935	479,546	11,400	(97.6)%
Total Operating	\$ 4,648,293	\$ 6,108,209	\$ 5,877,382	(3.8)%
Total	\$ 4,648,293	\$ 6,108,209	\$ 5,877,382	(3.8)%
Authorized Positions	35	39	39	0.0 %

Division: Mosquito Control

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,598,869	\$ 1,761,344	\$ 1,881,110	6.8 %
Operating Expenditures	693,387	675,758	612,210	(9.4)%
Capital Outlay	82,569	50,500	64,300	27.3 %
Total Operating	\$ 2,374,825	\$ 2,487,602	\$ 2,557,620	2.8 %
Capital Improvements	\$ 0	\$ 0	\$ 1,700,000	n/a
Reserves	0	697,445	338,152	(51.5)%
Total Non-Operating	\$ 0	\$ 697,445	\$ 2,038,152	192.2 %
Total	\$ 2,374,825	\$ 3,185,047	\$ 4,595,772	44.3 %
Authorized Positions	32	32	32	0.0 %

Division: Public Health

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Operating Expenditures	\$ 1,588,026	\$ 1,945,475	\$ 1,955,000	0.5 %
Total Operating	\$ 1,588,026	\$ 1,945,475	\$ 1,955,000	0.5 %
Total	\$ 1,588,026	\$ 1,945,475	\$ 1,955,000	0.5 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Health Services Department

Capital improvements include funding for the Animal Services facility improvements, the design of the new Animal Service facility, construction of spay/neuter clinics, and construction of the Mosquito Control Facility.

Funding Mechanism:

	Adopted <u>FY 2019-20</u>
Spay/Neuter Clinics	\$1,459,681
Mosquito Control Facility	<u>1,700,000</u>
Department Total	\$3,159,681

Funding for the Health Services Department projects is provided from the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Health Services

9 - 17

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Health Services											
Animal Services											
0251	1023	Animal Svcs Facility Imp	182,771	67,229	0	0	0	0	0	0	250,000
		Org Subtotal	182,771	67,229	0	0	0	0	0	0	250,000
0252	1023	Animal Services Facility	0	4,000,000	0	15,000,000	15,000,000	0	0	0	34,000,000
		Org Subtotal	0	4,000,000	0	15,000,000	15,000,000	0	0	0	34,000,000
2393	1023	Spay/Neuter Clinics	966,277	1,513,041	1,459,681	0	0	0	0	0	3,938,999
		Org Subtotal	966,277	1,513,041	1,459,681	0	0	0	0	0	3,938,999
		DIVISION SUBTOTAL	1,149,048	5,580,270	1,459,681	15,000,000	15,000,000	0	0	0	38,188,999
Mosquito Control											
2472	1023	Mosquito Control Facility	0	0	1,700,000	5,800,000	1,800,000	0	0	0	9,300,000
		Org Subtotal	0	0	1,700,000	5,800,000	1,800,000	0	0	0	9,300,000
		DIVISION SUBTOTAL	0	0	1,700,000	5,800,000	1,800,000	0	0	0	9,300,000
		DEPARTMENT SUBTOTAL	1,149,048	5,580,270	3,159,681	20,800,000	16,800,000	0	0	0	47,488,999
		GRAND TOTAL	1,149,048	5,580,270	3,159,681	20,800,000	16,800,000	0	0	0	47,488,999

* Prior Expenditures is calculated using 3 or 5 years.



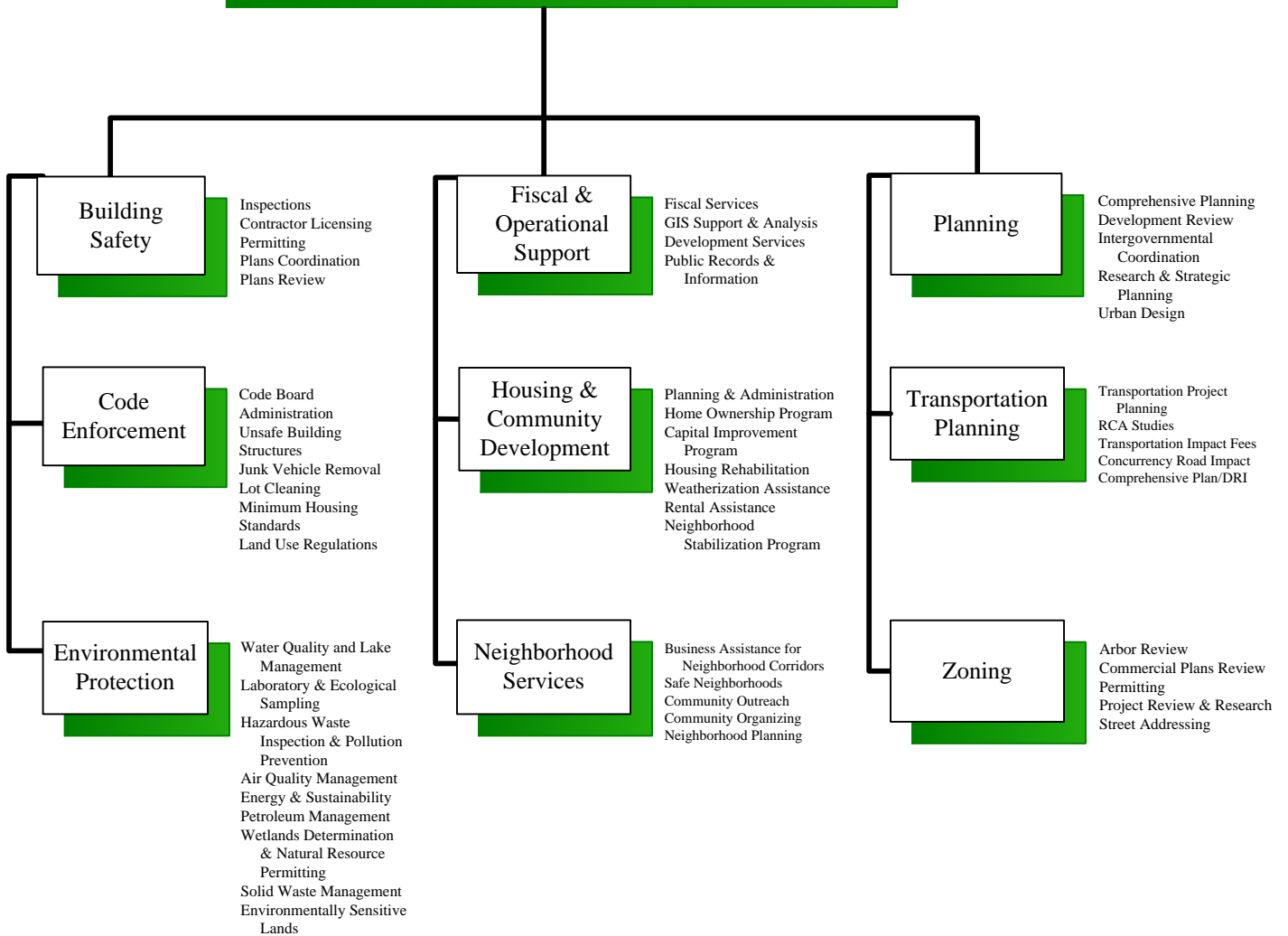
TABLE OF CONTENTS

PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE.....	10-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES.....	10-4
PERFORMANCE BASED MEASUREMENT SYSTEM.....	10-9
DEPARTMENT BUDGET AND HIGHLIGHTS.....	10-10
CAPITAL IMPROVEMENTS PROGRAM.....	10-18



PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES



Planning, Environmental and Development Services

Purpose Statement:

The Planning, Environmental and Development Services Department (PEDS) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain and improve the character and quality of existing neighborhoods by encouraging the development of neighborhood organizations, and encourage the preservation of open space.

Program Descriptions:

- The **Code Enforcement Division** enhances the quality of life and the economy of Orange County by enforcing regulations that preserve and protect neighborhoods. The division promotes voluntary compliance by establishing partnerships with citizens, interest groups, and other agencies.
- The **Division of Building Safety** ensures public health, safety and welfare through the enforcement of federal, state, and local codes and ordinances governing construction. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** seeks to conserve, protect, and enhance the quality of the natural environment for the use and enjoyment of current and future generations of Orange County citizens and visitors by providing educational and conservation programs; implementing programs to prevent or mitigate the impacts of pollution on air, water, and land resources; monitoring environmental quality; permitting and inspecting regulated facilities and activities; enforcing regulations governing the environment; reviewing potential environmental impacts of proposed development projects; and, engaging volunteers in environmental stewardship.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which foster creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing & Community Development Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Neighborhood Services Division** strives to strengthen Orange County neighborhoods by encouraging the development of neighborhood organizations and by providing citizens and businesses with the resources to revitalize, strengthen, and preserve the physical quality of their neighborhoods.
- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan (CP) to ensure the successful balance of economic development with environmental protection, with continued growth in a manner that enhances communities, provides choices in where to live and how to get around, and participates in the implementation of the Orange County Sustainability Plan.
- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the Comprehensive Plan to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, and transportation concurrency evaluations.
- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.



Planning, Environmental and Development Services

FY 2018-19 Major Accomplishments:

Code Enforcement

- Collected approximately \$1.3 million in fines.
- Performed over 110,000 field inspections to ensure public safety and code compliance.
- Removed over 110,000 illegal signs from the public right-of-ways, using both Code Enforcement staff and a private vendor.



Division of Building Safety

- Reviewed, inspected, and provided oversight for more than \$2.4 billion worth of commercial and residential construction.
- Handled over 80,000 permitting requests, which generated over 340,000 inspection activities.
- Continued enhancements of *Fast Track Online Services*, and processed over 48,000 requests for services online.
- Implemented Master Building Permit Program for Single Family Homes and Townhouses.

Environmental Protection

- Lake Lawne Regional Stormwater Treatment Facility won the Florida Stormwater Association's Outstanding Achievement Award.
- Received National Association of Counties Achievement Award in County Resiliency: Infrastructure, Energy and Sustainability for the "Everything is Brighter in Orange County" solar co-ops initiative, which added 800 kilowatts of solar capacity for residences and small businesses. This effort also received two (2) awards from the Orlando Chapter for the Florida Public Relations Association in the Promotional/Marketing category.
- Three Green PLACE properties were opened for nature-based recreation: Lake Lucie Conservation Area, Crosby Island Marsh Preserve and Hidden Pond Preserve.
- Don't Pitch It, Fix It! Campaign received the Pollution Prevention Award from the Florida Chapter of the National Hazardous Materials Management Association.

Fiscal & Operational Support

- Implemented enhancements to Fast Track to support online permitting and improve the user experience.
- Automated the impact fee assessment process, the issuance of credit letters and customer account balances with an upgrade to the Land Development Management System (LDMS).
- Implemented numerous field data collection applications for emergency response and completed the Central Addressing System data upgrade to further support the Next Generation 911 mandate.

Housing & Community Development

- Awarded \$976,000 in Community Development Block Grant (CDBG) federal funds to 16 nonprofit agencies for public services including child care subsidies, afterschool care for low income children, job training and placement for adults with disabilities, home delivered meals to homebound low income seniors, case management for homeless persons, and financial crisis case management.
- Awarded \$18,950 in Emergency Shelter Grants (ESG) federal funds for homeless activities to seven (7) nonprofit homeless agencies.
- Awarded about \$1.8 million for public facilities and improvements utilizing CDBG funds for capital projects, which included renovations to five (5) public facilities offering diverse services such as drug rehabilitation, homeless and mental health services.

Neighborhood Services

- Assisted nine (9) businesses through the Business Assistance for Neighborhood Corridors (BANC) Program to help revitalize business corridors in older neighborhoods.
- Held the Orange County Youth Leadership Conference for almost 200 high school students.
- Provided 65 grants to neighborhood organizations for neighborhood beautification projects.
- Managed an Off-Duty Deputy Program that has helped to deter crime and provided nearly 4,000 hours in patrols.



Planning

- Refined Draft "Urban Center Policies and Code Standards" to create more walkable, transit-oriented neighborhoods (e.g. Pine Castle District).
- Adopted Ordinance #2018-08 regarding Chapter 38 - Horizon West Town Center Planned Development Code updates.
- Adopted Ordinance #2019-06 regarding Chapter 38 - I-Drive District Overlay Zone Updates.

Transportation Planning

- Completed the CR 545 (Avalon Road) North Roadway Conceptual Analysis (RCA) Study widening from two (2) to four (4) lanes from Florida's Turnpike to SR 50 (Colonial Drive).

Planning, Environmental and Development Services

- Administered county's resurfacing review program to screen paving projects for pedestrian and bicycle improvements, resulting in new midblock crossings installed on Rio Grande Avenue and planned improvements to Dallas Boulevard, Horatio Avenue/Howell Branch Road, Corporate Boulevard, and Quadrangle Boulevard.
- Developed a methodology for Orange County Public Schools (OCPS) study reviews and provide continuous support and technical expertise to ensure efficient operations around school zones.
- Review of 5,676 development projects in which 31 Proportionate Fare Share Agreements were executed and approved by the Board of County Commissioners resulting in the collection of \$23 million in Public/Private Partnerships and Proportionate share agreements to add infrastructure.

Zoning

- Processed approximately 8,000 new construction plans in the Permitting Section.
- Presented approximately 200 cases to the Board of Zoning Adjustment (BZA).
- Completed more than 4,000 commercial plan layer reviews.

FY 2019-20 Department Objectives:

Code Enforcement

- Continue to achieve a voluntary compliance rate of at least 90% for initial citations.
- Continue enforcement and unsafe structure abatement in the Holden Heights neighborhood where the highest concentration of blighted conditions exist.
- Assist the Housing and Community Development Division by foreclosing on code enforcement liens and constructing affordable housing units in Holden Heights.
- Continue development of a commercial property maintenance program to focus on general structural safety and development standards.

Division of Building Safety

- Strive to maintain current levels of service with over 340,000 annual inspections projected, and respond within specified times as scheduled.
- Create a designated Satellite Office to provide faster and dedicated service to developments with Major Economic Impact.
- Develop and implement an automated process for processing pre-power requests, temporary Certificate of Occupancy requests and power releases to turn on the power as quickly as possible after inspections.
- Further promote/educate customer on the use of Fast Track and the division's online services.



Environmental Protection

- Complete development of Green PLACE Master Plan with the goal of enhancing nature-based recreational opportunities for residents and visitors.
- Complete the Applicant's Guide to provide developers, environmental consultants, homeowners and other interested parties with a clear and concise "how to" guide for obtaining a permit for projects within or adjacent to wetlands and/or surface waters.
- Complete design and begin construction of a new community center and other facilities at the Back to nature Wildlife Refuge located at the Eagles Roost Green PLACE property.
- Commence marketing and educational campaign focused on decreasing nutrient pollution from septic and fertilizer in the Wekiva Basin.

Fiscal & Operational Support

- Complete the enterprise systems Geographic Information System (GIS) upgrade and rollout web GIS technology to support business areas throughout the county.
- Creation of a new electronic document management library equipped with workflow to manage fiscal assignments.
- Continue to implement technology enhancements to improve development processes and customer service.

Housing & Community Development

- Continue to promote affordable homeownership opportunities through land acquisition for the construction of affordable housing and financial incentives to homebuyers.
- Invest in infrastructure improvements and community revitalization efforts in low to moderate-income neighborhoods.
- Continue collaborating with the Continuum of Care and other stakeholders to effectively improve the delivery of homeless services.
- Continue to create partnerships for the development of affordable housing.

Planning, Environmental and Development Services



Zoning

- Continue to streamline services to provide efficient customer service to citizens.
- Maintain a level of service of 10 minutes for walk-in service requests through the Permitting Section.
- Promote progressive zoning regulations that serve economic development and protect residential areas.

Neighborhood Services

- Market the BANC program to revitalize business properties in older commercial corridors.
- Collaborate to bring crime prevention programs and services in vulnerable areas.
- Market the Neighborhood Pride Grant to assist neighborhoods with beautifying entranceways and common areas.
- Develop strategies for neighborhood economic development.

Planning

- Work with the I-Drive 2040 Vision Steering Review Group to evaluate options for establishing an effective and feasible Transit System, and implementing various Comprehensive Plan and Chapter 38 - I-Drive District Overlay Zone Code updates.
- Work with the Mayor's *Housing for All* Task Force to implement creative, viable and sustainable housing solutions that will increase the county's affordable housing stock.
- Continue to review and prepare new countywide form-based regulations and conduct an expansive community outreach / engagement plan prior to Orange Code approval.

Transportation Planning

- Coordinate with the Florida Department of Transportation (FDOT), the Central Florida Expressway, LYNX, and METROPLAN Orlando regarding needed transportation improvements to accommodate well-planned growth.
- Adopt Orange County Code amendments for pedestrian safety, ADA, parking enforcement, and other mobility needs under review.
- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.



Planning, Environmental & Development Services

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Building Safety				
- Plans Review - Number of Plans Reviewed		11,887	10,300	12,788
<i>Plans reviewed include commercial construction plans for all new and alteration projects.</i>				
- Plans Review - Average Number Per Plans Examiner		274	258	277
- Permits - Number of Sub-Permits Issued		77,118	87,321	87,321
- Permits - % of Applications processed via Fast-Track		0%	0%	65%
- Inspections - Number of Inspections Performed Per Year		342,532	372,649	377,290
- Inspections - % Completed Within 1 Day of Schedule		97%	95%	95%
Code Enforcement				
- Number of Inspections		105,752	100,000	100,000
- Response Time (within 48 hrs.)		70%	85%	85%
Environmental Protection				
- Inspections - Number of Sites Inspected		6,713	7,984	7,584
- Inspections - % of Sites in Compliance		65%	57%	55%
- Permitting - # of Permits Issued or RAI Letters Sent		801	816	816
<i>RAI - Request for Additional Information</i>				
- Permitting - % of Permits Issued or RAI's in Est. Timeframe		88%	91%	91%
Housing and Community Development				
- # of Homes that Received Housing Rehabilitation		90	75	30
- # of Families Assisted in Achieving Homeownership		163	145	80
- % of Orange County Authorized Section 8 Units Leased		99%	98%	95%
Neighborhood Services				
- Grant Funds Awarded		\$ 417,275	\$ 260,000	\$ 260,000
- Number of Grants Awarded		69	90	90
- Number of Community Meetings Attended		368	310	310
- Number of Citizen Volunteer Hours		1,567	2,025	2,025
- Number of Off-Duty Deputy Hours		4,698	4,700	4,700
Planning				
- Number of Community Meetings		89	85	80
<i>Community meetings include rezoning requests and future land use amendments.</i>				
- # of Land Development Projects Submitted for Review		911	1,000	800
Transportation Planning				
- Number of Concurrency Applications Reviewed		335	342	364
<i>Includes traffic studies reviewed in-house.</i>				
- Num of Land Development Projects Submitted for Review		5,861	5,534	6,194
<i>Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&Z applications</i>				
- Number of Agreements Approved by RAC		33	24	24
<i>Roadway Agreement Committee (RAC) meets twice monthly all year long.</i>				
Zoning				
- Number of Commercial Construction Plans Reviewed		4,492	5,000	4,400
<i>Commercial plans reviewed for all new and alteration projects.</i>				
- Percent of Commercial Plans (Layer 1) Reviewed within 21 day		100%	95%	95%
<i>Includes commercial plans reviewed for all new and alteration projects.</i>				
- Number of Residential Construction Plans Reviewed		10,518	8,500	8,500
<i>Residential plans reviewed for all new and alteration projects</i>				
- Percent of Residential Plans Reviewed within 7 days		94%	95%	95%
<i>Includes residential plans reviewed for all new and alteration projects</i>				

Department: Planning, Environmental & Development Services

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 37,391,853	\$ 45,407,492	\$ 47,680,782	5.0 %
Operating Expenditures	40,600,233	75,260,026	58,210,056	(22.7)%
Capital Outlay	1,090,110	3,114,104	2,762,047	(11.3)%
Total Operating	\$ 79,082,196	\$ 123,781,622	\$ 108,652,885	(12.2)%
Capital Improvements	\$ 6,339,137	\$ 24,506,313	\$ 11,951,343	(51.2)%
Debt Service	0	3,904	10,823	177.2 %
Grants	1,287,322	2,932,543	2,726,307	(7.0)%
Reserves	0	48,744,424	44,035,250	(9.7)%
Other	0	345,844	0	(100.0)%
Total Non-Operating	\$ 7,626,459	\$ 76,533,028	\$ 58,723,723	(23.3)%
Department Total	\$ 86,708,655	\$ 200,314,650	\$ 167,376,608	(16.4)%

Expenditures by Division / Program

Building Safety	\$ 18,420,608	\$ 54,244,904	\$ 55,914,960	3.1 %
Code Enforcement	6,655,358	10,198,951	8,080,015	(20.8)%
Environmental Protection	14,033,794	48,493,963	40,731,168	(16.0)%
Fiscal & Operational Support	5,612,970	7,020,902	6,317,026	(10.0)%
Housing and Community Development	32,847,526	65,960,230	43,095,753	(34.7)%
Neighborhood Services	1,789,922	3,553,266	3,251,265	(8.5)%
Planning	2,751,798	4,153,010	3,744,269	(9.8)%
Transportation Planning	2,524,084	4,302,135	3,691,498	(14.2)%
Zoning	2,072,596	2,387,289	2,550,654	6.8 %
Department Total	\$ 86,708,655	\$ 200,314,650	\$ 167,376,608	(16.4)%

Funding Source Summary

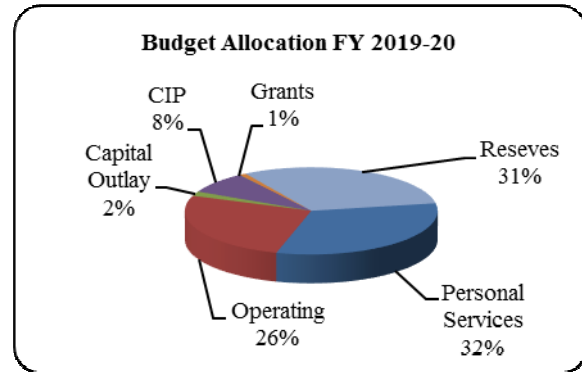
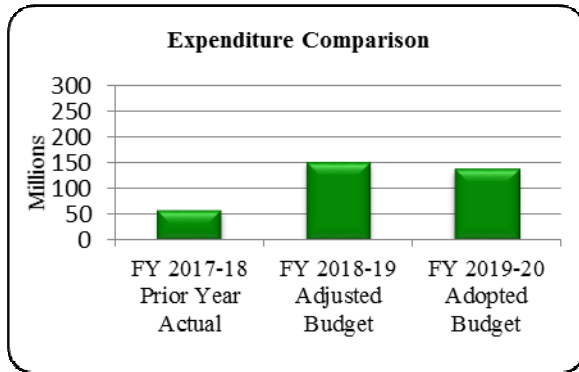
Special Revenue Funds	\$ 54,351,904	\$ 143,090,911	\$ 123,836,732	(13.5)%
General Fund and Sub Funds	28,534,748	38,123,433	36,324,094	(4.7)%
Capital Construction Funds	3,822,004	19,100,306	7,215,782	(62.2)%
Department Total	\$ 86,708,655	\$ 200,314,650	\$ 167,376,608	(16.4)%

Authorized Positions

	505	512	546	6.6%
--	-----	-----	-----	------

Planning, Environmental and Development Services (PEDS)

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. There are 39 new positions that have been added to accommodate growth and increased workloads in specific areas. In addition, seven (7) fiscal positions transferred out to the Community & Family Services Department and two (2) Geographic Information System (GIS) related positions transferred out to the Utilities Department from the PEDS Fiscal and Operational Support Division. Also, a total of four (4) positions transferred into the Neighborhood Preservation & Revitalization Division from the Community Action Division, Parks and Recreation Division, Information Systems and Services Division, and the County Attorney’s Office. The department’s authorized position count increased by three (3) positions. Twenty-one new positions will staff the Building Safety Division’s satellite office that will serve the I-Drive Area.

39 New Positions FY 2019-20

- 7 – Inspector II, Building Safety Division
- 1 – Senior Permit Analyst, Building Safety Division
- 3 – Plans Examiner II, Building Safety Division
- 1 – Code Enforcement Specialist, Code Enforcement Division
- 2 – Senior Environmental Specialist, Environmental Protection Division
- 1 – Development Services Analyst, Fiscal & Operational Support
- 1 – Monitoring & Evaluation Coordinator, Housing and Community Development
- 1 – Zoning Development Coordinator III, Zoning Division
- 1 – Planner III, Zoning Division
- 1 – Chief Inspector, Building Safety Division, (*Satellite Office*)
- 13 – Inspector II, Building Safety Division, (*Satellite Office*)
- 2 – Inspector III, Building Safety Division, (*Satellite Office*)
- 2 – Permit Analysts, Building Safety Division, (*Satellite Office*)
- 1 – Senior Permit Analyst, Building Safety Division, (*Satellite Office*)
- 2 – Plans Examiner II, Building Safety Division, (*Satellite Office*)

Operating Expenses – The FY 2019-20 operating expenses budget decreased by 22.7% or \$17.0 million from the FY 2018-19 budget. The majority of the decrease is due to grant rollovers in the Housing and Community Development Division, which do not occur until after the fiscal year begins and are not included in the budget at this time. Funding is included for all divisions to efficiently run their operations.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 11.3% or \$352,057 from the FY 2018-19 budget. The majority of the decrease is due to grant rollovers in the Environmental Protection and Housing and Community Development divisions, which do not occur until after the fiscal year begins and are not included in the adopted budget. Included in the capital outlay budget is funding for the addition/replacement of 37 vehicles throughout the department, as well as equipment, computer equipment and other capital materials.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 51.2% or \$12.6 million from the FY 2018-19 budget. The majority of the decrease is due to the timing of rebudgets for current capital projects. Funding is included for environmentally sensitive land management activities and restorations, water quality projects, and Building Safety and Code Enforcement Divisions office expansion and renovations. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Services – The FY 2019-20 debt services budget increased by 177.2% or \$6,919 from the FY 2018-19 budget. The majority of the increase is due to the Planning Division having a capitalized copier that was leased mid-year in FY 2018-19.

Grants – The FY 2019-20 grants budget is used for various affordable housing initiatives throughout Orange County. In addition, some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding as determined through a competitive process.

Reserves – The FY 2019-20 reserves budget decreased by 9.7% or \$4.7 million from the FY 2018-19 budget. The Building Safety Fund reserve budget is \$27.3 million. Environmental Protection Division’s reserve budget is \$15.7 million, which includes Lake MSTUs and land conservation funds. Neighborhood Services Division’s reserve budget is \$25,000, which includes the Pine Hills Neighborhood Improvement Fund, Transportation Planning Division’s reserve budget is \$1.1 million. A significant amount of these funds have been committed for planned CIPs.

Other – The FY 2019-20 other budget decreased by 100% or \$345,844 from the FY 2018-19 budget. The decrease is due to an interfund transfer in the Transportation Planning Division to expense funds from Fund 1450-Lakeside Village Adequate Public Facility to create Fund 1451-Horizons West Village H Adequate Public Facility.

FUNDING SOURCE HIGHLIGHTS

The Planning, Environmental and Development Services Department receives funding from various sources. For FY 2019-20 the department will receive funds from the General Fund, Special Revenue Funds, and Grants. Special Revenue Funds include such funds as the Building Fund (1011), the Conservation Trust Fund (1026), and the MSTU Lake Funds (1062–1096).

Building Permits – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with Orange County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2019-20 building permit fees are budgeted at \$18.9 million compared to \$16.8 million budgeted in FY 2018-19.

Lake MSTU Funds - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU.

Air Pollution Control Fund – Revenue is collected by a non-refundable fee of \$1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, \$0.50 of each dollar collected is returned to Orange County to fund air pollution control programs.

Miscellaneous Contractor Permits – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2019-20 miscellaneous contractor permits revenue is budgeted at \$1.3 million.

Planning Fees – Fee revenue is collected for land use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Zoning Fees – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Concurrency Fees – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Impact Fee Administration – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. F.S. 163.31801 limits administrative charges for the collection of impact fees to actual costs.

Division: Building Safety

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 12,252,417	\$ 13,977,229	\$ 17,899,783	28.1 %
Operating Expenditures	5,174,410	5,681,961	5,818,417	2.4 %
Capital Outlay	297,504	352,279	923,262	162.1 %
Total Operating	\$ 17,724,330	\$ 20,011,469	\$ 24,641,462	23.1 %
Capital Improvements	\$ 696,278	\$ 2,265,892	\$ 3,995,000	76.3 %
Reserves	0	31,967,543	27,278,498	(14.7)%
Total Non-Operating	\$ 696,278	\$ 34,233,435	\$ 31,273,498	(8.6)%
Total	\$ 18,420,608	\$ 54,244,904	\$ 55,914,960	3.1 %
Authorized Positions	147	154	186	20.8 %

Division: Code Enforcement

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 4,166,120	\$ 4,671,594	\$ 4,778,937	2.3 %
Operating Expenditures	2,246,810	4,057,362	3,209,944	(20.9)%
Capital Outlay	225,242	154,991	16,134	(89.6)%
Total Operating	\$ 6,638,173	\$ 8,883,947	\$ 8,005,015	(9.9)%
Capital Improvements	\$ 17,185	\$ 1,315,004	\$ 75,000	(94.3)%
Total Non-Operating	\$ 17,185	\$ 1,315,004	\$ 75,000	(94.3)%
Total	\$ 6,655,358	\$ 10,198,951	\$ 8,080,015	(20.8)%
Authorized Positions	62	62	62	0.0 %

Division: Environmental Protection

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 7,073,522	\$ 8,432,168	\$ 8,453,002	0.2 %
Operating Expenditures	2,768,971	8,653,424	9,696,537	12.1 %
Capital Outlay	297,809	1,542,478	1,239,316	(19.7)%
Total Operating	\$ 10,140,302	\$ 18,628,070	\$ 19,388,855	4.1 %
Capital Improvements	\$ 3,893,492	\$ 13,232,482	\$ 5,681,343	(57.1)%
Reserves	0	16,633,411	15,660,970	(5.8)%
Total Non-Operating	\$ 3,893,492	\$ 29,865,893	\$ 21,342,313	(28.5)%
Total	\$ 14,033,794	\$ 48,493,963	\$ 40,731,168	(16.0)%
Authorized Positions	99	100	102	2.0 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 4,439,732	\$ 4,992,100	\$ 4,540,953	(9.0)%
Operating Expenditures	1,094,674	1,776,002	1,715,860	(3.4)%
Capital Outlay	78,564	252,800	60,213	(76.2)%
Total Operating	\$ 5,612,970	\$ 7,020,902	\$ 6,317,026	(10.0)%
Total	\$ 5,612,970	\$ 7,020,902	\$ 6,317,026	(10.0)%
Authorized Positions	59	61	53	(13.1)%

Division: Housing and Community Development

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,936,583	\$ 5,711,176	\$ 3,651,199	(36.1)%
Operating Expenditures	27,608,983	49,877,595	34,063,690	(31.7)%
Capital Outlay	73,984	356,320	454,557	27.6 %
Total Operating	\$ 30,619,549	\$ 55,945,091	\$ 38,169,446	(31.8)%
Capital Improvements	\$ 940,655	\$ 7,157,596	\$ 2,200,000	(69.3)%
Grants	1,287,322	2,857,543	2,726,307	(4.6)%
Total Non-Operating	\$ 2,227,976	\$ 10,015,139	\$ 4,926,307	(50.8)%
Total	\$ 32,847,526	\$ 65,960,230	\$ 43,095,753	(34.7)%
Authorized Positions	50	48	49	2.1 %

Division: Neighborhood Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,006,718	\$ 1,190,091	\$ 1,436,688	20.7 %
Operating Expenditures	757,900	2,258,175	1,781,714	(21.1)%
Capital Outlay	25,304	5,000	7,863	57.3 %
Total Operating	\$ 1,789,922	\$ 3,453,266	\$ 3,226,265	(6.6)%
Grants	\$ 0	\$ 75,000	\$ 0	(100.0)%
Reserves	0	25,000	25,000	0.0 %
Total Non-Operating	\$ 0	\$ 100,000	\$ 25,000	(75.0)%
Total	\$ 1,789,922	\$ 3,553,266	\$ 3,251,265	(8.5)%
Authorized Positions	15	15	19	26.7 %

Division: Planning

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,160,354	\$ 2,569,899	\$ 2,684,727	4.5 %
Operating Expenditures	565,199	1,548,890	1,025,102	(33.8)%
Capital Outlay	26,245	23,617	23,617	0.0 %
Total Operating	\$ 2,751,798	\$ 4,142,406	\$ 3,733,446	(9.9)%
Capital Improvements	\$ 0	\$ 6,700	\$ 0	(100.0)%
Debt Service	0	3,904	10,823	177.2 %
Total Non-Operating	\$ 0	\$ 10,604	\$ 10,823	2.1 %
Total	\$ 2,751,798	\$ 4,153,010	\$ 3,744,269	(9.8)%
Authorized Positions	28	27	28	3.7 %

Division: Transportation Planning

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,405,041	\$ 1,699,179	\$ 1,833,084	7.9 %
Operating Expenditures	277,098	1,245,100	768,573	(38.3)%
Capital Outlay	50,418	364,903	19,059	(94.8)%
Total Operating	\$ 1,732,556	\$ 3,309,182	\$ 2,620,716	(20.8)%
Capital Improvements	\$ 791,527	\$ 528,639	\$ 0	(100.0)%
Reserves	0	118,470	1,070,782	803.8 %
Other	0	345,844	0	(100.0)%
Total Non-Operating	\$ 791,527	\$ 992,953	\$ 1,070,782	7.8 %
Total	\$ 2,524,084	\$ 4,302,135	\$ 3,691,498	(14.2)%
Authorized Positions	18	18	18	0.0 %

Division: Zoning

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,951,367	\$ 2,164,056	\$ 2,402,409	11.0 %
Operating Expenditures	106,189	161,517	130,219	(19.4)%
Capital Outlay	15,040	61,716	18,026	(70.8)%
Total Operating	\$ 2,072,596	\$ 2,387,289	\$ 2,550,654	6.8 %
Total	\$ 2,072,596	\$ 2,387,289	\$ 2,550,654	6.8 %
Authorized Positions	27	27	29	7.4 %



**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Planning, Environmental and Development Services Department

The Planning, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Code Enforcement, Environmental Protection, and Housing and Community Development division projects. Responsibilities include the Division of Building Safety and Code Enforcement buildings renovations, perpetual maintenance of environmentally sensitive lands, and improvements to water quality in county lakes.

	Adopted <u>FY 2019-20</u>
Building Safety	\$ 3,995,000
Code Enforcement	75,000
Environmental Protection	5,681,343
Housing & Community Development	<u>2,200,000</u>
Department Total	\$11,951,343

Funding Mechanism:

Projects within the Planning, Environmental and Development Services Department are budgeted in the Building Safety Fund (1011), Conservation Trust – Mitigation Fund (1263), Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), and Lakeside Village Adequate Public Facility Fund (1450).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Planning, Environmental and Development Services

10 - 19

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
PEDS											
Building Safety											
2613											
	1011	Building Safety Renovations	747,179	1,212,821	0	0	0	0	0	0	1,960,000
	1023	Building Safety Renovations (Zoning)	6,929	53,071	0	0	0	0	0	0	60,000
		Org Subtotal	754,108	1,265,892	0	0	0	0	0	0	2,020,000
2631											
	1011	County Service Building	0	1,000,000	3,750,000	3,750,000	0	0	0	0	8,500,000
		Org Subtotal	0	1,000,000	3,750,000	3,750,000	0	0	0	0	8,500,000
2632											
	1011	Satellite Office Building	0	0	245,000	0	0	0	55,000	0	300,000
		Org Subtotal	0	0	245,000	0	0	0	55,000	0	300,000
		DIVISION SUBTOTAL	754,108	2,265,892	3,995,000	3,750,000	0	0	55,000	0	10,820,000
Code Enforcement											
3222											
	1023	Code Building Renovations	144,772	1,315,004	75,000	0	0	0	0	0	1,534,776
		Org Subtotal	144,772	1,315,004	75,000	0	0	0	0	0	1,534,776
		DIVISION SUBTOTAL	144,772	1,315,004	75,000	0	0	0	0	0	1,534,776
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	640,598	375,241	1,070,000	405,000	0	0	0	0	2,490,839
	1026	Environmental Sensitive Land	537,979	956,693	914,000	0	0	0	0	0	2,408,672
	1263	Environmental Sensitive Land	0	31,194	31,668	0	0	0	0	0	62,862
	1274	Environmental Sensitive Land	0	15,394	15,675	0	0	0	0	0	31,069
		Org Subtotal	1,178,577	1,378,522	2,031,343	405,000	0	0	0	0	4,993,442
2439											
	1023	Water Quality Improvements	4,212,910	5,044,150	2,405,000	0	0	0	0	0	11,662,060
		Org Subtotal	4,212,910	5,044,150	2,405,000	0	0	0	0	0	11,662,060

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Planning, Environmental and Development Services

10 - 20

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2482	1023	Pineloch NSBB/Upflow Filter Construction	0	0	1,000,000	0	0	0	0	0	1,000,000
		Org Subtotal	0	0	1,000,000	0	0	0	0	0	1,000,000
2657	1023	Little Wekiva STA	0	5,000,000	0	0	0	0	0	0	5,000,000
		Org Subtotal	0	5,000,000	0	0	0	0	0	0	5,000,000
2658	1023	Lake Lawne Reuse Facility	790,190	1,684,810	95,000	0	0	0	0	0	2,570,000
	8150	Lake Lawne Reuse Facility	899,607	32,500	0	0	0	0	0	0	932,107
		Org Subtotal	1,689,797	1,717,310	95,000	0	0	0	0	0	3,502,107
2659	1026	TM Ranch Acquisition	197,996	125,000	150,000	0	0	0	0	0	472,996
		Org Subtotal	197,996	125,000	150,000	0	0	0	0	0	472,996
		DIVISION SUBTOTAL	7,279,280	13,264,982	5,681,343	405,000	0	0	0	0	26,630,605
Fiscal & Operational Support											
3193	1023	Lake June Development	0	6,700	0	0	0	0	0	0	6,700
		Org Subtotal	0	6,700	0	0	0	0	0	0	6,700
		DIVISION SUBTOTAL	0	6,700	0	0	0	0	0	0	6,700
Housing & Community Development											
1749	1023	Housing For All Initiatives	0	0	1,500,000	1,500,000	1,500,000	1,500,000	0	0	6,000,000
		Org Subtotal	0	0	1,500,000	1,500,000	1,500,000	1,500,000	0	0	6,000,000
1754	1023	INVEST - Housing Initiatives	717,467	4,282,533	0	0	0	0	0	0	5,000,000
		Org Subtotal	717,467	4,282,533	0	0	0	0	0	0	5,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Planning, Environmental and Development Services

10 - 21

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2074	5900	Cultural Community Center	0	0	700,000	0	0	0	0	0	700,000
		Org Subtotal	0	0	700,000	0	0	0	0	0	700,000
9093	7702	Holden Hght Ph IV-LK June	468,299	22,874	0	0	0	0	0	0	491,173
		Org Subtotal	468,299	22,874	0	0	0	0	0	0	491,173
9157	7702	Coalition for Homless-Mens Ctr	1,430,584	291,377	0	0	0	0	0	0	1,721,961
		Org Subtotal	1,430,584	291,377	0	0	0	0	0	0	1,721,961
9298	7702	Holden Hght Ph IV	700,377	1,032,761	0	0	0	0	0	0	1,733,138
		Org Subtotal	700,377	1,032,761	0	0	0	0	0	0	1,733,138
9785	7702	Senior Center Rehab	41,950	428,050	0	0	0	0	0	0	470,000
		Org Subtotal	41,950	428,050	0	0	0	0	0	0	470,000
9793	7702	Holden Hght Phase IV	0	400,000	0	0	0	0	0	0	400,000
		Org Subtotal	0	400,000	0	0	0	0	0	0	400,000
9809	7702	CDBG-Two Gen Comm Ctr	0	700,000	0	0	0	0	0	0	700,000
		Org Subtotal	0	700,000	0	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	3,358,677	7,157,595	2,200,000	1,500,000	1,500,000	1,500,000	0	0	17,216,272
Transportation Planning											
2137	1450	Lakeside Village Neighborhood Park	936,362	528,639	0	0	0	0	0	0	1,465,001
		Org Subtotal	936,362	528,639	0	0	0	0	0	0	1,465,001
		DIVISION SUBTOTAL	936,362	528,639	0	0	0	0	0	0	1,465,001
		DEPARTMENT SUBTOTAL	12,473,199	24,538,812	11,951,343	5,655,000	1,500,000	1,500,000	55,000	0	57,673,354

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
		GRAND TOTAL	12,473,199	24,538,812	11,951,343	5,655,000	1,500,000	1,500,000	55,000	0	57,673,354

Orange County

Planning, Environmental and Development Services

10 - 22

* Prior Expenditures is calculated using 3 or 5 years.

TABLE OF CONTENTS

PUBLIC WORKS DEPARTMENT

ORGANIZATIONAL STRUCTURE..... 11-3

DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS,
AND OBJECTIVES..... 11-4

PERFORMANCE BASED MEASUREMENT SYSTEM..... 11-7

DEPARTMENT BUDGET AND HIGHLIGHTS 11-8

CAPITAL IMPROVEMENTS PROGRAM..... 11-14



PUBLIC WORKS

Development Engineering

- Plan Review
- Engineering Inspection
- Permitting
- Platting

Fiscal & Operational Support

- Department-wide Administration
- Fiscal Operations
- Informational Technology
- Records & Archives
- Employee Development
- Special Projects

Highway Construction

- Construction
- Contract Administration
- Inspection
- CIP Projects

Public Works Engineering

- Survey
- Design
- CIP Projects
- Right of Way

Roads & Drainage

- Mowing Operations & Ditch Cleaning
- Maintenance Facilities
- Construction
- Asphalt
- Heavy Equipment

Stormwater Management

- MSBU
- Drainage Operations & Maintenance
- Flood Plain Permitting
- Heavy Equipment

Traffic Engineering

- Operations & Maintenance
- Signs
- Signals
- Markings
- Traffic Management
- Pedestrian Safety

Public Works

Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the department collaborates with community and industry groups and related agencies in determining infrastructure needs. The Department also identifies, provides, and maintains the County's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, and drainage projects throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages capital improvement projects through the utilization of professional engineering, surveying, and project management services. In addition to major road projects, programs include intersection improvements, new sidewalks, American Disabilities Act (ADA) rehabilitation of rights-of-way, median tree program, roadway lighting program and bridge replacement.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drainwells, and dams. In addition, the Division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for safe and efficient traffic movement on Orange County maintained roads by installing and maintaining traffic control devices and analyzing traffic movement and accident data.



FY 2018-19 Major Accomplishments:

Highway Construction Division

- Initiated construction on the following projects: Boggy Creek Pipeline Improvements B-14 (Segment A), Avalon Park Boulevard Safety Improvements, Little Wekiva River Erosion Control Project North of Edgewater Drive, C.R. 545 (Avalon Road) Widening (from Old YMCA Road to 1200' south of Flamingo Crossings Boulevard), New Independence Parkway Improvements (from S.R. 429 to Avalon Road), Wallace Road and Dr. Phillips Boulevard Intersection Improvements, and Seidel Road Phase 1A.
- Initiated and completed construction of the Lake Jennie Jewel Baffle Box Project and the Holden Avenue Pond Retrofit Project for the Environmental Protection Division.
- Completed construction on the Lake Lawne Regional Stormwater Facility at Barnett Park for the Environmental Protection Division.
- Initiated and completed construction on the Dean Road at Curameng Drive Intersection Improvements, Little Wekiva River Erosion Control Project at Kathleen Drive, Skylake Canal B01-L Improvements, Moselle Avenue Sidewalk Improvements, and the Little Egypt Sidewalk Improvements.
- Completed construction on the Shingle Creek Bike Trail, Phase I Segment I (from Destination Parkway to Sand Lake Road), Moss Park Road at Innovation Way Intersection Improvements, Reams Road Improvements (Taborfield Avenue to 900' West of Delmar Avenue), and Boggy Creek Road (South of Access Road to Wetherbee Road).
- Continued construction on Holden Heights Community Improvements Phase IV, Sherry Drive Bridge Replacement, the Sand Lake Road and John Young Parkway Interchange and Hamlin Groves Trail Phase II project.
- Constructed approximately 6.5 miles of new sidewalks throughout Orange County, and 1,305 curb ramps.

Public Works Engineering Division

- Managed engineering design for major roadways, intersections, bridges, new sidewalks, ADA rehabilitation for rights-of-way, landscaping, and public private partnership projects.
- Managed the right-of-way acquisition process for major roadways, intersections, and bridges.

Public Works

- Programmed roadway lighting for 19 miles of county roads.
- Supported other county departments by providing project management and eminent domain/right-of-way acquisition services for water quality, community development, and recreational trail projects.

Roads & Drainage Division

- Retrofitted more than 30 miles of sidewalk.
- Responded to over 6,450 citizen complaints.
- Trimmed/removed approximately 42,200 trees.
- Swept close to 20,000 curb miles of roadway.
- Repaired nearly 4,000 potholes.
- Mowed approximately 40,200 acres of right-of-way.
- Cleaned over 75 miles of stormwater pipes and slip lined more than 12 miles with cure-in-place lining.
- Cleaned about five (5) miles of roadside ditches.
- Resurfaced around 370 lane miles of arterial, collector, and subdivisions roads.
- Constructed about three (3) miles of stormwater conveyance pipes.

Stormwater Management Division

- Mowed approximately 35,325 acres of county right-of-way/easements consisting of 30,369 acres of ponds and 4,957 acres of primary canals.
- Trimmed or removed over 8,476 trees.
- Chemically sprayed approximately 1,038 miles of fences/curbs/edges, 1,439 acres of county right-of-way/easements, and 18,475 acres of pond vegetation.
- Repaired over 15,000 linear feet of fencing along ponds and right-of-way.
- Processed 480 floodplain permits and reviewed 300 determinations and inquiries.
- Completed the Sky Lake Canal Slope Stabilization, Boggy Creek Pipeline Segment A, and Little Wekiva at Kathleen projects.
- Advertised for construction the Winter Park Pines 3H Canal Improvements, Bonnie Brooke Pump Station Improvements, B-14 Canal at Wheatberry Court, DW-055 Hubbard Road Drainwell, and Boggy Creek Pipeline Segment C projects.

Traffic Engineering Division

- Designed and constructed nine (9) traffic signals.
- Performed 993 total traffic studies, including 25 signal warrant studies, 255 speed studies, and 201 crosswalk studies.
- Installed 21 speed radar signs and 127 speed humps.
- Processed 10 new alternative impact fee cases.
- Processed 2,974 maintenance of traffic permits.
- Fabricated and laminated 9,750 signs.
- Installed signs for 40 new subdivisions.
- Refreshed 174.4 lane-miles of striping.
- Proactively retimed and coordinated 124 traffic signals.
- Resolved 1,816 signal timing concerns.
- Retimed 228 traffic signals to address citizen concerns.
- Converted 80 signal databased to Intelight controllers.
- Awarded a Hazard Mitigation Grant for Lake Underhill Road at Rio Pinar Drive.

- Conducted 13 Road Safety Audits and the Wheatley Small Area Study.
- Advertised pedestrian safety messages on eight (8) traffic signal cabinets.
- Developed safe walking routes for four (4) new Orange County schools.
- Trained 300 school crossing guards on school safety techniques
- Conducted 24 *Walk-Ride-Thrive!* pedestrian and bicycle safety events.
- Received acknowledgement from the Florida Department of Transportation (FDOT) at the Statewide Pedestrian Safety Coalition for County's pedestrian safety efforts.



FY 2019-20 Department Objectives:

Highway Construction Division

- Initiate construction of the Alafaya Trail Sidewalk Improvements, Sadler Road at U.S. 441 Intersection Improvements, Gatlin Avenue and Kennedy Avenue and Arrow Road Intersection Improvements, North Fort Christmas Road Safety Improvements, Connector Road from Hilton Driveway to Apopka-Vineland Road Improvements, Holden Avenue Improvements (from John Young Parkway to Orange Blossom Trail {S.R. 441}), North Econlockhatchee Trail at Lake Douglas Place Intersection Improvements, Waterford Lakes Parkway at Lake Cypress Circle Intersection Improvements, University Boulevard at Forsyth Road Intersection Improvements, John Young Parkway at Conroy Road and Americana Boulevard Intersection Improvements, Texas Avenue Sidewalk Improvements and the Boggy Creek Pipeline Improvements (Segment C).
- Begin construction of the Shingle Creek Regional Trail Phase 1 Segment 3 and the Shingle Creek Regional Trail Phase 2.
- Continue installation of new sidewalk and curb ramps throughout the county.

Public Works Engineering Division

- Continue to manage intersection and pedestrian safety program projects identified in the *INVEST in our Home for Life* initiative and capital improvement projects (CIP) program.

Public Works

- Continue to manage the roadway projects included in the *INVEST in our Home for Life* initiative and CIP program.
- Continue to administer the sidewalk program and install approximately 10 miles of pedestrian sidewalks throughout Orange County.
- Continue to develop and implement the ADA Transition Plan throughout the Orange County road network.
- Complete the installation of all remaining lights under the current roadway lighting program.
- Continue to support other county departments by providing project management services and right-of-way acquisition services for water quality projects, community development projects, and recreational trails.
- Continue to implement the countywide Vertical Benchmark Network Project, which will assist meeting the current Federal Emergency Management Agency (FEMA) and National Geodetic Survey (NGS) standards for vertical control, which will be included in the county's Geographic Information System (GIS) Database.



Roads & Drainage Division

- Promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support responsibility for recovery operations to open roads and minimize secondary flooding during emergencies.

Stormwater Management Division

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the County's 12 basins.
- Continue GIS inventory of pump stations, drainwells, rain gauges, and pond and canal mowing contracts.
- Continue the development of a web-based viewer for Stormwater's GIS-based watershed information.
- Work with GIS staff to create an accurate layer of primary canal systems.
- Continue to participate in FEMA's Community Rating System (CRS) Program to enhance monetary savings to residents.

Traffic Engineering Division

- Continue to develop pedestrian-friendly roadways with proper placement of pedestrian crosswalks, signs, and signals.
- Continue to conduct traffic studies at critical intersection and roadways and provide speed limit recommendations in order to improve safety.
- Continue to work with community groups and organizations on traffic calming, pedestrian safety, and school-related issues.
- Continue to conduct corridor signal re-timing projects to reduce travel time and provide maximum efficiency on Orange County roads.
- Continue to manage the county's Red Light Safety Program.
- Continue school zone evaluations on 2-lane corridors for consistency with new Florida Department of Transportation (FDOT) requirements.
- Continue construction of overhead flashing beacons at school zones on multi-lane corridors for consistency with new FDOT requirements.
- Continue to design and construct traffic signals as warranted.
- Continue replacement of Seimens traffic signal controllers with Intelight controllers to provide automated traffic signal performance measures.
- Continue to expand the fiber optic network and install ITS (Intelligent Transportation Systems) technology such as CCTV (Closed Circuit Television) cameras, wireless communication devices, and Bluetooth travel time detectors.
- Establish quiet zones at Sunrail railroad crossings.

Public Works

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Development Engineering				
- Number of Projects Reviewed		2,208	1,918	2,063
- % of Projects Reviewed within Specified Time Frame		90%	90%	90%
- Cost Per Plan Reviewed		\$ 358	\$ 423	\$ 390
Public Works Engineering				
- % of CIP Budget Expended as Scheduled		30%	60%	60%
- Number of Transportation CIP Projects in Progress		183	184	150
- Number of Transportation Projects Bid		102	140	120
Public Works Stormwater Mgt.				
- Number of Flood Plain Permit Applications		426	320	380
- % of CIP Budget Expended & Encumbered		97%	90%	90%
- Number of Drainwells, Control Structures, and Pump Stations		165	165	165
- Number of Miles of Primary Canals Maintained		95	95	95
- Number of Ponds Maintained		1,864	1,864	1,899
- MSBU Ponds Maintained		1,482	1,482	1,517
- Non-MSBU Ponds Maintained		382	382	382
Roads & Drainage				
- Total Number of County Lane Miles Maintained		5,802	5,818	5,844
- Arterial Lane Miles Maintained		1,764	1,768	1,775
- Residential Lane Miles Maintained		4,038	4,050	4,069
- % Arterial Lane Miles Rated in Good Condition		85%	85%	85%
- % Residential Lane Miles Rated in Good Condition		88%	88%	88%
- Lane Miles Identified for Resurfacing		327	390	390
- Number of Miles of Secondary Canals Maintained		90	90	90
- % of CIP Budget Expended and Encumbered		98%	90%	90%
Traffic Engineering				
- % of MOT Permits Processed within 1 week	1	0%	0%	90%
<i>Maintenance of Traffic (MOT)</i>				
- % of Signal Preventative Maintenance Completed	2	0%	0%	90%
- % of Traffic Studies Completed within 60 days	3	0%	0%	80%
- % of Signal Timing Complaints Completed within 1 Week	4	0%	0%	90%

- 1 New Measure
- 2 New Measure
- 3 New Measure
- 4 New Measure

Department: Public Works

Expenditures by Category

	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 30,639,296	\$ 36,868,789	\$ 39,186,128	6.3 %
Operating Expenditures	79,095,456	74,176,266	70,820,897	(4.5)%
Capital Outlay	4,742,731	7,043,231	5,962,494	(15.3)%
Total Operating	\$ 114,477,484	\$ 118,088,286	\$ 115,969,519	(1.8)%
Capital Improvements	\$ 83,866,716	\$ 172,792,769	\$ 163,344,207	(5.5)%
Debt Service	9,106	9,961	9,631	(3.3)%
Grants	40,000	60,000	60,000	0.0%
Reserves	0	144,289,308	119,782,653	(17.0)%
Other	120,000	120,000	120,000	0.0%
Total Non-Operating	\$ 84,035,822	\$ 317,272,038	\$ 283,316,491	(10.7)%
Department Total	\$ 198,513,306	\$ 435,360,324	\$ 399,286,010	(8.3)%

Expenditures by Division / Program

Development Engineering	\$ 3,277,516	\$ 3,589,890	\$ 4,203,932	17.1 %
Fiscal & Operational Support	35,488,393	14,731,129	12,786,286	(13.2)%
Highway Construction	2,234,354	2,310,419	2,911,509	26.0 %
Public Works Engineering	42,905,190	114,394,464	109,507,397	(4.3)%
Public Works Reserves	754,239	147,959,308	123,452,653	(16.6)%
Public Works Stormwater Mgt.	19,203,050	32,409,645	26,884,691	(17.0)%
Roads & Drainage	80,926,468	98,784,537	99,491,152	0.7 %
Traffic Engineering	13,724,096	21,180,932	20,048,390	(5.3)%
Department Total	\$ 198,513,306	\$ 435,360,324	\$ 399,286,010	(8.3)%

Funding Source Summary

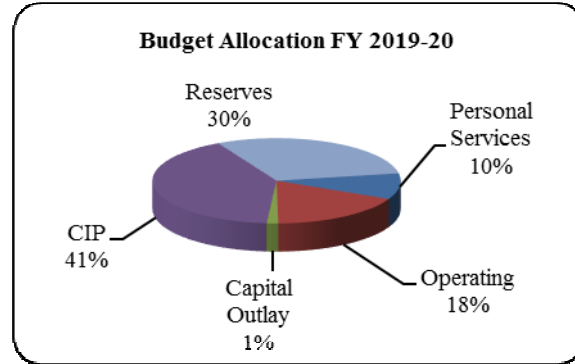
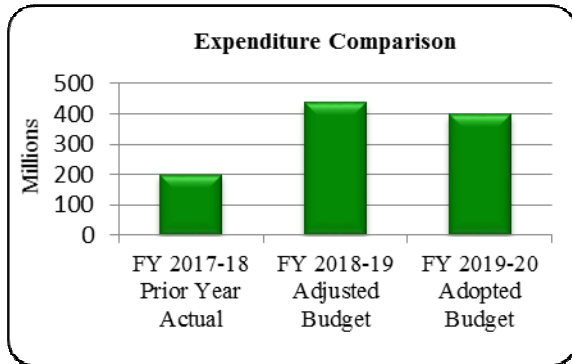
Special Revenue Funds	\$ 170,027,324	\$ 250,715,759	\$ 238,680,570	(4.8)%
Capital Construction Funds	28,485,982	184,644,565	160,605,440	(13.0)%
Department Total	\$ 198,513,306	\$ 435,360,324	\$ 399,286,010	(8.3)%

Authorized Positions

	542	544	557	2.4%
		291	292	

Public Works

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. The Public Works authorized position count increased by 13 positions. Six (6) of the positions are for the satellite office that will serve the I-Drive area.

Thirteen (13) New Positions FY 2019-20

- 1 – Engineering Technician IV, Development Engineering
- 1 – Engineer III, Development Engineering
- 1 – Engineering Inspector II, Development Engineering
- 1 – Public Works Coordinator, Fiscal & Operational Support
- 1 – Engineering Inspector II, Highway Construction
- 1 – Engineer III, Public Works Engineering
- 1 – Engineering Technician IV, Traffic Engineering
- 1 – Engineer III, Development Engineering (*Satellite Office*)
- 1 – Engineering Inspector III, Development Engineering (*Satellite Office*)
- 1 – Senior Engineer, Development Engineering (*Satellite Office*)
- 1 – Senior Engineer, Highway Construction (*Satellite Office*)
- 1 – Engineering Inspector, Highway Construction (*Satellite Office*)
- 1 – Administrative Assistant, Fiscal & Operational Support (*Satellite Office*)

Operating Expenses – The FY 2019-20 operating expenses budget decreased by 4.5% or \$3.4 million from the FY 2018-19 budget due to encumbrance rollovers in contract services and maintenance of road systems from FY 2017-18 budget that were being expended in FY 2018-19. The operating budget of \$69.5 million will allow Public Works to maintain its current level of service.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 15.3% or \$1.1 million from the FY 2018-19 budget. The budget fluctuates each year based upon equipment needs. Items included in this budget are stormwater equipment, computer equipment, and software. The FY 2019-20 budget includes funding for 29 vehicles; two (2) new vehicles and one (1) replacement vehicle in Development Engineering, two (2) replacement vehicles for Highway Construction, one (1) replacement vehicle in Public Works Engineering, two (2) new vehicle and eight (8) replacement vehicles in Roads & Drainage, 12 replacement vehicles in Stormwater, and one (1) replacement vehicle in Traffic Engineering.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 5.5% or \$9.4 million from the FY 2018-19 budget primarily due to the timing of project schedules. Included in the FY 2019-20 CIP budget is funding for new and expanded roadways, repaving existing roadways, pedestrian safety, stormwater, drainage, and traffic improvements. The budget also includes funding for several roadway improvement and intersection/pedestrian safety projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2019-20 debt service budget of \$9,631 is for the principal and interest expenses for office equipment capital leases.

Grant – The FY 2019-20 grant budget includes a \$60,000 grant to Best Foot Forward for pedestrian safety initiatives.

Reserves – The FY 2019-20 reserves budget decreased by 17.0% or \$24.5 million from FY 2018-19 levels. The majority of the Public Works reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

Other – The FY 2019-20 other category budget includes a \$120,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Public Works operating budget comes from Orange County’s sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, ad valorem capital projects funds, and various state and federal grants.

Division: Development Engineering

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,045,781	\$ 3,241,374	\$ 3,840,816	18.5 %
Operating Expenditures	200,828	237,616	267,016	12.4 %
Capital Outlay	30,907	110,900	96,100	(13.3)%
Total Operating	\$ 3,277,516	\$ 3,589,890	\$ 4,203,932	17.1 %
Total	\$ 3,277,516	\$ 3,589,890	\$ 4,203,932	17.1 %
Authorized Positions	37	37	43	16.2 %

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,478,166	\$ 2,841,645	\$ 3,024,234	6.4 %
Operating Expenditures	32,866,268	11,616,992	9,407,146	(19.0)%
Capital Outlay	139,104	269,254	350,050	30.0 %
Total Operating	\$ 35,483,537	\$ 14,727,891	\$ 12,781,430	(13.2)%
Debt Service	\$ 4,855	\$ 3,238	\$ 4,856	50.0 %
Total Non-Operating	\$ 4,855	\$ 3,238	\$ 4,856	50.0 %
Total	\$ 35,488,393	\$ 14,731,129	\$ 12,786,286	(13.2)%
Authorized Positions	32	32	34	6.3 %

Division: Highway Construction

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,981,358	\$ 2,068,888	\$ 2,372,638	14.7 %
Operating Expenditures	177,973	165,493	488,871	195.4 %
Capital Outlay	75,023	76,038	50,000	(34.2)%
Total Operating	\$ 2,234,354	\$ 2,310,419	\$ 2,911,509	26.0 %
Total	\$ 2,234,354	\$ 2,310,419	\$ 2,911,509	26.0 %
Authorized Positions	23	23	26	13.0 %

Division: Public Works Engineering

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,888,782	\$ 3,468,005	\$ 3,660,140	5.5 %
Operating Expenditures	670,803	706,675	900,660	27.5 %
Capital Outlay	28,350	51,714	63,390	22.6 %
Total Operating	\$ 3,587,935	\$ 4,226,394	\$ 4,624,190	9.4 %
Capital Improvements	\$ 39,317,255	\$ 110,168,070	\$ 104,883,207	(4.8)%
Total Non-Operating	\$ 39,317,255	\$ 110,168,070	\$ 104,883,207	(4.8)%
Total	\$ 42,905,190	\$ 114,394,464	\$ 109,507,397	(4.3)%
Authorized Positions	39	39	40	2.6 %

Division: Public Works Reserves

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Operating Expenditures	\$ 634,239	\$ 3,550,000	\$ 3,550,000	0.0 %
Total Operating	\$ 634,239	\$ 3,550,000	\$ 3,550,000	0.0 %
Reserves	\$ 0	\$ 144,289,308	\$ 119,782,653	(17.0)%
Other	120,000	120,000	120,000	0.0 %
Total Non-Operating	\$ 120,000	\$ 144,409,308	\$ 119,902,653	(17.0)%
Total	\$ 754,239	\$ 147,959,308	\$ 123,452,653	(16.6)%

Division: Public Works Stormwater Mgt.

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 5,582,973	\$ 6,660,599	\$ 6,889,413	3.4 %
Operating Expenditures	4,883,816	6,158,379	6,252,278	1.5 %
Capital Outlay	1,402,363	2,813,939	2,093,000	(25.6)%
Total Operating	\$ 11,869,152	\$ 15,632,917	\$ 15,234,691	(2.5)%
Capital Improvements	\$ 7,333,898	\$ 16,776,728	\$ 11,650,000	(30.6)%
Total Non-Operating	\$ 7,333,898	\$ 16,776,728	\$ 11,650,000	(30.6)%
Total	\$ 19,203,050	\$ 32,409,645	\$ 26,884,691	(17.0)%
Authorized Positions	109	109	109	0.0 %

Division: Roads & Drainage

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 10,732,354	\$ 13,637,035	\$ 14,079,221	3.2 %
Operating Expenditures	33,679,543	43,476,706	41,911,656	(3.6)%
Capital Outlay	2,659,106	2,841,770	2,924,500	2.9 %
Total Operating	\$ 47,071,003	\$ 59,955,511	\$ 58,915,377	(1.7)%
Capital Improvements	\$ 33,851,214	\$ 38,822,303	\$ 40,571,000	4.5 %
Debt Service	4,251	6,723	4,775	(29.0)%
Total Non-Operating	\$ 33,855,465	\$ 38,829,026	\$ 40,575,775	4.5 %
Total	\$ 80,926,468	\$ 98,784,537	\$ 99,491,152	0.7 %
Authorized Positions	236	235	235	0.0 %

Division: Traffic Engineering

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,929,883	\$ 4,951,243	\$ 5,319,666	7.4 %
Operating Expenditures	5,981,987	8,264,405	8,043,270	(2.7)%
Capital Outlay	407,878	879,616	385,454	(56.2)%
Total Operating	\$ 10,319,747	\$ 14,095,264	\$ 13,748,390	(2.5)%
Capital Improvements	\$ 3,364,349	\$ 7,025,668	\$ 6,240,000	(11.2)%
Grants	40,000	60,000	60,000	0.0 %
Total Non-Operating	\$ 3,404,349	\$ 7,085,668	\$ 6,300,000	(11.1)%
Total	\$ 13,724,096	\$ 21,180,932	\$ 20,048,390	(5.3)%
Authorized Positions	66	69	70	1.4 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

**Projects under the direction of the
Public Works Department**

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

Included in the FY 2019-20 Public Works CIP budget is \$23.3 million for the fifth year of the \$300 million *INVEST in Our Home for Life* initiative. In total, this initiative will direct \$200 million toward roadway improvements and \$15 million toward intersections and pedestrian safety in the Public Works budget.

	Adopted <u>FY 2019-20</u>
Engineering	\$104,883,207
Roads and Drainage	40,571,000
Stormwater	11,650,000
Traffic Engineering	<u>6,240,000</u>
Department Total	\$163,344,207

Funding Mechanism:

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Public Works

11 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Public Works											
Engineering											
2722											
	1003	Intersection WID/CW	3,266,417	5,950,587	3,000,100	3,000,100	3,000,100	3,000,100	3,000,100	0	24,217,504
	1306	Intersection WID/CW	0	181,641	0	0	0	0	0	0	181,641
	1308	Intersection WID/CW	0	2,809	21	0	0	0	0	0	2,830
	1311	Intersection WID/CW	0	84,740	0	0	0	0	0	0	84,740
	1312	Intersection WID/CW	2,504	12,433	0	0	0	0	0	0	14,937
	1327	Intersection WID/CW	0	68,156	0	0	0	0	0	0	68,156
		Org Subtotal	3,268,921	6,300,366	3,000,121	3,000,100	3,000,100	3,000,100	3,000,100	0	24,569,808
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	470,480	409,250	540,370	4,525,526	3,215,294	5,000,000	500,000	0	14,660,920
	1032	Richard Crotty Pkwy (436-Dean)	1,331,722	5,220,572	1,959,630	2,174,474	7,784,706	0	0	46,980,000	65,451,104
		Org Subtotal	1,802,202	5,629,822	2,500,000	6,700,000	11,000,000	5,000,000	500,000	46,980,000	80,112,024
2766											
	1003	ROW & Drainage	54,302	5,676	5,000	5,000	5,000	5,000	5,000	0	84,978
		Org Subtotal	54,302	5,676	5,000	5,000	5,000	5,000	5,000	0	84,978
2841											
	1003	Sidewalk Program C-W	5,470,754	3,362,439	3,757,485	2,400,000	2,400,000	2,400,000	2,400,000	0	22,190,678
		Org Subtotal	5,470,754	3,362,439	3,757,485	2,400,000	2,400,000	2,400,000	2,400,000	0	22,190,678
2851											
	1002	ADA Compliance Retrofit	2,869,237	2,818,155	2,818,155	2,477,999	2,477,999	2,000,000	2,000,000	0	17,461,545
	1318	ADA Compliance Retrofit	0	8,503	0	0	0	0	0	0	8,503
		Org Subtotal	2,869,237	2,826,658	2,818,155	2,477,999	2,477,999	2,000,000	2,000,000	0	17,470,048
2852											
	1003	Major Drng Structures-Replac	2,686,959	1,494,182	750,000	750,000	750,000	1,250,000	750,000	2,500,000	10,931,141
		Org Subtotal	2,686,959	1,494,182	750,000	750,000	750,000	1,250,000	750,000	2,500,000	10,931,141
2859											
	1023	Pine Hills Landfill Closure	226,516	149,298	200,000	200,000	200,000	200,000	200,000	0	1,375,814
		Org Subtotal	226,516	149,298	200,000	200,000	200,000	200,000	200,000	0	1,375,814

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Public Works

11 - 16

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2883	1034	Sand Lake Road	68,368	161,632	0	0	0	0	0	10,000,000	10,230,000
	1326	Sand Lake Road	334,176	728,884	7,482	0	0	0	0	0	1,070,542
		Org Subtotal	402,544	890,516	7,482	0	0	0	0	10,000,000	11,300,542
2892	1034	Hamlin Road Extension	2,067,296	10,932,703	100	0	0	0	0	0	13,000,099
		Org Subtotal	2,067,296	10,932,703	100	0	0	0	0	0	13,000,099
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	20,000	20,000	500,000	500,000	0	0	18,940,000	19,980,000
		Org Subtotal	0	20,000	20,000	500,000	500,000	0	0	18,940,000	19,980,000
3028	1033	Moss Park Rd Impv	34,124	42,676	100	0	0	0	0	100,000	176,900
		Org Subtotal	34,124	42,676	100	0	0	0	0	100,000	176,900
3037	1003	Taft-VnInd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-VnInd Rd(441-Orng Av)	6,150,521	7,481,742	4,000,000	5,600,000	2,600,000	400,000	0	23,500,000	49,732,263
	1329	Taft-VnInd Rd(441-Orng Av)	8,148	46,768	1,262	0	0	0	0	0	56,178
		Org Subtotal	6,158,669	7,624,765	4,001,262	5,600,000	2,600,000	400,000	0	23,500,000	49,884,696
3045	1034	Holden Ave(JYP-Orng Av)	2,059,264	3,365	7,700,000	7,400,000	500,000	0	0	0	17,662,629
		Org Subtotal	2,059,264	3,365	7,700,000	7,400,000	500,000	0	0	0	17,662,629
3073	1246	Kirkman Road Extension	0	746,650	400,000	100	60,000,000	0	0	0	61,146,750
	8286	Kirkman Road Extension	0	0	16,000,000	0	0	0	0	0	16,000,000
		Org Subtotal	0	746,650	16,400,000	100	60,000,000	0	0	0	77,146,750
3074	1246	International Dr Ultimate Tran Study	0	1,050,000	400,000	0	0	0	0	0	1,450,000
		Org Subtotal	0	1,050,000	400,000	0	0	0	0	0	1,450,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
3075											
	1023	INVEST - Boggy Creek Bridge Replace.	6,011,934	2,554,919	0	0	0	0	0	0	8,566,853
	1033	Boggy Creek Bridge Replacement	0	3,345,933	250,000	0	0	0	0	0	3,595,933
	1321	Boggy Creek Bridge Replacement	117,450	239,336	0	0	0	0	0	0	356,786
		Org Subtotal	6,129,384	6,140,188	250,000	0	0	0	0	0	12,519,572
3095											
	1034	Palm Parkway Connector Road	0	500,000	7,200,000	2,800,000	0	0	0	0	10,500,000
		Org Subtotal	0	500,000	7,200,000	2,800,000	0	0	0	0	10,500,000
3096											
	1003	Kennedy Blvd (Forest City-I4)	35,508	0	1,862,642	2,500,000	0	0	0	0	4,398,150
	1004	Kennedy Blvd (Forest City-I4)	3,595	3,500,000	1,900,000	0	0	0	0	0	5,403,595
	1023	INVEST - Kennedy (Forest City-I4)	120,748	113,878	962,119	1,686,000	6,100,000	4,700,000	914,000	0	14,596,745
	1031	Kennedy Blvd (Forest City-I4)	245,288	54,039	779,618	1,400,000	2,300,000	237,136	0	0	5,016,081
		Org Subtotal	405,139	3,667,917	5,504,379	5,586,000	8,400,000	4,937,136	914,000	0	29,414,571
3097											
	1003	All American(OBT-Forest Cty)	84,597	816,030	2,200,000	1,009,688	4,000,000	0	0	0	8,110,315
	1031	All American(OBT-Forest Cty)	1,132,828	651,838	1,600,000	5,790,312	0	100,000	0	0	9,274,978
		Org Subtotal	1,217,425	1,467,868	3,800,000	6,800,000	4,000,000	100,000	0	0	17,385,293
5000											
	1003	Street Lights-County Rds	324,891	1,368,681	100	0	0	0	0	0	1,693,672
	1032	Street Lights-County Rds	2,921,004	1,543,082	100	0	0	0	0	0	4,464,186
	1033	Street Lights-County Rds	169,572	1,845,198	100	0	0	0	0	0	2,014,870
	1034	Street Lights-County Rds	3,743,120	3,147,117	100	0	0	0	0	0	6,890,337
	1315	Street Lights-County Rds	0	946,182	10,442	0	0	0	0	0	956,624
	1316	Street Lights-County Rds	0	478,507	4,428	0	0	0	0	0	482,935
		Org Subtotal	7,158,587	9,328,767	15,270	0	0	0	0	0	16,502,624
5001											
	1246	John Young Pkwy/6 Lane	17,103,382	387,494	600,000	0	0	0	0	0	18,090,876
		Org Subtotal	17,103,382	387,494	600,000	0	0	0	0	0	18,090,876

11 - 17

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5004	1023	INVEST - Chuluota Rd	0	100	100	1,228,000	1,287,900	3,995,600	3,488,400	0	10,000,100
	1328	Chuluota Rd	0	464,870	174,173	0	0	0	0	0	639,043
		Org Subtotal	0	464,970	174,273	1,228,000	1,287,900	3,995,600	3,488,400	0	10,639,143
5005	1023	INVEST - McCulloch Rd	0	100,000	275,280	342,544	1,000,000	2,196,160	1,946,160	7,139,856	13,000,000
		Org Subtotal	0	100,000	275,280	342,544	1,000,000	2,196,160	1,946,160	7,139,856	13,000,000
5006	1034	CR 545 Village H ROW	351,219	868,781	100	0	0	0	0	0	1,220,100
	1331	CR 545 Village H ROW	0	254,047	255,000	0	0	0	0	0	509,047
		Org Subtotal	351,219	1,122,828	255,100	0	0	0	0	0	1,729,147
5024	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,206,446	2,157,233	11,178,013	13,500,000	4,000,000	0	0	0	32,041,692
	1032	Econ Trail (Lk Underhill-SR50)	3,804,652	25,493	0	0	0	0	0	0	3,830,145
		Org Subtotal	5,011,098	2,182,726	11,178,013	13,500,000	4,000,000	0	0	0	35,871,837
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	268,126	176,951	832,140	900,000	0	0	0	0	2,177,217
	1034	Texas Ave (Oak Rdg-Holden)	81,891	1,178,548	5,724,776	2,466,855	400,000	0	0	11,210,000	21,062,070
		Org Subtotal	350,017	1,355,499	6,556,916	3,366,855	400,000	0	0	11,210,000	23,239,287
5029	1032	Valencia Col Ln(Grod-Econ)	1,449,300	0	50	0	0	0	0	11,700,000	13,149,350
		Org Subtotal	1,449,300	0	50	0	0	0	0	11,700,000	13,149,350
5033	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	1,250,000	100	0	0	0	0	0	1,250,100
		Org Subtotal	0	1,250,000	100	0	0	0	0	0	1,250,100
5036	1034	CR 545 Widening - Village I to H	0	50,000	100	0	0	0	0	0	50,100
		Org Subtotal	0	50,000	100	0	0	0	0	0	50,100

11 - 18

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5037	1034	Western Way Rd Imp (CR545 to Lk Cnty Li	0	50,000	100	0	0	0	0	0	50,100
		Org Subtotal	0	50,000	100	0	0	0	0	0	50,100
5055	1003	CR 545 (Tilden-SR50)	192,409	25,591	0	0	0	0	0	0	218,000
	1031	CR 545 (Tilden-SR50)	113,396	63,404	500,000	0	0	0	0	6,600,000	7,276,800
		Org Subtotal	305,805	88,995	500,000	0	0	0	0	6,600,000	7,494,800
5056	1003	FDOT St Lighting & Lndscp	1,720,847	255,000	50,000	0	0	0	0	0	2,025,847
	1322	FDOT St Lighting & Lndscp	0	82,918	0	0	0	0	0	0	82,918
		Org Subtotal	1,720,847	337,918	50,000	0	0	0	0	0	2,108,765
5059	1003	Woodbury Road Study	0	100	100	0	0	0	0	22,605,000	22,605,200
	1325	Woodbury Road Study	0	872,215	40,343	0	0	0	0	0	912,558
		Org Subtotal	0	872,315	40,443	0	0	0	0	22,605,000	23,517,758
5064	1033	Innovation Way S(417-528)	6,000	44,325	0	0	0	0	0	0	50,325
	1332	Innovation Way S(417-528)	291,001	632,353	488,183	0	0	0	0	0	1,411,537
		Org Subtotal	297,001	676,678	488,183	0	0	0	0	0	1,461,862
5068	1034	Reams Road (Fiquette-CR535)	2,602,362	1,174,897	100,000	0	0	0	40,000	0	3,917,259
	1304	Reams Road (Fiquette-CR535)	1,465	218,539	0	0	0	0	0	0	220,004
		Org Subtotal	2,603,827	1,393,436	100,000	0	0	0	40,000	0	4,137,263
5070	1246	I-Drive Transit Lanes	618,077	1,343,259	500,000	4,590,000	9,180,000	5,325,000	710,689	0	22,267,025
		Org Subtotal	618,077	1,343,259	500,000	4,590,000	9,180,000	5,325,000	710,689	0	22,267,025
5071	1246	I-Drive Pedestrian Bridge	11,348,292	327,743	600,000	0	0	0	0	0	12,276,035
		Org Subtotal	11,348,292	327,743	600,000	0	0	0	0	0	12,276,035

11 - 19

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5081	1246	Tangelo Pk Pedestrian Traffic Calming	3,500	50,000	50,000	50,000	50,000	50,000	50,000	0	303,500
		Org Subtotal	3,500	50,000	50,000	50,000	50,000	50,000	50,000	0	303,500
5084	1003	Holden Heights-Ph IV	41,800	458,200	100	0	0	0	0	0	500,100
		Org Subtotal	41,800	458,200	100	0	0	0	0	0	500,100
5085	1023	INVEST - Boggy Creek Rd	2,706,854	2,352,696	0	1,272,727	1,099,998	0	0	0	7,432,275
	1033	Boggy Creek Rd	15,428	2,768,995	5,800,000	2,811,273	430,000	0	0	0	11,825,696
	1321	Boggy Creek Rd	1,369,433	20,960	644,851	0	0	0	0	0	2,035,244
		Org Subtotal	4,091,715	5,142,651	6,444,851	4,084,000	1,529,998	0	0	0	21,293,215
5089	1246	Destination Parkway	6,797,720	249,855	100,000	0	0	0	0	0	7,147,575
		Org Subtotal	6,797,720	249,855	100,000	0	0	0	0	0	7,147,575
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	1,209,972	4,486,609	650,000	500,000	5,000,000	8,200,000	5,000,000	650,000	25,696,581
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	31,331	746,671	74,019	0	0	0	0	0	852,021
		Org Subtotal	1,241,303	5,233,280	724,019	500,000	5,000,000	8,200,000	5,000,000	42,000,000	67,898,602
5091	1033	Wildwood Ave(I4 Bridge)	397,478	46,501	50	0	0	0	0	0	444,029
	1034	Wildwood Ave(I4 Bridge)	182,305	25,217	50	0	0	0	0	0	207,572
		Org Subtotal	579,783	71,718	100	0	0	0	0	0	651,601
5094	1246	TSM Traffic Calming	69,970	50	100,000	0	0	0	0	0	170,020
		Org Subtotal	69,970	50	100,000	0	0	0	0	0	170,020
5095	1246	Pedestrian Enhancements	498,630	1,015,407	600,000	850,000	850,000	600,000	600,000	0	5,014,037
		Org Subtotal	498,630	1,015,407	600,000	850,000	850,000	600,000	600,000	0	5,014,037

11 - 20

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5107	1246	I-Drive(Westwood)	18,125,564	1,259,026	400,000	0	0	0	0	0	19,784,590
		Org Subtotal	18,125,564	1,259,026	400,000	0	0	0	0	0	19,784,590
5109	1023	Legacy - Holden Ave(JYP-OBT)	6,177,149	4,321,115	1,000,000	0	0	0	0	0	11,498,264
		Org Subtotal	6,177,149	4,321,115	1,000,000	0	0	0	0	0	11,498,264
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	674,343	523,747	0	0	0	0	0	0	1,198,090
		Org Subtotal	674,343	523,747	0	0	0	0	0	0	1,198,090
5121	1023	Legacy - Texas Ave	1,425,396	1,524,511	1,547,150	2,633,145	1,085,995	0	0	0	8,216,197
		Org Subtotal	1,425,396	1,524,511	1,547,150	2,633,145	1,085,995	0	0	0	8,216,197
5122	1023	Legacy - Valencia College Ln	3,097,079	162,308	0	0	0	0	0	0	3,259,387
		Org Subtotal	3,097,079	162,308	0	0	0	0	0	0	3,259,387
5134	1309	UCF Area Pedestrian Safety Imp	0	370,182	4,327	0	0	0	0	0	374,509
	1314	UCF Area Pedestrian Safety Imp	0	39,711	408	0	0	0	0	0	40,119
		Org Subtotal	0	409,893	4,735	0	0	0	0	0	414,628
5137	1002	Pine Hills Pedestrian Safety Project	242,552	557,447	800,000	5,250,000	5,250,000	0	0	0	12,099,999
	1300	Pine Hills Pedestrian Safety Project	135,032	75,275	555	0	0	0	0	0	210,862
		Org Subtotal	377,584	632,722	800,555	5,250,000	5,250,000	0	0	0	12,310,861
5138	1002	Ficquette/Dorman Road	1,279,189	26,627	0	0	0	0	0	0	1,305,816
		Org Subtotal	1,279,189	26,627	0	0	0	0	0	0	1,305,816
5139	1023	INVEST - Reams (Summerlk-Taborfld)	656,143	990,828	1,150,700	5,270,600	4,364,167	3,750,000	6,500,000	8,747,997	31,430,435
	1304	Reams (Summerlk-Taborfld)	0	1,747,468	0	0	0	0	0	0	1,747,468
		Org Subtotal	656,143	2,738,296	1,150,700	5,270,600	4,364,167	3,750,000	6,500,000	8,747,997	33,177,903

11 - 21

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5140	1023	INVEST - Ficquette (Summerlk-Overst)	159,634	1,908,366	550,000	5,400,000	5,550,000	4,732,000	2,579,571	0	20,879,571
	1307	Ficquette (Summerlk-Overst)	0	314	15	0	0	0	0	0	329
		Org Subtotal	159,634	1,908,680	550,015	5,400,000	5,550,000	4,732,000	2,579,571	0	20,879,900
5141	1023	INVEST - EOC Transport Needs	0	250,000	1,200,000	2,800,000	1,717,364	3,949,728	3,277,884	1,805,024	15,000,000
		Org Subtotal	0	250,000	1,200,000	2,800,000	1,717,364	3,949,728	3,277,884	1,805,024	15,000,000
5142	1023	INVEST - Intersections & Ped Safety	1,545,097	2,308,766	5,975,259	3,090,550	1,960,328	0	0	0	14,880,000
		Org Subtotal	1,545,097	2,308,766	5,975,259	3,090,550	1,960,328	0	0	0	14,880,000
5143	1002	Median Tree Program	619,283	2,104,707	500,000	2,651,731	1,500,000	1,514,688	0	0	8,890,409
	1029	Median Tree Program	286,137	2,117,636	2,127,811	684,612	0	0	0	0	5,216,196
		Org Subtotal	905,420	4,222,343	2,627,811	3,336,343	1,500,000	1,514,688	0	0	14,106,605
5145	1002	Oak Ridge Pedestrian Safety	0	0	0	800,000	1,951,000	0	0	0	2,751,000
	1003	Oak Ridge Pedestrian Safety	0	800,000	400,000	2,000,000	2,800,000	0	0	0	6,000,000
		Org Subtotal	0	800,000	400,000	2,800,000	4,751,000	0	0	0	8,751,000
5148	1003	East Streets Drainage Imp Sec 2	0	250,000	100,000	0	0	0	0	0	350,000
		Org Subtotal	0	250,000	100,000	0	0	0	0	0	350,000
5149	1033	Sunbridge Parkway (Dowden Rd to Osceol	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
5154	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	460,000	0	0	0	0	0	460,000
		Org Subtotal	0	0	460,000	0	0	0	0	0	460,000
5155	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden F	0	0	550,000	0	0	0	0	0	550,000
		Org Subtotal	0	0	550,000	0	0	0	0	0	550,000

* Prior Expenditures is calculated using 3 or 5 years.

11 - 22

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5156	1003	University Blvd (Goldenrod Rd to SR 436)	0	0	450,000	0	0	0	0	0	450,000
		Org Subtotal	0	0	450,000	0	0	0	0	0	450,000
7365	7522	LAP - Vineland Ave	298,841	1,162	0	0	0	0	0	0	300,003
		Org Subtotal	298,841	1,162	0	0	0	0	0	0	300,003
7366	7523	LAP - Alafaya Trail	202,154	97,849	0	0	0	0	0	0	300,003
		Org Subtotal	202,154	97,849	0	0	0	0	0	0	300,003
7367	7524	LAP - Lake Pickett Road	149,799	17,523	0	0	0	0	0	0	167,322
		Org Subtotal	149,799	17,523	0	0	0	0	0	0	167,322
7368	7525	LAP - University Blvd at Dean Rd	692	492,443	0	0	0	0	0	0	493,135
		Org Subtotal	692	492,443	0	0	0	0	0	0	493,135
7369	7526	LAP - Wallace Road	0	1,429,656	0	0	0	0	0	0	1,429,656
		Org Subtotal	0	1,429,656	0	0	0	0	0	0	1,429,656
7370	7527	LAP - Turkey Lk Vineland Rd	0	182,518	0	0	0	0	0	0	182,518
		Org Subtotal	0	182,518	0	0	0	0	0	0	182,518
7375	7532	LAP Powers Drive	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
		DIVISION SUBTOTAL	131,568,693	110,368,063	104,883,207	103,311,236	145,309,851	53,605,412	33,961,804	213,827,877	896,836,143
Roads & Drainage											
2912	1004	Bridge Maintenance and Repairs	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
		Org Subtotal	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000

* Prior Expenditures is calculated using 3 or 5 years.

11 - 23

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2913	1004	Multipurpose Path Conversion and Maint.	0	0	680,000	680,000	50,000	50,000	50,000	50,000	1,560,000
		Org Subtotal	0	0	680,000	680,000	50,000	50,000	50,000	50,000	1,560,000
2947	1004	MTNC Yards Improvements	656,906	957,921	400,000	400,000	200,000	200,000	200,000	200,000	3,214,827
		Org Subtotal	656,906	957,921	400,000	400,000	200,000	200,000	200,000	200,000	3,214,827
2990	1004	Rehab Existing Rdwys CW	75,930,333	31,275,685	32,991,000	29,000,000	29,000,000	25,000,000	25,000,000	25,000,000	273,197,018
		Org Subtotal	75,930,333	31,275,685	32,991,000	29,000,000	29,000,000	25,000,000	25,000,000	25,000,000	273,197,018
3010	1004	Drainage Rehab	12,407,259	6,088,697	5,000,000	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	44,495,956
		Org Subtotal	12,407,259	6,088,697	5,000,000	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	44,495,956
5086	1002	Railroad Crossing Replace	1,153,897	500,000	500,000	500,000	300,000	150,000	100,000	100,000	3,303,897
		Org Subtotal	1,153,897	500,000	500,000	500,000	300,000	150,000	100,000	100,000	3,303,897
		DIVISION SUBTOTAL	90,148,395	38,822,303	40,571,000	36,580,000	34,550,000	30,400,000	30,350,000	30,350,000	331,771,698
Stormwater											
2753	1023	Land/Prim Water Syst	12,043,304	12,243,779	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	58,787,083
		Org Subtotal	12,043,304	12,243,779	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	58,787,083
2767	1023	CW Sec Drng	1,351,328	244,872	0	0	0	0	0	0	1,596,200
		Org Subtotal	1,351,328	244,872	0	0	0	0	0	0	1,596,200
3087	1004	Stormwater Rehabilitation	6,008,530	1,719,071	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,727,601
	1142	Stormwater Rehabilitation	1,495,400	1,068,895	2,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,064,295
		Org Subtotal	7,503,930	2,787,966	4,000,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	26,791,896

Public Works

11 - 24

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5035	1023	Drainwell Replacement	194,451	25,716	0	0	0	0	0	0	220,167
		Org Subtotal	194,451	25,716	0	0	0	0	0	0	220,167
5092	1023	Pond Restoration/Rehab	557,084	241,570	200,000	200,000	200,000	200,000	200,000	200,000	1,998,654
	1142	Pond Restoration/Rehab	1,610,944	1,232,825	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	13,043,769
		Org Subtotal	2,168,028	1,474,395	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	15,042,423
7088	7592	Orlo Vista Neighborhood	0	919,767	0	0	0	0	0	0	919,767
		Org Subtotal	0	919,767	0	0	0	0	0	0	919,767
		DIVISION SUBTOTAL	23,261,041	17,696,495	11,650,000	10,150,000	10,150,000	10,150,000	10,150,000	10,150,000	103,357,536
Public Works											
Traffic											
2720	1004	Signal Installation CW	4,113,153	4,065,941	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	23,179,094
		Org Subtotal	4,113,153	4,065,941	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	23,179,094
2723	1004	Traffic Signal Structure Inspections	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
		Org Subtotal	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
2729	1004	Traffic Calming Program	787,974	336,000	300,000	300,000	300,000	300,000	300,000	300,000	2,923,974
		Org Subtotal	787,974	336,000	300,000	300,000	300,000	300,000	300,000	300,000	2,923,974
5088	1002	Roadway Signage Program	51,620	300,001	300,000	300,000	300,000	300,000	300,000	300,000	2,151,621
		Org Subtotal	51,620	300,001	300,000	300,000	300,000	300,000	300,000	300,000	2,151,621
5133	1004	Speed Radar Sign	718,368	379,684	250,000	250,000	250,000	250,000	250,000	250,000	2,598,052
		Org Subtotal	718,368	379,684	250,000	250,000	250,000	250,000	250,000	250,000	2,598,052

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5146	1004	Traffic Signal Preventative Maint	256,597	1,369,793	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	9,426,390
		Org Subtotal	256,597	1,369,793	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	9,426,390
5147	1004	School Zone Time Switch Replacement	798,964	84,249	0	0	0	0	0	0	883,213
		Org Subtotal	798,964	84,249	0	0	0	0	0	0	883,213
5150	1004	Upgrade Multi-Lane School Zones	0	340,000	340,000	340,000	340,000	0	0	0	1,360,000
		Org Subtotal	0	340,000	340,000	340,000	340,000	0	0	0	1,360,000
5151	1002	Miscellaneous Traffic Safety Projects	0	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
		Org Subtotal	0	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
5152	1004	Traffic Fiber Asset Management	0	0	200,000	200,000	0	0	0	0	400,000
		Org Subtotal	0	0	200,000	200,000	0	0	0	0	400,000
5153	1004	Traffic Signal Cabinet Security	0	0	400,000	0	0	0	0	0	400,000
		Org Subtotal	0	0	400,000	0	0	0	0	0	400,000
		DIVISION SUBTOTAL	6,726,676	7,025,668	6,240,000	5,840,000	5,640,000	5,300,000	5,300,000	5,300,000	47,372,344
		DEPARTMENT SUBTOTAL	251,704,805	173,912,529	163,344,207	155,881,236	195,649,851	99,455,412	79,761,804	259,627,877	1,379,337,721
		GRAND TOTAL	251,704,805	173,912,529	163,344,207	155,881,236	195,649,851	99,455,412	79,761,804	259,627,877	1,379,337,721

Public Works

* Prior Expenditures is calculated using 3 or 5 years.



TABLE OF CONTENTS

UTILITIES DEPARTMENT

ORGANIZATIONAL STRUCTURE..... 12-3

DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS,
AND OBJECTIVES 12-4

PERFORMANCE BASED MEASUREMENT SYSTEM 12-7

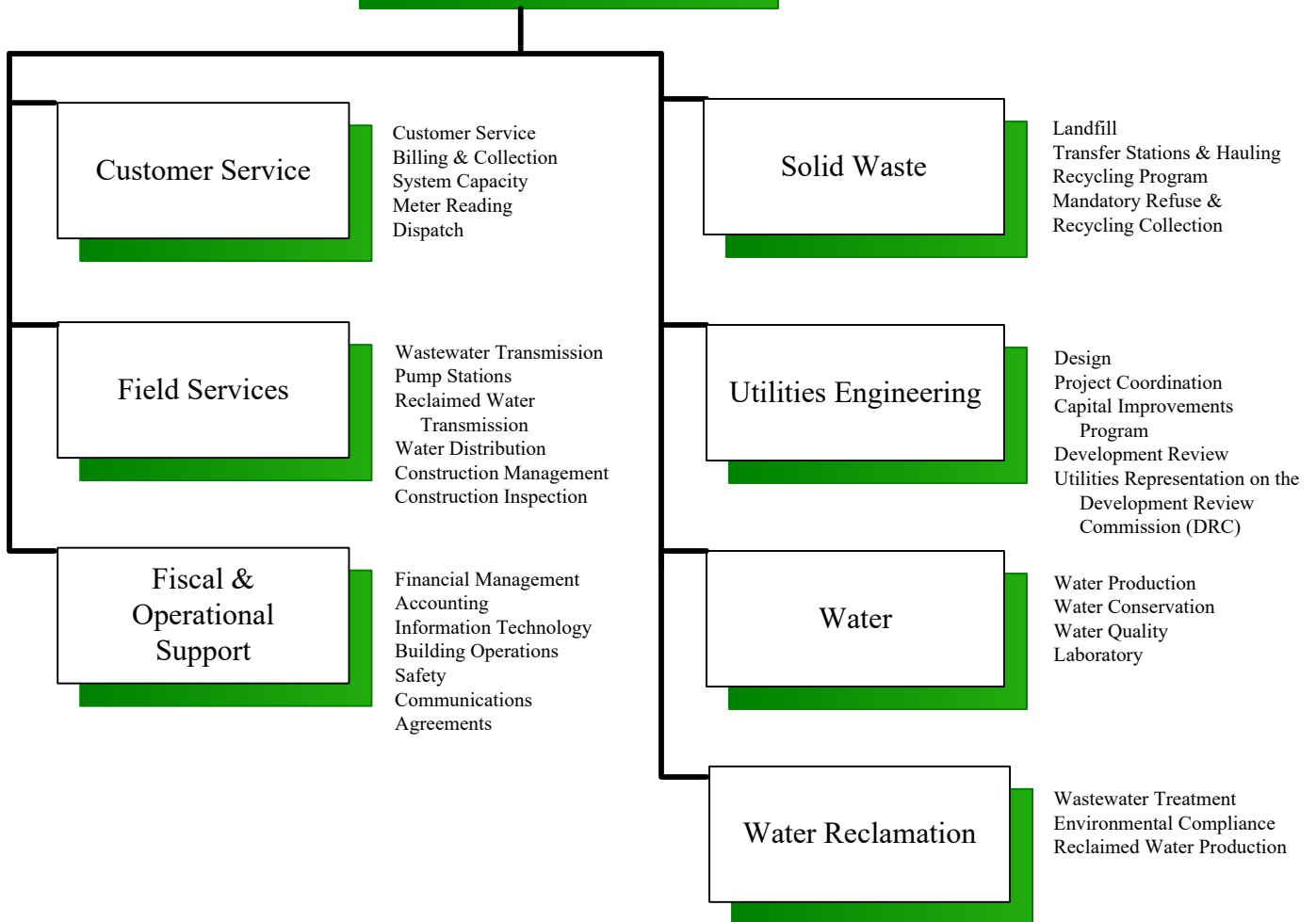
DEPARTMENT BUDGET AND HIGHLIGHTS 12-8

CAPITAL IMPROVEMENTS PROGRAM..... 12-14



UTILITIES DEPARTMENT

Administration



Utilities

Purpose Statement:

Orange County Utilities provides water resources and solid waste recovery services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

Program Descriptions:

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, 7 days a week through an automated system, and Monday-Friday during regular business hours in the Utilities Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.
- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal & Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two (2) enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse and inventory management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two (2) transfer stations, and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water supply facilities. The division promotes water conservation, ensures the sustainability of the water resources of the Florida Aquifer, protects the water system from potential hazardous conditions in the distribution system through the cross-connection control program, and oversees the Utilities laboratory, which



provides services to the entire department.

- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water.

FY 2018-19 Major Accomplishments:

Customer Service Division

- Successfully implemented the new Customer Care and Billing (CC&B) rate engine. This upgrade provides the utility with advanced rate structure capabilities and reduces the complexity of future Customer Information System (CIS) upgrades.
- Upgraded the Virtual Hold Technologies to version 8, replacing aging telecom equipment, an unsupported Windows operating system and an unsupported SQL server. The upgrade featured added functionality and improved the voice prompts in the customer facing system.

Engineering Division

- Completed drilling the five (5) production wells and began construction of the \$24.0 million Malcolm Road Water Supply Facility.
- Implemented the project management information system (PMIS) tool, TRAK, which stands for tracking, reporting, analysis and knowledge, and integrated TRAK with the Geographic Information System (GIS).
- Improved GIS map based viewing, spatial analysis, and reporting using TRAK Capital Improvement Project (CIP) attributes.
- Completed the Opentext Document Management upgrade to version 16.2 for improved web based functionality, and to comply with county document management standards, current operating system requirements, and vendor software maintenance and support requirements.
- Completed approximately 6,800 plan reviews of new development projects, with 97.0% completed within processing time guidelines.

Field Services Division

- Performed testing and change out services on 200 two-inch meters.

Orange County

Utilities

12 - 4

Utilities

- Performed preventive maintenance on 780 waste water pump stations.
- Completed in-house rehabilitations of 20 pump stations.



Fiscal & Operational Support Division

- Received the 2018 Florida Water Environment Association/Florida Benchmarking Consortium Benchmarking Award for Outstanding Performance and Professionalism in the Water Environment Industry and Benchmarking Results.
- Implemented integration in TRAK for purchase requisitions to provide similar functionality as currently exists in Maximo.
- Developed utility wide contract for fire sprinkler inspection & repair, locksmith services, and vending.

Solid Waste Division

- Completed upgrades to the Porter Transfer Station including a new citizen service area, new household hazardous waste collection facility and new scale house facility.
- Addressed odor issues for homes near the Orange County Landfill. Complaints from homes in neighborhoods near the landfill have declined from 95 reports per 100 neighboring houses in 2016 to 10 reports per 100 homes in 2018.
- Obtained a \$193,000 grant from The Recycling Partnership to support the Recycling Quality Improvement Program, which is being used to target curbside feedback to 30,000 residential recycling customers.

Water Division

- Completed water facility optimization plans for the Southern region.
- Completed the condition assessment of the Eastern Service Area.
- Developed a mobile data management system for the reporting of backflow device testing and inspection field results. This reporting tool facilitates compliance with the reporting requirements to the Florida Department of Environmental Protection.

Water Reclamation Division

- Completed the construction project at the Eastern Water Reclamation Facility to increase capacity to 24 million gallons per day.
- Obtained Environmental Protection Agency Phase II Lien Release Project for Conserv II lands under lien restriction.
- Upgraded the county septage receiving station and increased hours of operation.

FY 2019-20 Department Objectives:

Customer Service Division

- Improve eBusiness technologies to enhance customer service. With the introduction of smart phone technology, customers will be able to pay their bill using their smartphone or tablet devices. These improvements will allow customers the flexibility to pay their bill at any time.
- Replace the current Interactive Voice Response (IVR), Web (IWR) and out-dial systems to increase functionality. These systems are integrated with the payment gateway which will also be replaced to ensure the protection of customers' data through a more robust Payment Card Industry (PCI) compliant system.

Engineering Division

- Finalize the Assessments and Facilities Plans for the three (3) regional water reclamation facilities and three (3) water service area facilities.
- Complete construction of the Eastern Regional Water Supply Facility Phase 3B improvements.
- Complete the Geographic Information System (GIS) Upgrade to ArcGIS 10.6x to comply with County GIS standards, current operating system requirements, and vendor software maintenance/support requirements.
- Develop a Pump Station Response Plan to identify wastewater collection system backup pumping alternatives to address sanitary sewer overflows.
- Develop a water and reclaimed water piping program to prioritize and schedule piping replacement or new construction.

Field Services Division

- Perform unidirectional flushing on 400 miles of water main.
- Perform preventive maintenance on 780 wastewater pump stations, including 200 condition assessments.

Fiscal & Operational Support Division

- Update Standard Operating Procedures for preparing invoices, creating receivers, making purchase order/delivery order requests, change order processing and encumbering/de-encumbering funds.
- Perform a system upgrade for the Maximo Asset Management system to bring it up to the current version (currently 7.6.x).
- Convert lighting at multiple facilities to light-emitting diode (LED) lighting to reduce power consumption.
- Decrease incident, injury and lost time rates by increasing field and facility inspections by 25.0% and targeting training programs to address issues identified through those inspections.

Solid Waste Division

- Continue to expand the Recycling Quality Improvement Program, as part of the Mandatory Refuse and Recycling Program to increase the recycling rate of program customers.
- Continue to expand the landfill gas collection system and to monitor for landfill odors.

Utilities

Water Division

- Deploy Maximo leadership initiative to the department using dashboard tools.
- Complete water facility optimization plans for the Eastern and Western regions.
- Complete the condition assessment of the Western Service Area.



Water Reclamation Division

- Complete the construction project at the South Water Reclamation Facility to upgrade the facility to 53 million gallons per day.
- Evaluate biosolids management plan alternatives to address long-term odor and disposal challenges.

Utilities

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Solid Waste				
- Tonnage of Solid Waste Delivered to the Landfill		1,104,624	942,135	925,004
- Cost Per Ton Processed		\$ 22.36	\$ 30.77	\$ 31.55
- Residential Recycling from Mand. Refuse Collect. Prog (tons)		10,317	12,571	11,025
- Class 1 Garbage from Mand. Refuse Collect. Prog. (tons)		265,230	251,414	220,505
- % of Tonnage Recycled		4%	5%	5%
Utilities Customer Service				
- Number of Calls Received in the Call Center		168,826	180,000	180,000
- Avg wait-time per call received by Call Center (in minutes)		3	2	2
Utilities Engineering				
- Number of Plans Reviewed		6,105	5,000	5,000
- % of Plans Reviewed within Processing Time Guidelines		96%	95%	95%
Water Reclamation				
- Number of Wastewater Customers		158,471	158,021	164,066
- Wastewater Treated in Billions of Gallons		18.9	22.9	25.0
- Cost Per 1,000 Gallons of Wastewater Treated		\$ 1.48	\$ 1.24	\$ 1.20
- Transmission Cost Per Wastewater Customer		\$ 182.68	\$ 201.43	\$ 201.52
<i>Average operating cost per Wastewater customer is based on O&M expense divided by the number of customers</i>				
Water Utilities				
- Number of Water Customers		146,582	146,973	151,757
- Distribution Cost Per Water Customer		\$ 55.24	\$ 70.07	\$ 74.68
<i>Average operating cost per Water customer is shown here on an annual basis.</i>				
- Water Produced in Billions of Gallons		22.8	23.0	23.0
- FDEP and USEPA Compliance with Drinking Water Standards		100%	100%	100%
- Cost Per 1,000 Gallons of Water Produced		\$ 0.67	\$ 0.74	\$ 0.79

Department: Utilities

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 66,290,548	\$ 68,689,397	\$ 72,707,291	5.8 %
Operating Expenditures	141,427,768	169,602,915	166,779,607	(1.7)%
Capital Outlay	13,344,983	17,781,434	11,615,548	(34.7)%
Total Operating	\$ 221,063,299	\$ 256,073,746	\$ 251,102,446	(1.9)%
Capital Improvements	\$ 98,346,636	\$ 184,905,752	\$ 194,783,579	5.3 %
Debt Service	10,947,249	15,141,327	16,700,477	10.3 %
Reserves	0	196,189,212	154,784,745	(21.1)%
Other	7,870,751	9,922,610	9,900,000	(0.2)%
Total Non-Operating	\$ 117,164,636	\$ 406,158,901	\$ 376,168,801	(7.4)%
Department Total	\$ 338,227,934	\$ 662,232,647	\$ 627,271,247	(5.3)%

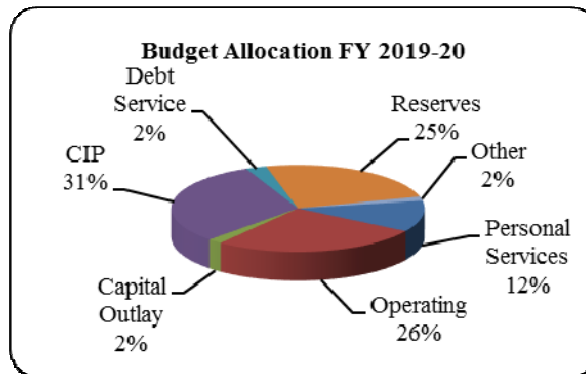
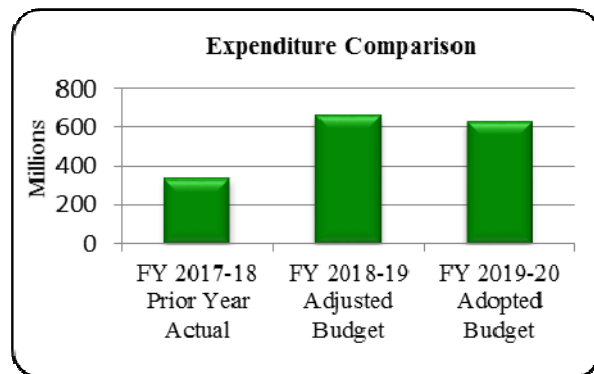
Expenditures by Division / Program				
Fiscal & Operational Support	\$ 26,296,251	\$ 135,187,247	\$ 104,394,413	(22.8)%
Solid Waste	81,129,178	192,125,543	194,750,904	1.4 %
Utilities Customer Service	14,484,885	15,920,658	17,232,037	8.2 %
Utilities Engineering	109,873,980	193,205,350	189,577,810	(1.9)%
Utilities Field Services	43,269,640	55,265,245	51,178,236	(7.4)%
Water Reclamation	35,428,333	39,191,021	39,731,416	1.4 %
Water Utilities	27,745,667	31,337,583	30,406,431	(3.0)%
Department Total	\$ 338,227,934	\$ 662,232,647	\$ 627,271,247	(5.3)%

Funding Source Summary				
Special Revenue Funds	\$ 43,991,292	\$ 60,202,343	\$ 65,137,139	8.2%
Enterprise Funds	294,236,642	602,030,304	562,134,108	(6.6)%
Department Total	\$ 338,227,934	\$ 662,232,647	\$ 627,271,247	(5.3)%

Authorized Positions				
	957	974	998	2.5%
		536	542	

Utilities

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee. The department’s authorized position count has increased by a net of 24 positions. There are 15 new positions in order to meet increasing customer demand and to ensure compliance with environmental regulations and seven (7) new positions that will staff the satellite service center that will serve the I-Drive Area. Two (2) Geographic Information System (GIS) related positions transferred in from the Planning, Environmental and Development Services (PEDS) Department, Fiscal and Operational Support Division.

22 New Positions FY 2019-20

- 1 – Customer Service Rep, Customer Service
- 1 – Sr. Customer Service Rep, Customer Service
- 1 – Meter Reader I, Customer Service
- 1 – Procurement Coordinator, Fiscal & Operational Support
- 1 – Utilities Services Specialist, Fiscal & Operational Support
- 2 – Utilities Maintenance Coordinator, Solid Waste
- 1 – Sr. Engineering Technician, Engineering
- 1 – Engineer III, Engineering
- 1 – Engineer III, Field Services
- 2 – Engineering Inspector III, Field Services
- 1 – Plant Specialist III, Water Reclamation
- 1 – Industrial Mechanic II, Water Utilities
- 1 – Plant Specialist III, Water Utilities
- 1 – Sr. Fiscal Coordinator, Customer Services (*Satellite Service Center*)
- 1 – Utilities Services Coordinator, Customer Services (*Satellite Service Center*)
- 1 – Chief Engineer, Engineering (*Satellite Service Center*)
- 1 – Engineer III, Engineering (*Satellite Service Center*)
- 1 – Sr. Engineer, Engineering (*Satellite Service Center*)
- 1 – Engineering Inspector III, Field Services (*Satellite Service Center*)
- 1 – Chief Utilities Inspector, Field Services (*Satellite Service Center*)

Operating Expenses – The FY 2019-20 operating expenses budget decreased by 1.7% or \$2.8 million from the FY 2018-19 budget. The decrease was primarily due to the FY 2018-19 budget for the Solid Waste Division’s Pond 2 berm wash out repair, which was a one-time expense. The remaining net decrease was due to reductions in the provisions for closure and long-term care that fluctuate from year-to-year based on a third party consultant’s estimate, and maintenance of equipment. This decrease was offset by a lesser increase in payments to the franchise haulers, which are based on a contractually defined price escalator and on customer growth.

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 34.7% or \$6.2 million from the FY 2018-19 budget. The majority of capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The \$9.6 million budget for heavy and other equipment includes funding for the replacement of cleaner trucks, tanker trucks, a semi-truck, a tractor for rapid infiltration basin (RIB) discing, fork lift, roll off truck, lab equipment, pumps, and return activated sludge (RAS) pumps and motors in the Water & Wastewater System and the replacement of a D-8 dozer, dump trucks, loaders, yard dog, excavator, skid steers, pumps, and other ancillary equipment in the Solid Waste System. The \$1.9 million rolling stock budget includes nine (9) new and 34 replacement vehicles.

Capital Improvements – The FY 2019-20 capital improvements budget increased by 5.3% or \$9.9 million from the FY 2018-19 budget. The projects include improvements to the water, wastewater, and solid waste facilities; construction of pipelines for the water, wastewater, and reclaimed water systems; and projects to address the renewal and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2019-20 debt service budget increased by 10.3% or \$1.6 million from the FY 2018-19 budget. Debt service payments are based on the principal and interest payments for existing bonds, anticipated debt financing, state revolving fund loans, and other minor debt related expenses.

Reserves – The FY 2019-20 reserves are 21.1% or \$41.4 million lower than the FY 2018-19 budget. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserves are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues, expenses, and the issuance of debt. Reserves continues to be adequate.

Other – The FY 2019-20 other category budget decreased by 0.2% or \$22,610 from the FY 2018-19 budget and includes the General Fund interfund transfer, which is budgeted at \$8.9 million based on a payment in lieu of taxes calculation. Also included in this category is \$1.0 million for Connection Fee refunds.

FUNDING SOURCE HIGHLIGHTS

The Utilities Department receives revenue from the operations of the Water & Wastewater System and the Solid Waste System enterprise funds. The enterprise funds decreased by 6.6% or \$39.9 million primarily due to a decrease in fund balance. Also managed by Utilities is a Municipal Services Benefit Unit (MSBU) special revenue fund for the Mandatory Refuse and Recycling Program. The special revenue funds, which include the Mandatory Refuse Fund and the State Revolving Loan funds, increased by 0.6% or \$398,580 due to the inclusion of \$4.5 million in FY 2018-19 budget for the State Revolving Fund Loans. Additionally, the unexpended revenue and expenditure budget appropriations for the State Revolving Fund Loans in FY 2018-19 will, by resolution, be re-budgeted after the beginning of FY 2019-20. The Mandatory Refuse and Recycling Program increased by 8.2% or \$4.3 million due to an increase in cash brought forward, and customer growth.

Water and Wastewater Fund – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners (BCC) and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water & Wastewater System. The Utilities Department is recommending a 3.0% rate increase in system rates for FY 2019-20.

Solid Waste Fund – The Solid Waste System assesses charges to users for the disposal of waste at Orange County’s landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the BCC and are designed to cover the operating and maintenance costs, closure and long-term care expenses, and other requirements of the Solid Waste System.

Mandatory Refuse Fund – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers.

Division: Fiscal & Operational Support

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 6,655,603	\$ 7,202,909	\$ 7,448,718	3.4 %
Operating Expenditures	10,472,196	12,541,419	12,374,846	(1.3)%
Capital Outlay	36,329	49,237	11,500	(76.6)%
Total Operating	\$ 17,164,128	\$ 19,793,565	\$ 19,835,064	0.2 %
Debt Service	\$ 14,160	\$ 14,768	\$ 10,502	(28.9)%
Reserves	0	105,456,304	74,648,847	(29.2)%
Other	9,117,963	9,922,610	9,900,000	(0.2)%
Total Non-Operating	\$ 9,132,123	\$ 115,393,682	\$ 84,559,349	(26.7)%
Total	\$ 26,296,251	\$ 135,187,247	\$ 104,394,413	(22.8)%
Authorized Positions	72	76	78	2.6 %

Division: Solid Waste

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 9,505,010	\$ 10,768,923	\$ 11,080,434	2.9 %
Operating Expenditures	59,412,003	69,934,284	69,132,026	(1.1)%
Capital Outlay	8,099,507	6,522,283	4,896,780	(24.9)%
Total Operating	\$ 77,016,520	\$ 87,225,490	\$ 85,109,240	(2.4)%
Capital Improvements	\$ 4,112,658	\$ 14,167,145	\$ 29,505,766	108.3 %
Reserves	0	90,714,422	80,111,443	(11.7)%
Total Non-Operating	\$ 4,112,658	\$ 104,900,053	\$ 109,641,664	4.5 %
Total	\$ 81,129,178	\$ 192,125,543	\$ 194,750,904	1.4 %
Authorized Positions	156	160	162	1.3 %

Division: Utilities Customer Service

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 7,727,973	\$ 8,692,496	\$ 9,388,224	8.0 %
Operating Expenditures	6,597,108	7,038,258	7,652,213	8.7 %
Capital Outlay	159,804	189,904	191,600	0.9 %
Total Operating	\$ 14,484,885	\$ 15,920,658	\$ 17,232,037	8.2 %
Total	\$ 14,484,885	\$ 15,920,658	\$ 17,232,037	8.2 %
Authorized Positions	148	150	155	3.3 %

Division: Utilities Engineering

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 5,040,703	\$ 4,740,836	\$ 5,413,325	14.2 %
Operating Expenditures	913,422	2,597,348	2,194,697	(15.5)%
Capital Outlay	0	2,000	2,000	0.0 %
Total Operating	\$ 5,954,126	\$ 7,340,184	\$ 7,610,022	3.7 %
Capital Improvements	\$ 94,233,978	\$ 170,738,607	\$ 165,277,813	(3.2)%
Debt Service	10,933,089	15,126,559	16,689,975	10.3 %
Other	(1,247,213)	0	0	0.0 %
Total Non-Operating	\$ 103,919,854	\$ 185,865,166	\$ 181,967,788	(2.1)%
Total	\$ 109,873,980	\$ 193,205,350	\$ 189,577,810	(1.9)%
Authorized Positions	74	74	81	9.5 %

Division: Utilities Field Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 15,731,495	\$ 17,212,843	\$ 18,456,980	7.2 %
Operating Expenditures	23,421,958	29,733,328	28,514,790	(4.1)%
Capital Outlay	4,116,187	8,319,074	4,206,466	(49.4)%
Total Operating	\$ 43,269,640	\$ 55,265,245	\$ 51,178,236	(7.4)%
Total	\$ 43,269,640	\$ 55,265,245	\$ 51,178,236	(7.4)%
Authorized Positions	263	265	270	1.9 %

Division: Water Reclamation

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 9,192,399	\$ 9,876,603	\$ 10,270,610	4.0 %
Operating Expenditures	25,865,826	27,882,664	27,856,436	(0.1)%
Capital Outlay	370,109	1,431,754	1,604,370	12.1 %
Total Operating	\$ 35,428,333	\$ 39,191,021	\$ 39,731,416	1.4 %
Total	\$ 35,428,333	\$ 39,191,021	\$ 39,731,416	1.4 %
Authorized Positions	119	121	122	0.8 %

Division: Water Utilities

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 12,437,365	\$ 10,194,787	\$ 10,649,000	4.5 %
Operating Expenditures	14,745,255	19,875,614	19,054,599	(4.1)%
Capital Outlay	563,047	1,267,182	702,832	(44.5)%
Total Operating	\$ 27,745,667	\$ 31,337,583	\$ 30,406,431	(3.0)%
Total	\$ 27,745,667	\$ 31,337,583	\$ 30,406,431	(3.0)%
Authorized Positions	125	128	130	1.6 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Utilities Department

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

	Adopted <u>FY 2019-20</u>
Water Reclamation	\$ 113,590,686
Water	43,118,077
Solid Waste	29,505,766
Other	<u>8,569,050</u>
Department Total	\$ 194,783,579

Funding Mechanism:

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation utility system projects in FY 2019-20 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Utilities

12 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Utilities											
Other											
1409	4420	Customer Info & Billing System	13,747,753	3,398,699	2,753,110	2,635,000	1,135,000	1,131,986	34,904	0	24,836,452
		Org Subtotal	13,747,753	3,398,699	2,753,110	2,635,000	1,135,000	1,131,986	34,904	0	24,836,452
1410	4420	Presidents Drive Ops Center	9,744,578	33,749	0	0	0	0	0	0	9,778,327
		Org Subtotal	9,744,578	33,749	0	0	0	0	0	0	9,778,327
1499	4420	MIS Network/Work Order Sys	7,876,757	1,608,333	2,704,162	1,883,997	1,883,244	1,607,901	1,205,780	29,918	18,800,092
		Org Subtotal	7,876,757	1,608,333	2,704,162	1,883,997	1,883,244	1,607,901	1,205,780	29,918	18,800,092
1535	4420	GIS Migration	2,376,921	785,000	432,171	231,427	141,605	141,605	141,993	31,200	4,281,922
		Org Subtotal	2,376,921	785,000	432,171	231,427	141,605	141,605	141,993	31,200	4,281,922
1543	4420	Utilities Administration Building Improv	104,966	1,590,000	225,205	74,795	0	0	0	0	1,994,966
		Org Subtotal	104,966	1,590,000	225,205	74,795	0	0	0	0	1,994,966
1549	4420	Developer Projects	5,102	20,000	20,000	20,000	20,000	20,000	20,000	20,000	145,102
		Org Subtotal	5,102	20,000	20,000	20,000	20,000	20,000	20,000	20,000	145,102
1551	4420	Developer Built Projects	27,894	70,000	70,000	70,000	70,000	70,000	70,000	70,000	517,894
		Org Subtotal	27,894	70,000	70,000	70,000	70,000	70,000	70,000	70,000	517,894
1552	4420	Developer Built Projects	452,038	70,000	70,000	70,000	70,000	70,000	70,000	70,000	942,038
		Org Subtotal	452,038	70,000	70,000	70,000	70,000	70,000	70,000	70,000	942,038
1556	4420	Utilities Security Imp	310,631	873,578	316,153	250,404	200,404	200,404	198,476	299,836	2,649,886
		Org Subtotal	310,631	873,578	316,153	250,404	200,404	200,404	198,476	299,836	2,649,886

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1558	4420	Eastern Operations Building	333,428	915,000	1,428,249	9,267,123	7,232,877	0	0	0	19,176,677
		Org Subtotal	333,428	915,000	1,428,249	9,267,123	7,232,877	0	0	0	19,176,677
1560	4420	Developer Built Projects	511,171	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,561,171
		Org Subtotal	511,171	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,561,171
1561	4420	Developer Built Projects	616,853	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,416,853
		Org Subtotal	616,853	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,416,853
		DIVISION SUBTOTAL	36,108,092	9,914,359	8,569,050	15,052,746	11,303,130	3,791,896	2,291,153	1,070,954	88,101,380
Solid Waste											
1061	4410	Porter Modifications	652,731	2,132,000	261,905	0	50,000	316,667	283,333	0	3,696,636
		Org Subtotal	652,731	2,132,000	261,905	0	50,000	316,667	283,333	0	3,696,636
1065	4410	McLeod Rd TS Improvements	2,983,910	5,612,000	18,953,571	4,401,786	0	0	0	575,000	32,526,267
		Org Subtotal	2,983,910	5,612,000	18,953,571	4,401,786	0	0	0	575,000	32,526,267
1069	4410	Ldfill-Admin Bldg	891,499	121,000	1,200,000	0	0	0	0	0	2,212,499
		Org Subtotal	891,499	121,000	1,200,000	0	0	0	0	0	2,212,499
1081	4410	Cell AK Long-Term Care	140,624	215,265	150,000	0	0	0	0	0	505,889
		Org Subtotal	140,624	215,265	150,000	0	0	0	0	0	505,889
1083	4410	NW Transfer Station	0	0	0	0	0	0	0	5,965,278	5,965,278
		Org Subtotal	0	0	0	0	0	0	0	5,965,278	5,965,278
1086	4410	Cell 7B/8 Closure & LT Care	1,155,734	305,000	305,668	304,833	304,833	304,833	305,668	1,524,165	4,510,734
		Org Subtotal	1,155,734	305,000	305,668	304,833	304,833	304,833	305,668	1,524,165	4,510,734

12 - 16

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1099	4410	Closure & LT Care Class III #1	614,209	245,704	183,459	182,456	180,000	180,000	180,493	900,493	2,666,814
		Org Subtotal	614,209	245,704	183,459	182,456	180,000	180,000	180,493	900,493	2,666,814
1106	4410	Class 3 Waste Disposal Cell 2	641,117	1,719,713	1,402,636	1,762,000	232,000	232,000	232,636	926,729	7,148,831
		Org Subtotal	641,117	1,719,713	1,402,636	1,762,000	232,000	232,000	232,636	926,729	7,148,831
1107	4410	Landfill Cell 11	2,230,939	2,849,874	5,049,155	8,500,000	3,819,178	1,300,000	5,320,370	21,679,630	50,749,146
		Org Subtotal	2,230,939	2,849,874	5,049,155	8,500,000	3,819,178	1,300,000	5,320,370	21,679,630	50,749,146
1109	4410	Closure & LT Care Landfill Cells 9-12	12,683,092	966,589	1,999,372	6,280,690	5,232,090	890,000	892,439	25,518,592	54,462,864
		Org Subtotal	12,683,092	966,589	1,999,372	6,280,690	5,232,090	890,000	892,439	25,518,592	54,462,864
1112	4410	Central Expansion Area	0	0	0	0	0	0	1,123,068	13,040,265	14,163,333
		Org Subtotal	0	0	0	0	0	0	1,123,068	13,040,265	14,163,333
		DIVISION SUBTOTAL	21,993,855	14,167,145	29,505,766	21,431,765	9,818,101	3,223,500	8,338,007	70,130,152	178,608,291
Water											
1448	4420	Wtr Dist Mods CW	2,755,246	447,388	0	0	0	0	0	0	3,202,634
		Org Subtotal	2,755,246	447,388	0	0	0	0	0	0	3,202,634
1450	4420	Eastern Water Trans Imp	13,718,109	3,445,687	2,335,112	3,053,413	1,145,057	3,413	3,423	3,046,936	26,751,150
		Org Subtotal	13,718,109	3,445,687	2,335,112	3,053,413	1,145,057	3,413	3,423	3,046,936	26,751,150
1463	4420	Western Water Trans Imp	322,121	0	0	0	0	0	0	280,000	602,121
		Org Subtotal	322,121	0	0	0	0	0	0	280,000	602,121
1474	4420	New Meter Installation	10,822,944	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	2,193,806	2,103,896	26,065,700
		Org Subtotal	10,822,944	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	2,193,806	2,103,896	26,065,700

* Prior Expenditures is calculated using 3 or 5 years.

12 - 17

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1482	4420	Transportation Related Water	10,962,766	700,307	1,548,024	2,570,113	3,138,715	3,560,362	2,464,222	5,827,596	30,772,105
		Org Subtotal	10,962,766	700,307	1,548,024	2,570,113	3,138,715	3,560,362	2,464,222	5,827,596	30,772,105
1498	4420	Southern Reg Wellfield & Wtr PI	16,826,040	996,200	237,500	854,795	1,145,205	0	0	1,250,000	21,309,740
		Org Subtotal	16,826,040	996,200	237,500	854,795	1,145,205	0	0	1,250,000	21,309,740
1506	4420	Horizons West Transmission Sys	5,586,000	6,551,333	4,261,291	5,420,916	2,766,987	0	0	0	24,586,527
		Org Subtotal	5,586,000	6,551,333	4,261,291	5,420,916	2,766,987	0	0	0	24,586,527
1508	4420	South Water Transmission Imp	12,271,471	6,453,352	5,213,409	5,413,567	4,585,485	3,786,425	0	0	37,723,709
		Org Subtotal	12,271,471	6,453,352	5,213,409	5,413,567	4,585,485	3,786,425	0	0	37,723,709
1532	4420	W Reg Water Treat Fac Ph III	14,213,780	3,827,243	4,384,933	4,513,031	1,861,780	0	0	0	28,800,767
	5846	W Reg Water Treat Fac Ph III	3,245,801	67,720	0	0	0	0	0	0	3,313,521
		Org Subtotal	17,459,581	3,894,963	4,384,933	4,513,031	1,861,780	0	0	0	32,114,288
1533	4420	Water Renewal & Replacements	2,949,615	1,524,549	577,530	200,549	200,549	200,549	193,956	0	5,847,297
		Org Subtotal	2,949,615	1,524,549	577,530	200,549	200,549	200,549	193,956	0	5,847,297
1544	4420	Water SCADA & Secuirty Imp	199,573	200,000	1,234,444	2,198,632	368,035	66,667	66,849	333,516	4,667,716
		Org Subtotal	199,573	200,000	1,234,444	2,198,632	368,035	66,667	66,849	333,516	4,667,716
1550	4420	Alternate Regional Water Supply	1,642,793	1,869,978	2,322,925	1,265,147	1,265,147	10,194,838	3,122,813	54,086,357	75,769,998
		Org Subtotal	1,642,793	1,869,978	2,322,925	1,265,147	1,265,147	10,194,838	3,122,813	54,086,357	75,769,998
1553	4420	Water Distribution Mods 2	6,662,144	348,297	284,894	1,166,528	1,000,000	1,743,889	3,620,657	6,790,934	21,617,343
		Org Subtotal	6,662,144	348,297	284,894	1,166,528	1,000,000	1,743,889	3,620,657	6,790,934	21,617,343

Utilities

12 - 18

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1554	4420	Eastern Regional Wsf Phase 3	19,146,232	11,859,140	7,087,502	1,945,238	1,325,375	609,524	0	0	41,973,011
		Org Subtotal	19,146,232	11,859,140	7,087,502	1,945,238	1,325,375	609,524	0	0	41,973,011
1557	4420	Southwest Water Supply Facility	6,021,191	12,260,000	8,789,474	3,710,526	0	0	0	0	30,781,191
		Org Subtotal	6,021,191	12,260,000	8,789,474	3,710,526	0	0	0	0	30,781,191
1575	4420	Water Main Improvements	7,994	600,000	601,644	600,000	600,000	600,000	598,356	0	3,607,994
		Org Subtotal	7,994	600,000	601,644	600,000	600,000	600,000	598,356	0	3,607,994
1576	4420	Cross Connection Control Backflow Device	702,098	1,700,000	2,045,589	2,040,000	2,040,000	2,040,000	2,040,657	1,133,753	13,742,097
		Org Subtotal	702,098	1,700,000	2,045,589	2,040,000	2,040,000	2,040,000	2,040,657	1,133,753	13,742,097
		DIVISION SUBTOTAL	128,055,918	55,039,006	43,118,077	37,140,267	23,630,147	24,993,479	14,304,739	74,852,988	401,134,621
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	6,767,144	4,990,970	3,496,090	1,763,702	435,488	401,630	121,622	1,455,250	19,431,896
		Org Subtotal	6,767,144	4,990,970	3,496,090	1,763,702	435,488	401,630	121,622	1,455,250	19,431,896
1416	4420	Pump Station Monitors CW	7,509,023	1,385,384	1,224,856	2,762,619	2,745,431	3,996,764	3,532,115	3,511,478	26,667,670
		Org Subtotal	7,509,023	1,385,384	1,224,856	2,762,619	2,745,431	3,996,764	3,532,115	3,511,478	26,667,670
1427	4420	Collect Rehab CW	9,656,705	514,688	46,313	0	0	505,556	1,779,167	1,215,278	13,717,707
		Org Subtotal	9,656,705	514,688	46,313	0	0	505,556	1,779,167	1,215,278	13,717,707
1428	4420	Pumping Rehab/Replace	4,530,054	1	0	0	0	0	0	0	4,530,055
		Org Subtotal	4,530,054	1	0	0	0	0	0	0	4,530,055
1432	4420	Transp Reloc WW CW	8,940,477	253,741	748,944	225,093	0	0	0	0	10,168,255
		Org Subtotal	8,940,477	253,741	748,944	225,093	0	0	0	0	10,168,255

Utilities

12 - 19

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1435	4420	NW Subreg PH III	13,083,536	4,058,937	1,661,602	1,851,141	1,794,524	1,228,545	745,205	0	24,423,490
		Org Subtotal	13,083,536	4,058,937	1,661,602	1,851,141	1,794,524	1,228,545	745,205	0	24,423,490
1445	4420	SW Orange Effluent Disposal	3,609,872	2,811,411	9,416,234	9,790,044	8,383,742	2,223,242	2,218,374	9,109,480	47,562,399
		Org Subtotal	3,609,872	2,811,411	9,416,234	9,790,044	8,383,742	2,223,242	2,218,374	9,109,480	47,562,399
1469	4420	Iron Bridge Interlocal Agreement	158,995	33,650	32,782	30,000	30,000	30,000	30,082	89,836	435,345
		Org Subtotal	158,995	33,650	32,782	30,000	30,000	30,000	30,082	89,836	435,345
1483	4420	Eastern Wastewater Reuse	12,498,534	6,217,757	4,459,032	5,365,221	9,106,204	11,875,344	4,879,452	13,742,009	68,143,553
		Org Subtotal	12,498,534	6,217,757	4,459,032	5,365,221	9,106,204	11,875,344	4,879,452	13,742,009	68,143,553
1496	4420	Northwest Svc Area Reuse	888,224	12,715	13,454	0	0	0	0	0	914,393
		Org Subtotal	888,224	12,715	13,454	0	0	0	0	0	914,393
1500	4420	Collections Rehab	11,797,887	6,451,353	11,647,839	10,716,863	1,777,260	6,631,037	7,277,300	33,569,583	89,869,122
		Org Subtotal	11,797,887	6,451,353	11,647,839	10,716,863	1,777,260	6,631,037	7,277,300	33,569,583	89,869,122
1502	4420	Pumping Rehab II	16,648,805	1,050,946	1,290,436	1,140,379	875,994	645,803	100,811	0	21,753,174
		Org Subtotal	16,648,805	1,050,946	1,290,436	1,140,379	875,994	645,803	100,811	0	21,753,174
1503	4420	Pumping Rehab III	15,650,508	4,972,713	2,859,856	3,830,414	4,690,099	2,916,880	3,346,099	2,359,211	40,625,780
		Org Subtotal	15,650,508	4,972,713	2,859,856	3,830,414	4,690,099	2,916,880	3,346,099	2,359,211	40,625,780
1504	4420	Trans Related Wastewater	10,769,485	3,081,497	3,452,348	3,870,126	3,272,134	2,543,178	2,267,126	9,739,571	38,995,465
		Org Subtotal	10,769,485	3,081,497	3,452,348	3,870,126	3,272,134	2,543,178	2,267,126	9,739,571	38,995,465

Utilities

12 - 20

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1505	4420	Septic Tank Retrofit	894,915	1,791,375	170,625	0	0	0	0	0	2,856,915
		Org Subtotal	894,915	1,791,375	170,625	0	0	0	0	0	2,856,915
1507	4420	Horizons West Wastewater Sys	9,446,202	4,891,763	21,361,384	25,034,831	24,169,523	22,179,308	23,320,630	11,570,689	141,974,330
		Org Subtotal	9,446,202	4,891,763	21,361,384	25,034,831	24,169,523	22,179,308	23,320,630	11,570,689	141,974,330
1509	4420	Southern Wastewater Collect	1,683,189	267,542	536,964	610,093	784,500	380,429	0	3,989,062	8,251,779
		Org Subtotal	1,683,189	267,542	536,964	610,093	784,500	380,429	0	3,989,062	8,251,779
1510	4420	Eastern Wastewater Collect	8,937,967	1,651,665	991,536	1,916,811	5,951,482	4,966,687	449,017	121,546	24,986,711
		Org Subtotal	8,937,967	1,651,665	991,536	1,916,811	5,951,482	4,966,687	449,017	121,546	24,986,711
1511	4420	Northwest Wastewater Collect	2,815,993	5,700	0	0	0	0	0	1,212,000	4,033,693
		Org Subtotal	2,815,993	5,700	0	0	0	0	0	1,212,000	4,033,693
1536	4420	Capital Reuse Meter Install	3,266,575	902,943	907,890	905,410	905,410	905,410	902,956	14,982	8,711,576
		Org Subtotal	3,266,575	902,943	907,890	905,410	905,410	905,410	902,956	14,982	8,711,576
1538	4420	Eastern Wtr Reclamation Exp	12,135,945	4,759,048	6,193,388	10,962,982	12,087,805	24,655,247	23,698,630	51,807,991	146,301,036
	5848	Eastern Wtr Reclamation Exp	60,233,068	4,445,886	0	0	0	0	0	0	64,678,954
		Org Subtotal	72,369,013	9,204,934	6,193,388	10,962,982	12,087,805	24,655,247	23,698,630	51,807,991	210,979,990
1539	4420	Force Main Rehab	4,836,300	10,266,471	9,063,718	19,237,581	10,004,441	8,238,182	7,139,726	0	68,786,419
		Org Subtotal	4,836,300	10,266,471	9,063,718	19,237,581	10,004,441	8,238,182	7,139,726	0	68,786,419
1542	4420	Southwest Svc Area Reuse	1,416,839	3,144,307	2,259,546	2,935,706	6,787,897	4,587,724	278,600	1,088,800	22,499,419
		Org Subtotal	1,416,839	3,144,307	2,259,546	2,935,706	6,787,897	4,587,724	278,600	1,088,800	22,499,419

Utilities

12 - 21

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1555	4420	South WRF Ph V	78,198,920	23,473,684	18,975,931	17,087,732	12,756,439	10,131,849	5,455,138	64,103,704	230,183,397
		Org Subtotal	78,198,920	23,473,684	18,975,931	17,087,732	12,756,439	10,131,849	5,455,138	64,103,704	230,183,397
1559	4420	Pumping Rehab IV	6,299,069	7,571,545	8,578,753	10,206,668	12,371,752	14,095,558	11,978,604	3,353,336	74,455,285
		Org Subtotal	6,299,069	7,571,545	8,578,753	10,206,668	12,371,752	14,095,558	11,978,604	3,353,336	74,455,285
1572	4420	Pump Station Improvements	756,527	3,287,550	2,613,623	2,425,000	2,425,000	2,425,000	2,418,356	0	16,351,056
		Org Subtotal	756,527	3,287,550	2,613,623	2,425,000	2,425,000	2,425,000	2,418,356	0	16,351,056
1573	4420	Reclaimed Main Improvements	407,130	612,000	710,000	608,333	608,333	608,333	565,000	0	4,119,129
		Org Subtotal	407,130	612,000	710,000	608,333	608,333	608,333	565,000	0	4,119,129
1574	4420	Force Main Improvements	185,782	2,878,000	877,542	725,000	725,000	725,000	723,698	624,315	7,464,337
		Org Subtotal	185,782	2,878,000	877,542	725,000	725,000	725,000	723,698	624,315	7,464,337
		DIVISION SUBTOTAL	314,023,670	105,785,242	113,590,686	134,001,749	122,688,458	126,896,706	103,227,708	212,678,121	1,232,892,340
		DEPARTMENT SUBTOTAL	500,181,535	184,905,752	194,783,579	207,626,527	167,439,836	158,905,581	128,161,607	358,732,215	1,900,736,632
		GRAND TOTAL	500,181,535	184,905,752	194,783,579	207,626,527	167,439,836	158,905,581	128,161,607	358,732,215	1,900,736,632

Utilities

* Prior Expenditures is calculated using 3 or 5 years.



TABLE OF CONTENTS

ADMINISTRATION AND FISCAL SERVICES

ORGANIZATIONAL STRUCTURE..... 13-3

DIVISIONS DESCRIPTION, ACCOMPLISHMENTS,
AND OBJECTIVES..... 13-4

PERFORMANCE BASED MEASUREMENT SYSTEM..... 13-7

DIVISIONS BUDGET AND HIGHLIGHTS..... 13-8

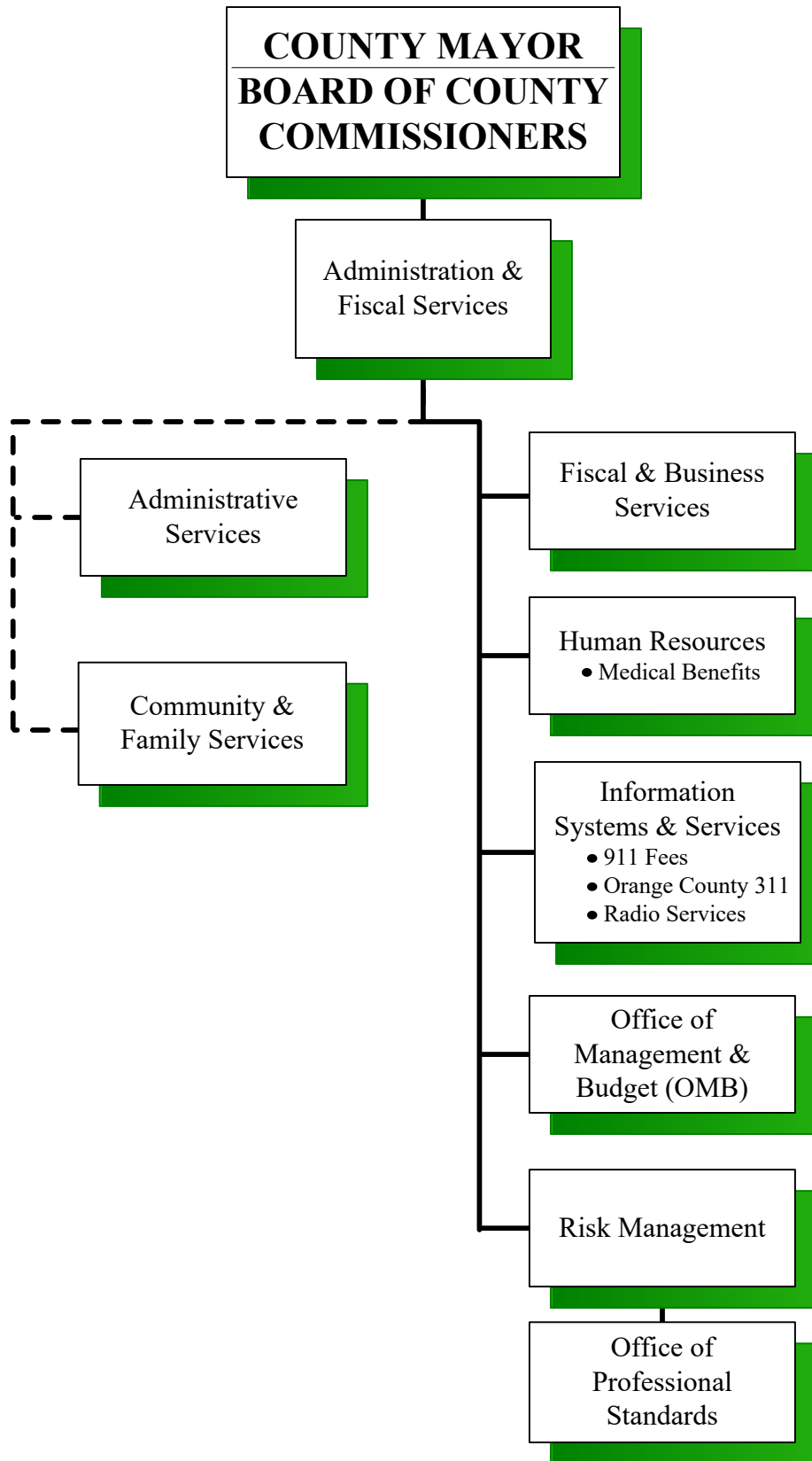
CAPITAL IMPROVEMENTS PROGRAM..... 13-14

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Note: Administrative Services Department budget is shown under Section 4 and Community & Family Services Department budget is shown under Section 5.

Administration & Fiscal Services

Purpose Statement:

The Administration and Fiscal Services ensures that the best administrative and financial management practices are followed by providing an effective, cost-efficient operation with an excellent return on investment to the residents and visitors to Orange County.

Program Descriptions:

- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County's debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources (HR) Division** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and other local public agencies in the delivery of personnel services by providing a stable and qualified workforce in compliance with state and federal regulations. HR is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, and employee pay. HR strives to manage and strengthen the employer-employee relationship and continue to engage in good faith bargaining with labor union representatives. The division, in collaboration with all operating departments, is responsible for identifying and establishing processes to resolve organizational and employee issues. HR provides organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, HR manages official employee records and administers the employee benefits program, which includes medical, dental, vision, short and long-term disability, and life insurance, as well as spending accounts and the employee assistance program.
- The **Information Systems and Services (ISS) Division** provides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state of the art network server infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.
- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County's annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and



County Administrator's Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County's Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.

- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.
- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff's Office). In addition to monitoring all workers' compensation, liability, and property claims, this program is also responsible for reducing the cost of workers' compensation and liability claims through aggressive claims/case management in conjunction with the county's third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county's commercial insurance program. A comprehensive safety program is provided that includes training, technical support, inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.

Administration & Fiscal Services

FY 2018-19 Major Accomplishments:

Fiscal and Business Services

- Provided staff support for the Tourist Development Tax Grant Application Review Committee that gave out seven grants during two (2) application windows.
- Participated in the negotiations and financial planning of the 2019 Tourism Promotion Agreement with Visit Orlando.
- Worked with the credit rating agencies on reviews of the county's credit ratings that resulted in multiple credit rating upgrades, including Kroll upgrading our Sales Tax bonds to the highest rating possible of AAA.

Human Resources Division

- Negotiated and implemented a multi-year bargaining unit agreement with the Laborers' International Union of North American local 517 (LIUNA), which represents over 1,000 unionized county employees.
- Implemented first-day coverage for all employee benefits effective January 1, 2019.
- Implemented the reimbursement mechanism to comply with the Cancer Presumptive Law, which went into effect July 1, 2019.
- Developed a three (3)-year plan to increase the minimum pay for all Orange County Government full-time employees to \$15 per hour. The proposal includes all union and non-union positions within the county.

Information Systems and Services (ISS)

- Expanded the Orange County wireless (Wi-Fi) network and functions throughout the county.
- Implemented an application that allows interfacing of county public radio system and smartphones.
- Introduced new Orange County Convention Center smart phone application that included indoor wayfinding/navigation throughout the facility.
- Implemented first phase of new Pharmacy Inventory System for Health Services that improves operational efficiency and accountability.

Office of Management and Budget

- Successfully developed the \$4.7 billion FY 2019-20 budget that was adopted by the BCC.
- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 33rd consecutive year.
- Successfully completed all of the required statutory regulations related to the budget for FY 2018-19.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2018-19.
- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

Office of Professional Standards

- Completed 27 misconduct investigations.
- Completed eight (8) Equal Employment Opportunity Commission (EEOC) position papers.
- Completed 1,730 background investigations.

Risk Management

- Inspected over 900 county-owned and leased facilities using Occupational Safety and Health Administration (OSHA) guidelines for workplace safety over the course of FY 2018-19. Orange County had an overall compliance rate of 97% with recommendations made during the initial and follow-up inspections.
- Conducted 372 safety training classes countywide.

FY 2019-20 Department Objectives:

Fiscal and Business Services

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.
- Continue to work with county departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue to monitor Tourist Development Tax (TDT) collections.
- Continue to provide investor relations and work with national credit rating agencies.

Human Resources Division

- Negotiate and implement multi-year agreements with several of the county recognized bargaining units.
- Upgrade the current HR management system to a more user-friendly cloud based platform aimed at making recruiting, learning and talent management easier and seamless.
- Enhance Tobacco and Nicotine education for employees in light of the surcharge on Tobacco usage removal, effective January 1, 2020.
- Implement an Employee Engagement healthcare model beginning January 1, 2020.
- Monitor employee and management needs to recommend and implement county policy changes, as needed.

Information Systems and Services (ISS)

- Implement upgraded Human Resources System to streamline processes and increase staff self-service options.
- Continue working with county and local agencies to enhance 311 systems focusing on critical call taking and regional support.
- Improve Orange County website to include all aspects of American Disabilities Act (ADA) Accessibility compliance.

Office of Management and Budget

- Develop a FY 2020-21 budget that is fiscally sound and meets the expectations of the citizens of Orange County.
- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.
- Continue to assist Orange County departments in obtaining new grant funding.

Administration & Fiscal Services

Risk Management

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace, social media, email exposures, and liability courses for all employees of the BCC and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

Administration and Fiscal Services

Key Performance Measures	Notes	FY 2017-18 Actual	FY 2018-19 Target	FY 2019-20 Target
Human Resources				
- Number of Recruitments Initiated (Countywide)		722	510	510
- Number of Applications Received (Countywide)		29,020	38,000	30,000
- Number of Applicants Interviewed (Countywide)		1,287	1,917	1,800
- Number of Applicants Screened and Forwarded to Depts		12,731	17,480	16,000
- Number of Employment Offers Extended (Countywide)		1,128	1,045	1,000
- Number of Work Days from Recruitment Initiation to Hire		270	70	100
- OD&T Customer Satisfaction (in-person training)	1	0%	0%	85%
<i>The Organizational Development and Training (OD&T) section uses surveys to monitor internal customer satisfaction of Passport Training.</i>		N/A	N/A	
- Number of Participants Attending in-person Passport Training	2	0	0	3,800
- Number of Participants Completing eLearning Passport Training	3	0	0	1,200
Information Systems and Services				
- Number of 311 Calls Answered		95,015	200,000	200,000
- Percent of 311 Calls Answered within 30 Seconds		66%	90%	90%
- Percent of 311 Calls Responded to within 48 Hours		76%	80%	75%
- Number of ISS Incidents		26,456	40,000	40,000
- Percent of ISS Incidents Closed within 24 Hours		80%	90%	90%
- Percent of ISS Projects Completed on Time		99%	90%	90%
- Percent of ISS Projects Completed on Budget		100%	90%	90%
Professional Standards				
- Number of Background Investigations		1,571	1,500	1,500
- % of Background Investigations Done Within 15 Days		81%	75%	75%
- % of Misconduct Investigations Done Within 45 Days		5%	65%	65%
- Number of Misconduct Investigations		13	30	30
Risk Management Program				
- Number of Workers' Compensation Claims		976	1,115	1,115
- Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil)		\$ 4.7	\$ 3.9	\$ 3.9
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Average Cost Per Workers' Compensation Claim		\$ 4,832	\$ 3,500	\$ 3,500
- Workers' Compensation Claims as a % of Total Payroll		1.07%	1.00%	1.00%
- Number of General Liability Claims		478	500	500
- Total Liability Claim Dollars Incurred (in millions)		\$ 0.7	\$ 1.4	\$ 1.4
- Average Cost Per Liability Claim		\$ 1,533	\$ 0	\$ 2,800
- Number of Auto-Related Claims		226	200	200
- Total Auto Liability Claim Dollars Incurred		\$ 635,961	\$ 550,000	\$ 550,000
- Average Cost Per Auto Liability Claim		\$ 2,733	\$ 2,750	\$ 2,750
- Vehicle Accident Rate Per 1 Million Miles Driven		17.1	15.0	15.0
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Number of Property Loss Claims		52	100	100
- Total Property Loss Claim Dollars Incurred		\$ 391,478	\$ 1,500,000	\$ 1,500,000
- Average Cost Per Property Loss Claim		\$ 5,804	\$ 15,000	\$ 15,000
- Cost of Property Loss Insurance per \$100 of Insurable Value		\$ 0.09	\$ 0.13	\$ 0.13
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				

- 1 New Measure
- 2 New Measure
- 3 New Measure

Department: Administration and Fiscal Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 35,153,223	\$ 72,444,892	\$ 75,156,076	3.7 %
Operating Expenditures	144,833,517	182,847,925	191,905,637	5.0 %
Capital Outlay	1,726,055	3,466,065	3,292,188	(5.0)%
Total Operating	\$ 181,712,795	\$ 258,758,882	\$ 270,353,901	4.5%
Capital Improvements	\$ 4,287,151	\$ 23,384,703	\$ 21,962,020	(6.1)%
Debt Service	1,498,615	1,499,691	1,499,868	0.0%
Reserves	0	49,100,488	52,342,851	6.6 %
Total Non-Operating	\$ 5,785,766	\$ 73,984,882	\$ 75,804,739	2.5%
Department Total	\$ 187,498,561	\$ 332,743,764	\$ 346,158,640	4.0%

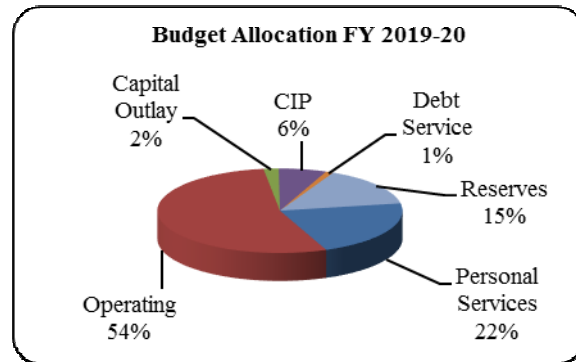
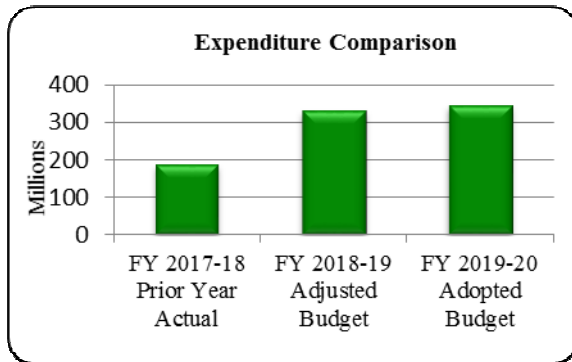
Expenditures by Division / Program				
911 System	\$ 5,839,665	\$ 24,829,807	\$ 23,852,244	(3.9)%
Fiscal and Business Services	450,920	483,291	503,893	4.3 %
Human Resources	8,251,170	9,907,996	10,657,698	7.6 %
Information Systems and Services	43,180,385	56,103,244	55,562,630	(1.0)%
Management and Budget	1,320,352	1,513,787	1,422,223	(6.0)%
Medical Benefits Fund	100,298,773	168,098,155	177,537,450	5.6 %
Professional Standards	1,065,515	1,379,587	1,383,391	0.3 %
Risk Management Operations	2,036,822	2,853,644	3,182,899	11.5 %
Risk Management Program	25,054,958	67,574,253	72,056,212	6.6 %
Department Total	\$ 187,498,561	\$ 332,743,764	\$ 346,158,640	4.0%

Funding Source Summary				
Special Revenue Funds	\$ 5,839,665	\$ 24,873,077	\$ 23,852,244	(4.1)%
Internal Service Funds	127,390,554	238,526,052	252,776,561	6.0%
General Fund and Sub Funds	48,832,014	58,389,726	60,465,036	3.6%
Debt Service Funds	1,545,951	2,799,708	2,654,799	(5.2)%
Capital Construction Funds	3,890,376	8,155,201	6,410,000	(21.4)%
Department Total	\$ 187,498,561	\$ 332,743,764	\$ 346,158,640	4.0%

Authorized Positions				
	351	351	351	0.0%

Administration & Fiscal Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

Two (2) New Position FY 2019-20

- 1 – Human Resource Analyst, Human Resources Division
- 1 – Risk Management Specialist, Risk Management Operations

One (1) Administrative Specialist position transferred out from the Information Systems and Services (ISS) Division to the Neighborhood Preservation and Revitalization Division under the Planning, Environmental and Development Services Department, and one (1) Legislative Administrator position transferred out from the Office of Management and Budget to the Legislative Affairs Office.

Operating Expenses – The FY 2019-20 operating expenses budget increased by 5.0% or \$9.1 million from the FY 2018-19 budget due primarily to a \$6.2 million increase in medical benefits based on trend and the anticipation of increasing costs of medical and pharmacy claims and a \$3.1 million increase in risk management program due to an increase in the liability claim reserves mandated by the most recent actuarial study. The table below summarizes all changes to Risk Management.

	FY 2018-19 Budget as of 3/31/19	FY 2019-20 Adopted Budget	Change from FY 2018-19 Budget	% Change from FY 2018-19
<u>Risk Management</u>				
Personal Services - Operations	\$ 1,820,477	\$ 1,957,164	\$ 136,687	7.5%
Workers' Comp	40,649,602	41,941,730	1,292,128	3.2%
Claims Administration	3,578,447	3,840,000	261,553	7.3%
General, Auto & Property Liability	14,489,905	18,488,439	3,998,534	27.6%
Occupational Medicine	2,202,570	2,200,000	(2,570)	-0.1%
Other Insurance & Bonds	5,264,053	5,000,000	(264,053)	-5.0%
Payments to Other Gov. Agencies	300,000	300,000	-	0.0%
Other Operating Expenditures	1,355,171	557,354	(797,817)	-58.9%
Reserve for Contingency	767,672	954,424	186,752	24.3%
Total Budget	\$ 70,427,897	\$ 75,239,111	\$ 4,811,214	6.8%

Capital Outlay – The FY 2019-20 capital outlay budget decreased by 5.0% or \$173,877 from the FY 2018-19 budget due to encumbrance rollovers in ISS that is expected to be expensed in FY 2019-20. Included in this budget is funding in the amount of \$1.4 million for ISS software requirements including enterprise storage solution expansion to protect county data and computer equipment in the amount of \$1.5 million.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 6.1% or \$1.4 million from the FY 2018-19 budget. The budget includes funding for technology hardware replacement, network infrastructure, telecommunications, and 911 technology upgrades. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Debt Service – The FY 2019-20 debt service budget of \$1.5 million is for the annual principal and interest expenses for the Radio System Conversion project.

Reserves – The FY 2019-20 reserves budget increased by 6.6% or \$3.2 million from the prior year level and includes reserves in the Medical Benefits Fund of \$50.3 million; in the Radio Services Promissory Note Fund under the Information Systems and Services (ISS) of \$1.1 million; and, in the Risk Management Fund of \$954,424.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Administration and Fiscal Services is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 70.9% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property and auto liability, as well as general liability coverage.

Additional revenue sources include 911 fees. Orange County is empowered to levy a fee of up to \$0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "911" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E911" fee on wireless subscribers in the state from \$0.50 to \$0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 911 programs and for reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of \$12.50 per moving violation. Of that amount, Orange County receives \$12.00 (the Clerk of Courts receives \$0.50 per violation for processing expenses). The traffic violation surcharge funds debt service for Orange County's intergovernmental radio system.

Division: 911 System

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 412,344	\$ 511,161	\$ 542,700	6.2 %
Operating Expenditures	4,948,601	9,074,144	7,757,524	(14.5)%
Capital Outlay	81,945	15,000	0	(100.0)%
Total Operating	\$ 5,442,890	\$ 9,600,305	\$ 8,300,224	(13.5)%
Capital Improvements	\$ 396,775	\$ 15,229,502	\$ 15,552,020	2.1 %
Total Non-Operating	\$ 396,775	\$ 15,229,502	\$ 15,552,020	2.1 %
Total	\$ 5,839,665	\$ 24,829,807	\$ 23,852,244	(3.9)%
Authorized Positions	6	6	6	0.0 %

Division: Fiscal and Business Services

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 400,348	\$ 416,733	\$ 437,303	4.9 %
Operating Expenditures	50,572	64,126	64,108	0.0 %
Capital Outlay	0	2,432	2,482	2.1 %
Total Operating	\$ 450,920	\$ 483,291	\$ 503,893	4.3 %
Total	\$ 450,920	\$ 483,291	\$ 503,893	4.3 %
Authorized Positions	3	3	3	0.0 %

Division: Human Resources

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 7,183,480	\$ 8,376,774	\$ 8,953,621	6.9 %
Operating Expenditures	768,965	1,476,231	1,598,276	8.3 %
Capital Outlay	2,210	13,398	105,801	689.7 %
Total Operating	\$ 7,954,655	\$ 9,866,403	\$ 10,657,698	8.0 %
Capital Improvements	\$ 296,515	\$ 41,593	\$ 0	(100.0)%
Total Non-Operating	\$ 296,515	\$ 41,593	\$ 0	(100.0)%
Total	\$ 8,251,170	\$ 9,907,996	\$ 10,657,698	7.6 %
Authorized Positions	102	104	105	1.0 %

Division: Information Systems and Services

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 15,275,422	\$ 18,308,642	\$ 19,030,590	3.9 %
Operating Expenditures	21,175,662	23,525,751	24,363,036	3.6 %
Capital Outlay	1,636,825	3,421,535	3,170,205	(7.3)%
Total Operating	\$ 38,087,909	\$ 45,255,928	\$ 46,563,831	2.9 %
Capital Improvements	\$ 3,593,861	\$ 8,113,608	\$ 6,410,000	(21.0)%
Debt Service	1,498,615	1,499,691	1,499,868	0.0 %
Reserves	0	1,234,017	1,088,931	(11.8)%
Total Non-Operating	\$ 5,092,476	\$ 10,847,316	\$ 8,998,799	(17.0)%
Total	\$ 43,180,385	\$ 56,103,244	\$ 55,562,630	(1.0)%
Authorized Positions	192	191	190	(0.5)%

Division: Management and Budget

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,291,618	\$ 1,485,403	\$ 1,394,136	(6.1)%
Operating Expenditures	25,333	23,884	23,587	(1.2)%
Capital Outlay	3,401	4,500	4,500	0.0 %
Total Operating	\$ 1,320,352	\$ 1,513,787	\$ 1,422,223	(6.0)%
Total	\$ 1,320,352	\$ 1,513,787	\$ 1,422,223	(6.0)%
Authorized Positions	14	14	13	(7.1)%

Division: Medical Benefits Fund

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Operating Expenditures	\$ 100,298,773	\$ 120,999,356	\$ 127,237,025	5.2 %
Total Operating	\$ 100,298,773	\$ 120,999,356	\$ 127,237,025	5.2 %
Reserves	\$ 0	\$ 47,098,799	\$ 50,300,425	6.8 %
Total Non-Operating	\$ 0	\$ 47,098,799	\$ 50,300,425	6.8 %
Total	\$ 100,298,773	\$ 168,098,155	\$ 177,537,450	5.6 %

Division: Professional Standards

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 722,648	\$ 876,100	\$ 898,832	2.6 %
Operating Expenditures	342,868	500,487	481,559	(3.8)%
Capital Outlay	0	3,000	3,000	0.0 %
Total Operating	\$ 1,065,515	\$ 1,379,587	\$ 1,383,391	0.3 %
Total	\$ 1,065,515	\$ 1,379,587	\$ 1,383,391	0.3 %
Authorized Positions	13	13	13	0.0 %

Division: Risk Management Operations

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 1,862,668	\$ 1,820,477	\$ 1,957,164	7.5 %
Operating Expenditures	172,481	259,295	266,040	2.6 %
Capital Outlay	1,674	6,200	6,200	0.0 %
Total Operating	\$ 2,036,822	\$ 2,085,972	\$ 2,229,404	6.9 %
Reserves	\$ 0	\$ 767,672	\$ 953,495	24.2 %
Total Non-Operating	\$ 0	\$ 767,672	\$ 953,495	24.2 %
Total	\$ 2,036,822	\$ 2,853,644	\$ 3,182,899	11.5 %
Authorized Positions	21	20	21	5.0 %

Division: Risk Management Program

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 8,004,697	\$ 40,649,602	\$ 41,941,730	3.2 %
Operating Expenditures	17,050,262	26,924,651	30,114,482	11.8 %
Total Operating	\$ 25,054,958	\$ 67,574,253	\$ 72,056,212	6.6 %
Total	\$ 25,054,958	\$ 67,574,253	\$ 72,056,212	6.6 %

**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Administration & Fiscal Services

The Administration and Fiscal Services is responsible for the direction of projects falling under the Information Systems & Services Division in FY 2019-20. These projects pay for the maintenance and upgrade of the 911 system, the radio communications system, and network and telecommunications infrastructure.

Adopted
FY 2019-20

Information Systems & Services \$ 21,962,020

Funding Mechanism:

Funding for 911 projects is provided by the 911/E911 Fee Fund. All other funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2018-19 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Administration and Fiscal Services

13 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
<u>Administration and Fiscal Services</u>											
Human Resources											
0299	1023	Payroll/HR System	789,525	41,593	0	0	0	0	0	0	831,118
		Org Subtotal	789,525	41,593	0	0	0	0	0	0	831,118
		DIVISION SUBTOTAL	789,525	41,593	0	0	0	0	0	0	831,118
Information Systems & Services											
0297	1054	911 System Upgrade	408,956	15,229,502	15,552,020	0	0	0	0	0	31,190,478
		Org Subtotal	408,956	15,229,502	15,552,020	0	0	0	0	0	31,190,478
0573	1023	Radio Tower Generator Replacements	607,739	193,261	0	0	0	0	0	0	801,000
		Org Subtotal	607,739	193,261	0	0	0	0	0	0	801,000
0584	1023	Network Infrastructure	2,593,116	929,858	850,000	850,000	850,000	850,000	850,000	0	7,772,974
		Org Subtotal	2,593,116	929,858	850,000	850,000	850,000	850,000	850,000	0	7,772,974
0585	1023	Radio Services System Expansion	701,324	72,806	0	0	0	0	0	0	774,130
		Org Subtotal	701,324	72,806	0	0	0	0	0	0	774,130
0593	1023	Technology Hardware Replacement	3,598,411	5,431,567	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	34,029,978
		Org Subtotal	3,598,411	5,431,567	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	34,029,978
0862	1023	National Mutual Aid Radio Upgrade	699,027	40,868	0	0	0	0	0	0	739,895
		Org Subtotal	699,027	40,868	0	0	0	0	0	0	739,895
2028	1023	Telecommunications System Up	1,231,502	1,445,248	560,000	560,000	560,000	560,000	560,000	0	5,476,750
		Org Subtotal	1,231,502	1,445,248	560,000	560,000	560,000	560,000	560,000	0	5,476,750

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	9,840,075	23,343,110	21,962,020	6,410,000	6,410,000	6,410,000	6,410,000	0	80,785,205
		DEPARTMENT SUBTOTAL	10,629,600	23,384,703	21,962,020	6,410,000	6,410,000	6,410,000	6,410,000	0	81,616,323
		GRAND TOTAL	10,629,600	23,384,703	21,962,020	6,410,000	6,410,000	6,410,000	6,410,000	0	81,616,323

Orange County

Administration and Fiscal Services

* Prior Expenditures is calculated using 3 or 5 years.

TABLE OF CONTENTS

OTHER OFFICES

ORGANIZATIONAL STRUCTURE	14-3
DIVISIONS/PROGRAMS DESCRIPTION	14-4
BUDGET AND HIGHLIGHTS	14-6
- ECONOMIC, TRADE, AND TOURISM DEVELOPMENT TABLE ...	14-9
• AGENDA DEVELOPMENT	14-10
• ARTS & CULTURAL AFFAIRS	14-10
• COMMUNICATIONS	14-10
• COUNTY ADMINISTRATOR	14-11
• COUNTY ATTORNEY	14-11
• ECONOMIC, TRADE, AND TOURISM DEVELOPMENT	14-11
• INNOVATION AND TECHNOLOGY	14-12
• LEGISLATIVE AFFAIRS	14-12
• REGIONAL MOBILITY	14-12

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

**COUNTY MAYOR
BOARD OF COUNTY
COMMISSIONERS**

County Administrator's
Office

- Agenda Development
- Arts & Cultural Affairs
- Communications
- County Attorney
- Economic, Trade, & Tourism Dev.
- Innovation and Technology
- Legislative Affairs
- Office of Regional Mobility

Other Offices

Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities and promotion of the arts.



- The **Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content



on the Orange County website and manages our social media channels. OTV personnel also maintain and provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.

- The **County Administrator's Office** provides management support to the County Mayor, BCC, and other agencies of Orange County Government. The management support function includes: direction and coordination of the nine (9) functional departments of Orange County; implementation of the policies of the County Mayor and BCC; and, exercising leadership to encourage the employees of Orange County to achieve the highest standards of efficiency, effectiveness, ethics, and community involvement.
- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing ("outside in" economic development), there is a strong focus on entrepreneurship ("inside-out" economic development).
- The **Innovation and Technology Office** is responsible for the improvement and technology advancements throughout the county.

Other Offices

- The **Legislative Affairs Office** is responsible for organizing, coordinating, and advancing Orange County's state and federal legislative agenda. The office develops priorities for legislative and administrative issue.
- The **Office of Regional Mobility** is responsible for the coordination of regional transportation and economic development related projects and initiatives, including transit and rail related programs. The regional transportation partners include MetroPlan Orlando, Orlando-Orange County Expressway Authority, Florida Department of Transportation, Central Florida Regional Transportation Authority (LYNX), Greater Orlando Aviation Authority, Central Florida Commuter Rail Commission, and International Drive Master Transit and Improvement District. **LYNX** is the mobility services agency of Central Florida and provides public transportation services to the general public in the Orlando, Florida metropolitan area of Orange County, Seminole County, and Osceola County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the Americans with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events. **Metropolitan Planning Organization (MPO)** assists local governments in the tri-county area with transportation planning.



Department: Other Offices

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 9,196,218	\$ 10,743,933	\$ 10,935,046	1.8 %
Operating Expenditures	47,836,477	49,951,729	59,272,941	18.7 %
Capital Outlay	283,372	106,575	422,366	296.3 %
Total Operating	\$ 57,316,067	\$ 60,802,237	\$ 70,630,353	16.2%
Debt Service	\$ 66,422	\$ 88,719	\$ 91,100	2.7 %
Grants	1,628,687	7,108,861	8,703,969	22.4 %
Total Non-Operating	\$ 1,695,109	\$ 7,197,580	\$ 8,795,069	22.2%
Department Total	\$ 59,011,176	\$ 67,999,817	\$ 79,425,422	16.8%

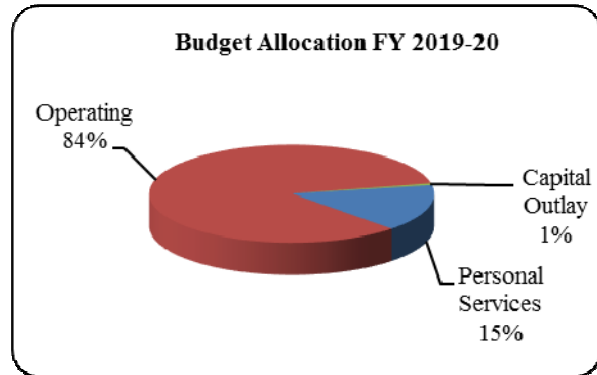
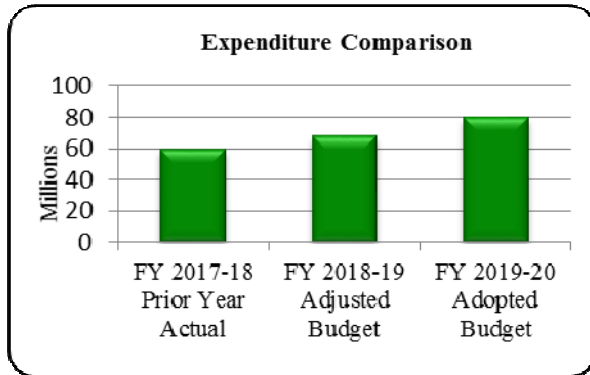
Expenditures by Division / Program				
Agenda Development	\$ 249,252	\$ 279,968	\$ 291,608	4.2 %
Arts and Cultural Affairs	248,147	430,263	759,468	76.5 %
Communications	3,358,136	3,680,585	4,065,679	10.5 %
County Administrator	1,953,247	2,216,185	1,926,628	(13.1)%
County Attorney	4,002,506	4,959,923	4,954,066	(0.1)%
Economic Trade & Tourism Development	3,181,015	8,460,867	10,088,509	19.2 %
Innovation and Technology	0	0	161,971	n/a
Legislative Affairs	347,969	585,597	750,964	28.2 %
Regional Mobility	45,670,904	47,386,429	56,426,529	19.1 %
Department Total	\$ 59,011,176	\$ 67,999,817	\$ 79,425,422	16.8%

Funding Source Summary				
General Fund and Sub Funds	\$ 59,011,176	\$ 67,999,817	\$ 79,425,422	16.8%
Department Total	\$ 59,011,176	\$ 67,999,817	\$ 79,425,422	16.8%

Authorized Positions				
	92	93	93	0.0%

Other Offices

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, Debt Service, & Grants Expenses –

The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

The **Agenda Development** FY 2019-20 budget increased by 4.2% or \$11,640 from the FY 2018-19 budget due to the 4.0% salary increase and the increase to the health insurance contribution. The capital outlay expense budget includes funding for computer purchases. The debt service expense budget is for the principal and interest expenses for an office copier capital lease.

The **Arts and Cultural Affairs** FY 2019-20 budget increased by 76.5% or \$329,205 from the FY 2018-19 budget due to funding in contractual services for \$35,000 in contract labor for an office coordinator and \$125,000 for a countywide Cultural Strategic and Sustainability Plan, with private funding matching dollars. Additionally, \$225,000 funding was included for artwork for the I-4 Ultimate Art Endowment Initiative; the county received the grant funding for this project from SGL Constructors (Skanska-Granite-Lane, a construction joint venture).

The **Communications Division** FY 2019-20 budget increased by 10.5% or \$385,094 mainly due to the 4.0% salary increase and one (1) position was transferred in from the County Administrator's Office to the Communication Administration section. In addition, the operating expense budget increased by 13.9% or \$94,260 primarily due to Graphics taking over Procurement Division's annual contract for Aloma Printing in the amount of \$18,000, the annual Social Media Platform contract in the amount of \$22,600 from the Information Systems and Services (ISS) Division, and American with Disabilities Act (ADA) Accessibility compliance in the amount of \$2,000 for translation services. The remaining funding for the operating budget will be expensed for existing software and licensing renewals. The capital outlay expense budget includes funding in the amount of \$188,400 for the replacement of equipment in Graphics and OrangeTV. The debt service expense budget of \$80,900 is for the principal and interest expenses for office equipment capital leases within Graphics.

The **County Administrator's Office** FY 2019-20 budget decreased by 13.1% or \$289,557 from the FY 2018-19 budget due to two (2) positions that transferred out to the Communications Division and the Innovation and Technology Division and the decrease of the one-time expense budget for retirement payouts that occurred during FY 2018-19.

The **County Attorney's Office** FY 2019-20 budget decreased by 0.1% or \$5,857 from the FY 2018-19 budget. Operating expenses were reduced due to examination of funding requirements and one (1) position was transferred out to the Neighborhood Preservation and Revitalization Division under the Planning, Environmental and Development Services Department.

The **Economic Trade and Tourism Development Office** FY 2019-20 budget increased by 2.2% or \$32,534 mainly due to \$20,000 being budgeted under dues & memberships for Chambers Membership. Grants budget is \$8.6 million. Included is \$2.3 million to the University of Central Florida (UCF) for Orange County's contribution for construction of its downtown campus that will be paid over multiple years. UCF has agreed to grant Orange County a long term lease on its property on Lake Ellenor Drive in south Orlando in exchange for the \$3.0 million total contribution. Please see the grants agreement and program support table on page 14-8 for a listing of recipient organizations and grant amounts.

The **Innovation and Technology** FY 2019-20 budget is \$161,971. This office was created under the new administration to assist with technology advancement throughout the county. The Innovation and Technology Officer position was transferred in from the County Administrator's Office.

The **Legislative Affairs Office** FY 2019-20 budget increased by 28.2% or \$165,367 from the FY 2018-19 budget due to one (1) position that transferred in from the Office of Management and Budget (OMB), contractual services, and office supplies.

The **Office of Regional Mobility** is responsible for the coordination of regional transportation related projects and initiatives, including transit and rail programs. The FY 2019-20 budget includes funding that Orange County provides to the Central Florida Regional Transportation Authority (LYNX) and the Metropolitan Planning Organization (Metroplan). The FY 2019-20 **LYNX** contribution is budgeted at \$55,564,736, which is an increase of 19.2% or \$8.9 million from the current FY 2018-19 budget. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours in each of the participating counties and municipalities. LYNX continues to experience increases in paratransit ridership that is a significant factor in the budget increase. The **Metroplan** FY 2019-20 funding contribution is budgeted at \$506,411, which is an increase of 2.9% or \$14,240 from the FY 2018-19 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 1,012,822 and applying an assessment of \$0.50 per capita.

FUNDING SOURCE HIGHLIGHTS

The funding for Other Offices comes from the General Fund.

Economic Trade & Tourism Development Office

	FY 2018-19 Budget of 03/31/19	FY 2019-20 Adopted Budget	Change from 03/31/19	% Change from 03/31/19
Grants Agreements & Program Support				
<u>Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)</u>				
ADP, LLC	\$ 750	\$ 10,350	\$ 9,600	1280.0%
Bogen Communications, Inc.	3,325	3,325	-	0.0%
Contract Obligation	4,474,027	4,500,000	25,973	0.6%
Camber Corporation - Project Vortex	4,050	5,250	1,200	29.6%
Centene	10,688	10,688	-	0.0%
Cole Engineering Inc.	3,000	-	(3,000)	-100.0%
CVS - Caremark	41,250	75,000	33,750	81.8%
DaVita Rx	9,150	-	(9,150)	-100.0%
Design Interactive, Inc.	4,000	-	(4,000)	-100.0%
Granite Telecommunications, LLC	6,250	-	(6,250)	-100.0%
Holiday AL	-	8,750	8,750	N/A
IAAPA	9,000	12,000	3,000	33.3%
Lake Nona Institute, Inc.	5,000	5,000	-	0.0%
Lockheed Martin	-	10,500	10,500	N/A
NeoSystems	5,550	-	(5,550)	-100.0%
Prime Therapeutics	9,600	6,900	(2,700)	-28.1%
Publix	7,500	4,800	(2,700)	-36.0%
Square Trade - Project Spring	4,350	-	(4,350)	-100.0%
Spectrum AG	-	4,000	4,000	N/A
USTA	41,650	41,650	-	0.0%
Wheeled Coach New	10,500	1,650	(8,850)	-84.3%
Wyndham Worldwide	-	22,500	22,500	N/A
Subtotal QTIs & QACF	\$ 4,649,640	\$ 4,722,363	\$ 72,723	1.6%
<u>Grants</u>				
Black Business Investment Fund (BBIF)	\$ 149,850	\$ 152,847	\$ 2,997	2.0%
Darden Economic Development Grant	430,000	430,000	\$ -	0.0%
Economic Development Fund	25,000	25,000	\$ -	0.0%
Prospera	136,323	139,050	\$ 2,727	2.0%
National Center for Simulation	37,142	37,885	\$ 743	2.0%
UCF Downtown Campus	750,000	2,250,000	\$ 1,500,000	200.0%
UCF GrowFL	26,556	27,087	\$ 531	2.0%
UCF National Entrepreneur Cntr - Foreign Trade	68,979	70,359	\$ 1,380	2.0%
UCF Technology Incubator	132,924	135,582	\$ 2,658	2.0%
UCF Small Business Dev. Center	104,040	106,121	\$ 2,081	2.0%
UCF Institute for Econ. Competitiveness	208,080	212,242	\$ 4,162	2.0%
UCF Small Bus. Advisory Board Council	104,040	106,121	\$ 2,081	2.0%
UCF Orange County Venture Lab	132,924	135,582	\$ 2,658	2.0%
UCF Soft Landing Incubation Program	10,713	10,927	\$ 214	2.0%
UCF Florida Virtual Entrepreneur Center	7,650	7,803	\$ 153	2.0%
Subtotal Grants	\$ 2,324,221	\$ 3,846,606	\$ 1,522,385	65.5%
TOTAL	\$ 6,973,861	\$ 8,568,969	\$ 1,595,108	22.9%

Division: Agenda Development

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 241,613	\$ 262,939	\$ 272,957	3.8 %
Operating Expenditures	7,639	11,929	8,906	(25.3)%
Capital Outlay	0	4,900	5,100	4.1 %
Total Operating	\$ 249,252	\$ 279,768	\$ 286,963	2.6 %
Debt Service	\$ 0	\$ 200	\$ 4,645	2,222.5 %
Total Non-Operating	\$ 0	\$ 200	\$ 4,645	2,222.5 %
Total	\$ 249,252	\$ 279,968	\$ 291,608	4.2 %
Authorized Positions	3	3	3	0.0 %

Division: Arts and Cultural Affairs

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 195,179	\$ 203,501	\$ 197,879	(2.8)%
Operating Expenditures	52,968	91,762	200,685	118.7 %
Capital Outlay	0	0	225,904	n/a
Total Operating	\$ 248,147	\$ 295,263	\$ 624,468	111.5 %
Grants	\$ 0	\$ 135,000	\$ 135,000	0.0 %
Total Non-Operating	\$ 0	\$ 135,000	\$ 135,000	0.0 %
Total	\$ 248,147	\$ 430,263	\$ 759,468	76.5 %
Authorized Positions	2	2	2	0.0 %

Division: Communications

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 2,452,028	\$ 2,820,876	\$ 3,023,179	7.2 %
Operating Expenditures	559,839	678,940	773,200	13.9 %
Capital Outlay	280,712	97,805	188,400	92.6 %
Total Operating	\$ 3,292,579	\$ 3,597,621	\$ 3,984,779	10.8 %
Debt Service	\$ 65,556	\$ 82,964	\$ 80,900	(2.5)%
Total Non-Operating	\$ 65,556	\$ 82,964	\$ 80,900	(2.5)%
Total	\$ 3,358,136	\$ 3,680,585	\$ 4,065,679	10.5 %
Authorized Positions	33	33	34	3.0 %

Division: County Administrator

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,916,936	\$ 2,186,039	\$ 1,864,128	(14.7)%
Operating Expenditures	36,311	29,896	59,538	99.2 %
Capital Outlay	0	250	2,962	1,084.8 %
Total Operating	\$ 1,953,247	\$ 2,216,185	\$ 1,926,628	(13.1)%
Total	\$ 1,953,247	\$ 2,216,185	\$ 1,926,628	(13.1)%
Authorized Positions	13	14	12	(14.3)%

Division: County Attorney

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 3,715,021	\$ 4,511,440	\$ 4,515,049	0.1 %
Operating Expenditures	285,435	439,308	433,462	(1.3)%
Capital Outlay	1,185	3,620	0	(100.0)%
Total Operating	\$ 4,001,641	\$ 4,954,368	\$ 4,948,511	(0.1)%
Debt Service	\$ 865	\$ 5,555	\$ 5,555	0.0 %
Total Non-Operating	\$ 865	\$ 5,555	\$ 5,555	0.0 %
Total	\$ 4,002,506	\$ 4,959,923	\$ 4,954,066	(0.1)%
Authorized Positions	35	35	34	(2.9)%

Division: Economic Trade & Tourism Development

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 215,679	\$ 224,633	\$ 223,507	(0.5)%
Operating Expenditures	1,336,649	1,262,373	1,296,033	2.7 %
Total Operating	\$ 1,552,328	\$ 1,487,006	\$ 1,519,540	2.2 %
Grants	\$ 1,628,687	\$ 6,973,861	\$ 8,568,969	22.9 %
Total Non-Operating	\$ 1,628,687	\$ 6,973,861	\$ 8,568,969	22.9 %
Total	\$ 3,181,015	\$ 8,460,867	\$ 10,088,509	19.2 %
Authorized Positions	2	2	2	0.0 %

Division: Innovation and Technology

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 0	\$ 0	\$ 152,146	n/a
Operating Expenditures	0	0	9,825	n/a
Total Operating	\$ 0	\$ 0	\$ 161,971	n/a
Total	\$ 0	\$ 0	\$ 161,971	n/a
Authorized Positions	0	0	1	n/a

Division: Legislative Affairs

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 156,833	\$ 211,772	\$ 342,213	61.6 %
Operating Expenditures	189,660	373,825	408,751	9.3 %
Capital Outlay	1,475	0	0	0.0 %
Total Operating	\$ 347,969	\$ 585,597	\$ 750,964	28.2 %
Total	\$ 347,969	\$ 585,597	\$ 750,964	28.2 %
Authorized Positions	2	2	3	50.0 %

Division: Regional Mobility

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 302,929	\$ 322,733	\$ 343,988	6.6 %
Operating Expenditures	45,367,975	47,063,696	56,082,541	19.2 %
Total Operating	\$ 45,670,904	\$ 47,386,429	\$ 56,426,529	19.1 %
Total	\$ 45,670,904	\$ 47,386,429	\$ 56,426,529	19.1 %
Authorized Positions	2	2	2	0.0 %

TABLE OF CONTENTS

OTHER APPROPRIATIONS

OTHER APPROPRIATIONS

PROGRAM DESCRIPTIONS	15-3
BUDGET AND HIGHLIGHTS	15-4
– NON-DEPARTMENTAL TABLE.....	15-7
• ARTS & SCIENCE AGENCIES.....	15-8
• CHARTER REVIEW	15-8
• EAST CENTRAL FLORIDA REGIONAL PLANNING COUNCIL	15-8
• INTERFUND TRANSFERS	15-8
• NON-DEPARTMENTAL	15-9
• OBT CRIME PREVENTION DISTRICT	15-9
• RESERVES.....	15-9

OTHER COURT FUNDS

PROGRAM DESCRIPTIONS	15-11
BUDGET AND HIGHLIGHTS	15-14
• COURT FACILITIES.....	15-17
• COURT TECHNOLOGY.....	15-17
• JUVENILE COURT PROGRAMS	15-17
• LAW LIBRARY	15-18
• LEGAL AID PROGRAMS	15-18
• LOCAL COURT PROGRAMS.....	15-18
CAPITAL IMPROVEMENTS PROGRAM.....	15-20



Other Appropriations

Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County's charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County's powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County's home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government, and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs and services in the South Orange Blossom Trail corridor area. Programs include the Citizens' Volunteer Patrol, Neighborhood Watch initiatives, and "area clean-ups" throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.
- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.



Department: Other Appropriations

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 6,649,063	\$ 7,718,880	\$ 7,605,830	(1.5)%
Operating Expenditures	2,366,729	2,747,005	3,415,026	24.3 %
Capital Outlay	0	53,000	50,000	(5.7)%
Total Operating	\$ 9,015,792	\$ 10,518,885	\$ 11,070,856	5.2%
Grants	\$ 995,046	\$ 1,685,625	\$ 1,637,691	(2.8)%
Reserves	0	72,632,841	76,356,875	5.1 %
Other	49,420,245	60,152,624	61,067,481	1.5 %
Total Non-Operating	\$ 50,415,291	\$ 134,471,090	\$ 139,062,047	3.4%
Department Total	\$ 59,431,083	\$ 144,989,975	\$ 150,132,903	3.5%

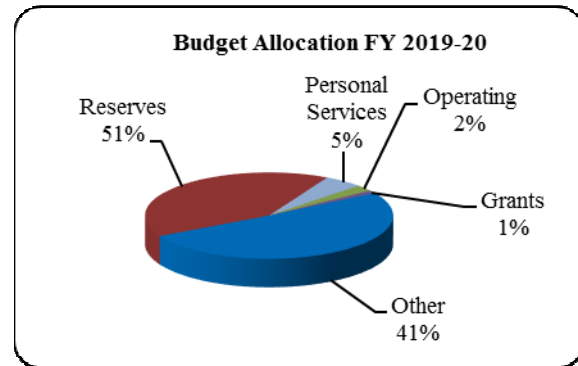
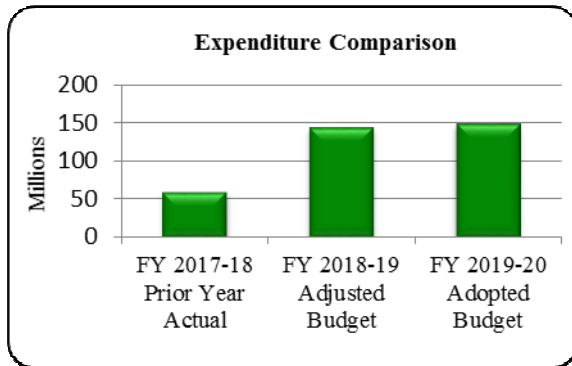
Expenditures by Division / Program				
Arts & Science Agencies	\$ 814,264	\$ 1,406,291	\$ 1,443,857	2.7 %
Charter Review	0	51,925	272,729	425.2 %
East Central Florida Regional Planning	267,473	274,470	281,931	2.7 %
Interfund Transfers	25,025,840	32,484,651	30,230,448	(6.9)%
Non-Departmental	33,169,333	37,976,850	41,384,116	9.0 %
OBT Crime Prevention Fund	154,172	162,947	162,947	0.0%
Reserves - General Fund	0	72,632,841	76,356,875	5.1 %
Department Total	\$ 59,431,083	\$ 144,989,975	\$ 150,132,903	3.5%

Funding Source Summary				
Special Revenue Funds	\$ 154,172	\$ 162,947	\$ 162,947	0.0%
General Fund and Sub Funds	59,276,910	144,827,028	149,969,956	3.6%
Department Total	\$ 59,431,083	\$ 144,989,975	\$ 150,132,903	3.5%

Authorized Positions				
	1	1	1	0.0%

Other Appropriations

EXPENDITURE HIGHLIGHTS



Personal Services – The personal services budget within Non-Departmental includes \$7.5 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, there is \$440 included in the Orange Blossom Trail (OBT) Crime Prevention Fund for workers’ compensation expenses and \$55,879 for Charter Review Commission staffing.

Operating & Grants Expenses –

The **Arts and Science Agencies** FY 2019-20 grant budget is \$1,443,857, a 2.7% increase from the FY 2018-19 budget. The United Arts of Central Florida is budgeted at \$1,349,597, which is based on a \$1.00 per capita formula. The Orlando Science Center is budgeted at \$94,260 to provide operational and maintenance support.

The **Charter Review Commission** FY 2019-20 operating expense budget is \$216,850 to cover the operating costs of the committee. The committee is operational every four (4) years.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2019-20 assessment of \$281,931 for Orange County is based on a \$0.2089 per capita formula. The funding level increased due to an increase in Orange County population from 1,313,880 in 2017 to 1,349,597 in 2018, based on the most recent Orange County estimated population.

Interfund Transfers are non-operating expenditures and are described under the “Other” category.

The **Non-Departmental** FY 2019-20 operating expense and grant budget increased by 14.4% or \$377,443 from the FY 2018-19 budget. Please refer to the detailed Non-Departmental list on page 15-5 for more information.

The **OBT Crime Prevention Fund** FY 2019-20 operating expense budget is \$162,507. The OBT Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

Reserves – The FY 2019-20 Reserves-General Fund budget provides for the following reserves:

<u>General Fund</u>	<u>FY 2019-20</u>
Reserve for Contingency	\$51,356,875
Reserve - Catastrophic Loss	5,000,000
Restricted Reserves	<u>20,000,000</u>
Total	\$76,356,875

The General Fund reserves are budgeted at 7.4% of the General Fund budget for FY 2019-20. The following is a three-year comparison of the General Fund reserves as a percent of budget.

<u>Fiscal Year</u>	<u>Reserves as a Percentage of the General Fund Budget</u>	<u>Reserves Amount</u>
FY 2017-18 (Budget)	7.3%	\$66,797,181
FY 2018-19 (Current)	7.3%	\$72,632,841
FY 2019-20 (Adopted)	7.4%	\$76,356,875

Other – Interfund Transfer – The FY 2019-20 budget provides for the following transfers to other funds:

<u>Fund</u>	<u>FY 2019-20</u>	<u>Purpose</u>
International Drive CRA	\$ 19,902,600	Tax increment payments related directly to the taxable value of constituent properties.
Court Technology	2,432,979	To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Mosquito Control	2,505,109	To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311.
Grants	2,675,000	To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program and Head Start grants.
Local Court Programs	1,062,018	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Legal Aid Programs	1,054,477	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Orange County CRA (OBT)	391,561	Tax increment payments related directly to the taxable value of constituent properties.
Drug Abuse Trust Fund	120,900	To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living.
Juvenile Court Programs	60,804	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Children and Family Svcs (CFS) Board Donations	25,000	To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village.
Total	<u>\$30,230,448</u>	

Community Redevelopment Agency (CRA) Payments – Florida Statutes Section 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is \$30,837,033 budgeted for 12 CRAs under Non-Departmental (see page 15-5) for FY 2019-20. In addition, there are two (2) Orange County CRAs funded at \$19,903,900 for the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2019-20 is \$50,740,933. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

FUNDING SOURCE HIGHLIGHTS

Funding for Other Appropriations is provided by the General Fund and the Crime Prevention Fund.

Non-Departmental

Budget Item	FY 2017-18	FY 2018-19	FY 2019-20	Percent Change
	Actual Expenditures	Budget as of 3/31/2019	Adopted Budget	
CRA - Apopka	\$ 194,887	\$ 244,738	\$ 286,373	17.0%
CRA - Eatonville	261,266	298,012	350,529	17.6%
CRA - Maitland	465,791	520,079	1,095,531	110.6%
CRA - Ocoee	290,553	549,348	639,496	16.4%
CRA - Orlando 1 (Downtown)	8,264,723	8,883,135	9,948,273	12.0%
CRA - Orlando 2 (Downtown)	2,873,436	3,602,459	4,113,236	14.2%
CRA - Orlando 3 - Conroy	2,294,786	2,541,957	2,952,349	16.1%
CRA - Orlando 4 (I-4/Republic)	6,985,841	7,875,891	7,766,824	-1.4%
CRA - Winter Garden 1	234,852	276,098	368,943	33.6%
CRA - Winter Garden 2	221,055	243,120	262,103	7.8%
CRA - Winter Park 1	1,544,556	1,754,018	2,046,295	16.7%
CRA - Winter Park 2	762,659	879,118	1,007,081	14.6%
Subtotal of General Fund CRA's	\$ 24,394,405	\$ 27,667,973	\$ 30,837,033	11.5%
Advertising - Non-Promotional	\$ 5,819	\$ 1,000	\$ 1,000	0.0%
Asian Pacific Committee	3,000	3,000	3,000	0.0%
Bank Charges - General Fund	586,399	621,000	625,000	0.6%
Benefits Fixed Costs - OPEB	5,588,748	7,688,748	7,549,511	-1.8%
Black History Committee	-	3,000	3,000	0.0%
CPA Fees for Audits	402,459	485,000	485,000	0.0%
Florida Association of Counties	119,440	120,599	186,467	54.6%
Foundation for Building Community (MyRegion.org)	25,000	25,000	-	-100.0%
Graphics Reproduction Charges and Svs	14,114	15,000	15,000	0.0%
Hispanic Heritage Committee	3,000	3,000	3,000	0.0%
Lone Sailor Memorial Woman Statue (Project Sparky)	50,000	-	-	N/A
Martin Luther King Parade - South Apopka Ministerial Alliance	-	-	7,500	N/A
Martin Luther King Parade - Town of Eatonville	7,684	7,684	7,684	0.0%
Martin Luther King Parade - Downtown Orlando	7,650	7,650	7,650	0.0%
Misc. Items, Studies, and Non-Profit Impact Fee Grants	1,157,507	367,625	688,268	87.2%
National Association of Counties (NACo)	19,169	20,139	20,953	4.0%
Oakland Nature Preserve	15,000	15,000	15,000	0.0%
Payments to Other Government Agencies	175	9,000	9,000	0.0%
Postage - Trim Notices	260,479	275,000	292,350	6.3%
Stormwater Taxes (Tax Collector)	135,411	140,000	140,000	0.0%
United Way Steering Committee	7,996	8,000	8,000	0.0%
Young Men's Christian Association (YMCA- Aquatic Center on I-Drive)	50,000	50,000	50,000	0.0%
Value Adjustment Board (VAB)	315,878	443,432	429,700	-3.1%
Subtotal	\$ 8,774,928	\$ 10,308,877	\$ 10,547,083	2.3%
All Non-Departmental	\$ 33,169,333	\$ 37,976,850	\$ 41,384,116	9.0%

Division: Arts & Science Agencies

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Grants	\$ 814,264	\$ 1,406,291	\$ 1,443,857	2.7 %
Total Non-Operating	\$ 814,264	\$ 1,406,291	\$ 1,443,857	2.7 %
Total	\$ 814,264	\$ 1,406,291	\$ 1,443,857	2.7 %

Division: Charter Review

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 0	\$ 26,925	\$ 55,879	107.5 %
Operating Expenditures	0	25,000	216,850	767.4 %
Total Operating	\$ 0	\$ 51,925	\$ 272,729	425.2 %
Total	\$ 0	\$ 51,925	\$ 272,729	425.2 %

Authorized Positions	1	1	1	0.0 %
-----------------------------	----------	----------	----------	--------------

Division: East Central Florida Regional Planning

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Operating Expenditures	\$ 267,473	\$ 274,470	\$ 281,931	2.7 %
Total Operating	\$ 267,473	\$ 274,470	\$ 281,931	2.7 %
Total	\$ 267,473	\$ 274,470	\$ 281,931	2.7 %

Division: Interfund Transfers

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Other	\$ 25,025,840	\$ 32,484,651	\$ 30,230,448	(6.9)%
Total Non-Operating	\$ 25,025,840	\$ 32,484,651	\$ 30,230,448	(6.9)%
Total	\$ 25,025,840	\$ 32,484,651	\$ 30,230,448	(6.9)%

Division: Non-Departmental

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 6,646,286	\$ 7,688,748	\$ 7,549,511	(1.8)%
Operating Expenditures	1,947,861	2,287,795	2,753,738	20.4 %
Capital Outlay	0	53,000	50,000	(5.7)%
Total Operating	\$ 8,594,147	\$ 10,029,543	\$ 10,353,249	3.2 %
Grants	\$ 180,782	\$ 279,334	\$ 193,834	(30.6)%
Other	24,394,405	27,667,973	30,837,033	11.5 %
Total Non-Operating	\$ 24,575,187	\$ 27,947,307	\$ 31,030,867	11.0 %
Total	\$ 33,169,333	\$ 37,976,850	\$ 41,384,116	9.0 %

Division: OBT Crime Prevention Fund

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 2,777	\$ 3,207	\$ 440	(86.3)%
Operating Expenditures	151,395	159,740	162,507	1.7 %
Total Operating	\$ 154,172	\$ 162,947	\$ 162,947	0.0 %
Total	\$ 154,172	\$ 162,947	\$ 162,947	0.0 %

Division: Reserves - General Fund

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Reserves	\$ 0	\$ 72,632,841	\$ 76,356,875	5.1 %
Total Non-Operating	\$ 0	\$ 72,632,841	\$ 76,356,875	5.1 %
Total	\$ 0	\$ 72,632,841	\$ 76,356,875	5.1 %



Other Court Funds

Purpose Statement:

Other Court Funds are budgets established to fund programs and services that resulted from the passing of Article V, Revision 7 by the State Legislature. The Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs were established to help fund local court functions.

Program Descriptions:

- The **Court Facilities Fund** was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to \$30. This program pays for court parking leases, courthouse facilities maintenance, and various capital facility requests for the courts.
- The **Court Technology Fund** was established on June 1, 2004, by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2.00, \$1.90 is directed to the Clerk's office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.
- The **Additional Court Costs Fund** was established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints;



consumer disputes; and, some minor criminal issues.

- **Court Administration** - The Ninth Judicial Circuit utilizes various court support programs, providing assistance and alternatives to the judiciary and to the general public. Court Administration's primary objective is to serve the Judges of the Ninth Judicial Circuit Court by providing various support programs necessary for the daily operation and management of non-judicial court functions.
- **Court Care Center** - The mission is to decrease conflict and promote emotional stability among divorcing parents for the benefit of their children. Domestic Judges order high-conflict divorcing parents to the center for a "needs assessment" that generally renders a referral to either a court-based program, individual crisis counseling, or a community resource.



- **Court Resource Center** - The center provides a comfortable environment for court visitors to work, perform legal research, view court-ordered videos, and obtain referral and court information.
- **Family Ties** - Court operated visitation/monitored exchange center, which allows parent-child contact in a friendly and safe environment. Family Ties provides supervised visits for children in troubled families and provides monitored exchange services to move the children safely from one parent to the other.

Other Court Funds

- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.
- **Sanctioned to Read** - program was created to achieve literacy for students through a highly individualized and motivational tutoring program. The court-ordered youth complete an intensive 40 hour course that will increase their reading skills in both written vocabulary and comprehension, and other related skills by an average of two (2) grade levels. As the youth develop stronger academic abilities, their self-esteem and self-worth are also enhanced.

Legal Aid Society

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. Also, to assist in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

Law Library

- Orange County funding to the Florida Agricultural and Mechanical University (FAMU) is used to help house and maintain law reference materials to include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale-Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

Juvenile Court Programs

- **Juvenile Drug Court** - This program is part of a court initiative that established interagency cooperation focused on developing a judicial-led treatment program. The four-phase outpatient model includes an aftercare component. Case management personnel make regular school and home visits, and require random urinalysis testing on all participants. The program has the capacity to provide services to 50 youths.
- **Neighborhood Restorative Justice** - A diversionary program primarily for first time misdemeanor juvenile offenders. Restorative justice diverts less serious crime from the Juvenile Court system while empowering victims and the community with a key role in the justice process. The program requires juveniles to take responsibility for their crimes and make reparations.





Department: Other Court Funds

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 2,845,285	\$ 3,205,200	\$ 3,337,135	4.1 %
Operating Expenditures	6,050,739	7,951,916	8,710,171	9.5 %
Capital Outlay	749,872	892,339	374,867	(58.0)%
Total Operating	\$ 9,645,896	\$ 12,049,455	\$ 12,422,173	3.1%
Capital Improvements	\$ 243,537	\$ 2,421,380	\$ 50,000	(97.9)%
Grants	1,451,623	1,750,138	1,775,478	1.4 %
Reserves	0	930,742	1,200,129	28.9 %
Other	163	0	0	0.0%
Total Non-Operating	\$ 1,695,322	\$ 5,102,260	\$ 3,025,607	(40.7)%
Department Total	\$ 11,341,218	\$ 17,151,715	\$ 15,447,780	(9.9)%

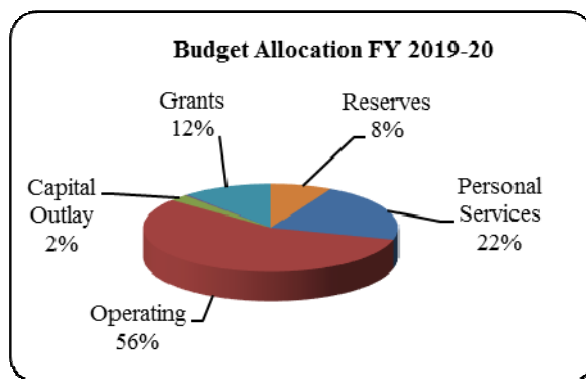
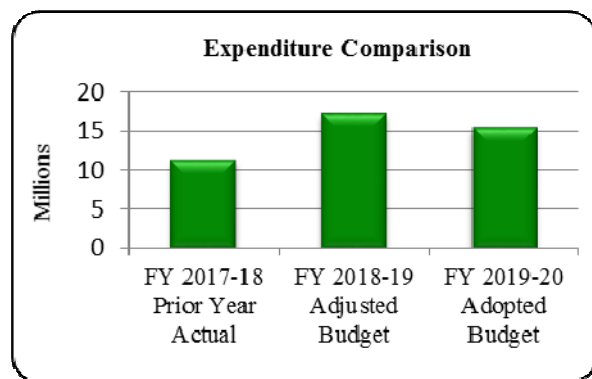
Expenditures by Division / Program				
Court Facilities	\$ 4,356,640	\$ 7,488,079	\$ 6,887,497	(8.0)%
Court Technology	4,312,375	6,500,780	5,382,729	(17.2)%
Juvenile Court Programs	236,569	356,688	299,254	(16.1)%
Law Library	237,123	285,475	285,475	0.0%
Legal Aid Programs	1,017,017	1,267,017	1,292,357	2.0 %
Local Court Programs	1,181,494	1,253,676	1,300,468	3.7 %
Department Total	\$ 11,341,218	\$ 17,151,715	\$ 15,447,780	(9.9)%

Funding Source Summary				
Special Revenue Funds	\$ 11,341,218	\$ 17,151,715	\$ 15,447,780	(9.9)%
Department Total	\$ 11,341,218	\$ 17,151,715	\$ 15,447,780	(9.9)%

Authorized Positions				
	37	38	38	0.0%

Other Court Funds

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2019-20 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates increased and were budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$11,900 to \$12,800 per employee.

Operating Expenses – The FY 2019-20 operating expenses budget increased by 9.5% or \$758,255 from the FY 2018-19 budget mainly due to increases in Court Facilities for utilities expenditures and in Court Technology for communications and contract services expenditures.

Capital Outlay – The FY 2019-20 capital outlay budget decreased 58.0% or \$517,472 from the FY 2018-19 budget. The decrease was attributed to funding for one-time purchases for computer equipment and software in the previous year’s budget.

Capital Improvements – The FY 2019-20 capital improvements budget decreased by 97.9% or \$2.4 million from the FY 2018-19. Unspent FY 2018-19 CIP funding is expected to roll into FY 2019-20. Additional funding is included in the budget for the Courthouse Dewatering System project. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Grants/Services – The FY 2019-20 grants/services budget includes funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of \$1,292,357, which includes \$106,485 for the Guardian ad Litem Program – this amount was increased by 2.0% for FY 2019-20; Citizens Dispute Resolution in the amount of \$102,228; Seniors First Guardianship Program in the amount of \$95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of \$285,475.

Reserves – The FY 2019-20 reserves budget of \$1,200,129 is for the Court Facilities Fund.

Other – The FY 2019-20 other category budget is zero.

FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides \$4,690,683 through an interfund transfer to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to \$30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004 by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the state attorneys, public defenders, clerks, and the courts. Of the \$4 fee, \$2 is directed to the Board of County Commissioners to fund information technology for the courts, state attorneys, and public defenders. Of the balance, \$1.90 is directed to the clerks for their court-related information technology needs; and, \$0.10 is set aside for a statewide case management information system.

The Additional Court Costs funds were established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008(2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.

Division: Court Facilities

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Operating Expenditures	\$ 4,056,743	\$ 5,001,574	\$ 5,637,368	12.7 %
Capital Outlay	56,361	0	0	0.0 %
Total Operating	\$ 4,113,103	\$ 5,001,574	\$ 5,637,368	12.7 %
Capital Improvements	\$ 243,537	\$ 1,555,763	\$ 50,000	(96.8)%
Reserves	0	930,742	1,200,129	28.9 %
Total Non-Operating	\$ 243,537	\$ 2,486,505	\$ 1,250,129	(49.7)%
Total	\$ 4,356,640	\$ 7,488,079	\$ 6,887,497	(8.0)%

Division: Court Technology

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 1,715,172	\$ 1,988,831	\$ 2,063,803	3.8 %
Operating Expenditures	1,907,692	2,754,493	2,944,059	6.9 %
Capital Outlay	689,511	891,839	374,867	(58.0)%
Total Operating	\$ 4,312,375	\$ 5,635,163	\$ 5,382,729	(4.5)%
Capital Improvements	\$ 0	\$ 865,617	\$ 0	(100.0)%
Total Non-Operating	\$ 0	\$ 865,617	\$ 0	(100.0)%
Total	\$ 4,312,375	\$ 6,500,780	\$ 5,382,729	(17.2)%
Authorized Positions	20	21	21	0.0 %

Division: Juvenile Court Programs

Expenditures by Category	FY 2017 - 18	FY 2018 - 19	FY 2019 - 20	Percent Change
	Actual	Budget as of 03/31/2019	Adopted Budget	
Personal Services	\$ 185,635	\$ 196,483	\$ 206,029	4.9 %
Operating Expenditures	46,934	159,705	93,225	(41.6)%
Capital Outlay	4,000	500	0	(100.0)%
Total Operating	\$ 236,569	\$ 356,688	\$ 299,254	(16.1)%
Total	\$ 236,569	\$ 356,688	\$ 299,254	(16.1)%
Authorized Positions	3	3	3	0.0 %

Division: Law Library

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Grants	\$ 236,960	\$ 285,475	\$ 285,475	0.0 %
Other	163	0	0	0.0 %
Total Non-Operating	\$ 237,123	\$ 285,475	\$ 285,475	0.0 %
Total	\$ 237,123	\$ 285,475	\$ 285,475	0.0 %

Division: Legal Aid Programs

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Grants	\$ 1,017,017	\$ 1,267,017	\$ 1,292,357	2.0 %
Total Non-Operating	\$ 1,017,017	\$ 1,267,017	\$ 1,292,357	2.0 %
Total	\$ 1,017,017	\$ 1,267,017	\$ 1,292,357	2.0 %

Division: Local Court Programs

Expenditures by Category	FY 2017 - 18 Actual	FY 2018 - 19 Budget as of 03/31/2019	FY 2019 - 20 Adopted Budget	Percent Change
Personal Services	\$ 944,478	\$ 1,019,886	\$ 1,067,303	4.6 %
Operating Expenditures	39,370	36,144	35,519	(1.7)%
Total Operating	\$ 983,848	\$ 1,056,030	\$ 1,102,822	4.4 %
Grants	\$ 197,646	\$ 197,646	\$ 197,646	0.0 %
Total Non-Operating	\$ 197,646	\$ 197,646	\$ 197,646	0.0 %
Total	\$ 1,181,494	\$ 1,253,676	\$ 1,300,468	3.7 %
Authorized Positions	14	14	14	0.0 %



**Fiscal Year
2019-20**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Other Court Funds

The projects under Court Facilities include various maintenance projects for the courthouse. The projects under Court Technology is for the State Attorney Modernization project.

	<u>Adopted FY 2019-20</u>
Court Facilities	\$ 50,000

Funding Mechanism:

The Court Facilities projects are funded through the Court Facilities Fund, which collects monies from civil and criminal traffic infractions.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/26/19 for the FY 2019-20 budget rather than as of 3/31/19 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Other Appropriations

15 - 21

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Other Court Funds											
Court Facilities											
0892	1248	State Attorney Grand Jury Room	165,879	54,121	0	0	0	0	0	0	220,000
		Org Subtotal	165,879	54,121	0	0	0	0	0	0	220,000
1755	1248	Courthouse HVAC & Building Imp	0	894,999	0	0	0	0	0	0	894,999
		Org Subtotal	0	894,999	0	0	0	0	0	0	894,999
2066	1248	Courthouse Bird Deterrent	186,981	88,287	0	0	0	0	0	0	275,268
		Org Subtotal	186,981	88,287	0	0	0	0	0	0	275,268
2068	1248	Courthouse AHU Replacement	145,490	259,511	0	0	0	0	0	0	405,001
		Org Subtotal	145,490	259,511	0	0	0	0	0	0	405,001
2069	1248	Courthouse Dewatering System	41,156	258,844	50,000	0	0	0	0	0	350,000
		Org Subtotal	41,156	258,844	50,000	0	0	0	0	0	350,000
		DIVISION SUBTOTAL	539,506	1,555,762	50,000	0	0	0	0	0	2,145,268
Court Technology											
0861	1247	State Attorney Tech Modernization	249,583	865,617	0	0	0	0	0	0	1,115,200
		Org Subtotal	249,583	865,617	0	0	0	0	0	0	1,115,200
		DIVISION SUBTOTAL	249,583	865,617	0	0	0	0	0	0	1,115,200
		DEPARTMENT SUBTOTAL	789,089	2,421,379	50,000	0	0	0	0	0	3,260,468
		GRAND TOTAL	789,089	2,421,379	50,000	0	0	0	0	0	3,260,468

* Prior Expenditures is calculated using 3 or 5 years.



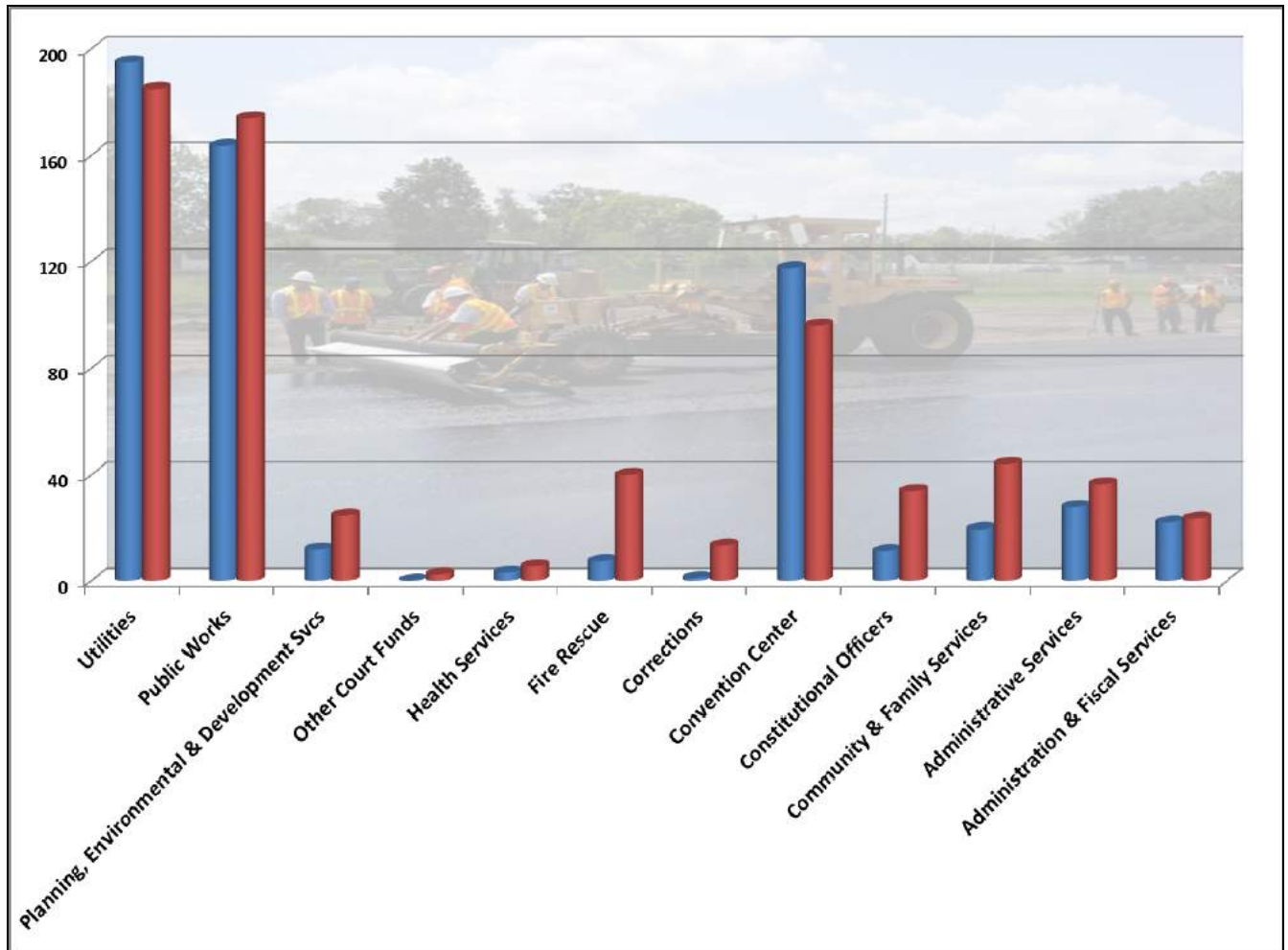
TABLE OF CONTENTS

CAPITAL IMPROVEMENTS PROGRAM

GRAPH – FY 2019-20 VS. FY 2018-19 BUDGETED EXPENDITURES	16-3
CAPITAL IMPROVEMENTS PLAN SUMMARY	16-4
PURPOSE OF THE CAPITAL IMPROVEMENTS BUDGET & PROGRAM	16-5
CAPITAL IMPROVEMENTS PROJECT COMMON QUESTIONS & ANSWERS.....	16-5
ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES	16-6
PUBLIC PARTICIPATION/CITIZEN ASSISTANCE.....	16-7
POTENTIAL REVENUE SOURCES	16-8
AMENDING THE CAPITAL IMPROVEMENTS BUDGET & PROGRAM.....	16-10
TOTAL PROJECT COST CALCULATION	16-11
CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET	16-12
FY 2019-20 THRU FY 2023-24 CAPITAL IMPROVEMENT PROJECTS BY DEPT/DIVISION.....	16-13



**CAPITAL IMPROVEMENTS PROGRAM
BUDGETED EXPENDITURES BY DEPARTMENT**



\$'s in Millions

■ FY 19-20 ■ FY 18-19

Total Capital Improvements Budget

FY 18-19: \$678,362,034

FY 19-20: \$579,790,035

CAPITAL IMPROVEMENTS PLAN SUMMARY

The FY 2020-2024 Capital Improvements Plan (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The proposed CIP contains 40 new projects with costs totaling an estimated \$702.8 million over the next five years. Some of these new projects include:

- **Corrections Campus Security Upgrades - \$14.0 million (Capital Projects Fund)**
Project will be used to upgrade the security controls throughout the entire Corrections Department campus to include electronic security systems/controls, plumbing assessment/automated valve system and lighting controls.
- **Mosquito Control Facility - \$9.3 million (Capital Projects Fund)**
Project will be used to purchase land, design and construct a new building approximately 25,000 square feet, which will be used to relocate the current facility.
- **Barber Park Recreation Center - \$6.6 million (Parks Impact Fees Fund)**
Project will be used to design and construct a new recreation center and gymnasium at Barber Park.
- **Housing For All Initiatives - \$6.0 million (Capital Projects Fund)**
Project will be used to provide initial funding in place to enact the recommendations of the Orange County Mayor Jerry L. Demings' Housing for All Task Force.
- **Courthouse Elevator Modernization - \$5.5 million (Capital Projects Fund)**
Project will be used to design and construct 20 elevators controllers within the courthouse complex, as the original equipment were installed in 1995 and are near end of service life.
- **Bridge Maintenance and Repairs - \$5.0 million (Local Option Gas Tax Fund)**
Project will be used to maintain, repair and structural rehab 99 bridges within Orange County that the Roads & Drainage Division maintains based on the Florida Department of Transportation (FDOT) inspection reports.
- **Courthouse Build-Out - \$4.5 million (Capital Projects Fund)**
Project will be used to design and construct a floor build-out at the courthouse for a new judge approved by the state.

The reports that follow detail Orange County's comprehensive Capital Improvements Plan. Available funding has been identified for all project budgets falling within the plan's five year timeframe (FY 2020-2024). Approved FY 2018-19 budgets displayed on the CIP reports are as of 8/26/2019.

PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

CAPITAL IMPROVEMENTS PROJECT COMMON QUESTIONS & ANSWERS

1. **What is a Capital Improvements Project (CIP)?**

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi-year financing. Expenditures that meet these criteria and are in excess of \$25,000 should be included in Orange County's Capital Improvements Program.

2. **What type of costs are included in a CIP?**

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. **What is an encumbrance?**

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. **What is a carry-over or rebudget?**

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. **What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?**

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a "reserve for future capital outlay" or "provision for rebudgets" account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. **How much money/funds are available for projects?**

Available funds are determined annually, and are based on anticipated tax revenue and financing plans.

7. **What is the process for amending a CIP budget?**

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

When a new CIP is requested, all costs, including future operating impacts are considered. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES

As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

PUBLIC PARTICIPATION/CITIZEN ASSISTANCE

The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

Community Development - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

Parks and Recreation - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

Public Works and Development - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

POTENTIAL REVENUE SOURCES

The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

Source of Funding	Restrictions
Transportation Trust Fund 1002	Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs.
Constitutional (2nd) Gas Tax Fund 1003	Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41.
Local Option Gas Tax Fund 1004	Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025.
Fire Rescue Services Fund 1009	Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs.
Capital Projects Fund 1023	Restricted for use for a variety of infrastructure and miscellaneous capital needs.
Tree Replacement Trust Fund 1029	Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement.
Transportation Impact Funds 1031-1034	Restricted for use by the Public Works Department for growth related road construction needs.
Fire Impact Fee Fund 1046	Restricted for use by the Fire Rescue Department for growth related capital equipment and structures.
Law Enforcement Impact Fee Fund 1035	Restricted for use by the Sheriff's Office for growth related capital equipment and structures.
Parks Fund Fund 1050	Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks.
Technology Fund Fund 1247	Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7.

POTENTIAL REVENUE SOURCES (CONTINUED)

Sources of Funding	Restrictions
Facilities Fund Fund 1248	Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7.
Parks & Recreation Impact Fee Fund 1265	Restricted for use by the Parks and Recreation Division for growth related capital expenditures.
Solid Waste Fund 4410	Restricted for use by the Solid Waste Division; further restricted by bond covenants.
Water and Wastewater Fund 4420	Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants.
Convention Center Fund 4430	Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities.
Fleet Management Fund 5530	Restricted for use by the Fleet Management Division to fund capital projects and operations.
Community Development (CD Block Grant) Grant-in-Aid Fund 7702	Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners.

AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner similar to the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.

TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

Categories	Summation
Actual Expenditures Prior Years *	+
Past Modified Budget FY 2018-19	+
Adopted Budget FY 2019-20	+
Proposed Budget FY 2020-21	+
Proposed Budget FY 2021-22	+
Proposed Budget FY 2022-23	+
Proposed Budget FY 2023-24	+
Future Requirements *	+
Result	Total Project Cost

** For perpetual projects only three (3) years of actual expenditures for prior years are included in the total project cost calculation. On-going projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated go back only five (5) years of actual expenditures for prior years, which are included in the total project cost calculation.*

CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET

In order to meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

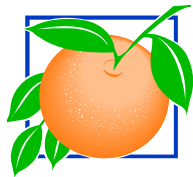
As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.

Orange County

CAPITAL IMPROVEMENTS PROGRAM

**ADOPTED BUDGET
FY 2019-20 THROUGH FY 2023-24**

BY DEPARTMENT / DIVISION



Orange County Government, Florida

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 14

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
<u>Administration and Fiscal Services</u>											
Human Resources											
0299	1023	Payroll/HR System	789,525	41,593	0	0	0	0	0	0	831,118
		Org Subtotal	789,525	41,593	0	0	0	0	0	0	831,118
		DIVISION SUBTOTAL	789,525	41,593	0	0	0	0	0	0	831,118
Information Systems & Services											
0297	1054	911 System Upgrade	408,956	15,229,502	15,552,020	0	0	0	0	0	31,190,478
		Org Subtotal	408,956	15,229,502	15,552,020	0	0	0	0	0	31,190,478
0573	1023	Radio Tower Generator Replacements	607,739	193,261	0	0	0	0	0	0	801,000
		Org Subtotal	607,739	193,261	0	0	0	0	0	0	801,000
0584	1023	Network Infrastructure	2,593,116	929,858	850,000	850,000	850,000	850,000	850,000	0	7,772,974
		Org Subtotal	2,593,116	929,858	850,000	850,000	850,000	850,000	850,000	0	7,772,974
0585	1023	Radio Services System Expansion	701,324	72,806	0	0	0	0	0	0	774,130
		Org Subtotal	701,324	72,806	0	0	0	0	0	0	774,130
0593	1023	Technology Hardware Replacement	3,598,411	5,431,567	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	34,029,978
		Org Subtotal	3,598,411	5,431,567	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	34,029,978
0862	1023	National Mutual Aid Radio Upgrade	699,027	40,868	0	0	0	0	0	0	739,895
		Org Subtotal	699,027	40,868	0	0	0	0	0	0	739,895
2028	1023	Telecommunications System Up	1,231,502	1,445,248	560,000	560,000	560,000	560,000	560,000	0	5,476,750
		Org Subtotal	1,231,502	1,445,248	560,000	560,000	560,000	560,000	560,000	0	5,476,750

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	9,840,075	23,343,110	21,962,020	6,410,000	6,410,000	6,410,000	6,410,000	0	80,785,205
		DEPARTMENT SUBTOTAL	10,629,600	23,384,703	21,962,020	6,410,000	6,410,000	6,410,000	6,410,000	0	81,616,323

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 16

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Administrative Services											
Capital Projects											
1708	1023	Gun Range Maintenance	2,285,864	56,281	0	0	0	0	0	0	2,342,145
		Org Subtotal	2,285,864	56,281	0	0	0	0	0	0	2,342,145
1757	1023	RCC Electrical Improvements	1,924,262	75,737	0	0	0	0	0	0	1,999,999
		Org Subtotal	1,924,262	75,737	0	0	0	0	0	0	1,999,999
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		Org Subtotal	0	30,000	0	0	0	0	0	0	30,000
2074	1023	Cultural Community Center	0	0	2,000,000	2,400,000	0	0	0	0	4,400,000
		Org Subtotal	0	0	2,000,000	2,400,000	0	0	0	0	4,400,000
2076	1023	County Services Building	0	3,000,000	0	11,250,000	11,250,000	0	0	0	25,500,000
		Org Subtotal	0	3,000,000	0	11,250,000	11,250,000	0	0	0	25,500,000
2077	1023	Courthouse Build-Out	0	0	1,000,000	3,500,000	0	0	0	6,500,000	11,000,000
		Org Subtotal	0	0	1,000,000	3,500,000	0	0	0	6,500,000	11,000,000
2079	1023	Barnett Park Emergency Generator	0	0	197,336	0	0	0	0	0	197,336
		Org Subtotal	0	0	197,336	0	0	0	0	0	197,336
2080	1023	Bithlo Community Center Emergency Gene	0	0	75,082	0	0	0	0	0	75,082
	7590	HMGP Bithlo Community Center	0	0	225,248	0	0	0	0	0	225,248
		Org Subtotal	0	0	300,330	0	0	0	0	0	300,330

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2081	1023	Bithlo Water Treatment Plant Emergency G	0	0	75,082	0	0	0	0	0	75,082
		Org Subtotal	0	0	75,082	0	0	0	0	0	75,082
2082	1023	Goldenrod Recreation Center Emergency C	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2083	1023	Meadow Woods Recreation Center Emerge	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2084	1023	Silver Star Recreation Center Emergency C	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2085	1023	South Econ Recreation Center Emergency	0	0	62,603	0	0	0	0	0	62,603
		Org Subtotal	0	0	62,603	0	0	0	0	0	62,603
2086	1023	West Orange Recreation Center Emergenc	0	0	75,082	0	0	0	0	0	75,082
		Org Subtotal	0	0	75,082	0	0	0	0	0	75,082
7325	8340	OC Rec Gyms Emerg Retrofit	0	1,030,000	0	0	0	0	0	0	1,030,000
		Org Subtotal	0	1,030,000	0	0	0	0	0	0	1,030,000
7326	8341	OC Magic Gym Emergency Retrofit	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
		DIVISION SUBTOTAL	4,210,126	4,992,018	3,898,242	17,150,000	11,250,000	0	0	6,500,000	48,000,386
Facilities Management											
0263	1023	Improvements to Facilities	7,492,168	6,746,618	7,571,250	7,383,750	2,000,000	2,000,000	2,000,000	0	35,193,786
		Org Subtotal	7,492,168	6,746,618	7,571,250	7,383,750	2,000,000	2,000,000	2,000,000	0	35,193,786

* Prior Expenditures is calculated using 3 or 5 years.

16 - 17

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 18

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1703	1023	Administration Center HVAC	39,750	810,250	400,000	2,000,000	3,000,000	1,600,000	0	0	7,850,000
		Org Subtotal	39,750	810,250	400,000	2,000,000	3,000,000	1,600,000	0	0	7,850,000
1755	1023	Courthouse HVAC & Building Imp	611,731	4,162,292	0	5,000,000	5,930,978	0	0	0	15,705,001
		Org Subtotal	611,731	4,162,292	0	5,000,000	5,930,978	0	0	0	15,705,001
1756	1023	Corrections HVAC & Building Imp	242,094	2,461,276	0	4,000,000	4,000,000	5,846,631	0	0	16,550,001
		Org Subtotal	242,094	2,461,276	0	4,000,000	4,000,000	5,846,631	0	0	16,550,001
1758	1023	Corrections Boiler Replacement	77,194	1,322,806	400,000	400,000	0	0	0	0	2,200,000
		Org Subtotal	77,194	1,322,806	400,000	400,000	0	0	0	0	2,200,000
1759	1023	Corrections Work Release HVAC	68,136	1,431,864	1,100,000	0	0	0	0	0	2,600,000
		Org Subtotal	68,136	1,431,864	1,100,000	0	0	0	0	0	2,600,000
1760	1023	Corrections Security Doors	324,740	1,175,260	1,000,000	1,965,000	5,600,000	0	0	0	10,065,000
		Org Subtotal	324,740	1,175,260	1,000,000	1,965,000	5,600,000	0	0	0	10,065,000
1761	1023	Corrections Central Energy Plant Imprv	0	500,000	1,400,000	3,800,000	2,000,000	0	0	0	7,700,000
		Org Subtotal	0	500,000	1,400,000	3,800,000	2,000,000	0	0	0	7,700,000
1762	1023	Sheriff's Complex HVAC Replacement	2,345	1,317,655	1,000,000	0	0	0	0	0	2,320,000
		Org Subtotal	2,345	1,317,655	1,000,000	0	0	0	0	0	2,320,000
2049	1023	HVAC & IAQ Related Repl/Rest	10,023,185	4,449,469	3,776,250	4,316,250	2,000,000	2,000,000	2,000,000	0	28,565,154
		Org Subtotal	10,023,185	4,449,469	3,776,250	4,316,250	2,000,000	2,000,000	2,000,000	0	28,565,154

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2050	1023	Energy Conservation Retrofit	202,441	2,204,570	1,237,500	1,045,500	500,000	500,000	500,000	0	6,190,011
		Org Subtotal	202,441	2,204,570	1,237,500	1,045,500	500,000	500,000	500,000	0	6,190,011
2052	1023	County Facs Roof Assess/Rep	1,688,275	1,958,165	2,808,750	1,796,250	1,000,000	1,000,000	1,000,000	0	11,251,440
		Org Subtotal	1,688,275	1,958,165	2,808,750	1,796,250	1,000,000	1,000,000	1,000,000	0	11,251,440
2063	1023	Courthouse Escalator Replacement	0	350,000	500,000	1,400,000	1,000,000	0	0	0	3,250,000
		Org Subtotal	0	350,000	500,000	1,400,000	1,000,000	0	0	0	3,250,000
2071	1023	Courthouse Chiller Replacements	0	230,000	250,000	1,000,000	1,250,000	0	0	0	2,730,000
		Org Subtotal	0	230,000	250,000	1,000,000	1,250,000	0	0	0	2,730,000
2073	1023	Corrections Campus Wide UPS System	0	300,000	1,000,000	4,000,000	0	0	0	0	5,300,000
		Org Subtotal	0	300,000	1,000,000	4,000,000	0	0	0	0	5,300,000
2087	1023	Courthouse Elevator Modernization	0	0	500,000	2,500,000	2,500,000	0	0	0	5,500,000
		Org Subtotal	0	0	500,000	2,500,000	2,500,000	0	0	0	5,500,000
2088	1023	Courthouse Lighting Upgrade	0	0	150,000	2,500,000	1,250,000	0	0	0	3,900,000
		Org Subtotal	0	0	150,000	2,500,000	1,250,000	0	0	0	3,900,000
2089	1023	Courthouse Power Modernization	0	0	500,000	1,250,000	1,250,000	0	0	0	3,000,000
		Org Subtotal	0	0	500,000	1,250,000	1,250,000	0	0	0	3,000,000
		DIVISION SUBTOTAL	20,772,059	29,420,225	23,593,750	44,356,750	33,280,978	12,946,631	5,500,000	0	169,870,393
Fleet Management											
2046	5530	Tanks Replacement	105,244	314,852	10,000	10,000	10,000	0	0	0	450,096
		Org Subtotal	105,244	314,852	10,000	10,000	10,000	0	0	0	450,096

16 - 19

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2051	5530	Fleet Bldg Renovations	692,897	1,727,774	338,359	500,000	500,000	500,000	0	0	4,259,030
		Org Subtotal	692,897	1,727,774	338,359	500,000	500,000	500,000	0	0	4,259,030
		DIVISION SUBTOTAL	798,141	2,042,626	348,359	510,000	510,000	500,000	0	0	4,709,126
		DEPARTMENT SUBTOTAL	25,780,326	36,454,869	27,840,351	62,016,750	45,040,978	13,446,631	5,500,000	6,500,000	222,579,905

Orange County

Capital Improvements Program

16 - 20

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 21

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Community & Family Services											
Citizen's Commission for Children											
2553	1023	Union Park NCF Relocation	0	135,000	0	0	0	0	0	0	135,000
		Org Subtotal	0	135,000	0	0	0	0	0	0	135,000
		DIVISION SUBTOTAL	0	135,000	0	0	0	0	0	0	135,000
Community Action											
0398	1023	Holden Heights Community Cntr	2,092,618	1,460	0	0	0	0	0	0	2,094,078
		Org Subtotal	2,092,618	1,460	0	0	0	0	0	0	2,094,078
2566	1023	Southwood CC Playground	0	500,000	0	0	0	0	0	0	500,000
		Org Subtotal	0	500,000	0	0	0	0	0	0	500,000
2571	1023	Two Generation Community Center	0	1,200,000	0	0	0	0	0	0	1,200,000
		Org Subtotal	0	1,200,000	0	0	0	0	0	0	1,200,000
		DIVISION SUBTOTAL	2,092,618	1,701,460	0	0	0	0	0	0	3,794,078
Head Start											
7582	1023	East Orange Head Start	297,792	2,208	0	0	0	0	0	0	300,000
		Org Subtotal	297,792	2,208	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	297,792	2,208	0	0	0	0	0	0	300,000
Parks & Recreation											
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 22

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1880	1050	Independence Neighborhood Park	649,482	4,193	0	0	0	0	0	0	653,675
		Org Subtotal	649,482	4,193	0	0	0	0	0	0	653,675
1885	1265	Deputy Brandon Coates Comm Park-Cap	4,084,691	204,305	0	0	0	0	0	0	4,288,996
		Org Subtotal	4,084,691	204,305	0	0	0	0	0	0	4,288,996
1886	1265	Young Pine Park	4,434,786	137,940	0	0	0	0	0	0	4,572,726
		Org Subtotal	4,434,786	137,940	0	0	0	0	0	0	4,572,726
1915	1265	Little Econ Greenway-Gap	0	150,000	250,000	550,000	1,350,000	0	0	0	2,300,000
		Org Subtotal	0	150,000	250,000	550,000	1,350,000	0	0	0	2,300,000
1941	1050	Parks Signage-Countywide	11,124	85,000	247,000	0	0	0	0	0	343,124
		Org Subtotal	11,124	85,000	247,000	0	0	0	0	0	343,124
1962	1265	Community Parkland	550	3,077,898	2,000,000	2,000,000	2,000,000	0	0	0	9,078,448
		Org Subtotal	550	3,077,898	2,000,000	2,000,000	2,000,000	0	0	0	9,078,448
1971	1265	Silver Star Park (Pavilion)	0	100,000	0	0	0	0	0	0	100,000
		Org Subtotal	0	100,000	0	0	0	0	0	0	100,000
1982	1050	Ft Chirstmas PO Renovation	36,265	13,735	0	0	0	0	0	0	50,000
		Org Subtotal	36,265	13,735	0	0	0	0	0	0	50,000
2100	1050	Park Improvements/Renovations	2,272,875	2,706,213	2,147,500	0	0	0	0	0	7,126,588
		Org Subtotal	2,272,875	2,706,213	2,147,500	0	0	0	0	0	7,126,588

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 23

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2116	1050	Park Trails Improvements/Renovations	1,343,838	1,136,283	1,085,000	0	0	0	0	0	3,565,121
	7545	Parks Trail Imp/Ren (WOT Bridge)	0	0	92,059	0	0	0	0	0	92,059
		Org Subtotal	1,343,838	1,136,283	1,177,059	0	0	0	0	0	3,657,180
2119	1265	Shingle Creek Trail	54,819	495,181	1,641,000	0	0	0	0	0	2,191,000
		Org Subtotal	54,819	495,181	1,641,000	0	0	0	0	0	2,191,000
2129	1265	Legacy - Pine Hills Trail	411,150	388,850	0	0	0	0	0	0	800,000
		Org Subtotal	411,150	388,850	0	0	0	0	0	0	800,000
2135	1265	LEG Soccer Complex Road	197,945	1,302,054	0	0	0	0	0	0	1,499,999
		Org Subtotal	197,945	1,302,054	0	0	0	0	0	0	1,499,999
2137	1050	Lakeside Village Neighborhood Park	0	360,000	0	0	0	0	0	0	360,000
		Org Subtotal	0	360,000	0	0	0	0	0	0	360,000
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
2144	1265	Parcel J Property Multipurpose Fields	243,308	3,356,691	300,000	0	0	0	0	0	3,899,999
		Org Subtotal	243,308	3,356,691	300,000	0	0	0	0	0	3,899,999
2145	1265	East Orange Soccer Fields	2,145,741	491,059	0	0	0	0	0	0	2,636,800
		Org Subtotal	2,145,741	491,059	0	0	0	0	0	0	2,636,800
2146	1265	Deputy Jonathan Scott Pine Comm Park-C.	987,143	232,338	0	0	0	0	0	0	1,219,481
		Org Subtotal	987,143	232,338	0	0	0	0	0	0	1,219,481

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2147	1265	Barnett Park Soccer Fields	808,324	6,619	0	0	0	0	0	0	814,943
		Org Subtotal	808,324	6,619	0	0	0	0	0	0	814,943
2148	1050	Barber Soccer Fields	192,403	2,457,597	0	0	0	0	0	0	2,650,000
		Org Subtotal	192,403	2,457,597	0	0	0	0	0	0	2,650,000
2149	1023	INVEST - Dorman Stadium	7,398,028	15,338	0	0	0	0	0	0	7,413,366
		Org Subtotal	7,398,028	15,338	0	0	0	0	0	0	7,413,366
2150	1023	INVEST - Countywide Parks Projects	2,250	15,947,750	0	0	0	0	0	0	15,950,000
		Org Subtotal	2,250	15,947,750	0	0	0	0	0	0	15,950,000
2151	1050	Kelly Park Restroom Facility	81,286	768,715	0	0	0	0	0	0	850,001
		Org Subtotal	81,286	768,715	0	0	0	0	0	0	850,001
2152	1050	Moss Park Restroom Facility	45,169	799,831	0	0	0	0	0	0	845,000
		Org Subtotal	45,169	799,831	0	0	0	0	0	0	845,000
2153	1265	Barnett Park Restroom Facility	60,457	764,543	0	0	0	0	0	0	825,000
		Org Subtotal	60,457	764,543	0	0	0	0	0	0	825,000
2154	1265	Blanchard Park Restroom Facility	0	425,000	0	0	0	0	0	0	425,000
		Org Subtotal	0	425,000	0	0	0	0	0	0	425,000
2155	1265	Horizon West Regional Park	82,140	2,217,860	0	0	0	0	0	0	2,300,000
		Org Subtotal	82,140	2,217,860	0	0	0	0	0	0	2,300,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 25

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2156	1050	Barnett Park Lighting	0	100,000	0	0	0	0	0	0	100,000
	1265	Barnett Park Lighting	0	350,000	0	0	0	0	0	0	350,000
		Org Subtotal	0	450,000	0	0	0	0	0	0	450,000
2157	1265	Blanchard Park Parking	0	200,000	2,000,000	0	0	0	0	0	2,200,000
		Org Subtotal	0	200,000	2,000,000	0	0	0	0	0	2,200,000
2158	1050	Lake Reams Road Park	0	200,000	1,000,000	0	0	0	0	0	1,200,000
		Org Subtotal	0	200,000	1,000,000	0	0	0	0	0	1,200,000
2159	1050	Town of Oakland Restrooms	0	182,000	0	0	0	0	0	0	182,000
		Org Subtotal	0	182,000	0	0	0	0	0	0	182,000
2160	1050	Park Playground Structures	0	0	2,280,000	0	0	0	0	0	2,280,000
		Org Subtotal	0	0	2,280,000	0	0	0	0	0	2,280,000
2161	1050	Bentonshire Park	0	0	200,000	0	0	0	0	0	200,000
		Org Subtotal	0	0	200,000	0	0	0	0	0	200,000
2162	1050	Generators for Hurricane Shelters	0	0	1,100,000	0	0	0	0	0	1,100,000
		Org Subtotal	0	0	1,100,000	0	0	0	0	0	1,100,000
2163	1050	Little Econ Greenway Bridge Repair	0	0	880,000	0	0	0	0	0	880,000
		Org Subtotal	0	0	880,000	0	0	0	0	0	880,000
2164	1265	Bithlo (Fitness Center)	0	0	54,000	540,000	0	0	0	0	594,000
		Org Subtotal	0	0	54,000	540,000	0	0	0	0	594,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 26

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2165	1265	Downey Park (Pickleball Courts)	0	0	330,000	0	0	0	0	0	330,000
		Org Subtotal	0	0	330,000	0	0	0	0	0	330,000
2166	1265	Pine Castle (Little League Fields)	0	0	230,000	2,300,000	0	0	0	0	2,530,000
		Org Subtotal	0	0	230,000	2,300,000	0	0	0	0	2,530,000
2167	1265	Barnett Park (Parcourse Stations)	0	0	150,000	0	0	0	0	0	150,000
		Org Subtotal	0	0	150,000	0	0	0	0	0	150,000
2168	1265	Horizon West Trail	0	0	350,000	3,500,000	0	0	0	0	3,850,000
		Org Subtotal	0	0	350,000	3,500,000	0	0	0	0	3,850,000
2169	1265	Clarcona Park Ring Cover	0	0	112,000	1,120,000	0	0	0	0	1,232,000
		Org Subtotal	0	0	112,000	1,120,000	0	0	0	0	1,232,000
2170	1265	Barber Park (Recreation Center)	0	0	600,000	6,000,000	0	0	0	0	6,600,000
		Org Subtotal	0	0	600,000	6,000,000	0	0	0	0	6,600,000
2171	1265	West Orange Park (Parcourse Stations)	0	0	150,000	0	0	0	0	0	150,000
		Org Subtotal	0	0	150,000	0	0	0	0	0	150,000
7382	7506	Shingle Creek Trail	1,361,990	2,088,313	0	0	0	0	0	0	3,450,303
		Org Subtotal	1,361,990	2,088,313	0	0	0	0	0	0	3,450,303
7383	7509	LAP - Pine Hills Trail	5,690,910	7,529	0	0	0	0	0	0	5,698,439
		Org Subtotal	5,690,910	7,529	0	0	0	0	0	0	5,698,439

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
7384	7510	LAP Shingle Creek Trail Const	1,123,260	262,238	0	0	0	0	0	0	1,385,498
		Org Subtotal	1,123,260	262,238	0	0	0	0	0	0	1,385,498
		DIVISION SUBTOTAL	33,719,934	41,785,073	17,198,559	16,010,000	3,350,000	0	0	0	112,063,566
Regional History Center											
2522	1023	ARC-History Center Capital Const	0	0	2,000,000	0	0	0	0	3,750,000	5,750,000
		Org Subtotal	0	0	2,000,000	0	0	0	0	3,750,000	5,750,000
		DIVISION SUBTOTAL	0	0	2,000,000	0	0	0	0	3,750,000	5,750,000
Youth & Family Services											
2525	1023	JAC Security CIP	13,640	226,360	307,968	0	0	0	0	0	547,968
		Org Subtotal	13,640	226,360	307,968	0	0	0	0	0	547,968
2554	1023	Wittenstein Cottage Improvements	603,737	52,292	0	0	0	0	0	0	656,029
		Org Subtotal	603,737	52,292	0	0	0	0	0	0	656,029
		DIVISION SUBTOTAL	617,377	278,652	307,968	0	0	0	0	0	1,203,997
		DEPARTMENT SUBTOTAL	36,727,721	43,902,393	19,506,527	16,010,000	3,350,000	0	0	3,750,000	123,246,641

Capital Improvements Program

16 - 27

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 28

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
<u>Constitutional Officers</u>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	270,742	979,258	3,000,000	0	0	0	0	0	4,250,000
		Org Subtotal	270,742	979,258	3,000,000	0	0	0	0	0	4,250,000
0188	1023	INVEST - Dist 2 Journey Neighborhood	21,139	1	0	0	0	0	0	0	21,140
		Org Subtotal	21,139	1	0	0	0	0	0	0	21,140
0189	1023	INVEST - Dist 3 Barber Pk Splash Pad/Play	78,559	1,021,442	0	0	0	0	0	0	1,100,001
		Org Subtotal	78,559	1,021,442	0	0	0	0	0	0	1,100,001
0190	1023	INVEST - Dist 3 Parks Improvements	106,128	566,872	0	0	0	0	0	0	673,000
		Org Subtotal	106,128	566,872	0	0	0	0	0	0	673,000
0191	1023	INVEST - Dist 3 Lake Baffle Box	0	475,000	0	0	0	0	0	0	475,000
		Org Subtotal	0	475,000	0	0	0	0	0	0	475,000
0192	1023	INVEST - Dist 4 Back to Nature	248,152	2,154,232	1,544,746	0	0	0	0	0	3,947,130
		Org Subtotal	248,152	2,154,232	1,544,746	0	0	0	0	0	3,947,130
0193	1023	INVEST - Dist 6 Little Egypt Sidewalks/Drai	113,365	536,635	0	0	0	0	0	0	650,000
		Org Subtotal	113,365	536,635	0	0	0	0	0	0	650,000
0331	1023	INVEST - Dist 1 Capital Projects	14,155	485,845	0	0	0	0	0	0	500,000
		Org Subtotal	14,155	485,845	0	0	0	0	0	0	500,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 29

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	146,211	2,884,189	1,418,170	0	0	0	0	0	4,448,570
	8191	Magnolia Park Sewer	2,111	247,889	0	0	0	0	0	0	250,000
		Org Subtotal	148,322	3,132,078	1,418,170	0	0	0	0	0	4,698,570
0333	1023	INVEST - Dist 3 Two Gen Comm Ctr	1,184,892	339,109	0	0	0	0	0	0	1,524,001
		Org Subtotal	1,184,892	339,109	0	0	0	0	0	0	1,524,001
0334	1023	INVEST - Dist 4 Parcel J Property Multipurp	40,122	1,012,748	0	0	0	0	0	0	1,052,870
		Org Subtotal	40,122	1,012,748	0	0	0	0	0	0	1,052,870
0335	1023	INVEST - Dist 5 Capital Projects	6,150	4,993,850	0	0	0	0	0	0	5,000,000
		Org Subtotal	6,150	4,993,850	0	0	0	0	0	0	5,000,000
0336	1023	INVEST - Dist 6 Cultural Comm Ctr	2,594,172	1,755,828	0	0	0	0	0	0	4,350,000
		Org Subtotal	2,594,172	1,755,828	0	0	0	0	0	0	4,350,000
0342	1023	INVEST - Dist 3 Road Paving	0	231,694	0	0	0	0	0	0	231,694
		Org Subtotal	0	231,694	0	0	0	0	0	0	231,694
0344	1023	INVEST - District 2 Adult Learning & Skill Ti	0	478,860	0	0	0	0	0	0	478,860
		Org Subtotal	0	478,860	0	0	0	0	0	0	478,860
		DIVISION SUBTOTAL	4,825,898	18,163,452	5,962,916	0	0	0	0	0	28,952,266
Clerk of Courts											
2072	1023	Clerk Keypad Lock Replacement	143,747	310	0	0	0	0	0	0	144,057
		Org Subtotal	143,747	310	0	0	0	0	0	0	144,057

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 30

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2075	1023	Clerk Branch Security	0	250,000	250,000	0	0	0	0	0	500,000
		Org Subtotal	0	250,000	250,000	0	0	0	0	0	500,000
		DIVISION SUBTOTAL	143,747	250,310	250,000	0	0	0	0	0	644,057
Public Defender											
0293	1023	JJC-PD Interior Modifications	24,439	75,561	0	0	0	0	0	0	100,000
		Org Subtotal	24,439	75,561	0	0	0	0	0	0	100,000
4426	1023	Courthouse PD Office Space Renovation	0	70,000	700,000	0	0	0	0	0	770,000
		Org Subtotal	0	70,000	700,000	0	0	0	0	0	770,000
		DIVISION SUBTOTAL	24,439	145,561	700,000	0	0	0	0	0	870,000
Sheriff											
0133	1035	Mounted Patrol Facility	116,972	411,117	0	0	0	0	0	0	528,089
		Org Subtotal	116,972	411,117	0	0	0	0	0	0	528,089
0139	1035	Sector V Substation	0	900,000	3,000,000	3,000,000	0	0	0	0	6,900,000
		Org Subtotal	0	900,000	3,000,000	3,000,000	0	0	0	0	6,900,000
0143	1014	Sheriff's Off. Command & Monitor. Ctr	171,709	78,291	0	0	0	0	0	0	250,000
		Org Subtotal	171,709	78,291	0	0	0	0	0	0	250,000
0144	1023	IT Service Area Remodel	35,660	777,990	0	0	0	0	0	0	813,650
		Org Subtotal	35,660	777,990	0	0	0	0	0	0	813,650

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 31

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
0266	1023	New Evidence Facility	0	1,000,000	1,000,000	1,000,000	0	0	0	0	3,000,000
	1035	New Evidence Facility	0	4,500,000	0	0	0	0	0	0	4,500,000
		Org Subtotal	0	5,500,000	1,000,000	1,000,000	0	0	0	0	7,500,000
0288	1023	Central Op Security Enhancements	17,872	282,128	0	0	0	0	0	0	300,000
		Org Subtotal	17,872	282,128	0	0	0	0	0	0	300,000
0338	1023	Sheriff's Communications Center	5,970	494,030	0	0	0	0	11,000,000	0	11,500,000
		Org Subtotal	5,970	494,030	0	0	0	0	11,000,000	0	11,500,000
0339	1023	CAD/RMS Upgrade	1,238,209	3,561,791	0	0	0	0	0	0	4,800,000
		Org Subtotal	1,238,209	3,561,791	0	0	0	0	0	0	4,800,000
4431	1023	Sheriff's K-9 Facility	2,800	1,385,902	0	0	0	0	0	0	1,388,702
	1035	Sheriff's K-9 Facility	0	1,346,298	0	0	0	0	0	0	1,346,298
		Org Subtotal	2,800	2,732,200	0	0	0	0	0	0	2,735,000
4432	1023	Aviation Upgrade	0	250,000	350,000	0	0	0	0	0	600,000
		Org Subtotal	0	250,000	350,000	0	0	0	0	0	600,000
4433	1023	CSI Expansion	0	300,000	0	0	0	0	0	0	300,000
		Org Subtotal	0	300,000	0	0	0	0	0	0	300,000
		DIVISION SUBTOTAL	1,589,192	15,287,547	4,350,000	4,000,000	0	0	11,000,000	0	36,226,739
		DEPARTMENT SUBTOTAL	6,583,276	33,846,870	11,262,916	4,000,000	0	0	11,000,000	0	66,693,062

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 32

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Convention Center											
Convention Center											
0960	4430	Convention Center Imp	33,494,901	19,265,993	11,153,183	14,058,300	10,245,650	12,099,038	13,489,652	0	113,806,717
		Org Subtotal	33,494,901	19,265,993	11,153,183	14,058,300	10,245,650	12,099,038	13,489,652	0	113,806,717
0965	4430	North/South Concourse Renovations	23,363,623	15,709,512	5,975,482	4,070,989	8,563,380	10,082,790	6,284,906	0	74,050,682
		Org Subtotal	23,363,623	15,709,512	5,975,482	4,070,989	8,563,380	10,082,790	6,284,906	0	74,050,682
0966	4430	West Concourse Renovations	48,537,374	24,973,059	16,256,135	24,623,279	23,709,214	12,189,602	14,210,348	0	164,499,011
		Org Subtotal	48,537,374	24,973,059	16,256,135	24,623,279	23,709,214	12,189,602	14,210,348	0	164,499,011
0967	4430	ARC Funding	0	16,000,000	11,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	79,000,000
		Org Subtotal	0	16,000,000	11,000,000	13,000,000	13,000,000	13,000,000	13,000,000	0	79,000,000
0968	4430	Convention Way Grand Concourse	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	0	262,000,000
		Org Subtotal	0	13,000,000	61,000,000	121,000,000	52,000,000	15,000,000	0	0	262,000,000
0969	4430	Multipurpose Venue	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	0	343,000,000
		Org Subtotal	0	7,000,000	12,000,000	89,000,000	155,000,000	80,000,000	0	0	343,000,000
		DIVISION SUBTOTAL	105,395,898	95,948,564	117,384,800	265,752,568	262,518,244	142,371,430	46,984,906	0	1,036,356,410
		DEPARTMENT SUBTOTAL	105,395,898	95,948,564	117,384,800	265,752,568	262,518,244	142,371,430	46,984,906	0	1,036,356,410

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 33

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Corrections											
Corrections CIP											
4022	1023	Perimeter Security Project	2,084,115	5,483,408	0	0	0	0	0	0	7,567,523
		Org Subtotal	2,084,115	5,483,408	0	0	0	0	0	0	7,567,523
4026	1023	Rec Yards/Perimeter Fencing Maintenance	0	840,000	0	0	0	0	0	0	840,000
		Org Subtotal	0	840,000	0	0	0	0	0	0	840,000
4027	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		Org Subtotal	0	800,000	0	0	0	0	0	0	800,000
4028	1023	North & South Perimeter Security Bldgs	0	400,000	0	3,000,000	0	0	0	0	3,400,000
		Org Subtotal	0	400,000	0	3,000,000	0	0	0	0	3,400,000
4029	1023	Video Visitation Center Renovation	0	75,000	0	0	0	0	0	0	75,000
		Org Subtotal	0	75,000	0	0	0	0	0	0	75,000
4030	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	0	1,300,000	700,000	0	0	0	0	0	2,000,000
		Org Subtotal	0	1,300,000	700,000	0	0	0	0	0	2,000,000
4031	1023	Campus Security Upgrades	0	0	0	5,000,000	4,000,000	3,000,000	2,000,000	0	14,000,000
		Org Subtotal	0	0	0	5,000,000	4,000,000	3,000,000	2,000,000	0	14,000,000
		DIVISION SUBTOTAL	2,084,115	8,898,408	700,000	8,000,000	4,000,000	3,000,000	2,000,000	0	28,682,523
Corrections Expansion											
4009	1023	Inmate Management System (IMS)	222,496	861,616	0	0	0	0	0	0	1,084,112
		Org Subtotal	222,496	861,616	0	0	0	0	0	0	1,084,112

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 34

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	222,496	861,616	0	0	0	0	0	0	1,084,112
Corrections Other											
4015	1023	Medical Management System	0	126,559	0	0	0	0	0	0	126,559
		Org Subtotal	0	126,559	0	0	0	0	0	0	126,559
4020	1023	Kitchen & Laundry Imp	10,928,424	36,002	0	0	0	0	0	0	10,964,426
		Org Subtotal	10,928,424	36,002	0	0	0	0	0	0	10,964,426
4024	1023	OCCD Impr. to Facilities	1,545,270	3,002,418	350,000	0	0	0	0	0	4,897,688
		Org Subtotal	1,545,270	3,002,418	350,000	0	0	0	0	0	4,897,688
4025	1023	OCCD Case Management System	0	550,000	0	0	0	0	0	0	550,000
		Org Subtotal	0	550,000	0	0	0	0	0	0	550,000
		DIVISION SUBTOTAL	12,473,694	3,714,979	350,000	0	0	0	0	0	16,538,673
		DEPARTMENT SUBTOTAL	14,780,305	13,475,003	1,050,000	8,000,000	4,000,000	3,000,000	2,000,000	0	46,305,308

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 35

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Fire Rescue											
Fire Rescue											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	5,352,901	1,093,099	0	0	0	0	0	0	6,446,000
		Org Subtotal	5,352,901	1,093,099	0	0	0	0	0	0	6,446,000
0727	1023	INVEST - Training Facility	0	2,000,000	1,000,000	1,000,000	1,000,000	0	0	0	5,000,000
	1046	Training Facility	0	1,800,000	0	0	0	0	0	0	1,800,000
		Org Subtotal	0	3,800,000	1,000,000	1,000,000	1,000,000	0	0	0	6,800,000
0771	1009	Enhance CAD	40,613	1,150,000	650,000	650,000	0	0	0	0	2,490,613
		Org Subtotal	40,613	1,150,000	650,000	650,000	0	0	0	0	2,490,613
0772	1009	Facilities Management	3,856,286	5,876,213	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	16,732,499
	1023	Facilities Management	124,354	863,736	0	0	0	0	0	0	988,090
		Org Subtotal	3,980,640	6,739,949	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	0	17,720,589
0795	1023	INVEST - FS #87 (Avalon Park Area)	855,497	4,870,504	0	0	0	0	0	0	5,726,001
		Org Subtotal	855,497	4,870,504	0	0	0	0	0	0	5,726,001
0797	1009	Fire Station #80	0	5,860,000	0	0	0	0	0	0	5,860,000
		Org Subtotal	0	5,860,000	0	0	0	0	0	0	5,860,000
0798	1009	Fire Station #32 (Orange Lake)	382,110	88,930	85,000	85,000	85,000	0	0	0	726,040
	1046	Fire Station #32 (Orange Lake)	16,327	5,533,673	0	0	0	0	0	0	5,550,000
		Org Subtotal	398,437	5,622,603	85,000	85,000	85,000	0	0	0	6,276,040
0801	1023	INVEST - FS #68 (Gold. & Silver Point Blvd)	1,141,323	4,584,677	0	0	0	0	0	0	5,726,000
		Org Subtotal	1,141,323	4,584,677	0	0	0	0	0	0	5,726,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 36

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
0802	1023	INVEST - Fire Apparatus & Equipment	6,105,525	996,475	0	0	0	0	0	0	7,102,000
		Org Subtotal	6,105,525	996,475	0	0	0	0	0	0	7,102,000
0803	1023	EOC Renovations	0	300,000	500,000	2,000,000	0	0	0	0	2,800,000
		Org Subtotal	0	300,000	500,000	2,000,000	0	0	0	0	2,800,000
0804	1009	Fire Station #31 (Dr. Phillips)	0	1,670,000	0	0	0	0	0	0	1,670,000
	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	6,310,000	6,310,000
		Org Subtotal	0	1,670,000	0	0	0	0	0	6,310,000	7,980,000
0805	1009	Fire Station #44 (Summer Lk Blvd/Ficquett	0	0	600,000	360,000	0	0	0	0	960,000
	1046	Fire Station #44 (Summer Lk Blvd/Ficquett	46,417	1,453,583	3,000,000	2,700,000	0	0	0	0	7,200,000
		Org Subtotal	46,417	1,453,583	3,600,000	3,060,000	0	0	0	0	8,160,000
0806	1046	Fire Station #69 (Alafaya/Research Park)	0	800,000	0	0	0	0	0	7,675,000	8,475,000
		Org Subtotal	0	800,000	0	0	0	0	0	7,675,000	8,475,000
0807	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	800,000	0	0	0	0	0	7,675,000	8,475,000
		Org Subtotal	0	800,000	0	0	0	0	0	7,675,000	8,475,000
0808	1046	Fire Station #48 (Hamlin Groves Trail-Porte	0	250,000	300,000	0	2,500,000	2,800,000	2,400,000	0	8,250,000
		Org Subtotal	0	250,000	300,000	0	2,500,000	2,800,000	2,400,000	0	8,250,000
0809	1023	Fire Rescue HQ Window Retrofit	0	0	359,611	0	0	0	0	0	359,611
		Org Subtotal	0	0	359,611	0	0	0	0	0	359,611
		DIVISION SUBTOTAL	17,921,353	39,990,890	7,494,611	8,295,000	5,085,000	4,300,000	3,900,000	21,660,000	108,646,854
		DEPARTMENT SUBTOTAL	17,921,353	39,990,890	7,494,611	8,295,000	5,085,000	4,300,000	3,900,000	21,660,000	108,646,854

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 37

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Health Services											
Animal Services											
0251	1023	Animal Svcs Facility Imp	182,771	67,229	0	0	0	0	0	0	250,000
		Org Subtotal	182,771	67,229	0	0	0	0	0	0	250,000
0252	1023	Animal Services Facility	0	4,000,000	0	15,000,000	15,000,000	0	0	0	34,000,000
		Org Subtotal	0	4,000,000	0	15,000,000	15,000,000	0	0	0	34,000,000
2393	1023	Spay/Neuter Clinics	966,277	1,513,041	1,459,681	0	0	0	0	0	3,938,999
		Org Subtotal	966,277	1,513,041	1,459,681	0	0	0	0	0	3,938,999
		DIVISION SUBTOTAL	1,149,048	5,580,270	1,459,681	15,000,000	15,000,000	0	0	0	38,188,999
Mosquito Control											
2472	1023	Mosquito Control Facility	0	0	1,700,000	5,800,000	1,800,000	0	0	0	9,300,000
		Org Subtotal	0	0	1,700,000	5,800,000	1,800,000	0	0	0	9,300,000
		DIVISION SUBTOTAL	0	0	1,700,000	5,800,000	1,800,000	0	0	0	9,300,000
		DEPARTMENT SUBTOTAL	1,149,048	5,580,270	3,159,681	20,800,000	16,800,000	0	0	0	47,488,999

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 38

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
<u>Other Court Funds</u>											
Court Facilities											
0892	1248	State Attorney Grand Jury Room	165,879	54,121	0	0	0	0	0	0	220,000
		Org Subtotal	165,879	54,121	0	0	0	0	0	0	220,000
1755	1248	Courthouse HVAC & Building Imp	0	894,999	0	0	0	0	0	0	894,999
		Org Subtotal	0	894,999	0	0	0	0	0	0	894,999
2066	1248	Courthouse Bird Deterrent	186,981	88,287	0	0	0	0	0	0	275,268
		Org Subtotal	186,981	88,287	0	0	0	0	0	0	275,268
2068	1248	Courthouse AHU Replacement	145,490	259,511	0	0	0	0	0	0	405,001
		Org Subtotal	145,490	259,511	0	0	0	0	0	0	405,001
2069	1248	Courthouse Dewatering System	41,156	258,844	50,000	0	0	0	0	0	350,000
		Org Subtotal	41,156	258,844	50,000	0	0	0	0	0	350,000
		DIVISION SUBTOTAL	539,506	1,555,762	50,000	0	0	0	0	0	2,145,268
Court Technology											
0861	1247	State Attorney Tech Modernization	249,583	865,617	0	0	0	0	0	0	1,115,200
		Org Subtotal	249,583	865,617	0	0	0	0	0	0	1,115,200
		DIVISION SUBTOTAL	249,583	865,617	0	0	0	0	0	0	1,115,200
		DEPARTMENT SUBTOTAL	789,089	2,421,379	50,000	0	0	0	0	0	3,260,468

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 39

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
PEDS											
Building Safety											
2613											
	1011	Building Safety Renovations	747,179	1,212,821	0	0	0	0	0	0	1,960,000
	1023	Building Safety Renovations (Zoning)	6,929	53,071	0	0	0	0	0	0	60,000
		Org Subtotal	754,108	1,265,892	0	0	0	0	0	0	2,020,000
2631											
	1011	County Service Building	0	1,000,000	3,750,000	3,750,000	0	0	0	0	8,500,000
		Org Subtotal	0	1,000,000	3,750,000	3,750,000	0	0	0	0	8,500,000
2632											
	1011	Satellite Office Building	0	0	245,000	0	0	0	55,000	0	300,000
		Org Subtotal	0	0	245,000	0	0	0	55,000	0	300,000
		DIVISION SUBTOTAL	754,108	2,265,892	3,995,000	3,750,000	0	0	55,000	0	10,820,000
Code Enforcement											
3222											
	1023	Code Building Renovations	144,772	1,315,004	75,000	0	0	0	0	0	1,534,776
		Org Subtotal	144,772	1,315,004	75,000	0	0	0	0	0	1,534,776
		DIVISION SUBTOTAL	144,772	1,315,004	75,000	0	0	0	0	0	1,534,776
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	640,598	375,241	1,070,000	405,000	0	0	0	0	2,490,839
	1026	Environmental Sensitive Land	537,979	956,693	914,000	0	0	0	0	0	2,408,672
	1263	Environmental Sensitive Land	0	31,194	31,668	0	0	0	0	0	62,862
	1274	Environmental Sensitive Land	0	15,394	15,675	0	0	0	0	0	31,069
		Org Subtotal	1,178,577	1,378,522	2,031,343	405,000	0	0	0	0	4,993,442
2439											
	1023	Water Quality Improvements	4,212,910	5,044,150	2,405,000	0	0	0	0	0	11,662,060
		Org Subtotal	4,212,910	5,044,150	2,405,000	0	0	0	0	0	11,662,060

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 40

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2482	1023	Pineloch NSBB/Upflow Filter Construction	0	0	1,000,000	0	0	0	0	0	1,000,000
		Org Subtotal	0	0	1,000,000	0	0	0	0	0	1,000,000
2657	1023	Little Wekiva STA	0	5,000,000	0	0	0	0	0	0	5,000,000
		Org Subtotal	0	5,000,000	0	0	0	0	0	0	5,000,000
2658	1023	Lake Lawne Reuse Facility	790,190	1,684,810	95,000	0	0	0	0	0	2,570,000
	8150	Lake Lawne Reuse Facility	899,607	32,500	0	0	0	0	0	0	932,107
		Org Subtotal	1,689,797	1,717,310	95,000	0	0	0	0	0	3,502,107
2659	1026	TM Ranch Acquisition	197,996	125,000	150,000	0	0	0	0	0	472,996
		Org Subtotal	197,996	125,000	150,000	0	0	0	0	0	472,996
		DIVISION SUBTOTAL	7,279,280	13,264,982	5,681,343	405,000	0	0	0	0	26,630,605
Fiscal & Operational Support											
3193	1023	Lake June Development	0	6,700	0	0	0	0	0	0	6,700
		Org Subtotal	0	6,700	0	0	0	0	0	0	6,700
		DIVISION SUBTOTAL	0	6,700	0	0	0	0	0	0	6,700
Housing & Community Development											
1749	1023	Housing For All Initiatives	0	0	1,500,000	1,500,000	1,500,000	1,500,000	0	0	6,000,000
		Org Subtotal	0	0	1,500,000	1,500,000	1,500,000	1,500,000	0	0	6,000,000
1754	1023	INVEST - Housing Initiatives	717,467	4,282,533	0	0	0	0	0	0	5,000,000
		Org Subtotal	717,467	4,282,533	0	0	0	0	0	0	5,000,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 41

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2074	5900	Cultural Community Center	0	0	700,000	0	0	0	0	0	700,000
		Org Subtotal	0	0	700,000	0	0	0	0	0	700,000
9093	7702	Holden Hght Ph IV-LK June	468,299	22,874	0	0	0	0	0	0	491,173
		Org Subtotal	468,299	22,874	0	0	0	0	0	0	491,173
9157	7702	Coalition for Homless-Mens Ctr	1,430,584	291,377	0	0	0	0	0	0	1,721,961
		Org Subtotal	1,430,584	291,377	0	0	0	0	0	0	1,721,961
9298	7702	Holden Hght Ph IV	700,377	1,032,761	0	0	0	0	0	0	1,733,138
		Org Subtotal	700,377	1,032,761	0	0	0	0	0	0	1,733,138
9785	7702	Senior Center Rehab	41,950	428,050	0	0	0	0	0	0	470,000
		Org Subtotal	41,950	428,050	0	0	0	0	0	0	470,000
9793	7702	Holden Hght Phase IV	0	400,000	0	0	0	0	0	0	400,000
		Org Subtotal	0	400,000	0	0	0	0	0	0	400,000
9809	7702	CDBG-Two Gen Comm Ctr	0	700,000	0	0	0	0	0	0	700,000
		Org Subtotal	0	700,000	0	0	0	0	0	0	700,000
		DIVISION SUBTOTAL	3,358,677	7,157,595	2,200,000	1,500,000	1,500,000	1,500,000	0	0	17,216,272
Transportation Planning											
2137	1450	Lakeside Village Neighborhood Park	936,362	528,639	0	0	0	0	0	0	1,465,001
		Org Subtotal	936,362	528,639	0	0	0	0	0	0	1,465,001
		DIVISION SUBTOTAL	936,362	528,639	0	0	0	0	0	0	1,465,001
		DEPARTMENT SUBTOTAL	12,473,199	24,538,812	11,951,343	5,655,000	1,500,000	1,500,000	55,000	0	57,673,354

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 42

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Public Works											
Engineering											
2722											
	1003	Intersection WID/CW	3,266,417	5,950,587	3,000,100	3,000,100	3,000,100	3,000,100	3,000,100	0	24,217,504
	1306	Intersection WID/CW	0	181,641	0	0	0	0	0	0	181,641
	1308	Intersection WID/CW	0	2,809	21	0	0	0	0	0	2,830
	1311	Intersection WID/CW	0	84,740	0	0	0	0	0	0	84,740
	1312	Intersection WID/CW	2,504	12,433	0	0	0	0	0	0	14,937
	1327	Intersection WID/CW	0	68,156	0	0	0	0	0	0	68,156
		Org Subtotal	3,268,921	6,300,366	3,000,121	3,000,100	3,000,100	3,000,100	3,000,100	0	24,569,808
2752											
	1023	INVEST - R. Crotty Pkwy (436-Dean)	470,480	409,250	540,370	4,525,526	3,215,294	5,000,000	500,000	0	14,660,920
	1032	Richard Crotty Pkwy (436-Dean)	1,331,722	5,220,572	1,959,630	2,174,474	7,784,706	0	0	46,980,000	65,451,104
		Org Subtotal	1,802,202	5,629,822	2,500,000	6,700,000	11,000,000	5,000,000	500,000	46,980,000	80,112,024
2766											
	1003	ROW & Drainage	54,302	5,676	5,000	5,000	5,000	5,000	5,000	0	84,978
		Org Subtotal	54,302	5,676	5,000	5,000	5,000	5,000	5,000	0	84,978
2841											
	1003	Sidewalk Program C-W	5,470,754	3,362,439	3,757,485	2,400,000	2,400,000	2,400,000	2,400,000	0	22,190,678
		Org Subtotal	5,470,754	3,362,439	3,757,485	2,400,000	2,400,000	2,400,000	2,400,000	0	22,190,678
2851											
	1002	ADA Compliance Retrofit	2,869,237	2,818,155	2,818,155	2,477,999	2,477,999	2,000,000	2,000,000	0	17,461,545
	1318	ADA Compliance Retrofit	0	8,503	0	0	0	0	0	0	8,503
		Org Subtotal	2,869,237	2,826,658	2,818,155	2,477,999	2,477,999	2,000,000	2,000,000	0	17,470,048
2852											
	1003	Major Drng Structures-Replac	2,686,959	1,494,182	750,000	750,000	750,000	1,250,000	750,000	2,500,000	10,931,141
		Org Subtotal	2,686,959	1,494,182	750,000	750,000	750,000	1,250,000	750,000	2,500,000	10,931,141
2859											
	1023	Pine Hills Landfill Closure	226,516	149,298	200,000	200,000	200,000	200,000	200,000	0	1,375,814
		Org Subtotal	226,516	149,298	200,000	200,000	200,000	200,000	200,000	0	1,375,814

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 43

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2883	1034	Sand Lake Road	68,368	161,632	0	0	0	0	0	10,000,000	10,230,000
	1326	Sand Lake Road	334,176	728,884	7,482	0	0	0	0	0	1,070,542
		Org Subtotal	402,544	890,516	7,482	0	0	0	0	10,000,000	11,300,542
2892	1034	Hamlin Road Extension	2,067,296	10,932,703	100	0	0	0	0	0	13,000,099
		Org Subtotal	2,067,296	10,932,703	100	0	0	0	0	0	13,000,099
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	20,000	20,000	500,000	500,000	0	0	18,940,000	19,980,000
		Org Subtotal	0	20,000	20,000	500,000	500,000	0	0	18,940,000	19,980,000
3028	1033	Moss Park Rd Impv	34,124	42,676	100	0	0	0	0	100,000	176,900
		Org Subtotal	34,124	42,676	100	0	0	0	0	100,000	176,900
3037	1003	Taft-VnInd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-VnInd Rd(441-Orng Av)	6,150,521	7,481,742	4,000,000	5,600,000	2,600,000	400,000	0	23,500,000	49,732,263
	1329	Taft-VnInd Rd(441-Orng Av)	8,148	46,768	1,262	0	0	0	0	0	56,178
		Org Subtotal	6,158,669	7,624,765	4,001,262	5,600,000	2,600,000	400,000	0	23,500,000	49,884,696
3045	1034	Holden Ave(JYP-Orng Av)	2,059,264	3,365	7,700,000	7,400,000	500,000	0	0	0	17,662,629
		Org Subtotal	2,059,264	3,365	7,700,000	7,400,000	500,000	0	0	0	17,662,629
3073	1246	Kirkman Road Extension	0	746,650	400,000	100	60,000,000	0	0	0	61,146,750
	8286	Kirkman Road Extension	0	0	16,000,000	0	0	0	0	0	16,000,000
		Org Subtotal	0	746,650	16,400,000	100	60,000,000	0	0	0	77,146,750
3074	1246	International Dr Ultimate Tran Study	0	1,050,000	400,000	0	0	0	0	0	1,450,000
		Org Subtotal	0	1,050,000	400,000	0	0	0	0	0	1,450,000

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
3075											
	1023	INVEST - Boggy Creek Bridge Replace.	6,011,934	2,554,919	0	0	0	0	0	0	8,566,853
	1033	Boggy Creek Bridge Replacement	0	3,345,933	250,000	0	0	0	0	0	3,595,933
	1321	Boggy Creek Bridge Replacement	117,450	239,336	0	0	0	0	0	0	356,786
		Org Subtotal	6,129,384	6,140,188	250,000	0	0	0	0	0	12,519,572
3095											
	1034	Palm Parkway Connector Road	0	500,000	7,200,000	2,800,000	0	0	0	0	10,500,000
		Org Subtotal	0	500,000	7,200,000	2,800,000	0	0	0	0	10,500,000
3096											
	1003	Kennedy Blvd (Forest City-I4)	35,508	0	1,862,642	2,500,000	0	0	0	0	4,398,150
	1004	Kennedy Blvd (Forest City-I4)	3,595	3,500,000	1,900,000	0	0	0	0	0	5,403,595
	1023	INVEST - Kennedy (Forest City-I4)	120,748	113,878	962,119	1,686,000	6,100,000	4,700,000	914,000	0	14,596,745
	1031	Kennedy Blvd (Forest City-I4)	245,288	54,039	779,618	1,400,000	2,300,000	237,136	0	0	5,016,081
		Org Subtotal	405,139	3,667,917	5,504,379	5,586,000	8,400,000	4,937,136	914,000	0	29,414,571
3097											
	1003	All American(OBT-Forest Cty)	84,597	816,030	2,200,000	1,009,688	4,000,000	0	0	0	8,110,315
	1031	All American(OBT-Forest Cty)	1,132,828	651,838	1,600,000	5,790,312	0	100,000	0	0	9,274,978
		Org Subtotal	1,217,425	1,467,868	3,800,000	6,800,000	4,000,000	100,000	0	0	17,385,293
5000											
	1003	Street Lights-County Rds	324,891	1,368,681	100	0	0	0	0	0	1,693,672
	1032	Street Lights-County Rds	2,921,004	1,543,082	100	0	0	0	0	0	4,464,186
	1033	Street Lights-County Rds	169,572	1,845,198	100	0	0	0	0	0	2,014,870
	1034	Street Lights-County Rds	3,743,120	3,147,117	100	0	0	0	0	0	6,890,337
	1315	Street Lights-County Rds	0	946,182	10,442	0	0	0	0	0	956,624
	1316	Street Lights-County Rds	0	478,507	4,428	0	0	0	0	0	482,935
		Org Subtotal	7,158,587	9,328,767	15,270	0	0	0	0	0	16,502,624
5001											
	1246	John Young Pkwy/6 Lane	17,103,382	387,494	600,000	0	0	0	0	0	18,090,876
		Org Subtotal	17,103,382	387,494	600,000	0	0	0	0	0	18,090,876

Capital Improvements Program

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5004	1023	INVEST - Chuluota Rd	0	100	100	1,228,000	1,287,900	3,995,600	3,488,400	0	10,000,100
	1328	Chuluota Rd	0	464,870	174,173	0	0	0	0	0	639,043
		Org Subtotal	0	464,970	174,273	1,228,000	1,287,900	3,995,600	3,488,400	0	10,639,143
5005	1023	INVEST - McCulloch Rd	0	100,000	275,280	342,544	1,000,000	2,196,160	1,946,160	7,139,856	13,000,000
		Org Subtotal	0	100,000	275,280	342,544	1,000,000	2,196,160	1,946,160	7,139,856	13,000,000
5006	1034	CR 545 Village H ROW	351,219	868,781	100	0	0	0	0	0	1,220,100
	1331	CR 545 Village H ROW	0	254,047	255,000	0	0	0	0	0	509,047
		Org Subtotal	351,219	1,122,828	255,100	0	0	0	0	0	1,729,147
5024	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,206,446	2,157,233	11,178,013	13,500,000	4,000,000	0	0	0	32,041,692
	1032	Econ Trail (Lk Underhill-SR50)	3,804,652	25,493	0	0	0	0	0	0	3,830,145
		Org Subtotal	5,011,098	2,182,726	11,178,013	13,500,000	4,000,000	0	0	0	35,871,837
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	268,126	176,951	832,140	900,000	0	0	0	0	2,177,217
	1034	Texas Ave (Oak Rdg-Holden)	81,891	1,178,548	5,724,776	2,466,855	400,000	0	0	11,210,000	21,062,070
		Org Subtotal	350,017	1,355,499	6,556,916	3,366,855	400,000	0	0	11,210,000	23,239,287
5029	1032	Valencia Col Ln(Grod-Econ)	1,449,300	0	50	0	0	0	0	11,700,000	13,149,350
		Org Subtotal	1,449,300	0	50	0	0	0	0	11,700,000	13,149,350
5033	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	1,250,000	100	0	0	0	0	0	1,250,100
		Org Subtotal	0	1,250,000	100	0	0	0	0	0	1,250,100
5036	1034	CR 545 Widening - Village I to H	0	50,000	100	0	0	0	0	0	50,100
		Org Subtotal	0	50,000	100	0	0	0	0	0	50,100

Capital Improvements Program

16 - 45

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 46

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5037	1034	Western Way Rd Imp (CR545 to Lk Cnty Li	0	50,000	100	0	0	0	0	0	50,100
		Org Subtotal	0	50,000	100	0	0	0	0	0	50,100
5055	1003	CR 545 (Tilden-SR50)	192,409	25,591	0	0	0	0	0	0	218,000
	1031	CR 545 (Tilden-SR50)	113,396	63,404	500,000	0	0	0	0	6,600,000	7,276,800
		Org Subtotal	305,805	88,995	500,000	0	0	0	0	6,600,000	7,494,800
5056	1003	FDOT St Lighting & Lndscp	1,720,847	255,000	50,000	0	0	0	0	0	2,025,847
	1322	FDOT St Lighting & Lndscp	0	82,918	0	0	0	0	0	0	82,918
		Org Subtotal	1,720,847	337,918	50,000	0	0	0	0	0	2,108,765
5059	1003	Woodbury Road Study	0	100	100	0	0	0	0	22,605,000	22,605,200
	1325	Woodbury Road Study	0	872,215	40,343	0	0	0	0	0	912,558
		Org Subtotal	0	872,315	40,443	0	0	0	0	22,605,000	23,517,758
5064	1033	Innovation Way S(417-528)	6,000	44,325	0	0	0	0	0	0	50,325
	1332	Innovation Way S(417-528)	291,001	632,353	488,183	0	0	0	0	0	1,411,537
		Org Subtotal	297,001	676,678	488,183	0	0	0	0	0	1,461,862
5068	1034	Reams Road (Fiquette-CR535)	2,602,362	1,174,897	100,000	0	0	0	40,000	0	3,917,259
	1304	Reams Road (Fiquette-CR535)	1,465	218,539	0	0	0	0	0	0	220,004
		Org Subtotal	2,603,827	1,393,436	100,000	0	0	0	40,000	0	4,137,263
5070	1246	I-Drive Transit Lanes	618,077	1,343,259	500,000	4,590,000	9,180,000	5,325,000	710,689	0	22,267,025
		Org Subtotal	618,077	1,343,259	500,000	4,590,000	9,180,000	5,325,000	710,689	0	22,267,025
5071	1246	I-Drive Pedestrian Bridge	11,348,292	327,743	600,000	0	0	0	0	0	12,276,035
		Org Subtotal	11,348,292	327,743	600,000	0	0	0	0	0	12,276,035

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5081	1246	Tangelo Pk Pedestrian Traffic Calming	3,500	50,000	50,000	50,000	50,000	50,000	50,000	0	303,500
		Org Subtotal	3,500	50,000	50,000	50,000	50,000	50,000	50,000	0	303,500
5084	1003	Holden Heights-Ph IV	41,800	458,200	100	0	0	0	0	0	500,100
		Org Subtotal	41,800	458,200	100	0	0	0	0	0	500,100
5085	1023	INVEST - Boggy Creek Rd	2,706,854	2,352,696	0	1,272,727	1,099,998	0	0	0	7,432,275
	1033	Boggy Creek Rd	15,428	2,768,995	5,800,000	2,811,273	430,000	0	0	0	11,825,696
	1321	Boggy Creek Rd	1,369,433	20,960	644,851	0	0	0	0	0	2,035,244
		Org Subtotal	4,091,715	5,142,651	6,444,851	4,084,000	1,529,998	0	0	0	21,293,215
5089	1246	Destination Parkway	6,797,720	249,855	100,000	0	0	0	0	0	7,147,575
		Org Subtotal	6,797,720	249,855	100,000	0	0	0	0	0	7,147,575
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	1,209,972	4,486,609	650,000	500,000	5,000,000	8,200,000	5,000,000	650,000	25,696,581
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	31,331	746,671	74,019	0	0	0	0	0	852,021
		Org Subtotal	1,241,303	5,233,280	724,019	500,000	5,000,000	8,200,000	5,000,000	42,000,000	67,898,602
5091	1033	Wildwood Ave(I4 Bridge)	397,478	46,501	50	0	0	0	0	0	444,029
	1034	Wildwood Ave(I4 Bridge)	182,305	25,217	50	0	0	0	0	0	207,572
		Org Subtotal	579,783	71,718	100	0	0	0	0	0	651,601
5094	1246	TSM Traffic Calming	69,970	50	100,000	0	0	0	0	0	170,020
		Org Subtotal	69,970	50	100,000	0	0	0	0	0	170,020
5095	1246	Pedestrian Enhancements	498,630	1,015,407	600,000	850,000	850,000	600,000	600,000	0	5,014,037
		Org Subtotal	498,630	1,015,407	600,000	850,000	850,000	600,000	600,000	0	5,014,037

Capital Improvements Program

16 - 47

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5107	1246	I-Drive(Westwood)	18,125,564	1,259,026	400,000	0	0	0	0	0	19,784,590
		Org Subtotal	18,125,564	1,259,026	400,000	0	0	0	0	0	19,784,590
5109	1023	Legacy - Holden Ave(JYP-OBT)	6,177,149	4,321,115	1,000,000	0	0	0	0	0	11,498,264
		Org Subtotal	6,177,149	4,321,115	1,000,000	0	0	0	0	0	11,498,264
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	674,343	523,747	0	0	0	0	0	0	1,198,090
		Org Subtotal	674,343	523,747	0	0	0	0	0	0	1,198,090
5121	1023	Legacy - Texas Ave	1,425,396	1,524,511	1,547,150	2,633,145	1,085,995	0	0	0	8,216,197
		Org Subtotal	1,425,396	1,524,511	1,547,150	2,633,145	1,085,995	0	0	0	8,216,197
5122	1023	Legacy - Valencia College Ln	3,097,079	162,308	0	0	0	0	0	0	3,259,387
		Org Subtotal	3,097,079	162,308	0	0	0	0	0	0	3,259,387
5134	1309	UCF Area Pedestrian Safety Imp	0	370,182	4,327	0	0	0	0	0	374,509
	1314	UCF Area Pedestrian Safety Imp	0	39,711	408	0	0	0	0	0	40,119
		Org Subtotal	0	409,893	4,735	0	0	0	0	0	414,628
5137	1002	Pine Hills Pedestrian Safety Project	242,552	557,447	800,000	5,250,000	5,250,000	0	0	0	12,099,999
	1300	Pine Hills Pedestrian Safety Project	135,032	75,275	555	0	0	0	0	0	210,862
		Org Subtotal	377,584	632,722	800,555	5,250,000	5,250,000	0	0	0	12,310,861
5138	1002	Ficquette/Dorman Road	1,279,189	26,627	0	0	0	0	0	0	1,305,816
		Org Subtotal	1,279,189	26,627	0	0	0	0	0	0	1,305,816
5139	1023	INVEST - Reams (Summerlk-Taborfld)	656,143	990,828	1,150,700	5,270,600	4,364,167	3,750,000	6,500,000	8,747,997	31,430,435
	1304	Reams (Summerlk-Taborfld)	0	1,747,468	0	0	0	0	0	0	1,747,468
		Org Subtotal	656,143	2,738,296	1,150,700	5,270,600	4,364,167	3,750,000	6,500,000	8,747,997	33,177,903

Capital Improvements Program

16 - 48

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5140	1023	INVEST - Ficquette (Summerlk-Overst)	159,634	1,908,366	550,000	5,400,000	5,550,000	4,732,000	2,579,571	0	20,879,571
	1307	Ficquette (Summerlk-Overst)	0	314	15	0	0	0	0	0	329
		Org Subtotal	159,634	1,908,680	550,015	5,400,000	5,550,000	4,732,000	2,579,571	0	20,879,900
5141	1023	INVEST - EOC Transport Needs	0	250,000	1,200,000	2,800,000	1,717,364	3,949,728	3,277,884	1,805,024	15,000,000
		Org Subtotal	0	250,000	1,200,000	2,800,000	1,717,364	3,949,728	3,277,884	1,805,024	15,000,000
5142	1023	INVEST - Intersections & Ped Safety	1,545,097	2,308,766	5,975,259	3,090,550	1,960,328	0	0	0	14,880,000
		Org Subtotal	1,545,097	2,308,766	5,975,259	3,090,550	1,960,328	0	0	0	14,880,000
5143	1002	Median Tree Program	619,283	2,104,707	500,000	2,651,731	1,500,000	1,514,688	0	0	8,890,409
	1029	Median Tree Program	286,137	2,117,636	2,127,811	684,612	0	0	0	0	5,216,196
		Org Subtotal	905,420	4,222,343	2,627,811	3,336,343	1,500,000	1,514,688	0	0	14,106,605
5145	1002	Oak Ridge Pedestrian Safety	0	0	0	800,000	1,951,000	0	0	0	2,751,000
	1003	Oak Ridge Pedestrian Safety	0	800,000	400,000	2,000,000	2,800,000	0	0	0	6,000,000
		Org Subtotal	0	800,000	400,000	2,800,000	4,751,000	0	0	0	8,751,000
5148	1003	East Streets Drainage Imp Sec 2	0	250,000	100,000	0	0	0	0	0	350,000
		Org Subtotal	0	250,000	100,000	0	0	0	0	0	350,000
5149	1033	Sunbridge Parkway (Dowden Rd to Osceol	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
5154	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	460,000	0	0	0	0	0	460,000
		Org Subtotal	0	0	460,000	0	0	0	0	0	460,000
5155	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden F	0	0	550,000	0	0	0	0	0	550,000
		Org Subtotal	0	0	550,000	0	0	0	0	0	550,000

Capital Improvements Program

16 - 49

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5156	1003	University Blvd (Goldenrod Rd to SR 436)	0	0	450,000	0	0	0	0	0	450,000
		Org Subtotal	0	0	450,000	0	0	0	0	0	450,000
7365	7522	LAP - Vineland Ave	298,841	1,162	0	0	0	0	0	0	300,003
		Org Subtotal	298,841	1,162	0	0	0	0	0	0	300,003
7366	7523	LAP - Alafaya Trail	202,154	97,849	0	0	0	0	0	0	300,003
		Org Subtotal	202,154	97,849	0	0	0	0	0	0	300,003
7367	7524	LAP - Lake Pickett Road	149,799	17,523	0	0	0	0	0	0	167,322
		Org Subtotal	149,799	17,523	0	0	0	0	0	0	167,322
7368	7525	LAP - University Blvd at Dean Rd	692	492,443	0	0	0	0	0	0	493,135
		Org Subtotal	692	492,443	0	0	0	0	0	0	493,135
7369	7526	LAP - Wallace Road	0	1,429,656	0	0	0	0	0	0	1,429,656
		Org Subtotal	0	1,429,656	0	0	0	0	0	0	1,429,656
7370	7527	LAP - Turkey Lk Vineland Rd	0	182,518	0	0	0	0	0	0	182,518
		Org Subtotal	0	182,518	0	0	0	0	0	0	182,518
7375	7532	LAP Powers Drive	0	200,000	0	0	0	0	0	0	200,000
		Org Subtotal	0	200,000	0	0	0	0	0	0	200,000
		DIVISION SUBTOTAL	131,568,693	110,368,063	104,883,207	103,311,236	145,309,851	53,605,412	33,961,804	213,827,877	896,836,143
Roads & Drainage											
2912	1004	Bridge Maintenance and Repairs	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
		Org Subtotal	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000

Capital Improvements Program

16 - 50

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 51

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
2913	1004	Multipurpose Path Conversion and Maint.	0	0	680,000	680,000	50,000	50,000	50,000	50,000	1,560,000
		Org Subtotal	0	0	680,000	680,000	50,000	50,000	50,000	50,000	1,560,000
2947	1004	MTNC Yards Improvements	656,906	957,921	400,000	400,000	200,000	200,000	200,000	200,000	3,214,827
		Org Subtotal	656,906	957,921	400,000	400,000	200,000	200,000	200,000	200,000	3,214,827
2990	1004	Rehab Existing Rdwys CW	75,930,333	31,275,685	32,991,000	29,000,000	29,000,000	25,000,000	25,000,000	25,000,000	273,197,018
		Org Subtotal	75,930,333	31,275,685	32,991,000	29,000,000	29,000,000	25,000,000	25,000,000	25,000,000	273,197,018
3010	1004	Drainage Rehab	12,407,259	6,088,697	5,000,000	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	44,495,956
		Org Subtotal	12,407,259	6,088,697	5,000,000	5,000,000	4,000,000	4,000,000	4,000,000	4,000,000	44,495,956
5086	1002	Railroad Crossing Replace	1,153,897	500,000	500,000	500,000	300,000	150,000	100,000	100,000	3,303,897
		Org Subtotal	1,153,897	500,000	500,000	500,000	300,000	150,000	100,000	100,000	3,303,897
		DIVISION SUBTOTAL	90,148,395	38,822,303	40,571,000	36,580,000	34,550,000	30,400,000	30,350,000	30,350,000	331,771,698
Stormwater											
2753	1023	Land/Prim Water Syst	12,043,304	12,243,779	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	58,787,083
		Org Subtotal	12,043,304	12,243,779	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	5,750,000	58,787,083
2767	1023	CW Sec Dmg	1,351,328	244,872	0	0	0	0	0	0	1,596,200
		Org Subtotal	1,351,328	244,872	0	0	0	0	0	0	1,596,200
3087	1004	Stormwater Rehabilitation	6,008,530	1,719,071	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,727,601
	1142	Stormwater Rehabilitation	1,495,400	1,068,895	2,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,064,295
		Org Subtotal	7,503,930	2,787,966	4,000,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	26,791,896

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 52

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5035	1023	Drainwell Replacement	194,451	25,716	0	0	0	0	0	0	220,167
		Org Subtotal	194,451	25,716	0	0	0	0	0	0	220,167
5092	1023	Pond Restoration/Rehab	557,084	241,570	200,000	200,000	200,000	200,000	200,000	200,000	1,998,654
	1142	Pond Restoration/Rehab	1,610,944	1,232,825	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000	13,043,769
		Org Subtotal	2,168,028	1,474,395	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	15,042,423
7088	7592	Orlo Vista Neighborhood	0	919,767	0	0	0	0	0	0	919,767
		Org Subtotal	0	919,767	0	0	0	0	0	0	919,767
		DIVISION SUBTOTAL	23,261,041	17,696,495	11,650,000	10,150,000	10,150,000	10,150,000	10,150,000	10,150,000	103,357,536
Traffic											
2720	1004	Signal Installation CW	4,113,153	4,065,941	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	23,179,094
		Org Subtotal	4,113,153	4,065,941	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	23,179,094
2723	1004	Traffic Signal Structure Inspections	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
		Org Subtotal	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,050,000
2729	1004	Traffic Calming Program	787,974	336,000	300,000	300,000	300,000	300,000	300,000	300,000	2,923,974
		Org Subtotal	787,974	336,000	300,000	300,000	300,000	300,000	300,000	300,000	2,923,974
5088	1002	Roadway Signage Program	51,620	300,001	300,000	300,000	300,000	300,000	300,000	300,000	2,151,621
		Org Subtotal	51,620	300,001	300,000	300,000	300,000	300,000	300,000	300,000	2,151,621
5133	1004	Speed Radar Sign	718,368	379,684	250,000	250,000	250,000	250,000	250,000	250,000	2,598,052
		Org Subtotal	718,368	379,684	250,000	250,000	250,000	250,000	250,000	250,000	2,598,052

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 53

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
5146	1004	Traffic Signal Preventative Maint	256,597	1,369,793	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	9,426,390
		Org Subtotal	256,597	1,369,793	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	9,426,390
5147	1004	School Zone Time Switch Replacement	798,964	84,249	0	0	0	0	0	0	883,213
		Org Subtotal	798,964	84,249	0	0	0	0	0	0	883,213
5150	1004	Upgrade Multi-Lane School Zones	0	340,000	340,000	340,000	340,000	0	0	0	1,360,000
		Org Subtotal	0	340,000	340,000	340,000	340,000	0	0	0	1,360,000
5151	1002	Miscellaneous Traffic Safety Projects	0	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
		Org Subtotal	0	0	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
5152	1004	Traffic Fiber Asset Management	0	0	200,000	200,000	0	0	0	0	400,000
		Org Subtotal	0	0	200,000	200,000	0	0	0	0	400,000
5153	1004	Traffic Signal Cabinet Security	0	0	400,000	0	0	0	0	0	400,000
		Org Subtotal	0	0	400,000	0	0	0	0	0	400,000
		DIVISION SUBTOTAL	6,726,676	7,025,668	6,240,000	5,840,000	5,640,000	5,300,000	5,300,000	5,300,000	47,372,344
		DEPARTMENT SUBTOTAL	251,704,805	173,912,529	163,344,207	155,881,236	195,649,851	99,455,412	79,761,804	259,627,877	1,379,337,721

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 54

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
Utilities											
Other											
1409	4420	Customer Info & Billing System	13,747,753	3,398,699	2,753,110	2,635,000	1,135,000	1,131,986	34,904	0	24,836,452
		Org Subtotal	13,747,753	3,398,699	2,753,110	2,635,000	1,135,000	1,131,986	34,904	0	24,836,452
1410	4420	Presidents Drive Ops Center	9,744,578	33,749	0	0	0	0	0	0	9,778,327
		Org Subtotal	9,744,578	33,749	0	0	0	0	0	0	9,778,327
1499	4420	MIS Network/Work Order Sys	7,876,757	1,608,333	2,704,162	1,883,997	1,883,244	1,607,901	1,205,780	29,918	18,800,092
		Org Subtotal	7,876,757	1,608,333	2,704,162	1,883,997	1,883,244	1,607,901	1,205,780	29,918	18,800,092
1535	4420	GIS Migration	2,376,921	785,000	432,171	231,427	141,605	141,605	141,993	31,200	4,281,922
		Org Subtotal	2,376,921	785,000	432,171	231,427	141,605	141,605	141,993	31,200	4,281,922
1543	4420	Utilities Administration Building Improv	104,966	1,590,000	225,205	74,795	0	0	0	0	1,994,966
		Org Subtotal	104,966	1,590,000	225,205	74,795	0	0	0	0	1,994,966
1549	4420	Developer Projects	5,102	20,000	20,000	20,000	20,000	20,000	20,000	20,000	145,102
		Org Subtotal	5,102	20,000	20,000	20,000	20,000	20,000	20,000	20,000	145,102
1551	4420	Developer Built Projects	27,894	70,000	70,000	70,000	70,000	70,000	70,000	70,000	517,894
		Org Subtotal	27,894	70,000	70,000	70,000	70,000	70,000	70,000	70,000	517,894
1552	4420	Developer Built Projects	452,038	70,000	70,000	70,000	70,000	70,000	70,000	70,000	942,038
		Org Subtotal	452,038	70,000	70,000	70,000	70,000	70,000	70,000	70,000	942,038
1556	4420	Utilities Security Imp	310,631	873,578	316,153	250,404	200,404	200,404	198,476	299,836	2,649,886
		Org Subtotal	310,631	873,578	316,153	250,404	200,404	200,404	198,476	299,836	2,649,886

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 55

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1558	4420	Eastern Operations Building	333,428	915,000	1,428,249	9,267,123	7,232,877	0	0	0	19,176,677
		Org Subtotal	333,428	915,000	1,428,249	9,267,123	7,232,877	0	0	0	19,176,677
1560	4420	Developer Built Projects	511,171	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,561,171
		Org Subtotal	511,171	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,561,171
1561	4420	Developer Built Projects	616,853	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,416,853
		Org Subtotal	616,853	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,416,853
		DIVISION SUBTOTAL	36,108,092	9,914,359	8,569,050	15,052,746	11,303,130	3,791,896	2,291,153	1,070,954	88,101,380
Solid Waste											
1061	4410	Porter Modifications	652,731	2,132,000	261,905	0	50,000	316,667	283,333	0	3,696,636
		Org Subtotal	652,731	2,132,000	261,905	0	50,000	316,667	283,333	0	3,696,636
1065	4410	McLeod Rd TS Improvements	2,983,910	5,612,000	18,953,571	4,401,786	0	0	0	575,000	32,526,267
		Org Subtotal	2,983,910	5,612,000	18,953,571	4,401,786	0	0	0	575,000	32,526,267
1069	4410	Ldfill-Admin Bldg	891,499	121,000	1,200,000	0	0	0	0	0	2,212,499
		Org Subtotal	891,499	121,000	1,200,000	0	0	0	0	0	2,212,499
1081	4410	Cell AK Long-Term Care	140,624	215,265	150,000	0	0	0	0	0	505,889
		Org Subtotal	140,624	215,265	150,000	0	0	0	0	0	505,889
1083	4410	NW Transfer Station	0	0	0	0	0	0	0	5,965,278	5,965,278
		Org Subtotal	0	0	0	0	0	0	0	5,965,278	5,965,278
1086	4410	Cell 7B/8 Closure & LT Care	1,155,734	305,000	305,668	304,833	304,833	304,833	305,668	1,524,165	4,510,734
		Org Subtotal	1,155,734	305,000	305,668	304,833	304,833	304,833	305,668	1,524,165	4,510,734

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1099	4410	Closure & LT Care Class III #1	614,209	245,704	183,459	182,456	180,000	180,000	180,493	900,493	2,666,814
		Org Subtotal	614,209	245,704	183,459	182,456	180,000	180,000	180,493	900,493	2,666,814
1106	4410	Class 3 Waste Disposal Cell 2	641,117	1,719,713	1,402,636	1,762,000	232,000	232,000	232,636	926,729	7,148,831
		Org Subtotal	641,117	1,719,713	1,402,636	1,762,000	232,000	232,000	232,636	926,729	7,148,831
1107	4410	Landfill Cell 11	2,230,939	2,849,874	5,049,155	8,500,000	3,819,178	1,300,000	5,320,370	21,679,630	50,749,146
		Org Subtotal	2,230,939	2,849,874	5,049,155	8,500,000	3,819,178	1,300,000	5,320,370	21,679,630	50,749,146
1109	4410	Closure & LT Care Landfill Cells 9-12	12,683,092	966,589	1,999,372	6,280,690	5,232,090	890,000	892,439	25,518,592	54,462,864
		Org Subtotal	12,683,092	966,589	1,999,372	6,280,690	5,232,090	890,000	892,439	25,518,592	54,462,864
1112	4410	Central Expansion Area	0	0	0	0	0	0	1,123,068	13,040,265	14,163,333
		Org Subtotal	0	0	0	0	0	0	1,123,068	13,040,265	14,163,333
		DIVISION SUBTOTAL	21,993,855	14,167,145	29,505,766	21,431,765	9,818,101	3,223,500	8,338,007	70,130,152	178,608,291
Water											
1448	4420	Wtr Dist Mods CW	2,755,246	447,388	0	0	0	0	0	0	3,202,634
		Org Subtotal	2,755,246	447,388	0	0	0	0	0	0	3,202,634
1450	4420	Eastern Water Trans Imp	13,718,109	3,445,687	2,335,112	3,053,413	1,145,057	3,413	3,423	3,046,936	26,751,150
		Org Subtotal	13,718,109	3,445,687	2,335,112	3,053,413	1,145,057	3,413	3,423	3,046,936	26,751,150
1463	4420	Western Water Trans Imp	322,121	0	0	0	0	0	0	280,000	602,121
		Org Subtotal	322,121	0	0	0	0	0	0	280,000	602,121
1474	4420	New Meter Installation	10,822,944	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	2,193,806	2,103,896	26,065,700
		Org Subtotal	10,822,944	2,187,812	2,193,806	2,187,812	2,187,812	2,187,812	2,193,806	2,103,896	26,065,700

Capital Improvements Program

16 - 56

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 57

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1482	4420	Transportation Related Water	10,962,766	700,307	1,548,024	2,570,113	3,138,715	3,560,362	2,464,222	5,827,596	30,772,105
		Org Subtotal	10,962,766	700,307	1,548,024	2,570,113	3,138,715	3,560,362	2,464,222	5,827,596	30,772,105
1498	4420	Southern Reg Wellfield & Wtr PI	16,826,040	996,200	237,500	854,795	1,145,205	0	0	1,250,000	21,309,740
		Org Subtotal	16,826,040	996,200	237,500	854,795	1,145,205	0	0	1,250,000	21,309,740
1506	4420	Horizons West Transmission Sys	5,586,000	6,551,333	4,261,291	5,420,916	2,766,987	0	0	0	24,586,527
		Org Subtotal	5,586,000	6,551,333	4,261,291	5,420,916	2,766,987	0	0	0	24,586,527
1508	4420	South Water Transmission Imp	12,271,471	6,453,352	5,213,409	5,413,567	4,585,485	3,786,425	0	0	37,723,709
		Org Subtotal	12,271,471	6,453,352	5,213,409	5,413,567	4,585,485	3,786,425	0	0	37,723,709
1532	4420	W Reg Water Treat Fac Ph III	14,213,780	3,827,243	4,384,933	4,513,031	1,861,780	0	0	0	28,800,767
	5846	W Reg Water Treat Fac Ph III	3,245,801	67,720	0	0	0	0	0	0	3,313,521
		Org Subtotal	17,459,581	3,894,963	4,384,933	4,513,031	1,861,780	0	0	0	32,114,288
1533	4420	Water Renewal & Replacements	2,949,615	1,524,549	577,530	200,549	200,549	200,549	193,956	0	5,847,297
		Org Subtotal	2,949,615	1,524,549	577,530	200,549	200,549	200,549	193,956	0	5,847,297
1544	4420	Water SCADA & Secuirty Imp	199,573	200,000	1,234,444	2,198,632	368,035	66,667	66,849	333,516	4,667,716
		Org Subtotal	199,573	200,000	1,234,444	2,198,632	368,035	66,667	66,849	333,516	4,667,716
1550	4420	Alternate Regional Water Supply	1,642,793	1,869,978	2,322,925	1,265,147	1,265,147	10,194,838	3,122,813	54,086,357	75,769,998
		Org Subtotal	1,642,793	1,869,978	2,322,925	1,265,147	1,265,147	10,194,838	3,122,813	54,086,357	75,769,998
1553	4420	Water Distribution Mods 2	6,662,144	348,297	284,894	1,166,528	1,000,000	1,743,889	3,620,657	6,790,934	21,617,343
		Org Subtotal	6,662,144	348,297	284,894	1,166,528	1,000,000	1,743,889	3,620,657	6,790,934	21,617,343

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1554	4420	Eastern Regional Wsf Phase 3	19,146,232	11,859,140	7,087,502	1,945,238	1,325,375	609,524	0	0	41,973,011
		Org Subtotal	19,146,232	11,859,140	7,087,502	1,945,238	1,325,375	609,524	0	0	41,973,011
1557	4420	Southwest Water Supply Facility	6,021,191	12,260,000	8,789,474	3,710,526	0	0	0	0	30,781,191
		Org Subtotal	6,021,191	12,260,000	8,789,474	3,710,526	0	0	0	0	30,781,191
1575	4420	Water Main Improvements	7,994	600,000	601,644	600,000	600,000	600,000	598,356	0	3,607,994
		Org Subtotal	7,994	600,000	601,644	600,000	600,000	600,000	598,356	0	3,607,994
1576	4420	Cross Connection Control Backflow Device	702,098	1,700,000	2,045,589	2,040,000	2,040,000	2,040,000	2,040,657	1,133,753	13,742,097
		Org Subtotal	702,098	1,700,000	2,045,589	2,040,000	2,040,000	2,040,000	2,040,657	1,133,753	13,742,097
		DIVISION SUBTOTAL	128,055,918	55,039,006	43,118,077	37,140,267	23,630,147	24,993,479	14,304,739	74,852,988	401,134,621
Water Reclamation											
1411	4420	South Svc Area Effluent Reuse	6,767,144	4,990,970	3,496,090	1,763,702	435,488	401,630	121,622	1,455,250	19,431,896
		Org Subtotal	6,767,144	4,990,970	3,496,090	1,763,702	435,488	401,630	121,622	1,455,250	19,431,896
1416	4420	Pump Station Monitors CW	7,509,023	1,385,384	1,224,856	2,762,619	2,745,431	3,996,764	3,532,115	3,511,478	26,667,670
		Org Subtotal	7,509,023	1,385,384	1,224,856	2,762,619	2,745,431	3,996,764	3,532,115	3,511,478	26,667,670
1427	4420	Collect Rehab CW	9,656,705	514,688	46,313	0	0	505,556	1,779,167	1,215,278	13,717,707
		Org Subtotal	9,656,705	514,688	46,313	0	0	505,556	1,779,167	1,215,278	13,717,707
1428	4420	Pumping Rehab/Replace	4,530,054	1	0	0	0	0	0	0	4,530,055
		Org Subtotal	4,530,054	1	0	0	0	0	0	0	4,530,055
1432	4420	Transp Reloc WW CW	8,940,477	253,741	748,944	225,093	0	0	0	0	10,168,255
		Org Subtotal	8,940,477	253,741	748,944	225,093	0	0	0	0	10,168,255

Capital Improvements Program

16 - 58

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 59

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1435	4420	NW Subreg PH III	13,083,536	4,058,937	1,661,602	1,851,141	1,794,524	1,228,545	745,205	0	24,423,490
		Org Subtotal	13,083,536	4,058,937	1,661,602	1,851,141	1,794,524	1,228,545	745,205	0	24,423,490
1445	4420	SW Orange Effluent Disposal	3,609,872	2,811,411	9,416,234	9,790,044	8,383,742	2,223,242	2,218,374	9,109,480	47,562,399
		Org Subtotal	3,609,872	2,811,411	9,416,234	9,790,044	8,383,742	2,223,242	2,218,374	9,109,480	47,562,399
1469	4420	Iron Bridge Interlocal Agreement	158,995	33,650	32,782	30,000	30,000	30,000	30,082	89,836	435,345
		Org Subtotal	158,995	33,650	32,782	30,000	30,000	30,000	30,082	89,836	435,345
1483	4420	Eastern Wastewater Reuse	12,498,534	6,217,757	4,459,032	5,365,221	9,106,204	11,875,344	4,879,452	13,742,009	68,143,553
		Org Subtotal	12,498,534	6,217,757	4,459,032	5,365,221	9,106,204	11,875,344	4,879,452	13,742,009	68,143,553
1496	4420	Northwest Svc Area Reuse	888,224	12,715	13,454	0	0	0	0	0	914,393
		Org Subtotal	888,224	12,715	13,454	0	0	0	0	0	914,393
1500	4420	Collections Rehab	11,797,887	6,451,353	11,647,839	10,716,863	1,777,260	6,631,037	7,277,300	33,569,583	89,869,122
		Org Subtotal	11,797,887	6,451,353	11,647,839	10,716,863	1,777,260	6,631,037	7,277,300	33,569,583	89,869,122
1502	4420	Pumping Rehab II	16,648,805	1,050,946	1,290,436	1,140,379	875,994	645,803	100,811	0	21,753,174
		Org Subtotal	16,648,805	1,050,946	1,290,436	1,140,379	875,994	645,803	100,811	0	21,753,174
1503	4420	Pumping Rehab III	15,650,508	4,972,713	2,859,856	3,830,414	4,690,099	2,916,880	3,346,099	2,359,211	40,625,780
		Org Subtotal	15,650,508	4,972,713	2,859,856	3,830,414	4,690,099	2,916,880	3,346,099	2,359,211	40,625,780
1504	4420	Trans Related Wastewater	10,769,485	3,081,497	3,452,348	3,870,126	3,272,134	2,543,178	2,267,126	9,739,571	38,995,465
		Org Subtotal	10,769,485	3,081,497	3,452,348	3,870,126	3,272,134	2,543,178	2,267,126	9,739,571	38,995,465

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1505	4420	Septic Tank Retrofit	894,915	1,791,375	170,625	0	0	0	0	0	2,856,915
		Org Subtotal	894,915	1,791,375	170,625	0	0	0	0	0	2,856,915
1507	4420	Horizons West Wastewater Sys	9,446,202	4,891,763	21,361,384	25,034,831	24,169,523	22,179,308	23,320,630	11,570,689	141,974,330
		Org Subtotal	9,446,202	4,891,763	21,361,384	25,034,831	24,169,523	22,179,308	23,320,630	11,570,689	141,974,330
1509	4420	Southern Wastewater Collect	1,683,189	267,542	536,964	610,093	784,500	380,429	0	3,989,062	8,251,779
		Org Subtotal	1,683,189	267,542	536,964	610,093	784,500	380,429	0	3,989,062	8,251,779
1510	4420	Eastern Wastewater Collect	8,937,967	1,651,665	991,536	1,916,811	5,951,482	4,966,687	449,017	121,546	24,986,711
		Org Subtotal	8,937,967	1,651,665	991,536	1,916,811	5,951,482	4,966,687	449,017	121,546	24,986,711
1511	4420	Northwest Wastewater Collect	2,815,993	5,700	0	0	0	0	0	1,212,000	4,033,693
		Org Subtotal	2,815,993	5,700	0	0	0	0	0	1,212,000	4,033,693
1536	4420	Capital Reuse Meter Install	3,266,575	902,943	907,890	905,410	905,410	905,410	902,956	14,982	8,711,576
		Org Subtotal	3,266,575	902,943	907,890	905,410	905,410	905,410	902,956	14,982	8,711,576
1538	4420	Eastern Wtr Reclamation Exp	12,135,945	4,759,048	6,193,388	10,962,982	12,087,805	24,655,247	23,698,630	51,807,991	146,301,036
	5848	Eastern Wtr Reclamation Exp	60,233,068	4,445,886	0	0	0	0	0	0	64,678,954
		Org Subtotal	72,369,013	9,204,934	6,193,388	10,962,982	12,087,805	24,655,247	23,698,630	51,807,991	210,979,990
1539	4420	Force Main Rehab	4,836,300	10,266,471	9,063,718	19,237,581	10,004,441	8,238,182	7,139,726	0	68,786,419
		Org Subtotal	4,836,300	10,266,471	9,063,718	19,237,581	10,004,441	8,238,182	7,139,726	0	68,786,419
1542	4420	Southwest Svc Area Reuse	1,416,839	3,144,307	2,259,546	2,935,706	6,787,897	4,587,724	278,600	1,088,800	22,499,419
		Org Subtotal	1,416,839	3,144,307	2,259,546	2,935,706	6,787,897	4,587,724	278,600	1,088,800	22,499,419

Capital Improvements Program

16 - 60

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2019/20 - FY 2023/24

Orange County

Capital Improvements Program

16 - 61

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 18-19	Adopted Budget FY 19-20	Proposed Budget FY 20-21	Proposed Budget FY 21-22	Proposed Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget Future	Total Project Cost
1555	4420	South WRF Ph V	78,198,920	23,473,684	18,975,931	17,087,732	12,756,439	10,131,849	5,455,138	64,103,704	230,183,397
		Org Subtotal	78,198,920	23,473,684	18,975,931	17,087,732	12,756,439	10,131,849	5,455,138	64,103,704	230,183,397
1559	4420	Pumping Rehab IV	6,299,069	7,571,545	8,578,753	10,206,668	12,371,752	14,095,558	11,978,604	3,353,336	74,455,285
		Org Subtotal	6,299,069	7,571,545	8,578,753	10,206,668	12,371,752	14,095,558	11,978,604	3,353,336	74,455,285
1572	4420	Pump Station Improvements	756,527	3,287,550	2,613,623	2,425,000	2,425,000	2,425,000	2,418,356	0	16,351,056
		Org Subtotal	756,527	3,287,550	2,613,623	2,425,000	2,425,000	2,425,000	2,418,356	0	16,351,056
1573	4420	Reclaimed Main Improvements	407,130	612,000	710,000	608,333	608,333	608,333	565,000	0	4,119,129
		Org Subtotal	407,130	612,000	710,000	608,333	608,333	608,333	565,000	0	4,119,129
1574	4420	Force Main Improvements	185,782	2,878,000	877,542	725,000	725,000	725,000	723,698	624,315	7,464,337
		Org Subtotal	185,782	2,878,000	877,542	725,000	725,000	725,000	723,698	624,315	7,464,337
		DIVISION SUBTOTAL	314,023,670	105,785,242	113,590,686	134,001,749	122,688,458	126,896,706	103,227,708	212,678,121	1,232,892,340
		DEPARTMENT SUBTOTAL	500,181,535	184,905,752	194,783,579	207,626,527	167,439,836	158,905,581	128,161,607	358,732,215	1,900,736,632
		GRAND TOTAL	984,116,155	678,362,034	579,790,035	760,447,081	707,793,909	429,389,054	283,773,317	650,270,092	5,073,941,677

* Prior Expenditures is calculated using 3 or 5 years.



INDEX

#

911 System, Administration & Fiscal Services	13-11
--	-------

A - B

Administration/Command, Corrections.....	7-11
Administration & Fiscal Services Budget and Highlights.....	13-8
Administration & Fiscal Services Capital Improvements Program.....	13-14
Administration & Fiscal Services Key Performance Measures.....	13-7
Administration & Fiscal Services Organizational Chart	13-3
Administrative Services Department Budget and Highlights.....	4-8
Administrative Services Capital Improvements Program.....	4-14
Administrative Services Key Performance Measures	4-7
Administrative Services Organizational Structure	4-3
After School/Summer Programs.....	5-13
Agenda Development, Other Offices	14-10
Animal Services, Health Services	9-13
Arts and Cultural Affairs, Other Offices	14-10
Arts & Science Agencies, Other Appropriations.....	15-8
Authorized Positions, Changes In (table).....	1-67
Black Business Investment Fund (BBIF).....	14-9
Board of County Commissioners, Constitutional Officers	3-11
Budget Adoption and Modification.....	1-22
Budget Amendment / Budget Transfer Process (chart).....	1-23
Budget Assumptions, FY 2019-20	1-25
Budget Calendar	1-18
Budget Process	1-19
Budget Prioritization Process	1-24
Budget Summary FY 2019-20 Revenues and Expenditures.....	1-37
Budgetary Basis.....	1-16
Building Safety, Planning, Environmental and Development Services.....	10-13
Business Development, Administrative Services	4-10

C - D

Capital Budgeting.....	1-17
Capital Improvement Budget and Program, Purpose of.....	16-5
Capital Improvement Budget Process	1-20
Capital Improvement Projects: By Dept / Division, FY 2019-20 Thru FY 2023-24.....	16-13
Capital Improvements Budgeted Expenditures Graph – FY 2019-20 vs. FY 2018-19	16-3
Capital Improvements Budget and Program, Amending the.....	16-10
Capital Improvements Budget Policies, Orange County	16-6
Capital Improvements Impact on the Operating Budget	16-12
Capital Improvements Plan Summary	16-4
Capital Improvements Project Common Questions and Answers.....	16-5
Capital Planning, Convention Center	6-11
Capital Projects, Administrative Services	4-10
Charter Review, Other Appropriations.....	15-8
Charts and Tables	1-28
Citizen Resource and Outreach Office, Community & Family Services.....	5-15
Citizens Review Panel (CRP).....	5-11
Citizens' Commission for Children, Community & Family Services	5-15
Clerk of Courts, Constitutional Officers.....	3-14
Code Enforcement, Planning, Environmental and Development Services.....	10-13
Communications, Other Offices	14-10

Communications, Fire Rescue.....	8-11
Community Action, Community & Family Services	5-16
Community Corrections, Corrections.....	7-11
Community & Family Services Department Budget and Highlights	5-10
Community & Family Services Capital Improvements Program	5-20
Community & Family Services Key Performance Measures	5-9
Community & Family Services Organizational Structure	5-3
Comptroller, Constitutional Officers.....	3-15
Constitutional Officers Budget and Highlights	3-10
Constitutional Officers Capital Improvements Program	3-20
Constitutional Officers Organizational Structure	3-3
Consumer Fraud, Health Services	9-13
Convention Center Department Budget and Highlights	6-8
Convention Center Capital Improvements Program.....	6-14
Convention Center Key Performance Measures.....	6-7
Convention Center Organizational Structure.....	6-3
Cooperative Extension Services, Community & Family Services	5-16
Corrections Department Budget and Highlights.....	7-8
Corrections Capital Improvements Program	7-14
Corrections Key Performance Measures	7-7
Corrections Organizational Structure	7-3
County Administrator, Other Offices	14-11
County Attorney, Other Offices	14-11
County Mayor and Board of County Commissioners	1-14
County Mayor, Constitutional Officers	3-15
Court Administration, Constitutional Officers	3-15
Court Facilities, Other Appropriations	15-17
Court Technology, Other Appropriations.....	15-17
Credit Ratings Actions, Selected	1-79
Customer Service, Utilities.....	12-11
Debt, Long-Term Detailed	1-81
Debt, Long-Term Summary	1-80
Debt Limits, Legal.....	1-81
Debt Management, General Overview	1-74
Development Engineering, Public Works	11-11
Distinguished Budget Presentation Award.....	1-3
Drug Free Community Office, Health Services.....	9-13

E - F

East Central Florida Regional Planning Council, Other Appropriations.....	15-8
Economic Trade and Tourism Development, Other Offices	14-11
Emergency Management, Office of, Fire Rescue.....	8-12
Employers, Metro Orlando Top 10.....	1-87
Employment by Industry, Metro Orlando	1-87
EMS, Health Services.....	9-14
Engineering, Public Works.....	11-11
Engineering, Utilities.....	12-12
Environmental Protection, Planning, Environmental and Development Services.....	10-14
Event Operations, Convention Center	6-11
Expenditure Categories	2-5
Facilities Management, Administrative Services	4-10
Facility Operations, Convention Center	6-11
Field Services, Utilities	12-12
Financial Structure	1-15
Fire Rescue Department Budget and Highlights	8-8
Fire Rescue Capital Improvements Program.....	8-14
Fire Rescue Key Performance Measures.....	8-7

Fire Rescue Organizational Structure	8-3
Fiscal and Business Services, Administration & Fiscal Services	13-11
Fiscal and Operational Support, Administrative Services	4-11
Fiscal and Operational Support, Convention Center	6-13
Fiscal and Operational Support, Corrections.....	7-12
Fiscal and Operational Support, Community & Family Services.....	5-16
Fiscal and Operational Support, Fire Rescue	8-12
Fiscal and Operational Support, Planning, Environmental and Development Services	10-14
Fiscal and Operational Support, Public Works.....	11-11
Fiscal and Operational Support, Utilities.....	12-11
Fiscal Policy Statement	1-14
Fleet Management, Administrative Services.....	4-11
Fund Balance for FY 2019-20	1-54
Fund Balance Targets	1-54
Fund Balances	1-56
Fund Balances Brought Forward.....	1-58
Fund Balances, Estimated	1-56
Fund Types.....	1-55
Funding Per Capita by Object Category.....	1-38

G - H

GASB Statement No. 54.....	1-54
General Fund Comparison (table)	1-94
General Information	1-12
Glossary of Budget Terms.....	1-93
Government Structure	1-12
Grants Agreements & Program Support Table (Economic Trade & Tourism Dev).....	14-6
Grants Program Budget Process	1-21
Guide to Other Useful References.....	1-91
Head Start, Community & Family Services	5-17
Health Services, Corrections	7-12
Health Services Department Budget and Highlights	9-10
Health Services Capital Improvements Program.....	9-16
Health Services Key Performance Measures.....	9-9
Health Services Organizational Chart	9-3
Highway Construction, Public Works	11-11
Household Income, Orange County	1-89
Housing and Community Development, Plan., Environmental and Development Services	10-11
How the County Allocates Money	1-40
How to Use the Book	1-5
Human Resources, Administration & Fiscal Services.....	13-11

I - N

In-Custody Security Operations, Corrections.....	7-13
In-Custody Support Services, Corrections	7-13
Information Systems and Services, Administration & Fiscal Services	13-12
Infrastructure & Asset Management, Fire Rescue.....	8-11
Inmate Administrative Services, Corrections	7-13
Interfund Transfers, Other Appropriations	15-8
Interfund Transfers (table).....	1-52
Juvenile Court Programs, Other Appropriations	15-17
Law Library, Other Appropriations.....	15-18
Legal Aid Programs, Other Appropriations.....	15-18
Legislative Affairs, Other Offices	14-12
Local Court Programs, Other Appropriations	15-18

Long-Term Goals	1-14
Long-Range Financial Planning	1-26
LYNX.....	14-5
Management and Budget, Office of, Administration & Fiscal Services	13-12
Medical Benefits Fund, Administration & Fiscal Services	13-12
Medical Clinic, Health Services	9-14
Medical Examiner, Health Services	9-15
Mental Health and Homeless Issues, Community & Family Services	5-17
Metropolitan Planning Organization (Metroplan).....	10-7
Millage and Budget Information, Fifteen Year	1-65
Millage and Property Value Detail for FY 2019-20 (table).....	1-61
Millage Computation Process (chart).....	1-62
Millage Summary Fiscal Year 2019-2020.....	1-64
Mosquito Control, Health Services	9-15
Neighborhood Center for Families (NCFs).....	5-12
Neighborhood Preservation and Revitalization, Planning, Environmental & Dev Serv	10-15
Non-Departmental, Other Appropriations	15-9
Non-Departmental Table, Other Appropriations.....	15-7
Non-Operating, Convention Center.....	6-12

O - P

OBT Crime Prevention Fund, Other Appropriations.....	15-9
Operations, Fire Rescue.....	8-11
Orange County Organizational Chart	1-10
Other Appropriations Budget and Highlights	15-4
Other Court Funds Budget and Highlights	15-14
Other Court Funds Capital Improvements Program	15-20
Other Offices Budget and Highlights	14-6
Other Offices Organizational Chart.....	14-3
Outside Agency Funding Summary, Selected	1-50
Parks & Recreation, Community & Family Services	5-18
Performance Measurement Budget Process	1-20
Planning, Environmental and Development Services.....	10-4
Planning, Environmental and Development Services Department Budget and Highlights	10-10
Planning, Environmental and Development Services Capital Improvements Program.....	10-18
Planning, Environmental and Development Services Key Performance Measures.....	10-9
Planning, Environmental and Development Services Organizational Chart	10-3
Planning & Technical Services, Fire Rescue.....	8-12
Pledged Revenue for Debt.....	1-76
Population, Orange County	1-88
Positions by Function, Total (chart)	1-72
Potential Revenue Sources (CIP)	16-8
Professional Standards, Administration & Fiscal Services.....	13-13
Property Appraiser, Constitutional Officers	3-16
Prospera (formerly known as HBIF)	14-9
Public Defender, Constitutional Officers	3-16
Public Health, Health Services	9-15
Public Participation/Citizen Assistance (CIP)	16-7
Public Works Department Budget and Highlights	11-8
Public Works Capital Improvements Program	11-14
Public Works Key Performance Measures	11-7
Public Works Organizational Chart.....	11-3
Procurement, Administrative Services	4-11

Q - T

Real Estate Management, Administrative Services.....	4-12
Regional History Center, Community & Family Services	5-18

Regional Mobility, Other Offices	14-12
Reserves – General Fund, Other Appropriations.....	15-9
Reserves, Public Works.....	11-12
Revenue Categories.....	2-3
Revenue Forecasting Procedures.....	1-30
Revenue Funds Descriptions	2-78
Revenue Sources, Major.....	1-30
Revenues and Expenditures, Summary of.....	2-77
Revenues and Expenditures by Fund, Summary of.....	2-6
Risk Management Fund Expenditure Detail.....	13-9
Risk Management Operations, Administration & Fiscal Services	13-13
Risk Management Program, Administration & Fiscal Services	13-13
Roads & Drainage, Public Works.....	11-13
Sales/Event Management, Convention Center	6-12
Security, Convention Center.....	6-12
Sheriff, Constitutional Officers	3-17
Solid Waste, Utilities.....	12-11
Source of Funds – Countywide (chart).....	1-42
Sources of Funds – General Fund (chart).....	1-48
State Attorney, Constitutional Officers	3-17
State Fire Control, Fire Rescue.....	8-13
Stormwater Management, Public Works.....	11-12
Strategic Planning, Convention Center.....	6-13
Supervisor of Elections, Constitutional Officers	3-17
Tax and Millage Information.....	1-59
Tax Collector, Constitutional Officers	3-18
Tax Equalization Calculation FY 2019-20	1-66
Taxable Value, Orange County	1-88
Three-Year Comparison of Budgeted Fund Structure	1-35
Total Project Cost Calculation (CIP).....	16-11
Tourist Development Tax Budget Summary	6-10
Traffic Engineering, Public Works.....	11-13
Transportation Planning, Planning, Environmental and Development Services	10-16

U - Z

Unemployment Rate Comparison	1-87
Uses of Funds – Countywide (chart).....	1-43
Uses of Funds – General Fund (chart).....	1-49
Utilities Department Budget and Highlights	12-8
Utilities Capital Improvements Program.....	12-14
Utilities Key Performance Measures.....	12-7
Utilities Organizational Chart.....	12-3
Water Reclamation, Utilities	12-12
Water Utilities, Utilities.....	12-13
Youth and Family Services, Community & Family Services.....	5-19
Zoning, Planning, Environmental and Development Services	10-16